

IDE Master Graduation

Project team, Procedural checks and personal Project brief

This document contains the agreements made between student and supervisory team about the student's IDE Master Graduation Project. This document can also include the involvement of an external organisation, however, it does not cover any legal employment relationship that the student and the client (might) agree upon. Next to that, this document facilitates the required procedural checks. In this document:

- The student defines the team, what he/she is going to do/deliver and how that will come about.
- SSC E&SA (Shared Service Center, Education & Student Affairs) reports on the student's registration and study progress.
- IDE's Board of Examiners confirms if the student is allowed to start the Graduation Project.

! USE ADOBE ACROBAT READER TO OPEN, EDIT AND SAVE THIS DOCUMENT

Download again and reopen in case you tried other software, such as Preview (Mac) or a webbrowser.

STUDENT DATA & MASTER PROGRAMME

Save this form according the format "IDE Master Graduation Project Brief_familyname_firstname_studentnumber_dd-mm-yyyy". Complete all blue parts of the form and include the approved Project Brief in your Graduation Report as Appendix 1 !



family name Zhou 5887

initials Y given name Ying

student number

street & no.

zipcode & city

country

phone

email

Your master programme (only select the options that apply to you):

IDE master(s): IPD Dfl SPD

2nd non-IDE master: _____

individual programme: _____ (give date of approval)

honours programme: Honours Programme Master

specialisation / annotation: Medisign

Tech. in Sustainable Design

Entrepreneurship

SUPERVISORY TEAM **

Fill in the required data for the supervisory team members. Please check the instructions on the right !

** chair Dr. ir. Mooij, S.C. dept. / section: DOS/MCR

** mentor Dr. ir. Keller, A.J. dept. / section: HCD/DCC

2nd mentor Lotte Mobach

organisation: Accenture Industry X

city: Eindhoven/Amsterdam country: the Netherlands

comments
(optional)

⋮

Chair should request the IDE Board of Examiners for approval of a non-IDE mentor, including a motivation letter and c.v..



Second mentor only applies in case the assignment is hosted by an external organisation.



Ensure a heterogeneous team. In case you wish to include two team members from the same section, please explain why.

APPROVAL PROJECT BRIEF

To be filled in by the chair of the supervisory team.

chair Dr. ir. Mooij, S.C. date 31 - 08 - 2022 signature Sylvia Mooij - IO

Digitally signed by Sylvia Mooij - IO
Date: 2022.08.31 11:08:28 +02'00'

CHECK STUDY PROGRESS

To be filled in by the SSC E&SA (Shared Service Center, Education & Student Affairs), after approval of the project brief by the Chair. The study progress will be checked for a 2nd time just before the green light meeting.

Master electives no. of EC accumulated in total: 37 EC

Of which, taking the conditional requirements into account, can be part of the exam programme 30 EC

List of electives obtained before the third semester without approval of the BoE

YES all 1st year master courses passed

NO missing 1st year master courses are:

ID4070 IDE Academy (4,0)

name C. van der Bunt date 05 - 09 - 2022 signature C. van der Bunt

Digitally signed by C. van der Bunt
Date: 2022.09.05 11:02:51 +02'00'

FORMAL APPROVAL GRADUATION PROJECT

To be filled in by the Board of Examiners of IDE TU Delft. Please check the supervisory team and study the parts of the brief marked **. Next, please assess, (dis)approve and sign this Project Brief, by using the criteria below.

- Does the project fit within the (MSc)-programme of the student (taking into account, if described, the activities done next to the obligatory MSc specific courses)?
- Is the level of the project challenging enough for a MSc IDE graduating student?
- Is the project expected to be doable within 100 working days/20 weeks ?
- Does the composition of the supervisory team comply with the regulations and fit the assignment ?

Content: APPROVED NOT APPROVED

Procedure: APPROVED NOT APPROVED

- the missing course ID4070 should be finished before the green light meeting

comments

name Monique von Morgen date 06 - 09 - 2022 signature _____

Data driven design inspiration for food manufactures project title

Please state the title of your graduation project (above) and the start date and end date (below). Keep the title compact and simple. Do not use abbreviations. The remainder of this document allows you to define and clarify your graduation project.

start date 29 - 08 - 2022 31 - 01 - 2023 end date

INTRODUCTION **

Please describe, the context of your project, and address the main stakeholders (interests) within this context in a concise yet complete manner. Who are involved, what do they value and how do they currently operate within the given context? What are the main opportunities and limitations you are currently aware of (cultural- and social norms, resources (time, money,...), technology, ...).

