# **TOWARDS A RESILIENT VENICE**

TRANSFORMING THE URBAN ENVIRONMENT AFTER THE COVID-19
PANDEMIC AS A WAY TO TACKLE OVERTOURISM

-P5 PRESENTATION-

Fabrizio Chiappe June 24, 2021









VENICE: 25 MILLION VISITORS/YEAR

65% ECONOMY TOURISM-RELATED
UNEVEN DISTRIBUTION OF ACTIVITIES
OVERCROWDING
MONOFUNCTIONALITY



#### **EFFECTS OF MASS-TOURISM**

SOCIAL UNREST

ENVIRONMENTAL CONCERNS

GENTRIFICATION

LACK OF ECONOMIC DIVERSITY





#### COVID-19 PANDEMIC

REDUCTION OF RECREATIONAL TRAVELING
HORECA RESTRICTIONS
80% ECONOMIC ACTIVITIES DISRUPTED
2023 RECOVERY



# SUDDEN STOP OF TOURISM OPPORTUNITY TO RESTRUCTURE

RESILIENT CITIES
SUSTAINABLE CITIES



#### PROBLEM STATEMENT

The COVID-19 pandemic presents itself as a challenge that humanity must undergo and learn how to overcome. However, during this iterative process it also creates the opportunity for implementing alternative solutions to other long-standing issues that remained unsolved due to a lack of interest or scarce resources. Therefore, as the upcoming societal change is unprecedented, it can be used as a catalyst for taking into consideration innovative and daring solutions for the built environment that otherwise would have been disregarded under 'normal' circumstances.

"The pandemic is only helping us to expose crises and tensions that historically existed in the tourism industry but were widely ignored"

-Benjamin, Dillette, & Alderman (2020)-

### RESEARCH QUESTIONS

What are the effects of the pandemic in the built environment of tourist-driven cities, such as Venice?

What are the main characteristics and issues of a tourist-driven city? How is Venice's status quo being affected by the COVID-19 pandemic?

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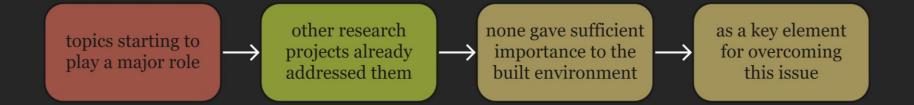
What are the main characteristics and issues of a tourist-driven city? How is Venice's status quo being affected by the COVID-19 pandemic?

Which managerial strategies can be applied in Venice in order to increase its urban resilience, while also fostering solutions for tourism-related problems?

What strategies can be applied in the built environment to increase urban resilience? What strategies can be applied in the built environment to foster solutions for tourism-related problems? How can these strategies be combined into a single future-proof solution?

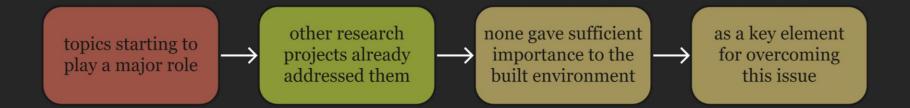
# RESEARCH RELEVANCE

Societal importance

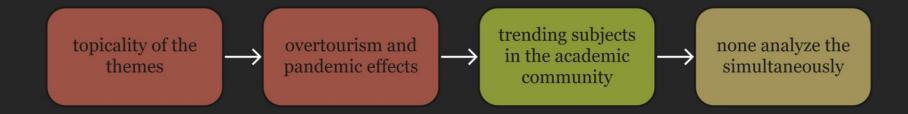


# RESEARCH RELEVANCE

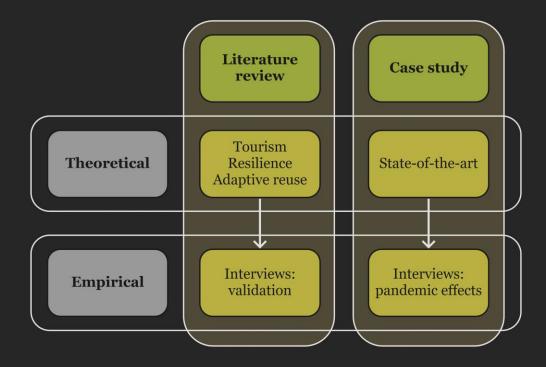
#### Societal importance



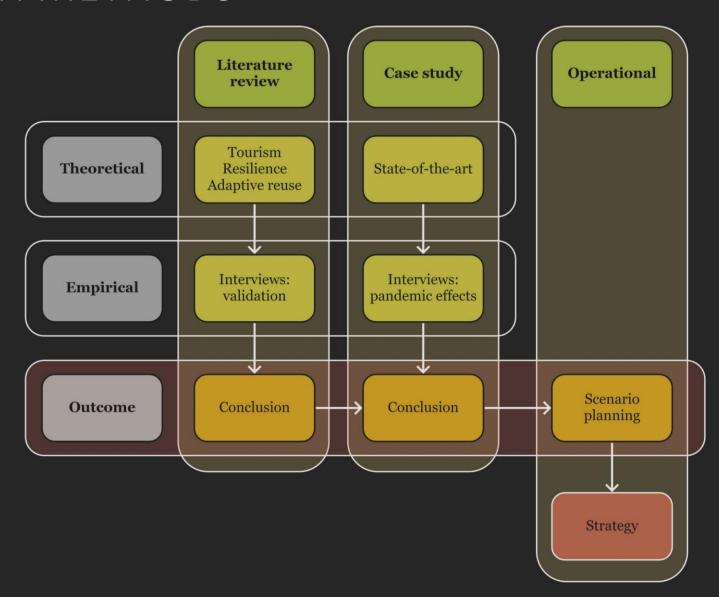
#### Scientific importance



# RESEARCH METHODS



# RESEARCH METHODS



# LITERATURE REVIEW

#### Tourism theory

- Urbanization
- Overtourism

#### Top-down approach

- Urban resilience
- Tourism resilience

#### Bottom-up approach

Adaptive reuse





# TOURISM THEORY

#### **URBANIZATION**

COMBINATION OF FACTORS

OVERCROWDING

OVERTOURISM



# TOURISM THEORY

#### **OVERTOURISM**

DESTINATION BEING OVERRUN
EXCEEDING CAPACITY THRESHOLDS
AFFECTING QUALITY OF LIFE

# TOP-DOWN APPROACH

#### **URBAN RESILIENCE**

**REMAIN FUNCTIONAL** 

**QUICKLY RECOVER** 

**ENDEMIC ISSUES** 

**UNEXPECTED CATASTROPHES** 



#### TOP-DOWN APPROACH

#### TOURISM RESILIENCE

SCR MODEL
DISRUPTION TYPE
RESILIENCE APPROACH

#### Scale, Change & Resilience in Tourism Sudden Shock **Slow Change** impacting impacting Community / Community / **Fourism Scale Collective Tourism Collective Tourism** 3. 1. **Slow Change** Sudden Shock impacting impacting Site / Individual Site / Individual Tourism Tourism **Change Rate**

# Resilience Issues / Indicators

- 1. Facilities & Service
  Decline / <u>Maintenance</u>
  Programs
- 2. Climate Change & Globalization / Nature & Cultural Conservation
- 3. Major Attraction Loss / Economic Training & Diversification
- 4. Nature & Human
  Disasters / Social &
  Economic Support System



# BOTTOM-UP APPROACH

**ADAPTIVE REUSE** 

MODIFICATION OF FUNCTION

OBSOLESCENCE

VACANCY

BLIGHT

# CASE STUDY

History

Tourism effects (past)

Pandemic effects (present)

New opportunities (future)

