



ING is one of many corporates that has set up an innovation hub next to their established business. In seeking after disruptive and radical innovations, internal ventures (i.e startups) are composed. These consist of intrapreneurs, who are innovative individuals working in the organization. Once in these ventures however, they have uncertainty regarding their own position. This is caused by the absence of an appropriate performance management program The focus of this thesis has therefore been to take away some of the uncertainty intrapreneurs feel regarding their own position. A solution is therefore proposed that should help in accomplishing this.





HOW?

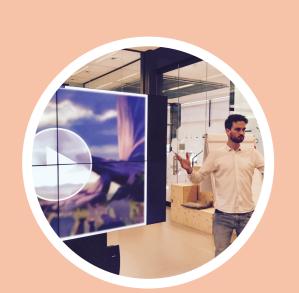
COMMUNITY OF INTRAPRENEURS

The proposed solution is called **PRIDE.** The intention of PRIDE is to establish a **community** of intrapreneurs. A **group of lions** is called a pride and this community will therefore be a group of ING's lions (i.e. intrapreneurs) that have taken the risk of stepping into innovation. Next to this, these intrapreneurs should be treated in a way so they form the 'pride of the company' by recognizing their performance in the internal ventures. Thus providing a **podium** for them rather than keeping them 'invisible'. A community of intrapreneurs allows for ING to have a **poule of good-performing intrapreneurs** who can be re-used in the acceleration and scaling of internal corporate ventures. Next to this, the creation of a **social group of intrapreneurs** who exchange knowledge and experiences can be established. This establishes the opportunity for intrapreneurs to explore career opportunities as well as manifest themselves.

PLATFORM

PROGRAM

The proposed program to establish **PRIDE** consists of three different elements: on-boarding, community building and innovation mobility. **Onboarding** is used to create transparency for the intrapreneur regarding the process. Next, **community building** through events is used to bring intrapreneurs together based on common interests and values. Last, **innovation mobility** provides a safety net of 3 months after acceleration is done in which an intrapreneur mentors new ventures and explores new career opportunities



ONBOARDING



COMMUNITY BUILDING



INNOVATION MOBILITY

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SOCIAL NETWORK



MARKETPLACE FOR INTRAPRENEURS

WHAT?

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Join the PRIDE, offering intrapreneurs working in internal corporate ventures at ING a career perspective 18-08-2017

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