Food production accounts for around one-quarter of global greenhouse gas emissions (see figure 1). For instance, food waste alone is responsible for 6% of global greenhouse gas emissions.

At the same time, society calls for changes in the global food industry. Six in ten global consumers look for food and drinks that help with their immune system, acclaimed chefs and restaurants choose to elevate vegan cuisine to fine dining experiences, and more and more ingredients can be grown in a lab.

Innovations toward products which is sustainable for both the body and the planet is desirable and inevitable for food manufacturers.

One way to achieve this is via data. Data has become one of the most valuable resources nowadays. It tells stories about the past, present and even the future. It demonstrates the effect of your actions, keeps you on track of what is happening and allows you to be strategic in your future approaches. They can be used in a lot of different dimensions (see figure 2). Yet not all food manufacturers' product developers know how to utilize data yet.

The stakeholders involved in this project are the food manufacturers' R&D department and Accenture Industry X.

The food manufacturers' R&D department

Traditional food Manufacturer product developments are mainly driven by the marketing department, they spot the opportunities and then instruct R&D to create something they have done the market analysis for. But in recent years there is a shift toward R&D-focused products where innovations and more sustainable choices are becoming increasingly important. E.g. replacing expensive and non-environmentally friendly ingredients with better substitutes to create the same product. In every situation, efficiency is crucial.