- Tourism
- Culture
- Residence
- Education
- Industry

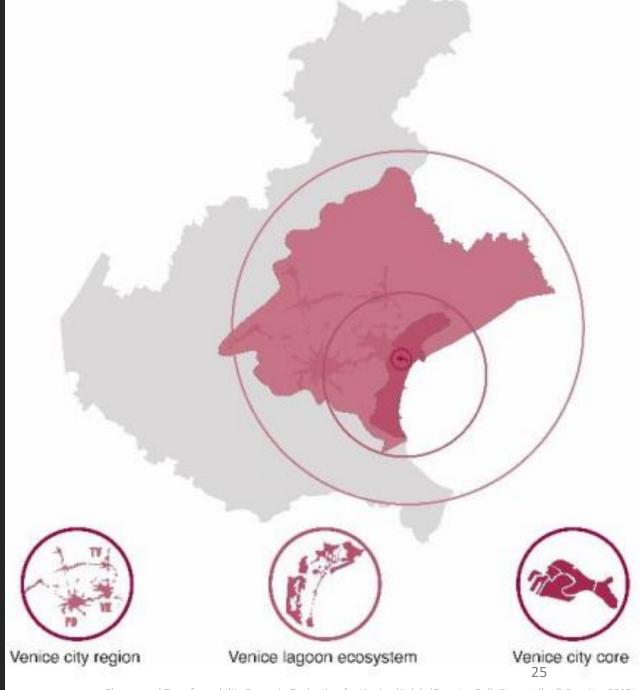
Stakeholders



# VENICE

#### MAJOR ITALIAN SEAPORT

1600<sup>TH</sup> ANNIVERSARY
REGIONAL CAPITAL
PEDESTRIAN AND MARITIME
LIMITED SUBURBAN SPRAWL



#### Crespano Nervesa della del Grappa Battaglia Asolo Spresiano Oderzo Montebelluna Cassola SR53 San Biagio E70 di Callalta Castelfranco Treviso Veneto Noventa di Piave Quinto Treviso San D Roncade di Pi Zero Branco SS14 Quarto Scorzè Camposampiero Marcon Noale SR308 Borgoricco SR515 Campodarsego Mirano imena Cavalline Mira Saint Mark's Basilica Padua Ponte San SR47 Legnaro ontegrotto Piove di Sacco SS516 Correzzola Conselve Chioggia SR104 SR104

# **FINDINGS**

#### HISTORICAL DIVISION

PRODUCTION INDUSTRY (20s)

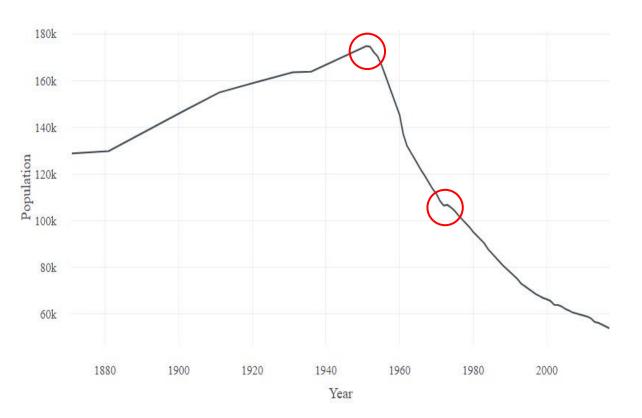
**INDUSTRIAL ECONOMY (50s)** 

**ENVIRONMENTAL CONCERNS (70s)** 

**TOURISM ECONOMY (80s)** 

**CULTURAL SCHISM** 

#### Venice Historic City Population (1871 - 2017)



# **FINDINGS**

#### **DEMOGRAPHICAL EVOLUTION**

50s & 70s INFLECTION POINTS
STEADY DECLINE TREND
2000 ONLINE ACCOMMODATIONS
2016 AIRBNB ENTERED THE MARKET

#### posti letto popolazione 76,007 14.248 15,276 75,224 2001 2002 16,306 73,462 73,248 2003 19,438 2004 2005 2006 21.544 2007 2008 2009 2010 2011 2012 2013 30,713 2014 63,530 2015 2016 2017 61,482 60,541 2018 2019 59,373 59,570 30,000 10,000 20,000 40,000 50,000 60,000 70,000 80,000

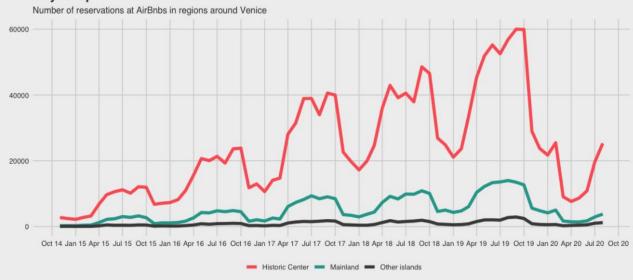
#### **FINDINGS**

#### **DEMOGRAPHICAL EVOLUTION**

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# **FINDINGS**

#### Keyed Up



#### PANDEMIC EFFECTS

MID-2019
TOURIST DECLINE
AIRBNB EXITING THE MARKET
BUILDINGS VACANCIES ON THE RISE

# Historic Center 1000 500 -500 200 100 -100 2018 2019 2020 Exit - Net Change

# **FINDINGS**

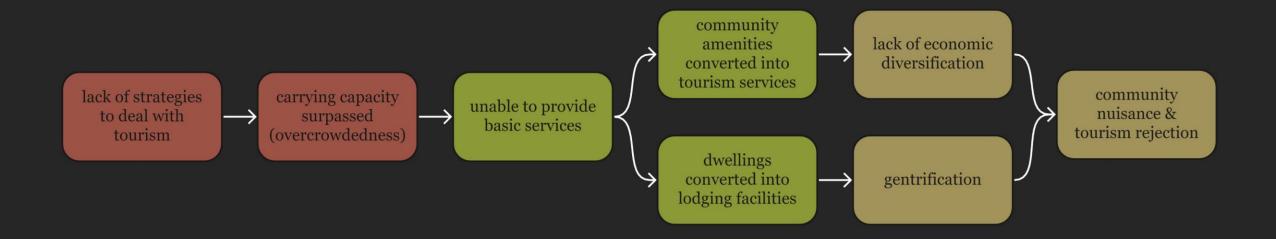
PANDEMIC EFFECTS

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# ANSWERING RQ 1

What are the effects of the pandemic in the built environment of tourist-driven cities, such as Venice?

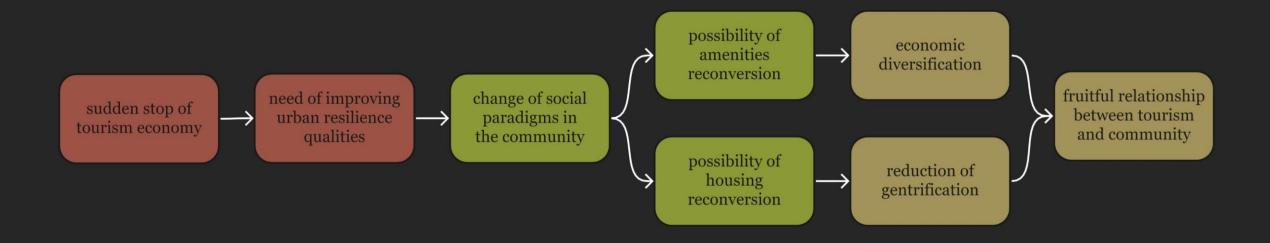
What are the main characteristics and issues of a tourist-driven city´



# ANSWERING RQ 1

What are the effects of the pandemic in the built environment of tourist-driven cities, such as Venice?

How is Venice's status quo being affected by the COVID-19 pandemic?



"If we want to see a change, I truly believe that now is the right time to do it... otherwise, when?

I hope things don't return as before; it is unsustainable to have only tourists in Venice...

...there must be something else, there must be a community.

Otherwise, its just an amusement park"

(EV, 2021)

