# Towards more inclusive mobility services

# APPENDICES

**Master Thesis** Nina van Savooijen Strategic Product Design October 2022



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# A: Project brief



** chair	Suzanne Hiemstra-van Mastrigt	dept. / section	n: S
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<sup>i</sup> mentor	Mike van Hamersveld		
	organisation: LabelA		
	city: Rotterdam	country: the	Net
mments optional)	This project will be carried out in Seamless Personal Mobility Lab.	collaboration wit	h Lab

Procedural Checks - IDE Master Graduation	ŤUDel
APPROVAL PROJECT BRIEF To be filled in by the chair of the supervisory team.	
chair <u>Suzanne Hiemstra-van Mastrigt</u> date <u>25 - 04 - 2022</u>	Suzann Digitaal ordertekend Hiemstr Mastrigt a-Van 2022.04.25 signature Mastrigt +0200'
<b>CHECK STUDY PROGRESS</b> To be filled in by the SSC E&SA (Shared Service Center, Education & Student Affairs), aft The study progress will be checked for a 2nd time just before the green light meeting.	er approval of the project brief by the Chair.
Master electives no. of EC accumulated in total:4 ECY Of which, taking the conditional requirements into account, can be part of the exam programme4 EC List of electives obtained before the third semester without approval of the BoE	TES all 1 <sup>st</sup> year master courses passed NO missing 1 <sup>st</sup> year master courses are:
name K. Veldman date 29 - 4 - 2022 FORMAL APPROVAL GRADUATION PROJECT To be filled in by the Board of Examiners of IDE TU Delft. Please check the supervisory tea Next please assess (dislangrove and sign this Project Brief by using the criteria below	signature
<ul> <li>Does the project fit within the (MSc)-programme of the student (taking into account, if described, the activities done next to the obligatory MSc specific courses)?</li> <li>Is the level of the project challenging enough for a MSc IDE graduating student?</li> <li>Is the project expected to be doable within 100 working days/20 weeks ?</li> <li>Does the composition of the supervisory team comply with the regulations and fit the assignment ?</li> </ul>	APPROVED NOT APPROVED
name <u>Monique von Morgen</u> date <u>9/5/2022 -</u>	signature <u>MvM</u>
IDE TU Delft - E&SA Department /// Graduation project brief & study overview /// 2018- Initials & Name N van Savooiien Student	01 v30 Page 2 of number 4556119

# Personal Project Brief - IDE Master Graduation

# A roadmap towards more inclusive mobility services

Please state the title of your graduation project (above) and the start date and end date (below). Keep the title compact and simple. Do not use abbreviations. The remainder of this document allows you to define and clarify your graduation project.

start date 18 - 04 - 2022

# **INTRODUCTION \*\*** Please describe, the context of your project, and address the main stakeholders (interests) within this context in a concise yet complete manner. Who are involved, what do they value and how do they currently operate within the given context? What are the main opportunities and limitations you are currently aware of (cultural- and social norms, resources (time, money,...), technology, ...).

The importance of the inclusivity of mobility is growing [1]. Access to transport can transform the lives of people with physical, sensory and cognitive impairments, improving employment opportunities, access to health care, education and overall quality of life [2]. Inclusive mobility is a challenge that seeks to overcome the traditional transportation paradigm, which focuses on road infrastructure as a solution to traffic [3]. Rather, it seeks to focus on providing adapted equipment for people with disabilities, taking into account their needs in a comprehensive manner. The inclusion of people with disabilities in decision-making, planning and evaluation processes is necessary to generate changes, achieve higher quality outcomes and develop policies that are successfully implemented [4]. Inclusive design requires that the needs of all disabled people are considered from the outset of any transport and pedestrian infrastructure, including maintenance, schemes., so that, for example, tactile paving surfaces provided for vision impaired people do not create trip hazards or cause undue discomfort to people with conditions such as arthritis [5].