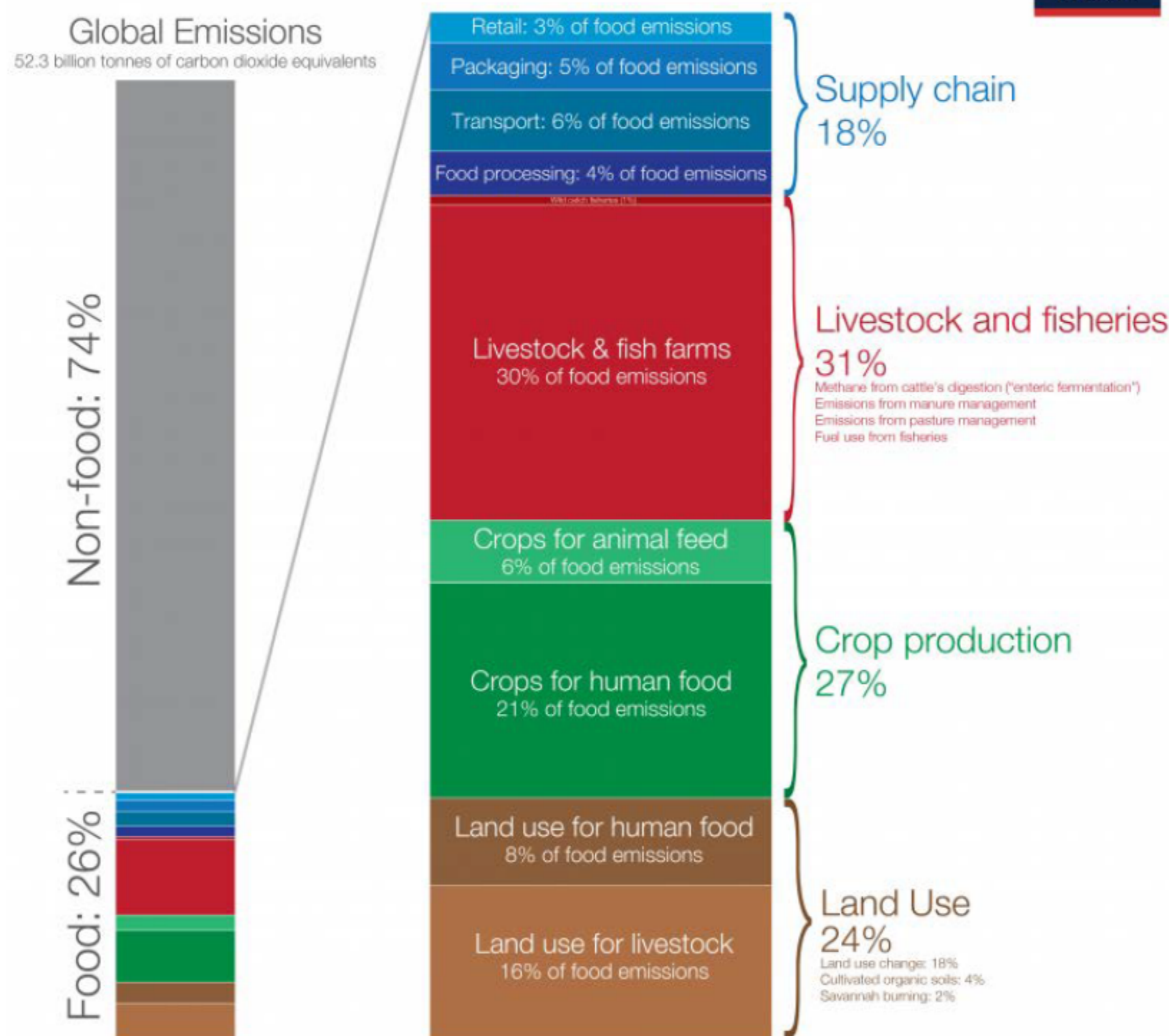
Accenture Industry X

Accenture Industry X aims to help and inspire clients such as food manufacturers' R&D departments to make sustainable innovations to the products which they design and develop by looking at digital opportunities and data-driven insights. Accenture Industry X supports food manufacturers' R&D departments by providing them with the right tools and insights to make decisions easier and faster. Accenture firmly believes in a long-term sustainable strategy across the entire 'value chain' from cradle to grave (product lifecycle) and with the right data-driven insights right at the earliest development stages companies can leverage concepts such as 'sustainable by design' or 'design for recyclability' principles.

space available for images / figures on next page

introduction (continued): space for images

Global greenhouse gas emissions from food production Our World in Data



Data source: Joseph Poore & Thomas Nemecek (2018). Reducing food's environmental impacts through producers and consumers. Published in Science. OurWorldinData.org - Research and data to make progress against the world's largest problems. Licensed under CC-BY by the author Hannah Ritchie.

image / figure 1: Global greenhouse emission from food production

It's no longer about transformation roadmaps, It's about NOW

We can accelerate the journey to advanced capability & automated product innovation, in parallel to building your fundamentals