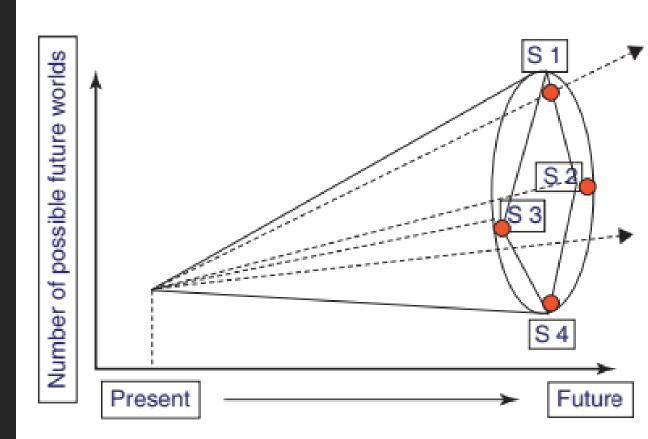
# **OPERATIONALIZATION**

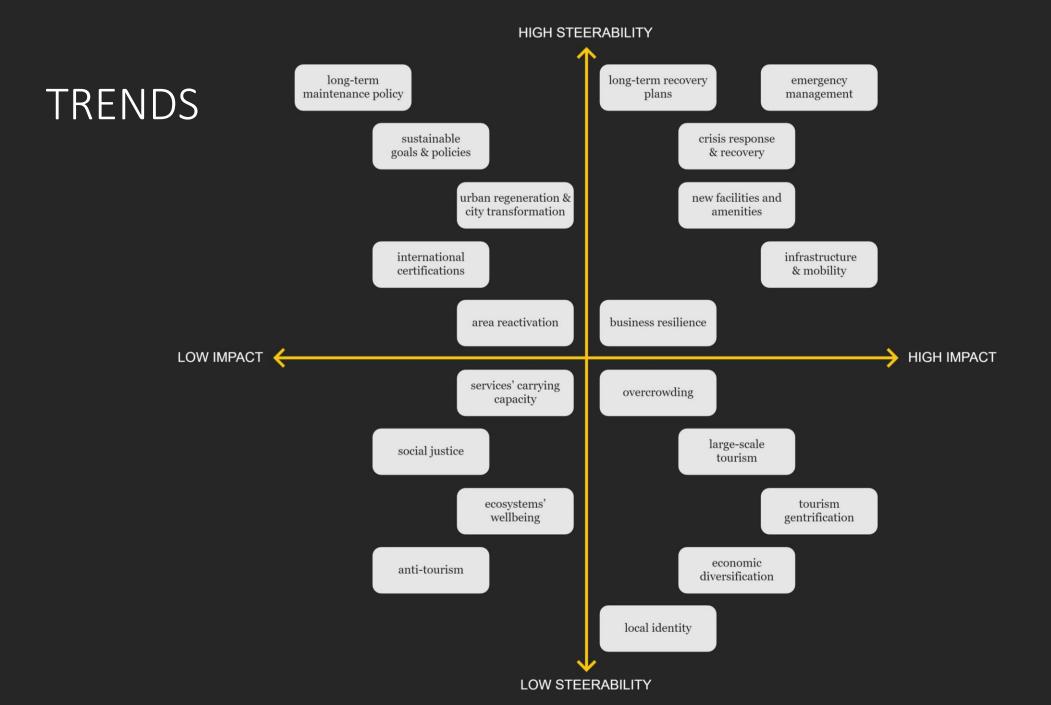
#### Sorting trends

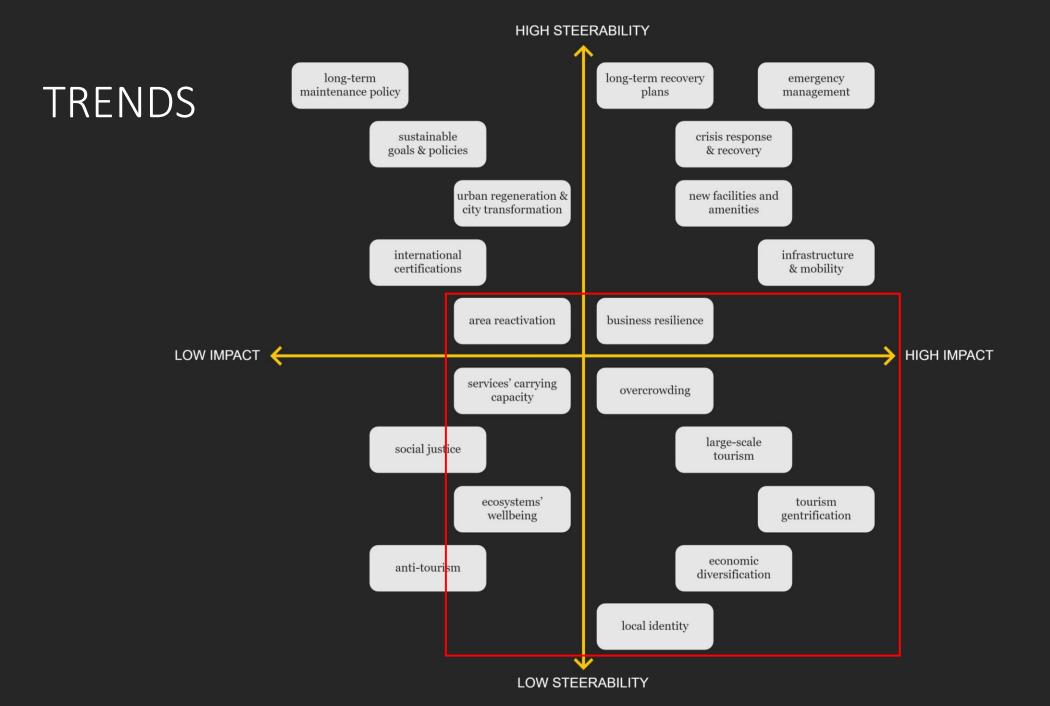
#### Scenario planning

- S1: Persistence (Culture)
- S2: Transition (Residence)
- S3: Transformation (Education)
- S4: Rehabilitation (Industry)