This project will be done in collaboration with Label A, a digital product agency and RMC (figure 1). The most important service of RMC is and will remain target group transport, for people who cannot use existing modes of transport, such as walking, cycling and public transport [6]. In other words, the people with the impossibility of using the available modalities. It is therefore of great importance that their services become inclusive for their whole target-group.

Label A is a company that creates innovative technical solutions and sets up complex digital ecosystems [7]. It is a team of analysts, developers and designers which generate solutions and systems that make organisations more successful and make life easier for end users. They are interested in this project collaboration as this will be an inspiration and strategic guidance for their future collaborations with other mobility stakeholders and clients. They will also allow me to have a better understanding of the technological possibilities there are and the development process of a solution from a contractor but also a client perspective.

### Limitations:

The ways people travel in this post-covid stage can be different from their normal travel habits. There are a lot of regulations when it comes to (public)transport, collaborations can be a solution but these other parties have their own interests as well.

(All sources can be found on the motivation page)

## space available for images / figures on next page

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Title of Project A roadmap towards more inclusive mobility services

# **TU**Delft

project title

26 - 09 - 2022 end date

Student number 4556119

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## Personal Project Brief - IDE Master Graduation

# PROBLEM DEFINITION \*\* Limit and define the scope and solution space of your project to one that is manageable within one Master Graduation Project of 30 EC (= 20 full time weeks or 100 working days) and clearly indicate what issue(s) should be addressed in this project.

Mobility-as-a-Service (MaaS) is becoming more and more important in the movement of people, therefore, inclusivity of this service plays a big role in our future. Label A is working with different clients on several services in the area of mobility, so their main goal for this project is to develop knowledge on how they can make MaaS as inclusive as possible.

Because this research question is too broad to be answered in my graduation project, a concrete case study will be used to contribute to the broader scope, in this case RMC.

When it comes to mobility for those who can no longer plan their own transportation or with the support of family or friends, RMC is a major player. This refers to the necessity to be inclusive to this disabled population, as well as the need for RMC to make inclusion a continuous priority.

The aim is to discover where exclusivity gaps still exist within the context of Mobility as a Service (MaaS) and explore how emerging technologies, collaborations, different channels and regulations can turn these gaps into opportunities for inclusion. This will be done by including the target-group into the research and review different opportunities given by the literature research. With the design goal is to give LabelA a strategic foundation that can deliver concrete insights and provides guidance into implementation possibilities. A roadmap will showcase more of the feasibility of the inclusivity concepts and will discover the pitfalls and opportunities for MaaS.

This RMC case study will eventually provide Label A insights and recommendations on the inclusivity aspects of MaaS.

## ASSIGNMENT \*\*

te in 2 or 3 sentences what you are going to research, design, create and / or generate, that will solve (part of) the issue(s) pointed in "problem definition". Then illustrate this assignment by indicating what kind of solution you expect and / or aim to deliver, for ance: a product, a product-service combination, a strategy illustrated through product or product-service combination ideas, ... . In a of a Specialisation and/or Annotation, make sure the assignment reflects this/these

Designing an inclusivity strategy within the context of Mobility as a Service, supported by a roadmap and vision for RMC, to help them develop a service for a broader audience. These outcomes can serve as an example and inspiration for Label A, and provide general principles to help future clients to make their mobility services more inclusive.

To achieve this, the project is divided into four phases, using the framework of the 'Double Diamond' as a guidance (see figure 2).

Discover - In this stage the research will be done. The main focus is on stakeholders (RMC, users of MaaS and LabelA), the potential of emerging technologies, trends and on the current regulatory issues and opportunities. With the help of this research, an overview will be made of the exclusivity gaps and chances for inclusivity.

Define - In this stage of the double diamond method, there will be elaborated on the discovery phase. With the help of the overview of exclusivity gaps and the opportunities, a future vision can be made. This future vision is a bold and clearly articulated vision that can inspire the people working at RMC and especially LabelA to work on new ways to create value for customers. This future vision will be validated with experts but also with the end users.

Develop - In this stage a roadmap will be made on how to get to this future vision. Elements that will be addressed in this roadmap will be for example: opportunities, barriers, stakeholders, technology, mind-switches and then-defined integration possibilities and intermediate solutions.

