



Master Thesis
Final Presentation
25 June 2019

Hanna Maria Majchrzak

Student number: 4742982

CONTENT

Introduction

Problem statement

Research scope

Research methodology

Findings: technology

Findings: process

Conclusion

Reflection



CONTENT

Introduction

Problem statement

Research scope

Research methodology

Findings: technology

Findings: process

Conclusion

Reflection







CREM



Internet of Things (IoT) in Real Estate



Things



Smart Tools



Picture source

Cloud



IoT devices



Picture source



CONTENT

Introduction

Problem statement

Research scope

Research methodology

Findings: technology

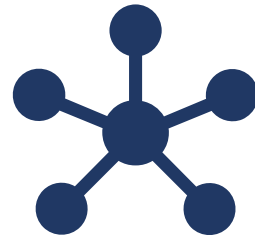
Findings: process

Conclusion

Reflection



Paradox of IoT implementation initiative



Strategic change



Internet of Things (IoT) in Real Estate

Designing guideline for office employee-oriented IoT implementation process

CONTENT

Introduction

Problem statement

Research scope

Research methodology

Findings: technology

Findings: process

Conclusion

Reflection





GUIDELINE

Expand knowledge on adding value to an office employee
(end user) due to smart technology implementation



How can Corporate Real Estate Managers (CREM) shape Internet of Things (IoT) implementation initiative which adds value to office employees?

CONTENT

Introduction

Problem statement

Research scope

Research methodology

Findings: technology

Findings: process

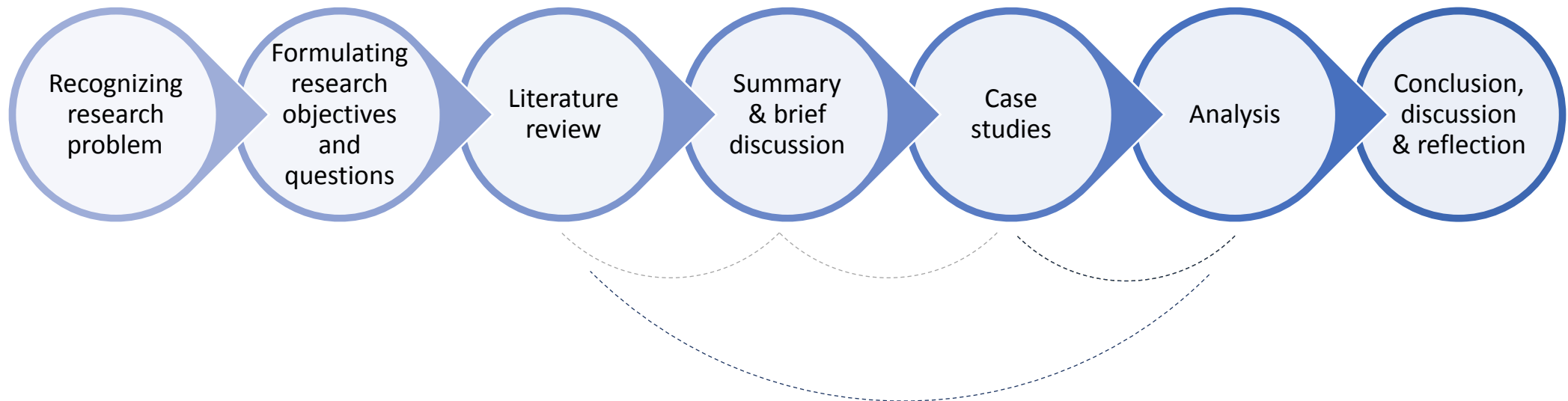
Conclusion

Reflection



Research methodology

'Understand the meaning or knowledge constructed by people'