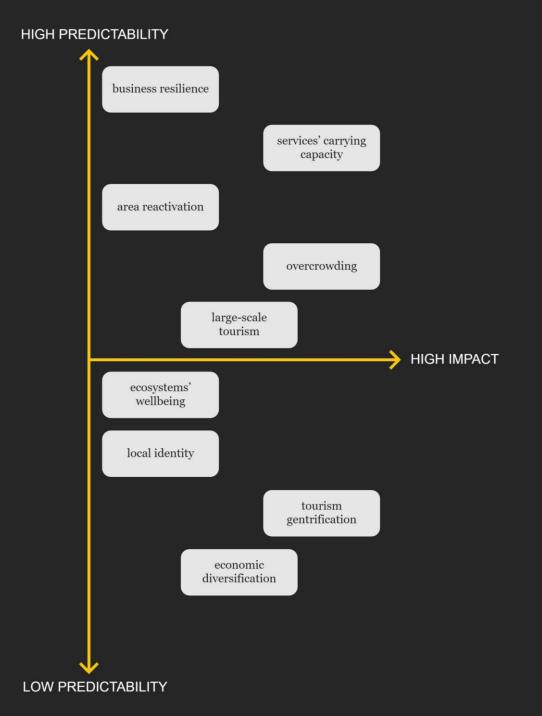
Final strategy



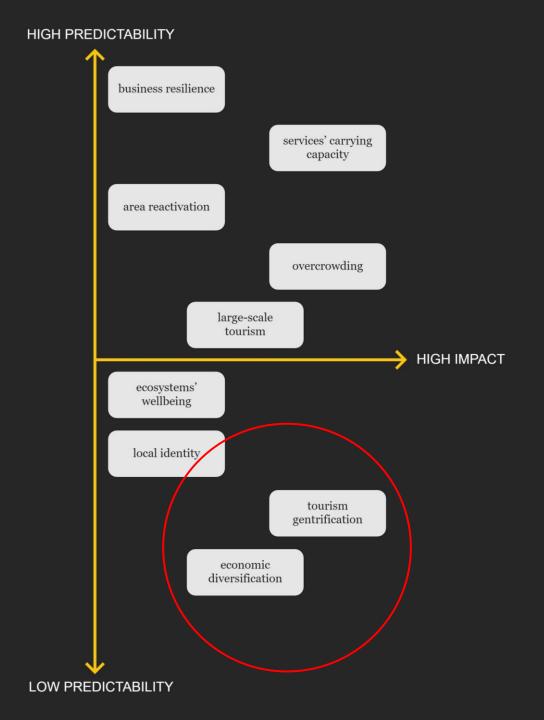




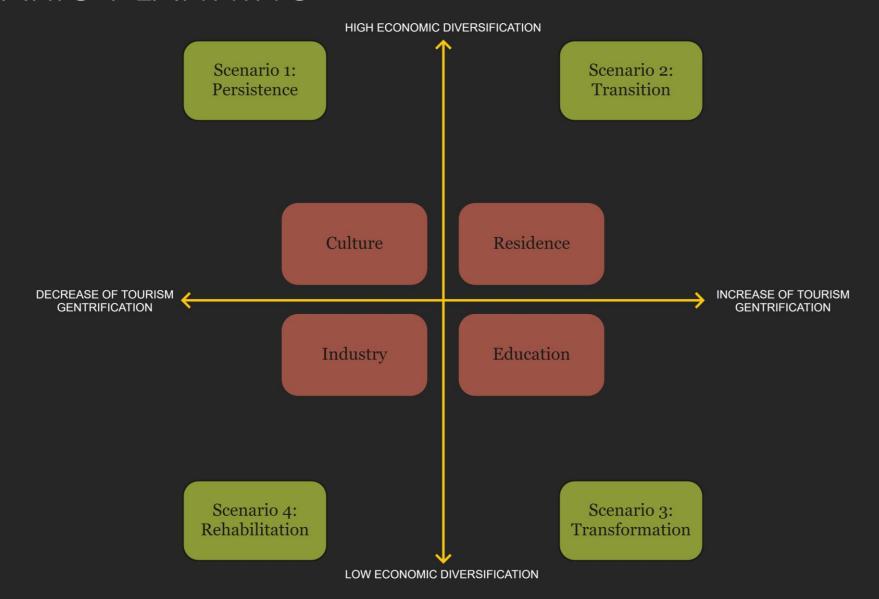
# TRENDS



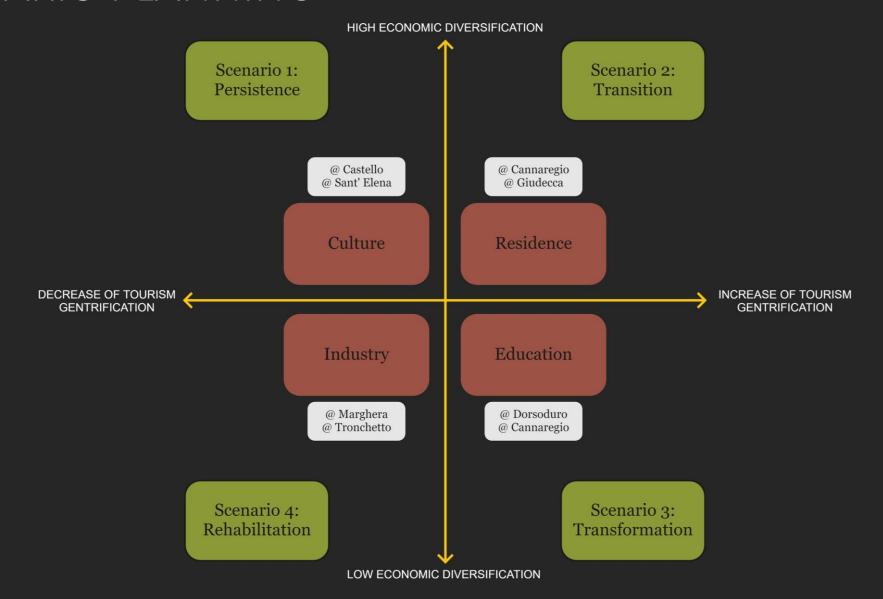
## TRENDS



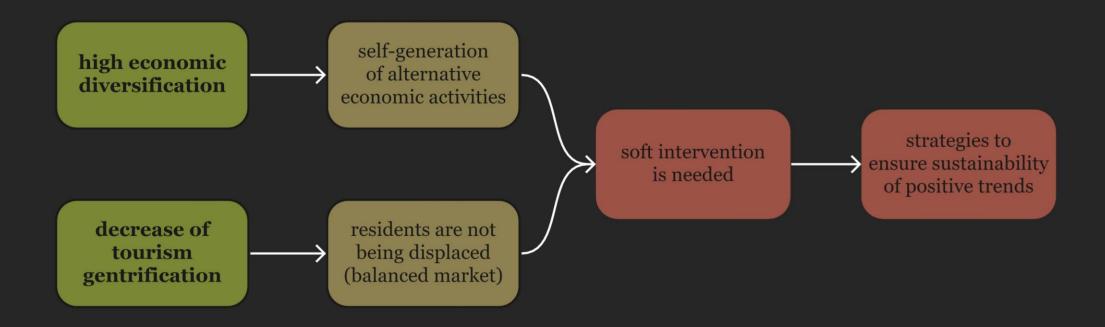