Deliver - In this stage the validation of the final roadmap/concept will be done by stakeholders, users and experts. With this validation, the final recommendations and the inclusivity strategic roadmap can be finalized.

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Title of Project A roadmap towards more inclusive mobility services

# **ŤU**Delft

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# Personal Project Brief - IDE Master Graduation

# **ŤU**Delft

Include a Gantt Chart (replace the example below - more examples can be found in Manual 2) that shows the different phases of your project, deliverables you have in mind, meetings, and how you plan to spend your time. Please note that all activities should fit within the given net time of 30 EC = 20 full time weeks or 100 working days, and your planning should include a kick-off meeting, mid-term meeting, green light meeting and graduation ceremony. Illustrate your Gantt Chart by, for instance, explaining your approach, and please indicate periods of part-time activities and/or periods of not spending time on your graduation project, if any, for instance because of holidays or parallel activities. PLANNING AND APPROACH \*\*



I will be working full-time on this graduation project, which means 5 working-days a week. My plan is to be at the office of LabelA most of the days, to be able to connect with people in person and to be able to ask a lot of questions.

Every stage will end with a presentation for two contact persons from RMC, two from Label A (Floris and Mike) and two from TU Delft (Suzanne and Matthijs, my chair and mentor), to show what I have done in this phase and to elaborate on what I will be doing in the next coming weeks and what I will need from them to be able to complete this next phase.

Because my project will overlap with the TU Summer holidays, I will take 2 weeks off in my Documentation phase to spend some time with my family and to be able to recharge before my final Graduation.

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## Personal Project Brief - IDE Master Graduation

# MOTIVATION AND PERSONAL AMBITIONS

### User-centeredness

The focus of my work is on implementing user-centeredness into a current ongoing innovation project. This requires a designer which is capable of evaluating the current state of the system [8] and keeps the user involved in all stages of the design process. By being an empathic designer, I can leverage this by leaving my own believes behind and not only hearing, but really listening to what the user has to say.

### Mobility interest

My interest in mobility started when I did my 6-month internship at KPN, where I set up a new employee mobility plan together with the mobility department and AMBER mobility. In this MaaS project, it was really narrowed down to the employees of KPN as users, which made the plan specific but also not inclusive. With new MaaS parties entering the market and it being trendy in the big cities for people with more to spend but also able-bodied, a lot of progression can be made to make more inclusive MaaS plans.

## Help people with a real need

This project is focused on a group of people who has a real need and are currently a bit left out in the MaaS solutions that exist. This also means that I will have to work on my qualitative research skills, which I really like to master, to be able to get the information from these people that is helpful to complete my project.

# Visual Thinking

A key learning for me in this project is to become a real visual thinker. I want to use my visual skills to communicate complex information to both the users but also to Label A as a company. Especially when designing a roadmap and a future vision, I want it to challenge myself to make it as clear but also as complete and informative as possible.

## References:

[1] Schweiger, C. (2018). Accessibility and inclusivity: two vital elements of mobility. Intelligent transport. [2] Varistha Ltd. (zd.). TRL | Inclusive Mobility. TRL. Genadoleegd op 29 maart 2022, van https://www.trl.co.uk/about-us/our-vision-mission/inclusive-mobility [3] Herrera, P. (2021, 4 juni). What is Inclusive Mobility and why is it important? LinkedIn. Geraadpleegd op 29 maart 2022, van https://www.linkedin.com/pulse/what-inclusive-mobility-why-important-pamela-herrera/?trk=public\_profile [4] Banister, D. (2008). The sustainable mobility paradigm. Transport Policy, 15(2), 73-80.

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# FINAL COMMENTS

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Title of Project A roadmap towards more inclusive mobility services

# **TU**Delft

Explain why you set up this project, what competences you want to prove and learn. For example: acquired competences from your MSc programme, the elective semester, extra-curricular activities (etc.) and point out the competences you have yet developed. Optionally, describe which personal learning ambitions you explicitly want to address in this project, on top of the learning objectives of the Graduation Project, such as: in depth knowledge a on specific subject, broadening your competences or experimenting with a specific tool and/or methodology, ... Stick to no more than five ambitions.