Case studies



The CORE



EDGE Olympic



ECORYS



The EDGE



Outlook

CONTENT

Introduction

Problem statement

Research scope

Research methodology

Findings: technology

Findings: process

Conclusion

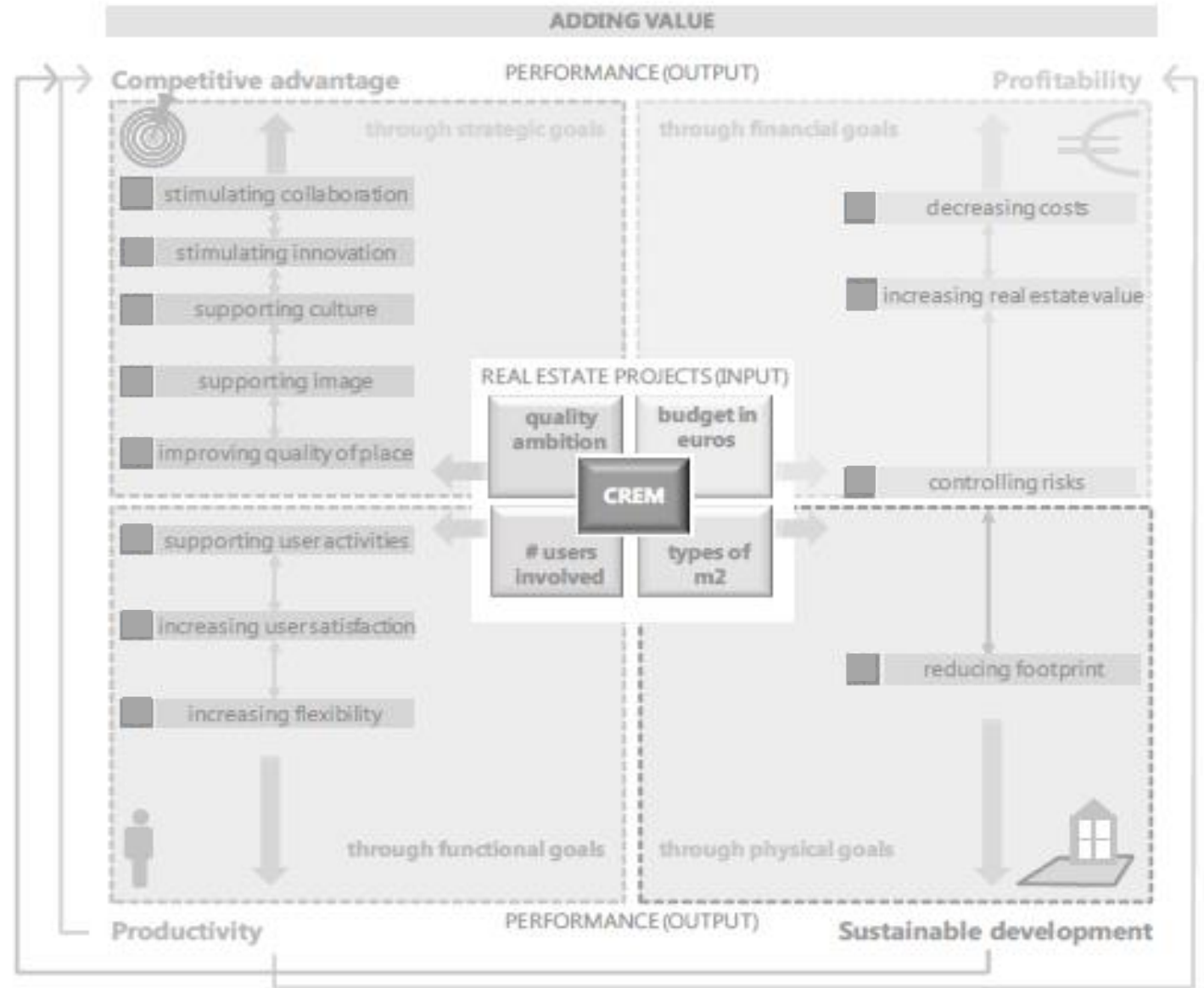
Reflection



Smart technology and the added value



CREM Added value framework



Added value of the application



Let's meet ElloT in a smart office



Video

Application features

Ambient control

- Adjusting temperature
- Adjusting lightening

Real time occupancy data

- Desk status (free/occupied/booked)
- Room status (free/occupied/booked)
- No-show communicates

Booking workspaces

- Book a room
- Book a desk

Collaboration features

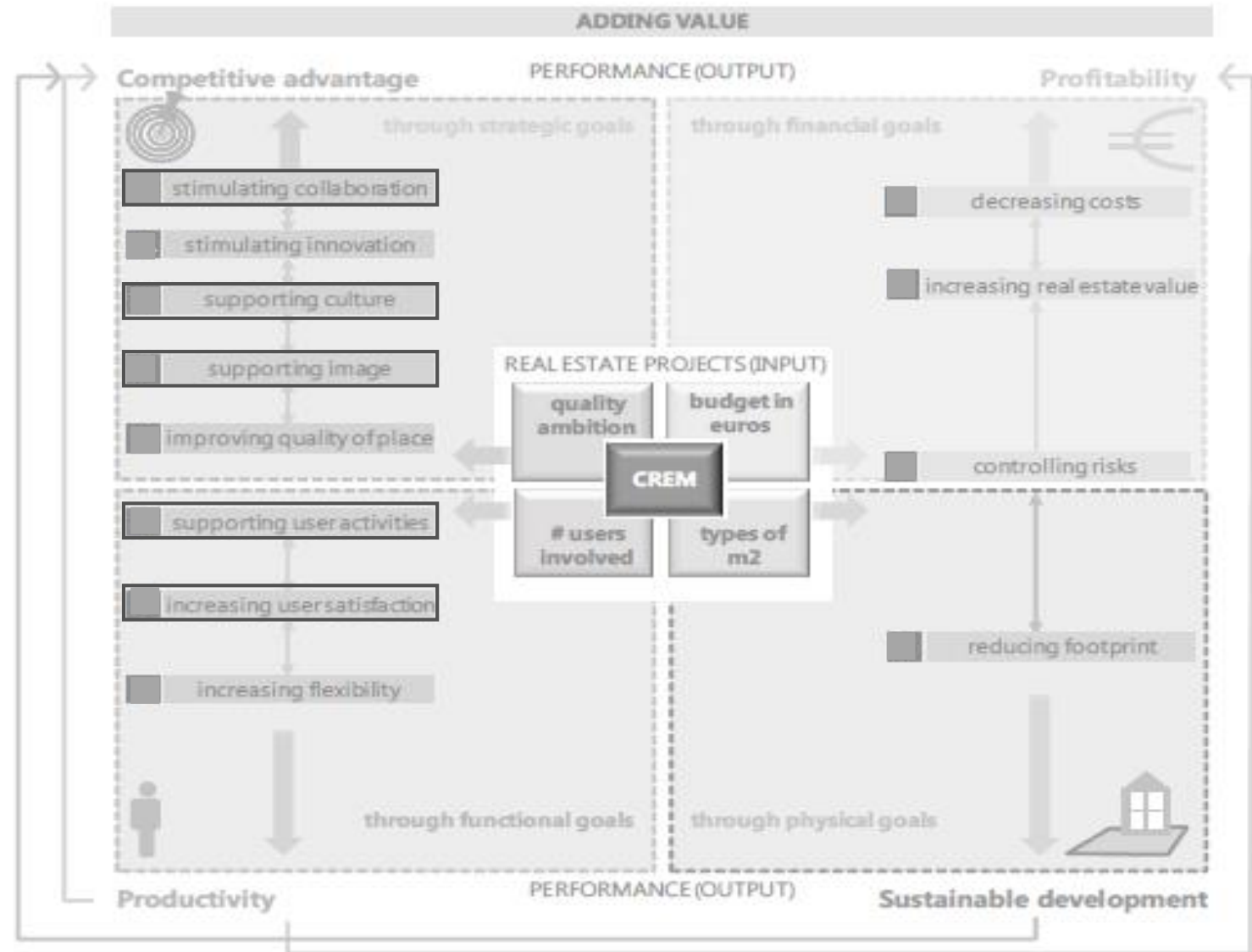
- Localizing employees/colleague finding
- Communicate (chats/vide calls)

Additional services

- Elevator synchronization (with end user location, after request)
- Parking overview (plots occupancy and wayfinding)
- Smart lockers (lockers occupancy and wayfinding)



Application features added value



Picture source: based on den Heijer, 2011

Added value of the data



Data

Application usage

- Application usage (features recognition)

Workplace

- Desk occupancy
- Room occupancy
- No-shows: booking data + occupancy
- Desk booking
- Room booking
- Noise level (heatmaps)