## SCENARIO PLANNING

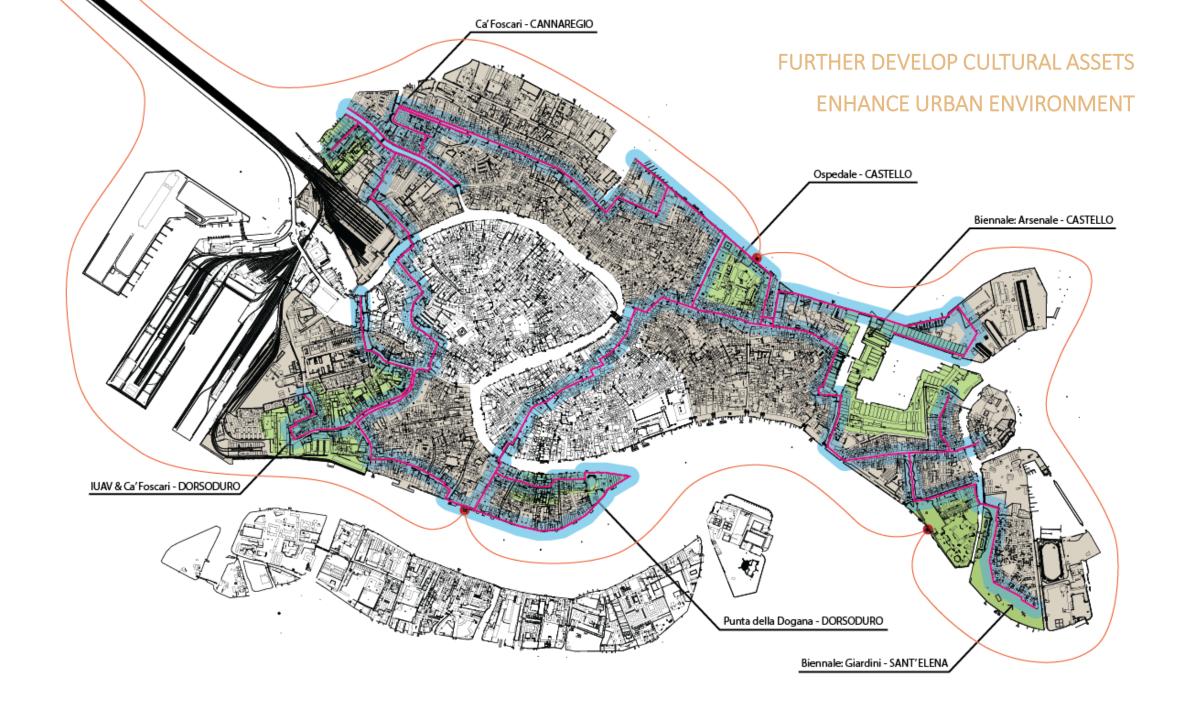


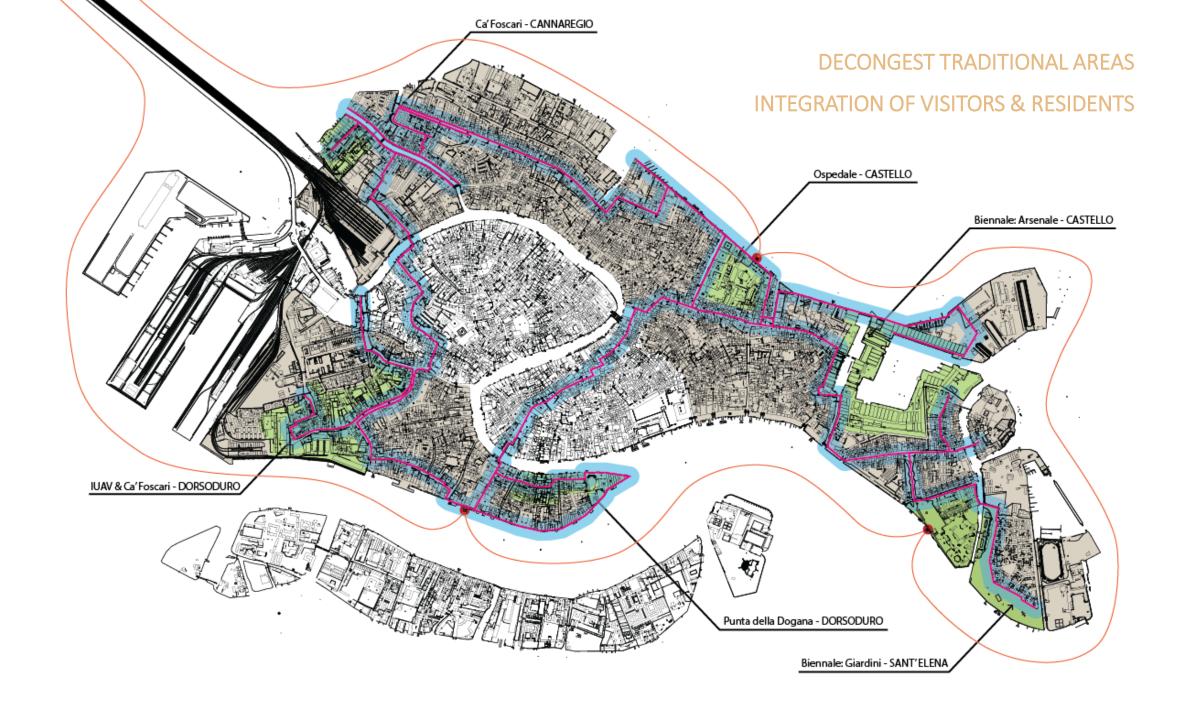
#### SCENARIO PLANNING

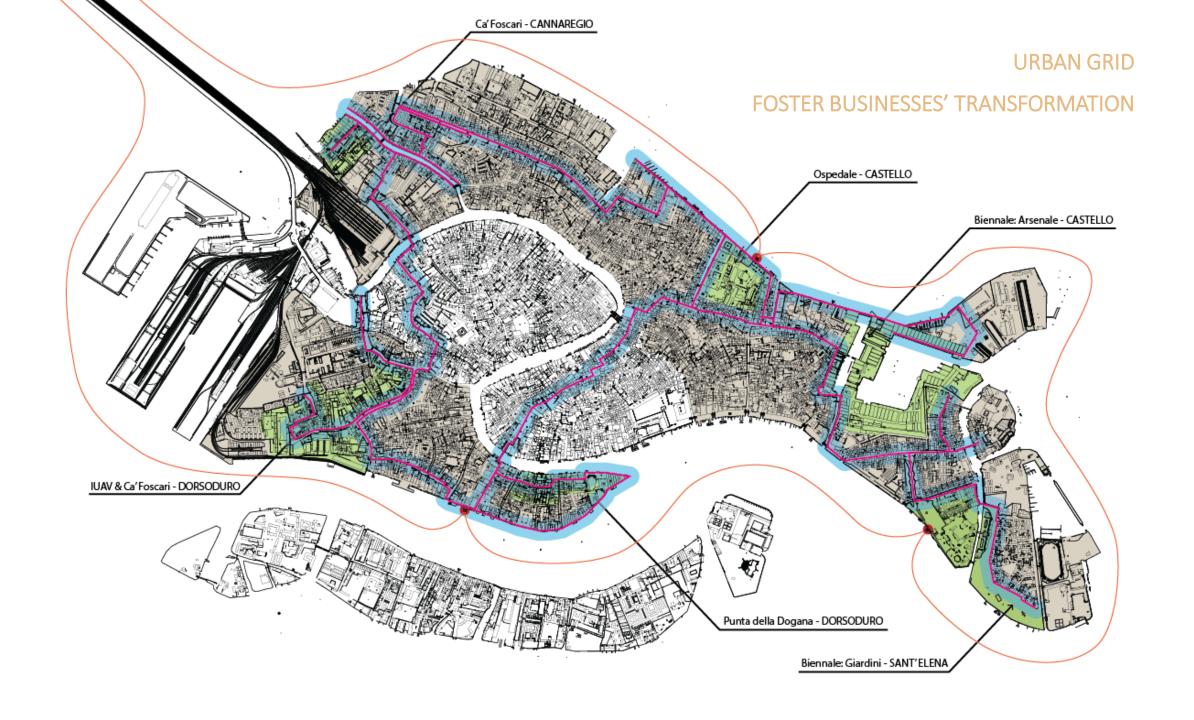