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# **B: Data RMC**

01.







03.



04.



# **C: Travel motives elderly**

# **D: Interview guide empathizing session**

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Ziekenbezoek	3%	3%	5%	4%	
Vereniging/buurthuis	5%	4%	2%	1%	
Winkelen/winkelcentrum	7%	7%	9%	8%	
Uitgaan/theater/bioscoop	4%	3%	3%	1%	
Familie/vrienden/kennissen	32%	33%	33%	32%	
Kerk	4%	3%	1%	1%	
Dagopvang/dagbesteding	3%	3%	2%	3%	
Anders, namelijk	11%	10%	8%	8%	

# Interview guideline

- 1. Introduction (1 min)
- 2. Personal background and context (3 min)
- How old are you?
- In which neighbourhood do you live?
- Describe your household

3. User interview

# TOPIC: BOOKING

- Can you please describe how you have booked this trip you are taking right now?
- ----> What was positive about it and what problems did you encounter?
- ----> How did you solve the problems you encountered?

## TOPIC: THE TRIP

- Can you describe the last trip you did with WMO vervoer (before this one) ----> What was positive about it and what problems did you encounter
- ----> Why did you at that moment choose this type of transportation
- trip back?
- Can you please describe the most negative experience in a WMO rit

# **TOPIC: ALTERNATIVES/MOTIVES**

- Is WMO the only way of transport for you?
- ----> What other means of transportation?
- ----> How is the choice made to use a specific mean of transportation?

4. Wrap up and greetings

- How long have you been using WMO vervoer and what is your main reason to do so?

----> Who was on the car, how was the driver, was it on time, did you arrive on time, how was the

# **E: Interview guide elderly**

# Richtlijnen voor het interview

# 1. Inleiding (1 min)

Hi ik ben Vief en ik werk als onderzoeker bij het RMC. Zou ik, als u hier tijd voor heeft, kort een paar vragen mogen stellen hoe u reist met RMC en of u hier tevreden over bent. Zo kunnen we onze diensten verbeteren en heeft u hier ook profijt van.

2. Persoonlijke achtergrond en context (3 min)

# - In welke wijk woont u?

- Hoe lang maakt u al gebruik van WMO-vervoer en wat is uw belangrijkste reden om dit te doen? (handicap)

- Heeft u een smartphone? Waarom niet? Zo ja, waar gebruikt u deze voor?

# TOPIC: BOEKEN

- Kunt u beschrijven hoe u uw laatste reis heeft geboekt?
- ----> Hoeveel tijd van tevoren? Heeft u het als spontaan ervaren?
- ----> Wat was er positief aan en welke problemen ondervond u?
- ----> Hoe heeft u de problemen die u ondervond opgelost?
- ----> Wat heeft u doen kiezen voor de WMO in plaats van andere vormen van vervoer, zoals OV?
- ----> Wat zijn voor u belangrijke aspecten bij het maken van een reis?
- ----> Boekt u vaker via bellen of met de app? Waarom en waarom niet de ander?
- ----> Wat zou u graag veranderd zien aan het WMO vervoer? Of ander vervoer?
- ----> Hoe ziet uw ideale toekomst eruit als het gaat om vervoer?

# TOPIC: DE REIS

- Kunt u de laatste reis beschrijven die u met WMO vervoer heeft gemaakt (voor deze reis)
- ----> Waarheen/welke soort reis was het?
- ----> Voor wat voor soort reizen gebruikt u WMO vervoer het meest?
- TOPIC: ALTERNATIEVEN/MOTIEVEN
- Is de WMO het enige vervoermiddel voor u?
- ----> Welke andere vervoermiddelen?
- ----> Hoe wordt de keuze gemaakt om een bepaald vervoermiddel te gebruiken?