Building performance

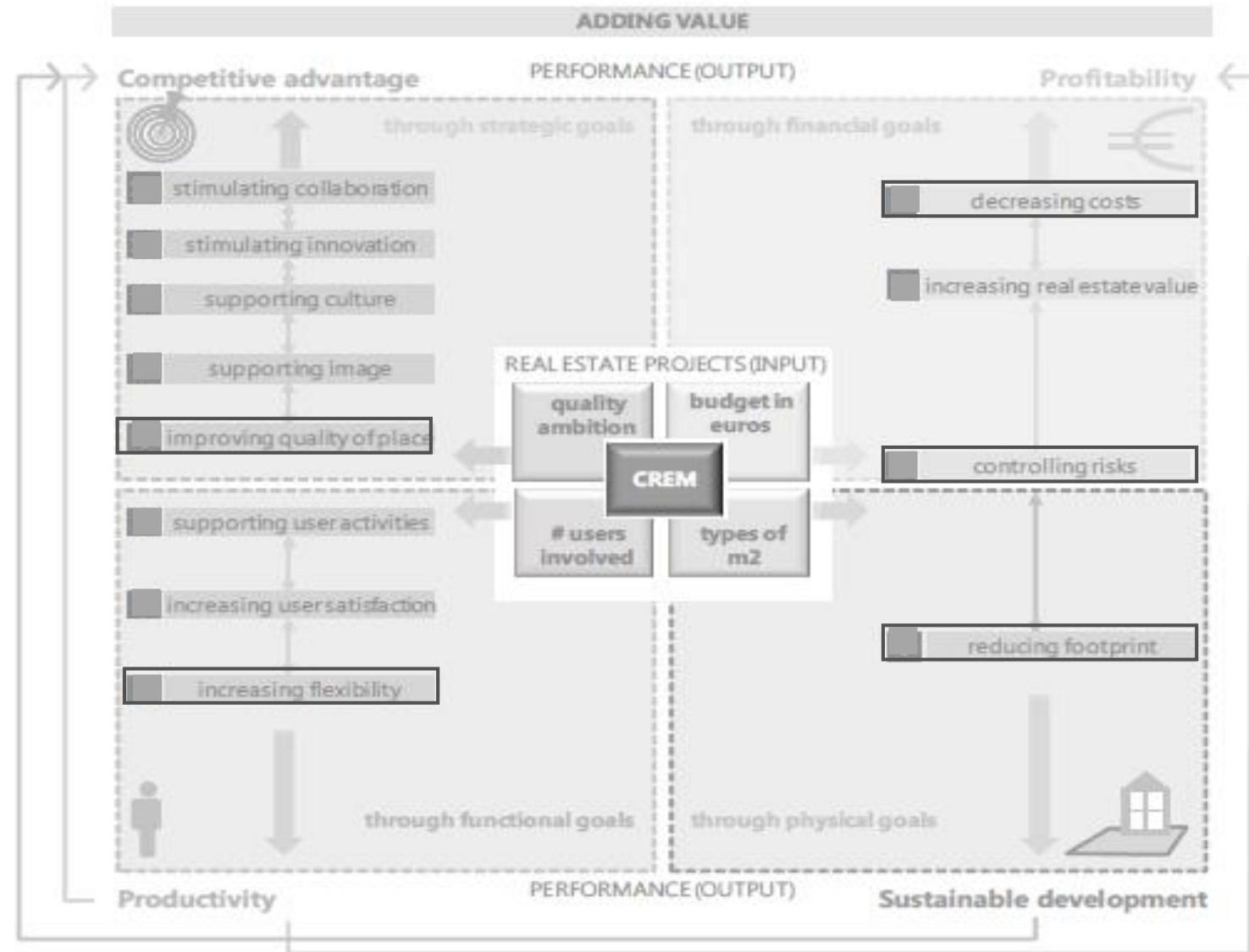
- Energy performance
- Building usage monitoring for FM
- Installation monitoring for technical management
- Indoor climate, air quality

Additional occupancy data

- Hallway occupancy (heatmaps)
- Gym occupancy
- Cafeteria occupancy
- People flow through the building (incl. wayfinding)