## S1 – PERSISTENCE: CULTURE

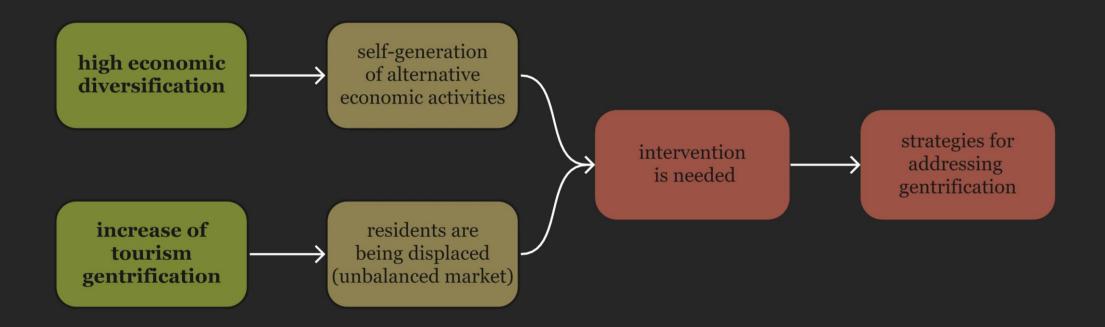


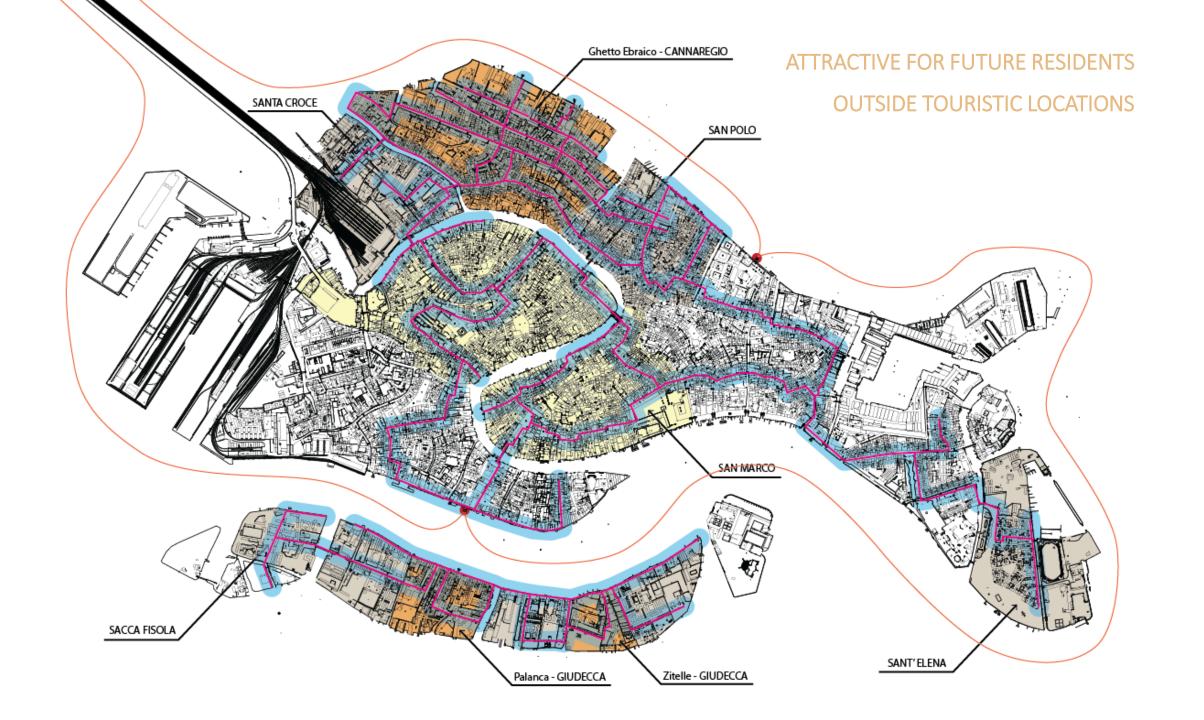


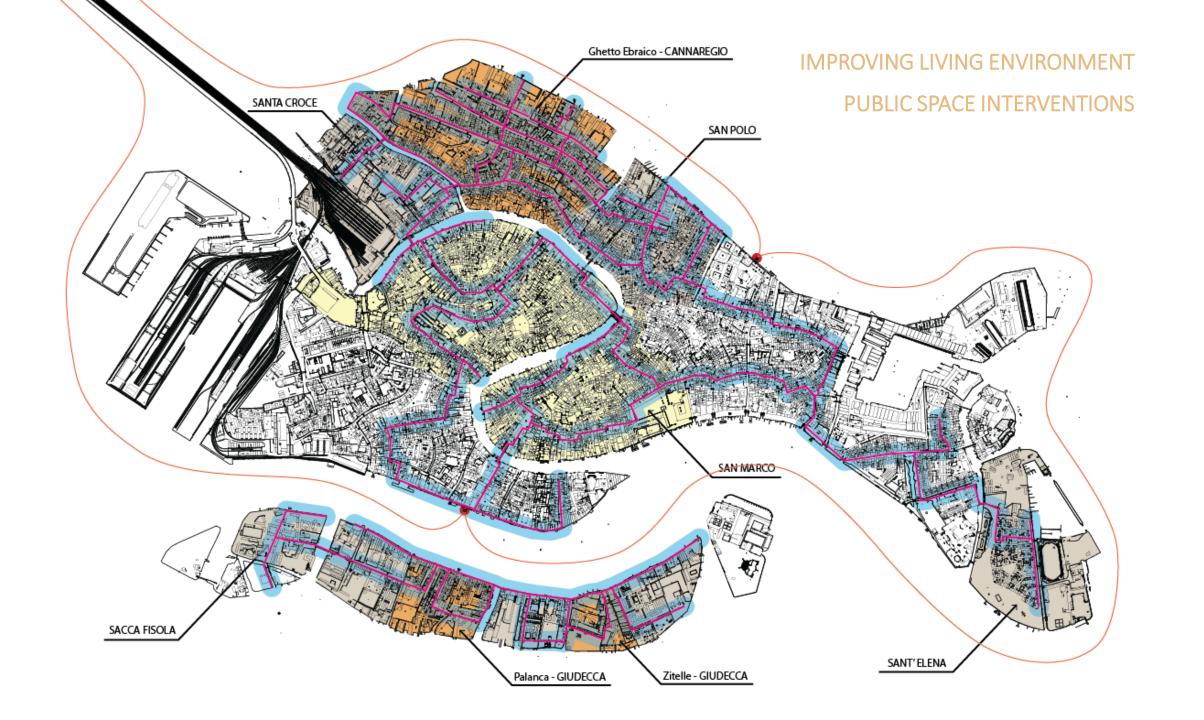


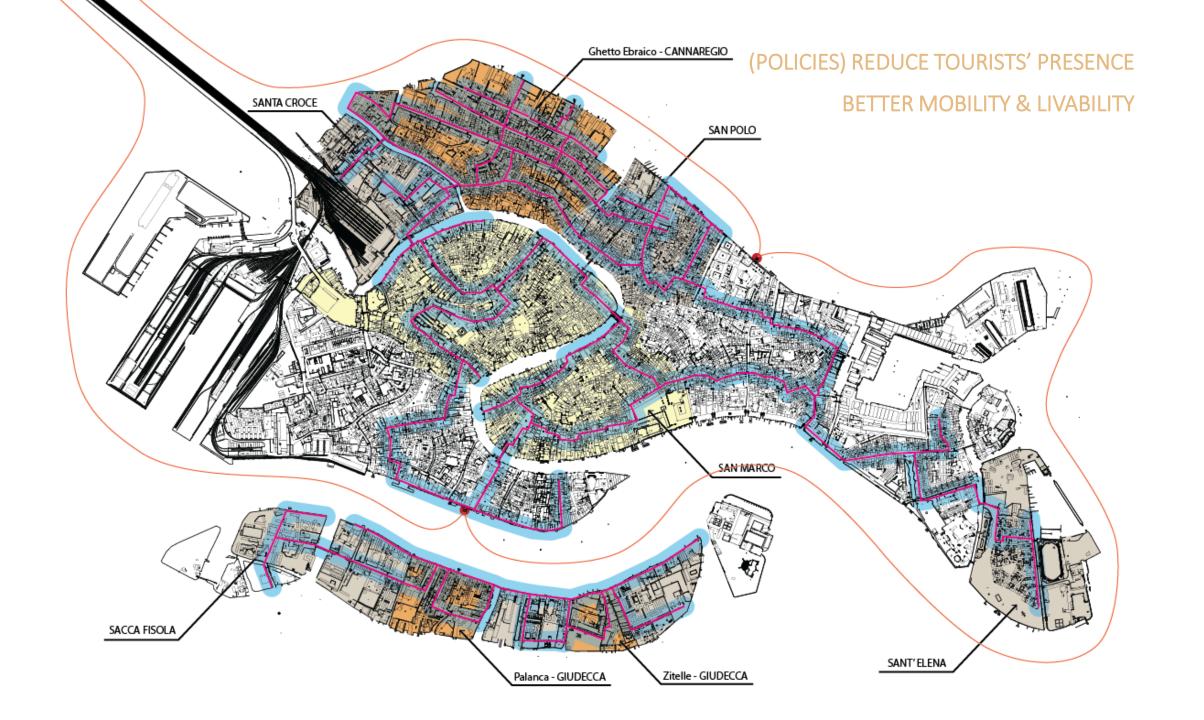


## S2 – TRANSITION: RESIDENCE

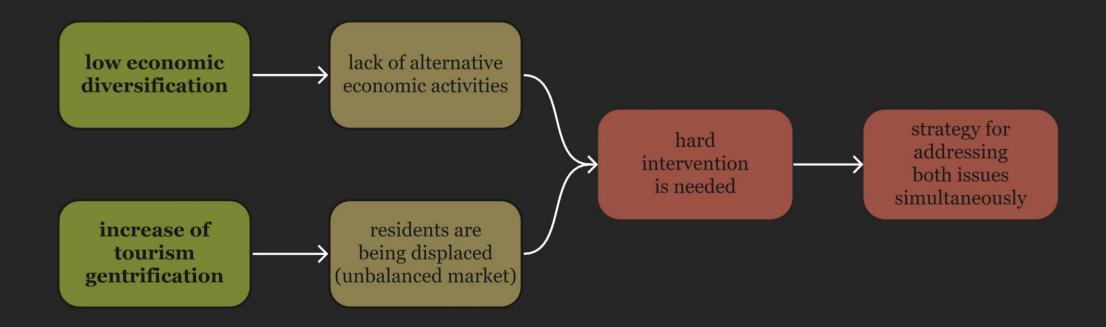