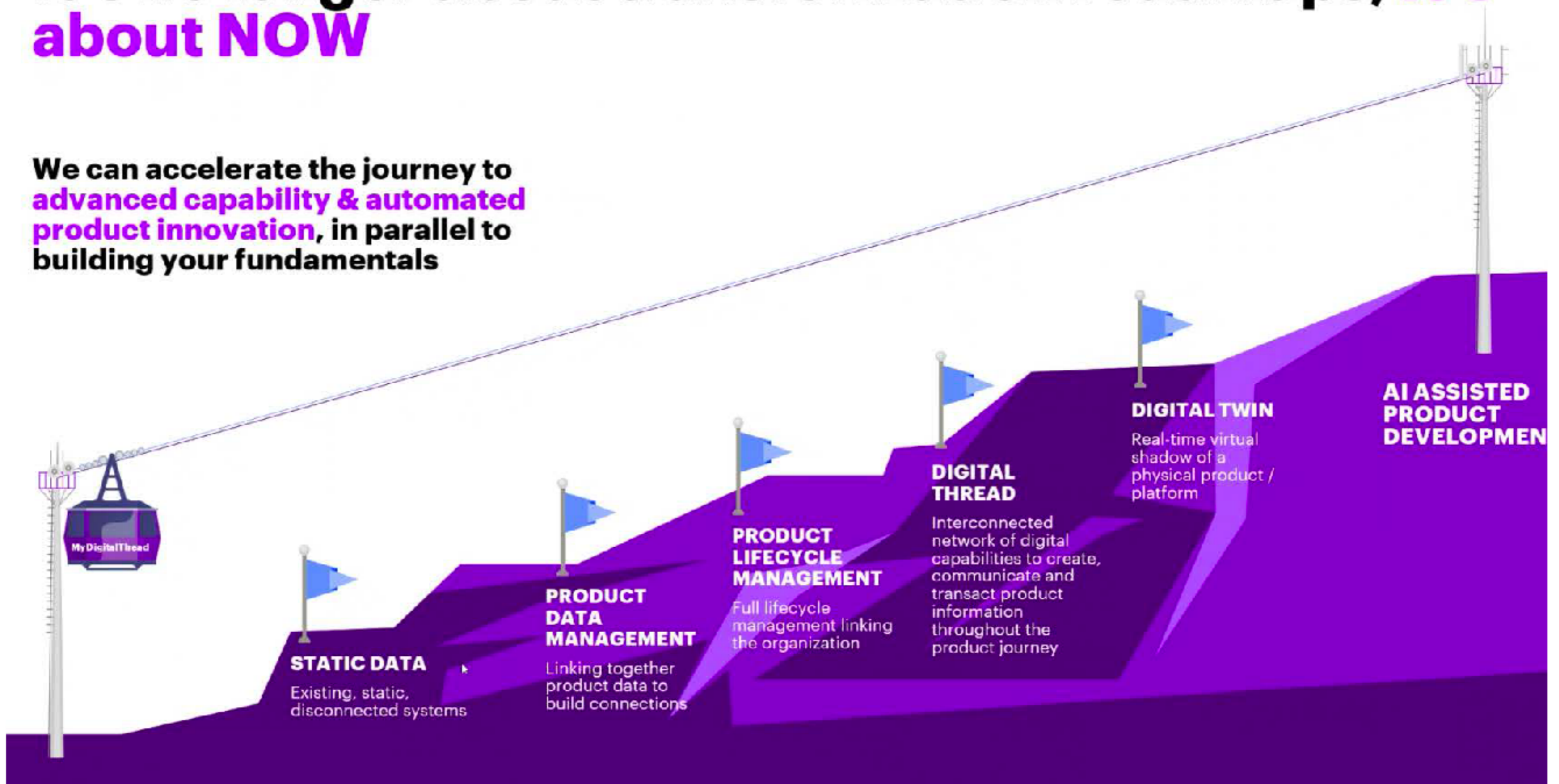


image / figure 2: Digital innovation roadmap

PROBLEM DEFINITION **

Limit and define the scope and solution space of your project to one that is manageable within one Master Graduation Project of 30 EC (= 20 full time weeks or 100 working days) and clearly indicate what issue(s) should be addressed in this project.

All food manufacturers understand that they must innovate to create more sustainable products. They all have a product LCA. However, when making changes, they still often go for the low-hanging fruits with often only short-term effects. This is because there is a conservative mindset and a wait-and-see attitude when looking at innovation for sustainability.

Therefore, it is important to convince people who do not have a sustainable mindset by showing them what sustainable food design could mean for them.

So, how can Accenture consultants inspire food manufacturers' R&D teams with sustainable product development/design insights from converted from (sustainability) data?

ASSIGNMENT **

State in 2 or 3 sentences what you are going to research, design, create and / or generate, that will solve (part of) the issue(s) pointed out in "problem definition". Then illustrate this assignment by indicating what kind of solution you expect and / or aim to deliver, for instance: a product, a product-service combination, a strategy illustrated through product or product-service combination ideas, In case of a Specialisation and/or Annotation, make sure the assignment reflects this/these.

The assignment is to research the current way of working of 1) food manufacturers' R&D teams and 2) how Accenture consultants support them, 3) which types of data are interesting to convey, and 4) data-driven design methods. So that I can design a way to 5) select data, 6) convey insight and 7) translate them into inspiration for the R&D teams.

I expect to deliver a report, a presentation and a (product)service with a prototype and a showcase. This product service is a tool to convert sustainability data into design/development inspirations for R&D teams of food manufacturers. This tool could be a card deck that consultants bring to clients, a canvas to inspire client teams during creative sessions, or an online tool on miro-like programmes to co-develop and design with the client's R&D teams.

There will also be a showcase. The consultant of Accenture Industry X could use the showcase to present my idea to their potential customers. This showcase could be the prototype itself (if applicable), a poster, or a smaller/shorter version of a creative framework that they can try out.