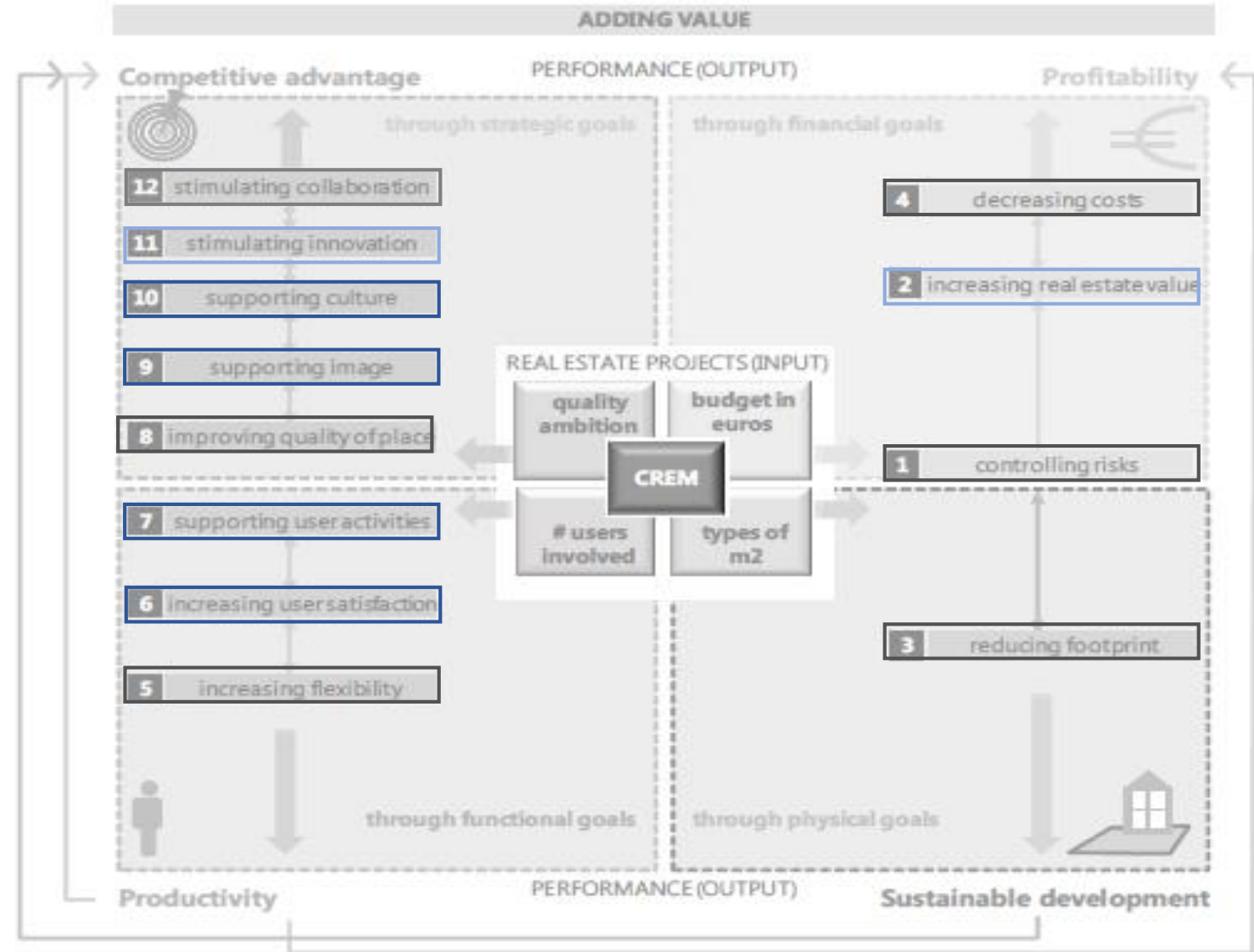


Data added value



Picture source: based on den Heijer, 2011

IoT added value



Picture source: based on den Heijer, 2011

CONTENT

Introduction

Problem statement

Research scope

Research methodology

Findings: technology

Findings: process

Conclusion

Reflection



IoT implementation process: phases



Strategy & planning

Deployment

Organizational support

IoT implementation process: actors