4. Wrap up en groeten













# Needs elderly



k ben inmiddels 90 en in vergelijking met het openbaar vervoer vind ik RMC dus heel geruststellend en makkelijk

As it maar het zekkenhuis rroot gebruik ik vaak RMC, ward die bushake ligt daar bet wet ver vandaan en ik vind die route niet zo velig om daar te lopen







# Dus nu bel ik ook wel veel omdat ik dan ook eens lemand spreek, die kan me wat meer uitleggen over de km Mijn Markinsferen komen atigd save dati kok das k weet dati kok naar hin zou konnes, maar kin zou heiden and hin reis dan helemaal is die reis dan helemaal is ook vragen of ze een ker mee willen

May kindertin komen vaak op beacek en ik kom soms naar hon al het keker weer is, dan kan naar de het ei open maar andens mukken ik zo reken met MMC

Accessibility final destination

Als ik naar het ziekerhuid moet gebruik ik vaai RMC, ward die buzihete ig daar best wel ver vandiaan en ik vird die route niet zo velig om daar te lopen

**G: Quotes elderly clustered** 

is reis soms well met het CV en soms mee RMA, is vind het wel leuk om soms een rondige te lagen bij de tussenstops om een beefje wan de baurt te kuurnen Ben

Feeling at ease (while travelling)

Ik vind het nog heel leuk om naar musea te gaan fakt de fitn, sområ san RMC me dan niet op tijd halen en dan kom ik te laat, dat is wei jammer soms

oð

Ik bel altij het fijn vii iemand d horen en dan ook om even

jd omdar ik dan vd spreek, ik heb mobietje, vind ik maar moelijk en weten waarvoor



# If the entrollater, dui du. beeneerd dat it super vaak voor veraatligen hom te staan in niet de has mekkelij in han komen en sierns meneen me ook niet eens komen helpen.

beter aanbod & gebruik van oor te zorgen voor heldere kad obility as a Service Amsterdam ieteam CTO zorgdragen voor m in Mobility as a Service platform Daan van der Tas • Projectleider Mobil • "Vanuit Innovatiere deelmo groeier meer ii

# **roductie** Kan je wat over ji Welke verantwoo

en wat i heb je?

nclusiviteit binnen mobiliteit
Wat betekend inclusiviteit binnen de context van MaaS voor jou, ho
Waarom is inclusiviteit belangrijk en is hier ook een budget voor?

- n niet? als het gaat
- tt die veel-al als het gaat Initiatieven - Als je kijkr naar inicusiviteit binnen MaaS services in Amster-dan nu nog niet bediend door deze services en waarom niet weike pröniteten zijn er nu binnen het innovatieteam als in bepaalde doogroepen in verschillende MaaS services? E komen steeds meer nieuwe innovaties op de markt die ve gaat om het totaalplaule, is het dan niet less-is-more als he binnen een stad? • Weike services werken goed en weike hebben meer hulp no creeeren bij de doelgroep of simplewag meer onder de auno
  - ebben meer hulp nodig? meer onder de aandach

- voor je? 1 hoe gaat ( aties zie ie ( deale toekomst
  In een ideale toe
  Waar valt volgen
  Als we selectief ii 'werken' binnen
- e jij inclusteve د الالتقاط الم e winst te behalen r ouderen, welke lim ouderen, hier erv

Jurgen RMC
Hoold Backoffree & ICT bij RMC
Hoold Backoffree & ICT bij RMC
"Als her gaat om innovaties en de toekomst van RMC (denk aan Maas etc.) dan kom je vel uit bij Jurgen (en eventueel bij mij). Dus misschien goed als je eerst Jurgen eens het vuur aan de schenen leen

i en wat i heb je? **oductie** Kan je w Welke ve

de trein bijbrengt. Ook lizelf leer hier van de Juster ten stappen i Par voor anderer solen mijn collega van toegakelijkheld. Utrecht aan. Hun feedback en ondersteu (maastrappelijkjontiatet verder te verb (resjinformatiet e bundelen en makkelijk (resjinformatiet ebeben.