PLANNING AND APPROACH **

Include a Gantt Chart (replace the example below - more examples can be found in Manual 2) that shows the different phases of your project, deliverables you have in mind, meetings, and how you plan to spend your time. Please note that all activities should fit within the given net time of 30 EC = 20 full time weeks or 100 working days, and your planning should include a kick-off meeting, mid-term meeting, green light meeting and graduation ceremony. Illustrate your Gantt Chart by, for instance, explaining your approach, and please indicate periods of part-time activities and/or periods of not spending time on your graduation project, if any, for instance because of holidays or parallel activities.

start date 29 - 8 - 2022

31 - 1 - 2023

end date

date monday	29-aug.	5-sep.	12-sep.	19-sep.	26-sep.	3-okt.	10-okt.	17-okt.	24-okt.	31-okt.	7-nov.	14-nov.	21-nov.	28-nov.	5-dec.	12-dec.	19-dec.	26-dec.	2-jan.	9-jan.	16-jan.	23-jan.	30-jan.
project week#	0	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	Xmas	17	18	Travel	19	20
academic week#	5.10	1.1	1.2	1.3	1.4	1.5	1.6	1.7	1.8	1.9	1.10	2.1	2.2	2.3	2.4	2.5	2.6	Xmas	Xmas	2.7	2.8	2.9	2.10
calender week#	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	1	2	3	4	5
PREPARATION																							
Sketch scenario without research																							
RESEARCH & ANALYZE																							
Research Data driven design methods																							
Explore existing data set																							
Research WoW R&D food manufactures																							
Research Wow Accenture consultants																							
Narrow down scope																							
Get inspired by other industries																							
Analyse findings & check assumptions																							
IDEATION & CONCEPTUALIZATION																							
Prepare brainstorm session																							
Hold brainstorm sessions																							
Analyse and integrate findings																							
Make initial Concepts																							
1ST TEST/VALIDATION																							
Make prototype 1																							
Prepare test 1																							
Conduct 1st test																							
Analyse results test 1																							
MIDTERM																							
2ND ITERATION																							
Adjust project requirements																							
Prepare brainstorm session																							
Hold 2nd Brainstorm sessions																							
Make 2nd iteration product concept																							
2ND TEST/VALIDATION																							
Make Prototype 2																							
Prepare 2nd Test																							
Conduct 2nd Test																							
Analyse test results																							
Make final adjustments																							
FINAL DOCUMENTATIONS																							
Finalize Prototype																							
Make showcase																							
Finish 80% Report																							
Write product manual																							
GREENLIGHT																							
FINAL REPORT																							
Process feedback																							
Finish final report																							
Check report references																							
GRADUATION																							
Make Presentation draft																							
Make final Presentation																							
Practice presentation																							

MOTIVATION AND PERSONAL AMBITIONS

Explain why you set up this project, what competences you want to prove and learn. For example: acquired competences from your MSc programme, the elective semester, extra-curricular activities (etc.) and point out the competences you have yet developed. Optionally, describe which personal learning ambitions you explicitly want to address in this project, on top of the learning objectives of the Graduation Project, such as: in depth knowledge a on specific subject, broadening your competences or experimenting with a specific tool and/or methodology, Stick to no more than five ambitions.

1. Everything nowadays is data-driven, but I don't have much experience or understanding of how to best utilize them for design. So, this project is like finding out what are useful data and insights for design and how to use them for food design.
2. At the same time, sustainability needs and will be a standard practice in every industry. The knowledge and skills that I come to acquire for this project, will also be valuable for other projects in the future.
3. I have done two other internships at different organizations. With the experiences I obtained there, I presume I would want to work in an organization like Accenture. This project is an easy opportunity to find out whether it's true.
4. Besides, I have always wondered whether people from other academic backgrounds understand the value and meaning of strategic design. I may be able to experience that during my graduation period.
5. Because both SPD students and lots of people from other academic backgrounds are suitable for jobs like strategic/service designers etc. I am curious about which skills are universal and which competencies make us unique.
6. Furthermore, it would also be very cool to come up with something that might be implemented one day.
7. Finally, I would also want to practice my stakeholder management skills for future projects.

FINAL COMMENTS

In case your project brief needs final comments, please add any information you think is relevant.