IoT implementation process: barriers



Lack of strategic vision



Data security



Privacy concerns



Technical issues



Application quality, control over privacy settings



Ensuring direct feedback



Internal communication, role's division

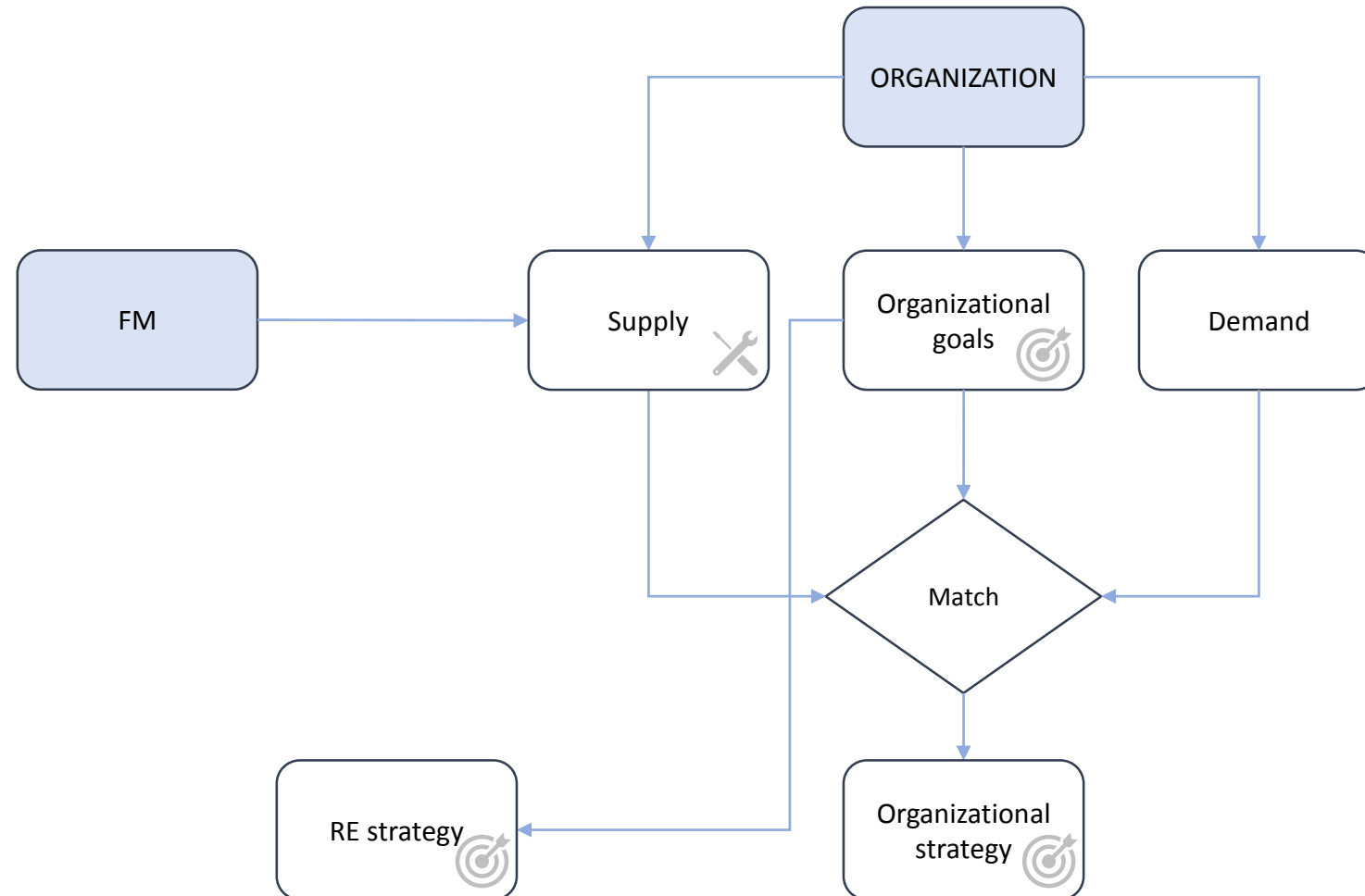


Scaling up: handing over the app

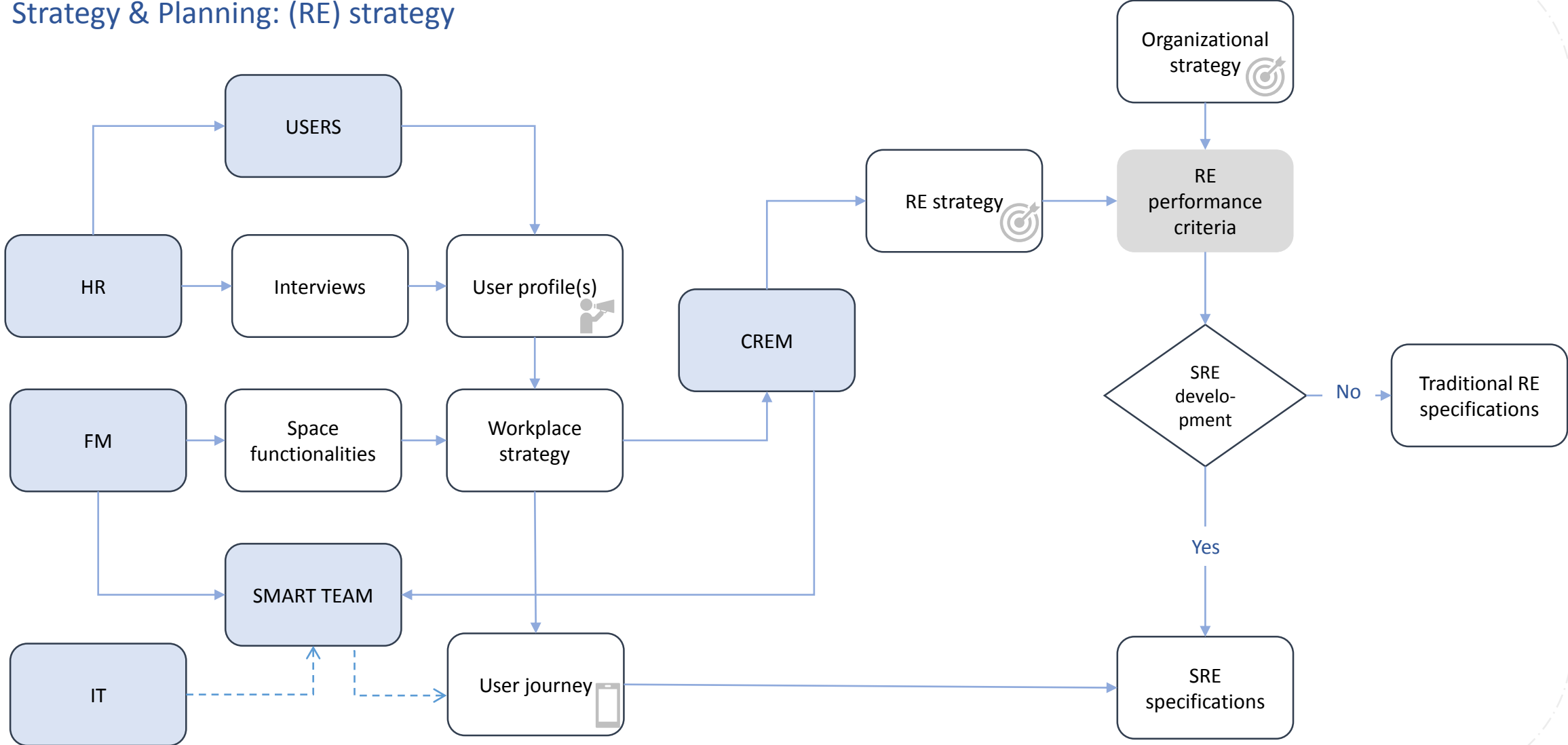
Process design



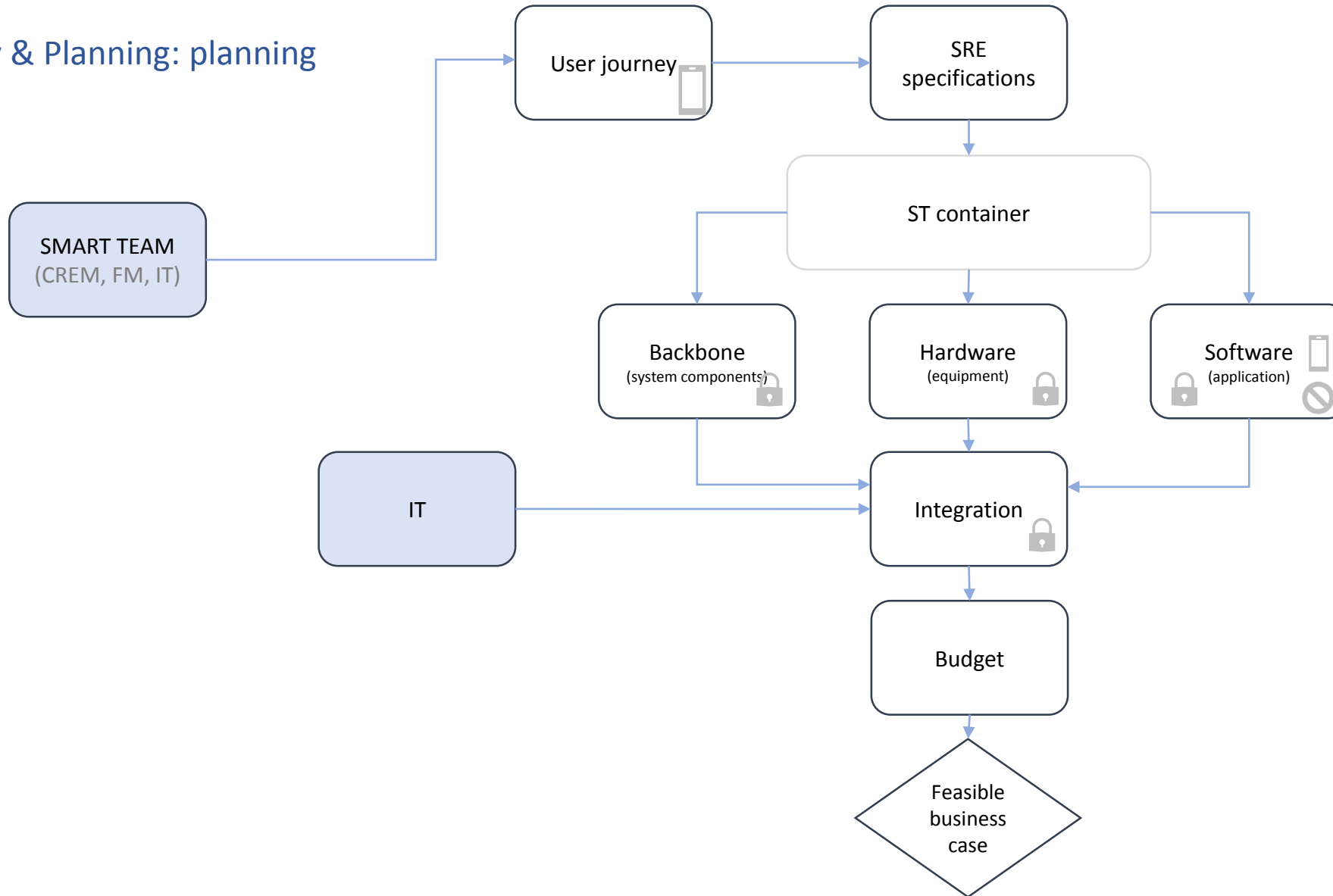
Strategy & Planning: (organizational) strategy