cen is hier Innovatie binnen RMC
Als we kijken naar inr
toezicht op?
Waarom is innovatie

H: Interviews experts

- het r t die veel-al z als het gaat markt ide MaaS
- niet bedier Welke prio bepaalde o Er komen s gaat om he binnen eer Welke serv

- n welke rol speelt RMC hie ר hoe gaat dit worden a itaties zie je om חוֹשַוּשִׁיּ t, hoe zie jij MaaS voor je de meeste winst te behale aale toekomst In een ideale tr Waar valt volg Als we selectie 'werken' binne
- de NS?

en zich nu? Waarom moeten ze m ze mensen over om wel gebruik tu ouderen, waar zie jij nog potentie

aar o

hierbij het i ook een bu

innovatie binnen NS en F beperking, wie neemt hi tie belangrijk en is hier oo

Innovatie binnen NS
 Als we kijken naar in met een lichtelijke bi Waarom is innovatie

i en wat is heb je?

**roductie** Kan je wat over <sub>.</sub> Welke verantwo

# Ideale toekomst In een ideale t Waar valt volg

# en welke rol speelt de NS | en hoe gaat dit worden aan

Marcel Sloot Introductie • Kan je wat

- Inclusiviteit binnen mobiliteit Wat betekend inclusiviteit bir Waarom is inclusiviteit belans
  - ını eri v

# ldeale toekom

- voor je? nobiliteit v ve MaaS o nst, hoe zie jij m ver een inclusiev
- en hoe gaat dit v de r dit
- e stap? ing of ge
- doelgroo Stel doe Als we k zich eers Wat is u beperkir

- ans Jeekel

  Professo
- expe rraffic mart and advand in transpor be more sti researcheri

Introductie • Kan je wat

Inclusiviteit binnen mobiliteit
• Wat betekend inclusiviteit bir
• Waarom is inclusiviteit

- Ideale toekomst
  In een ideale toekomst, hoe zie jij inclusieve MaaS voor je?
  In een ideale toekomst, hoe zie jij inclusieve MaaS voor je?
  Waar val vojensu od mensters winst te behalen en hoe gaad tit worden aangepakt?
  Ast we selectief inzomen op ouderen, welke limitaties zie je om nieuwe inwoatles te la werken binnen deze doegroep? Heb je hier ervaring mee en zijn er oplossingen voor?

# I: Quotes experts



# J: Quotes experts clustered









Before, during and after the servic



Со-орегатіра С







# **K: Feedback sessions roadmap**



# L: Inclusivity workshop slides



INTRODUCTIO

# AGENDA

Inclusive design	4
Case example	7
Target-group	11
Setting up inclusive	12
design principles	
Discussion	18

LABEL A **WHAT IS INCLUSIVE DESIGN?** 





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INTRO	DUCTION				

LABEL 🏷

"Inclusive design is a design methodology that enables and draws on the full range of human diversity."

Designing inclusively doesn't mean you're making one thing for all people. You're designing a diversity of ways for everyone to participate in an experience with a sense of belonging.





# RMC

LABEL 🔼

- Special group transportNew application
- Booking trips



# Special group transport

- WMO-vervoer
- Leerlingenvervoer
- Participatie vervoer
- Jeugdhulp











Elderly and disabled people What are

limitations when it comes to using apps for these people?





# **Consider the situation**

LABEL

Þ

What are situations that these people can be in when using the application? Do we need alterations/notifications when in different situations?

People are first time users, established users, users at work, users at home, users on the move, and users under pressure. All of these situations can have an impact. For those who already find interaction challenging, such as those with disabilities, this impact may make usage particularly difficult.

# **Give control**

Do not suppress or disable the ability to change standard browser and platform settings such as orientation, font size, zoom, and contrast. In addition, avoid content changes that have not been initiated by the user unless there is a way to control it.

Add value

Features should add value to the user experience by providing efficient and diverse ways to find and interact with content. Consider device features such as voice, geolocation, camera and vibration API's, and how integration with connected devices or a second screen could provide choice.