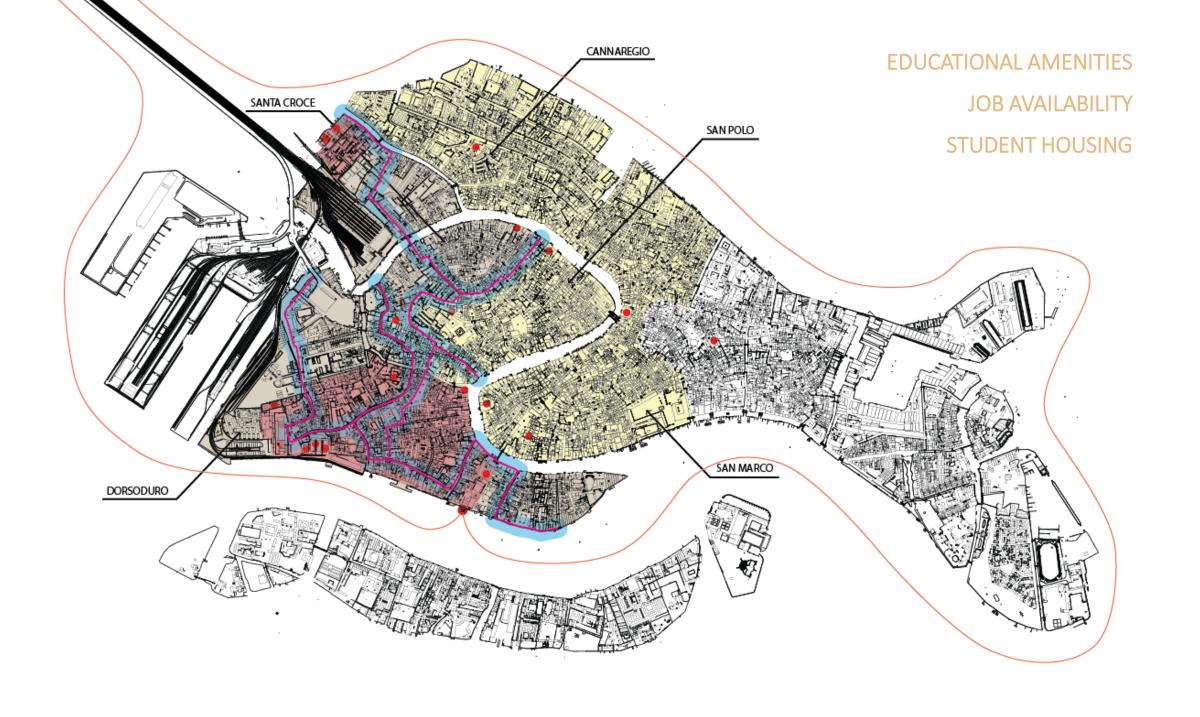




#### S3 – TRANSFORMATION: EDUCATION

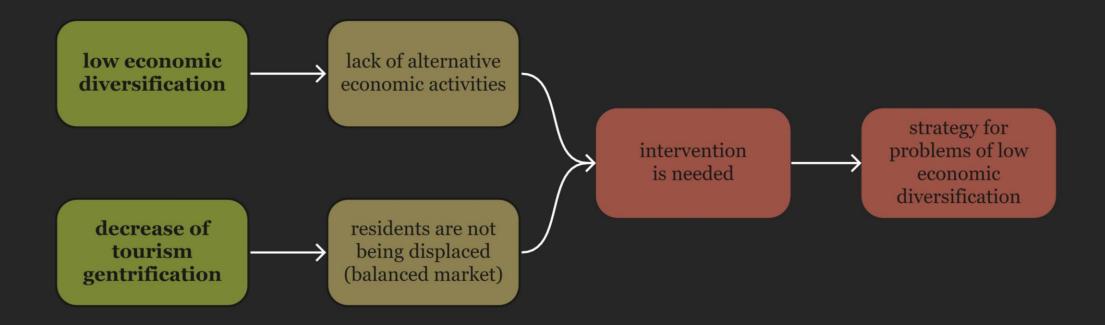


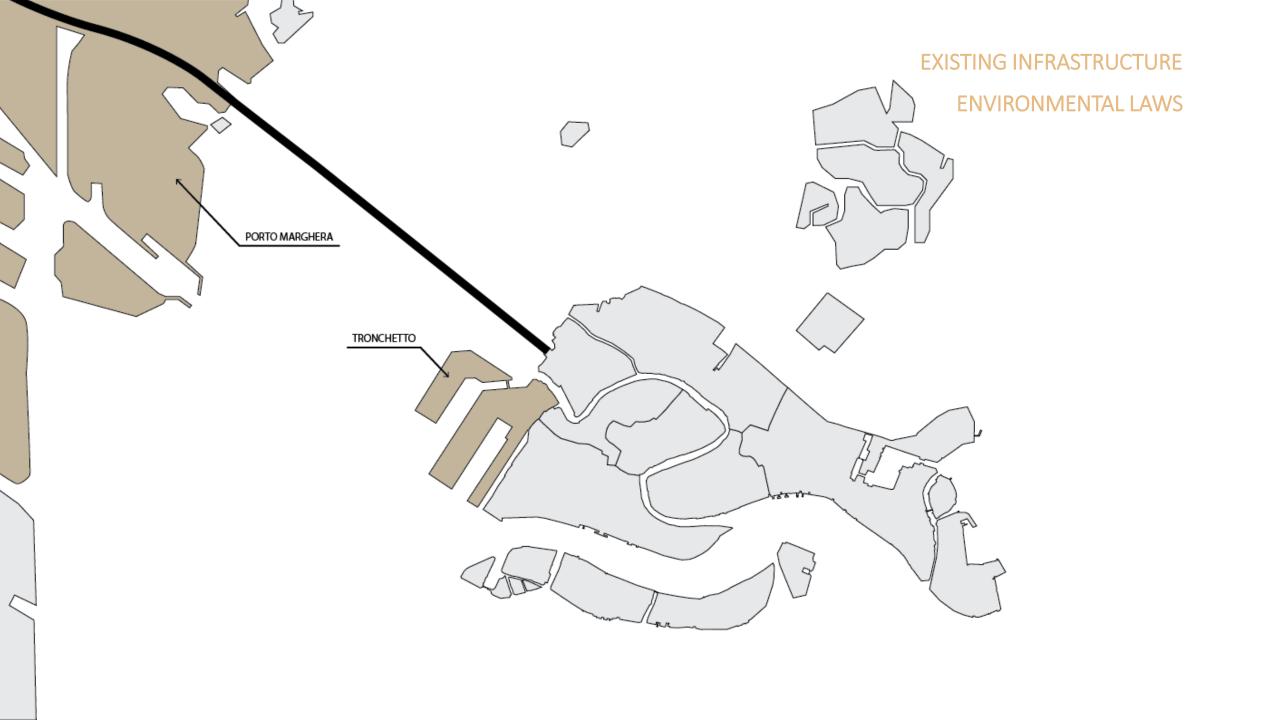


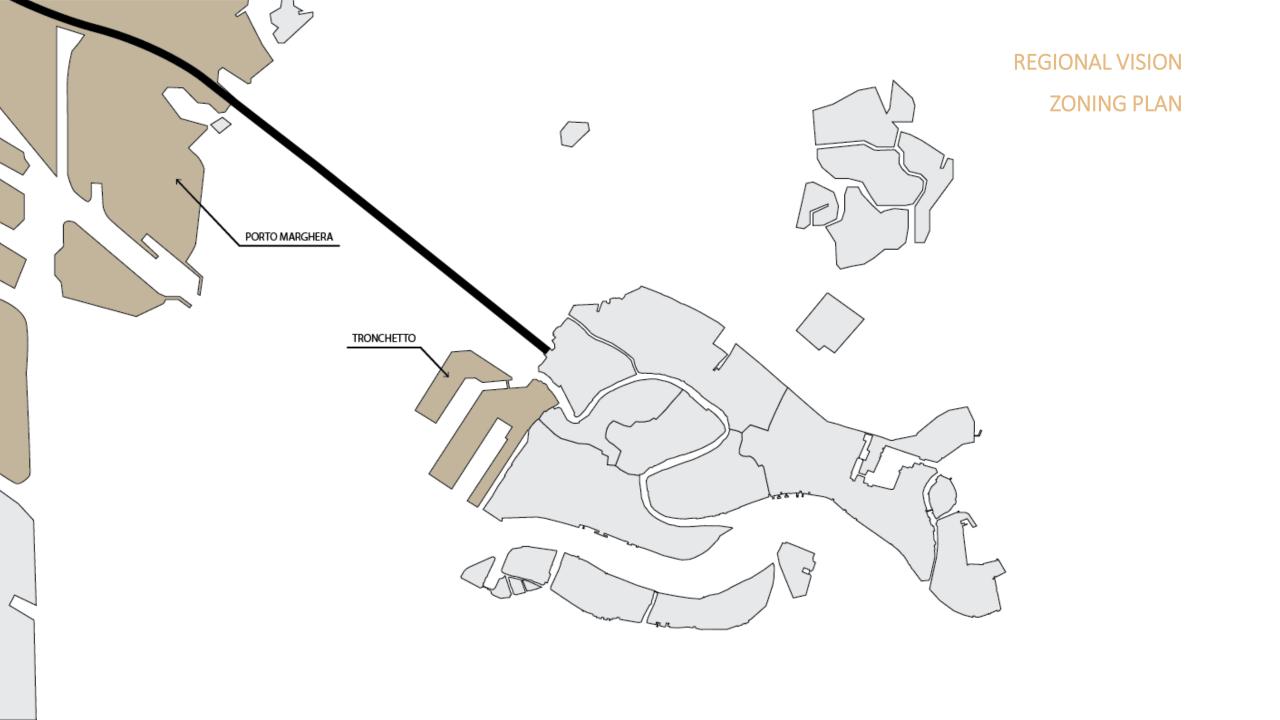