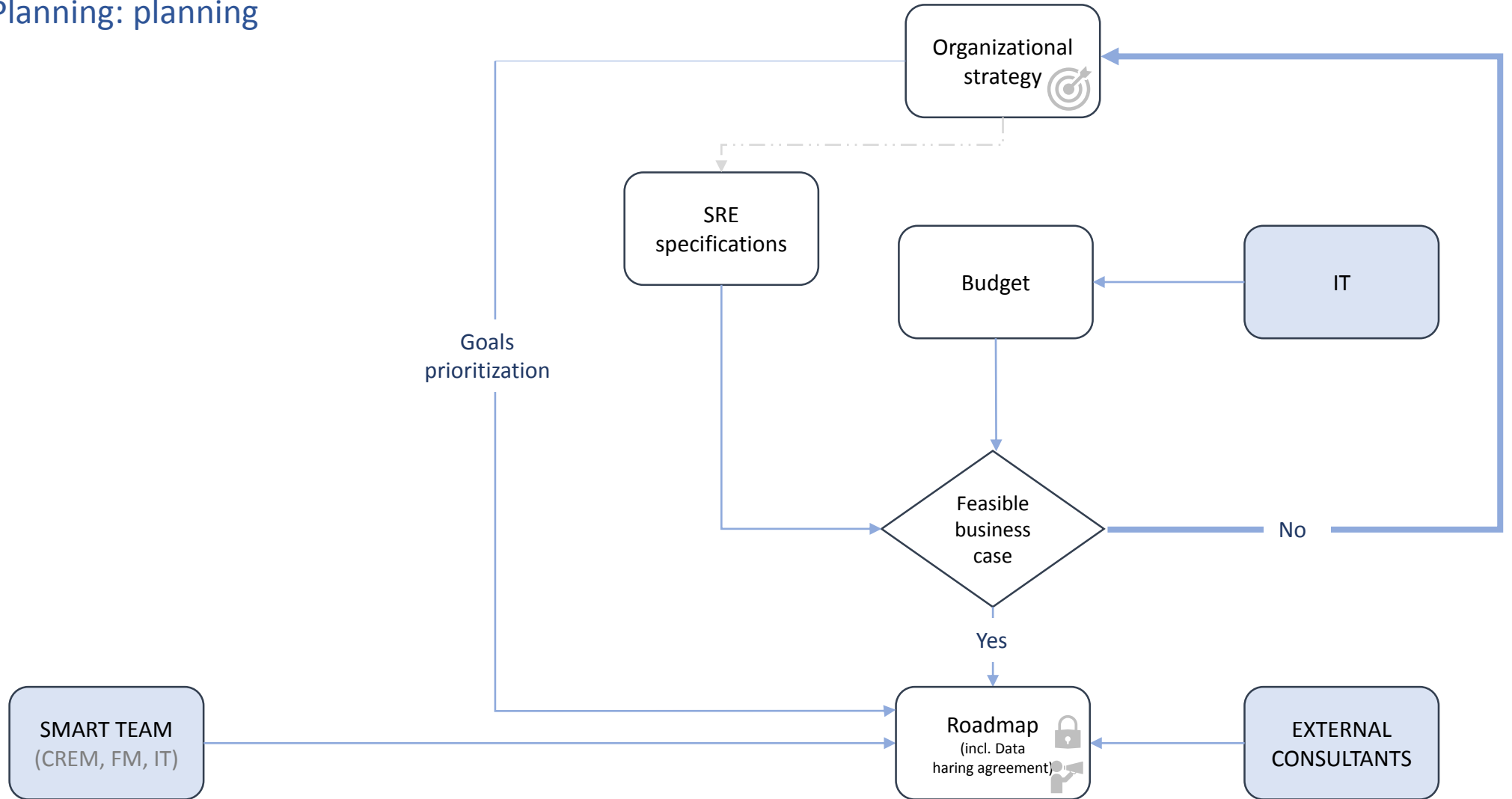
Strategy & Planning: (RE) strategy



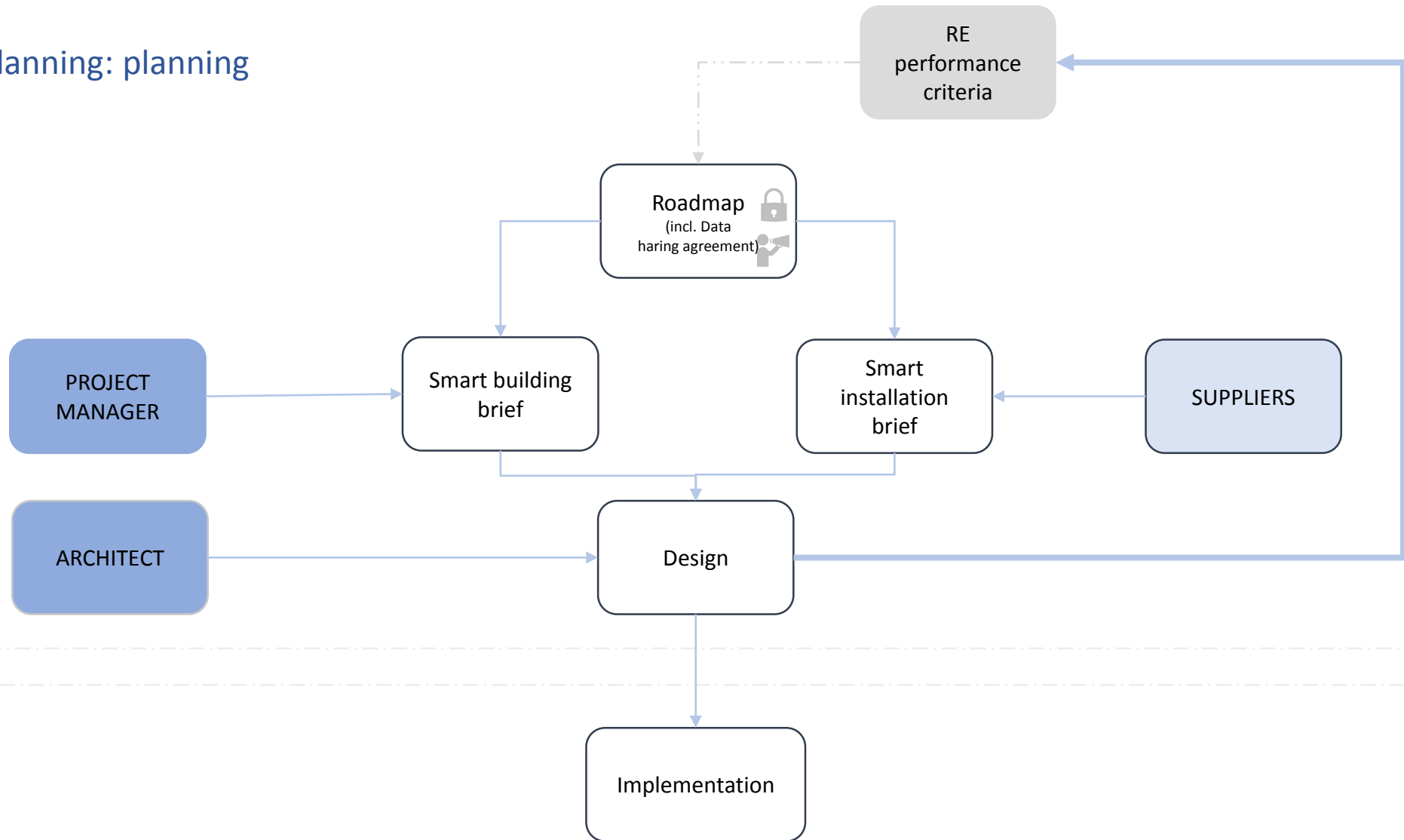
Strategy & Planning: planning



Strategy & Planning: planning

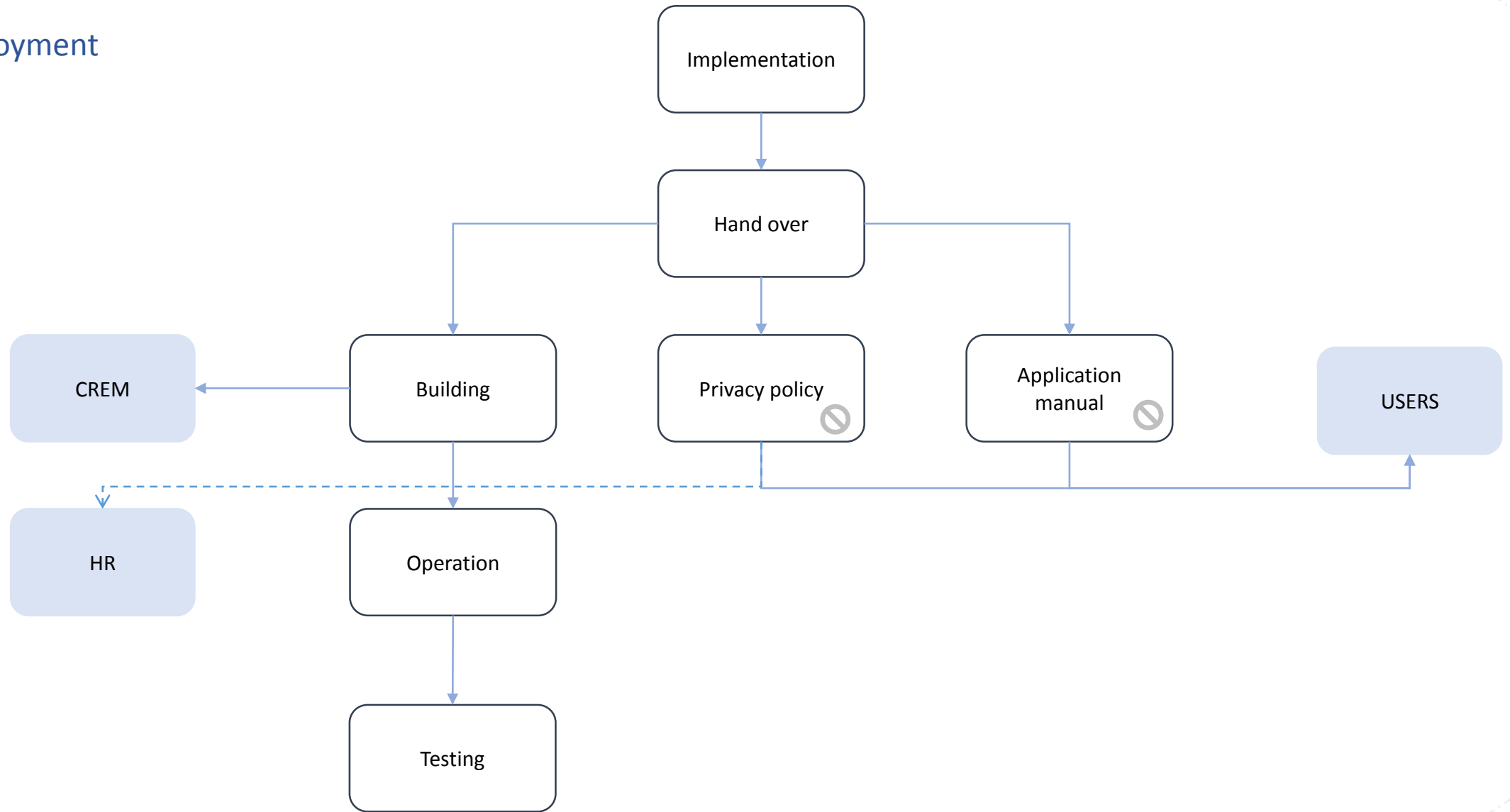


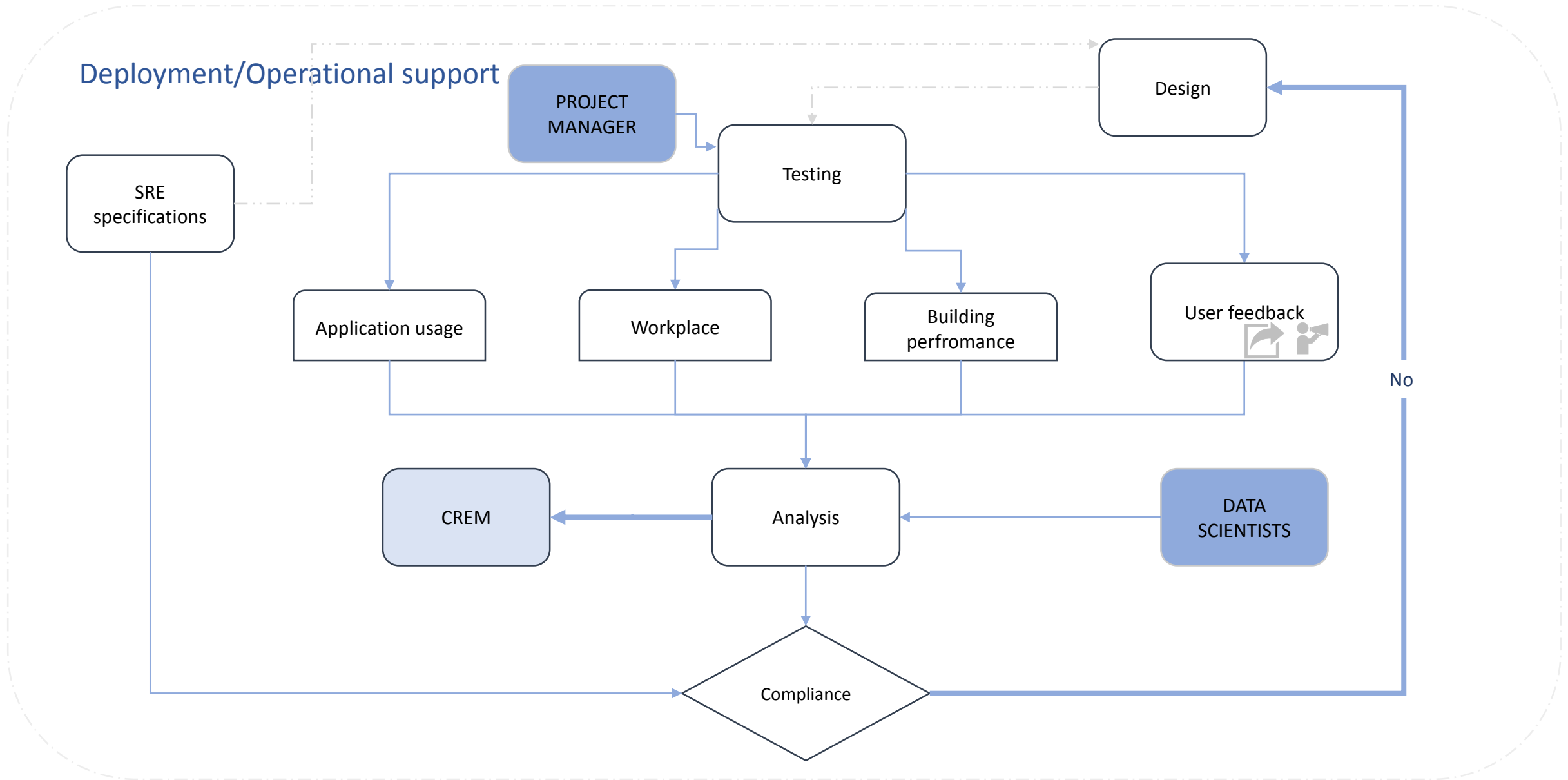
Strategy & Planning: planning



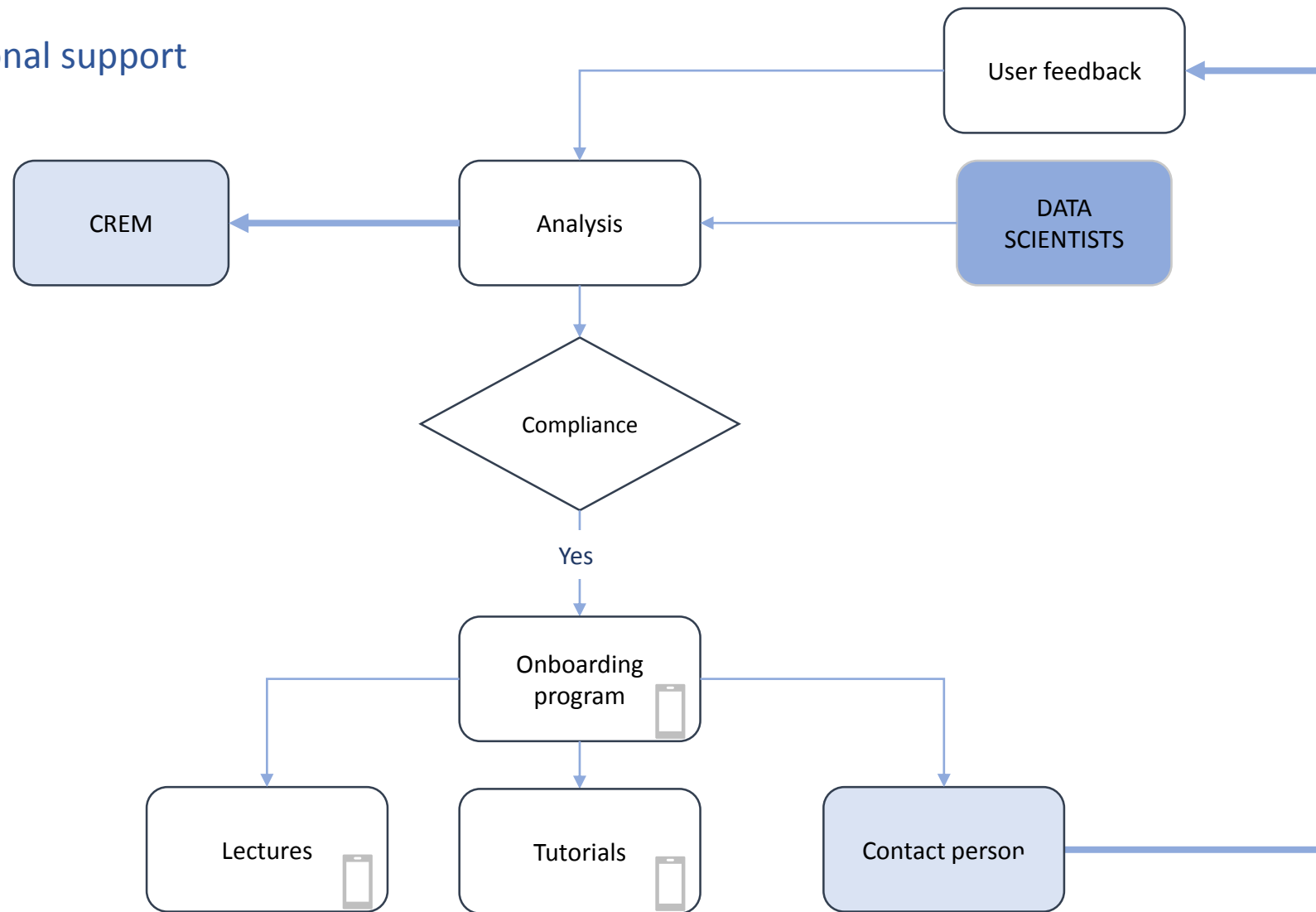
Deployment

Deployment





Deployment/Operational support



CONTENT

Introduction

Problem statement

Research scope

Research methodology

Findings: technology

Findings: process

Conclusion

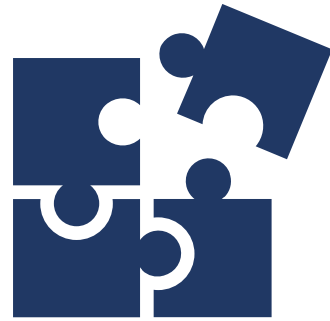
Reflection



How can Corporate Real Estate Managers (CREM) shape Internet of Things (IoT) implementation initiative which adds value to office employees?

- **Follow the IoT implementation process framework,**
- **Implement the comprehensive IoT concept.**

Research relevance



Recommendations for further research



- Scientifically defining the DIRECT added value of specific data to 4 different CREM perspectives
- Applying and testing the IoT implementation process framework

CONTENT

Introduction

Problem statement

Research scope

Research methodology

Findings: added value

Findings: process

Conclusion

Reflection



- Smart RE Tools graduation lab: new direction
- Research methodology:
 - Clear research objectives
 - Explorative character
 - Interviewees selection
- Research disseminations
- Graduation internship
- Practice observation – early adopters
- About the last year

*Thank you for
your attention*

*Please address
you questions*