# M: Inclusivity workshop principles

# **Prioritize content**

Interfaces can be difficult to understand when core features are not clearly exposed and prioritised. A site or application may provide lots of information and functionality, but people should be able to focus on one thing at a time. Identify the core purpose of the interface, and then the content and features needed to fulfill that purpose.

LABEL 💫

# Discussion

- Focussed on design, how can we challenge them to take this into account?
- Who should be responsible for monitoring these principles?
- Target-group, who should define this?
- In your processes, where can inclusivity play a role?
- Testing with the target audience, when?
- Other questions/thoughts?

18

17





# **N: Evaluation session roadmap**

# Evaluatie sessies Roadmap

# Introductie

- Basic uitleg over inclusive design
- Waar gaat mijn thesis precies over en waarom ligt mijn focus bij ouderen
- Hoe ik tot de uiteindelijke roadmap ben gekomen

# First impressions

- 1. What was your first impression when reading and looking at the roadmap?
- 2. Was everything clear? Or was something immediately missing in your opinion?

# Bruikbaarheid

- 1. What did you like seeing/don't like?
- 2. Do you think this roadmap can help organisations which are active in the mobility sector? And how? If not, what should be added?

# Realistic

- 1. Which steps do you think are most valuable and important to take when realising a MaaS future
- 2. What steps did you think were not realistic/most realistic?
- 3. What do you think are the best first steps to take after completing these roadmaps.

--> What is your opinion on MaaS in general?

- --> Do you think we can work more inclusively on this concept?
- --->Do you regornize a need from elderly to be able to travel like this in the future from your experience? ---> Do you have remaining questions that should be further explored?

# **O: Evaluation quotes clustered**









# P: MaaS is our future

Besides the fact that a regional MaaS solution is seen as our "ideal future" by the municipality of Amsterdam, most of the experts I spoke to also agreed on this. Besides the fact that it is a real challenge to be able to achieve this, the final vision is the same for everyone (see appendix 8). That's why the key advantages and characteristics of a MaaS ecosystem are identified and explained (see figure 18).

# Accessibility

The accessibility of the final destination is critical in meeting the needs of the elderly when it comes to travel (see need 1, chapter 9.2). Hospitals, as well as urban settings, friends and families, must be accessible. In high-demand locations, the emphasis will move toward public transportation, active modes of transportation, and shared mobility. Motorized vehicles are only permitted in these places in exceptional circumstances. Other types of transportation can reach the city's outskirts and regions outside the city center. High-demand destinations for the elderly can be determined using travel data and interviews, which can eventually increase the accessibility of these areas by providing them with a MaaS solution that provides them with ways to go there.

# Flexibility

Seniors using SGT see little flexibility when it comes to planning a trip. They are tied to certain combinations made by the travel center, so their departure and arrival times are not flexible. They would like to make more spontaneous trips, so the future mobility plan should allow for more flexibility for the elderly. One of the most crucial aspects of the future of a MaaS ecosystem is access to a diverse range of transportation modes and the encouragement of multi-modality (chapter 4.2), this makes MaaS a solution for flexibility desires.

# User focused mobility

MaaS offers a user-focused approach. With the ability to enter a lot of information about your travel needs, a customized trip can fully take this into account. Together with the collection of data from other travellers with the same set of requirements, a MaaS ecosystem can improve itself. Now the elderly often have very special characteristics and wishes when it comes to travel, which makes it a nice fit for this target group.

# Sustainability

Making mobility more sustainable plays an important role in the energy transition. Governments and companies from different sectors are working together on the biggest transformation in mobility since the advent of the internal combustion engine (PwC, 2022). When implementing MaaS, a cutting-edge technology to book, plan, and pay for door-to-door transportation services, is predicted to minimize the need for consumers to use private automobiles, and even postpone and eventually discontinue purchasing a car, leading to an improvement in sustainable transportation. Together with cutting the use of SGT and encouraging elderly to use PT more often, sustainability goals will be met.