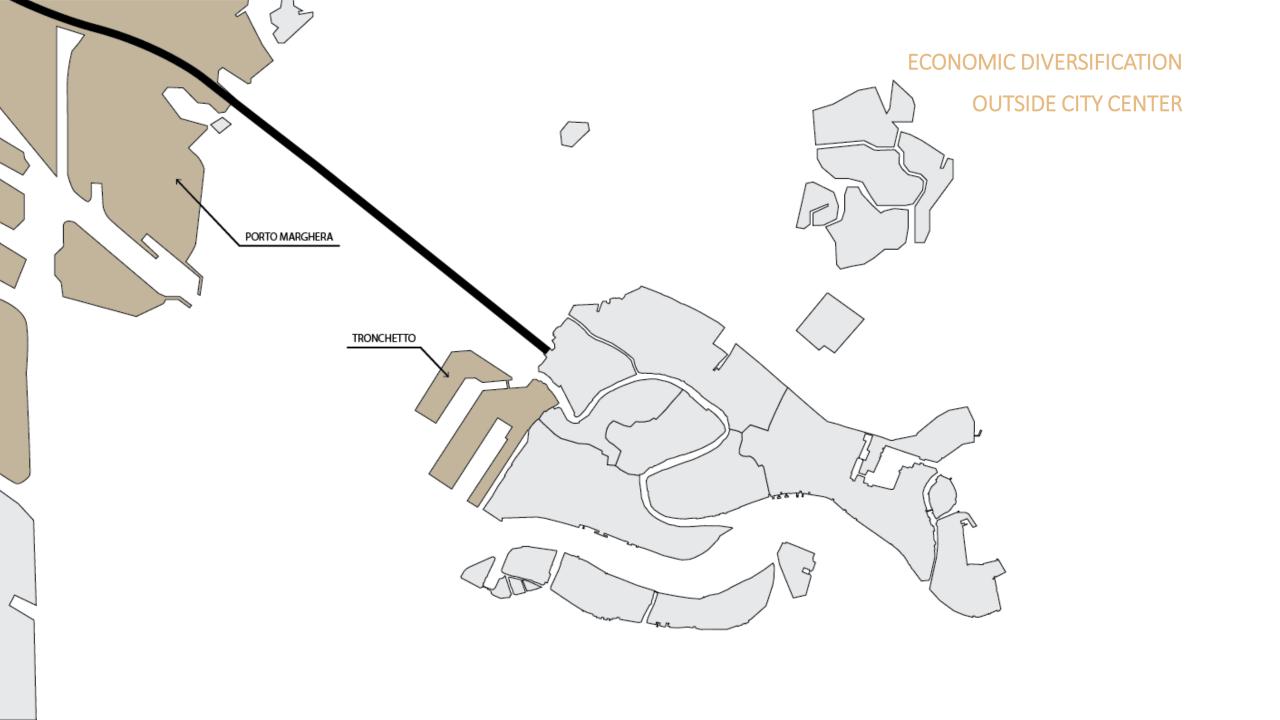


## S4 – REHABILITATION: INDUSTRY

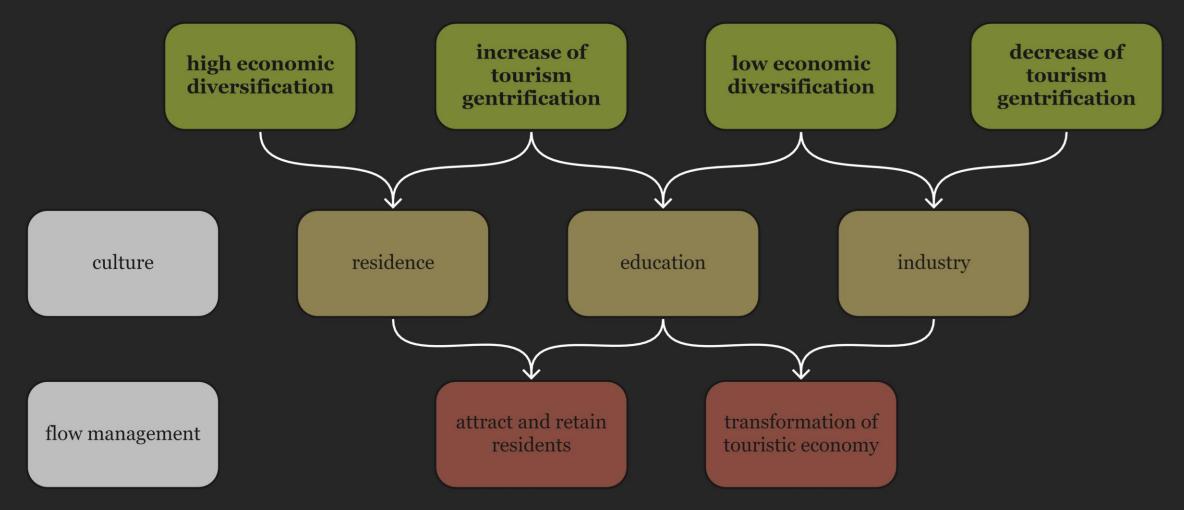


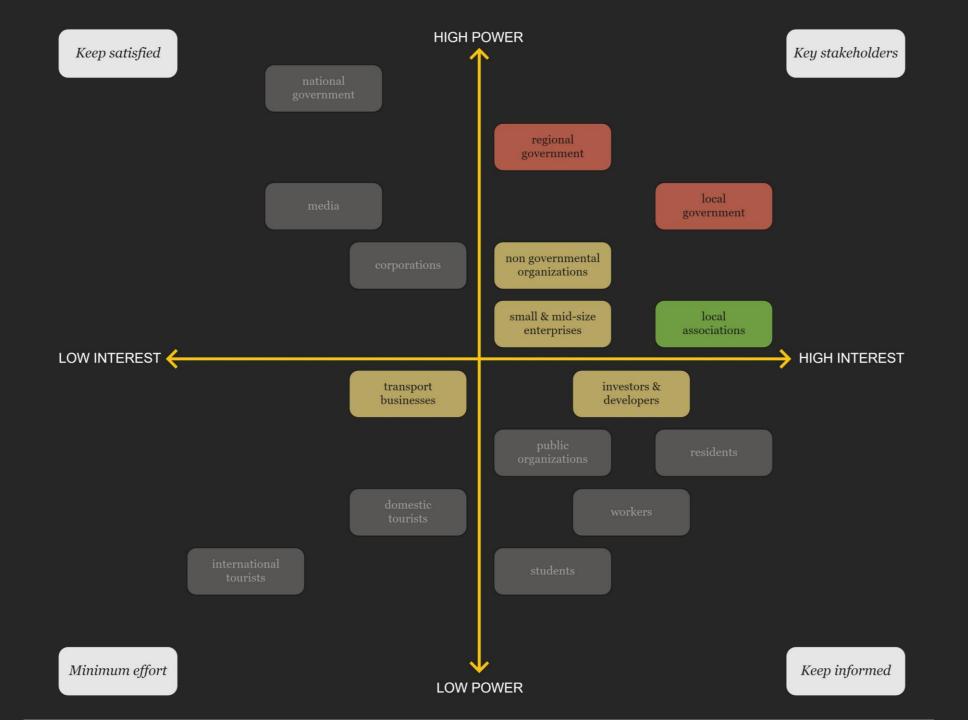






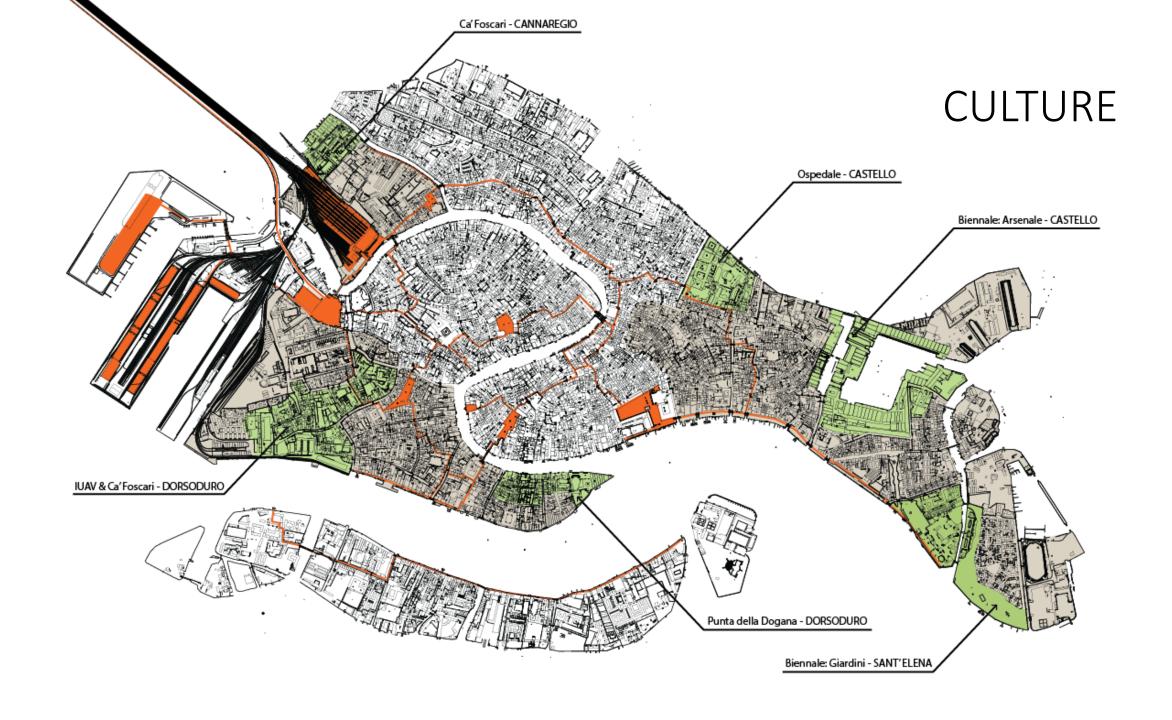
## FINAL STRATEGY

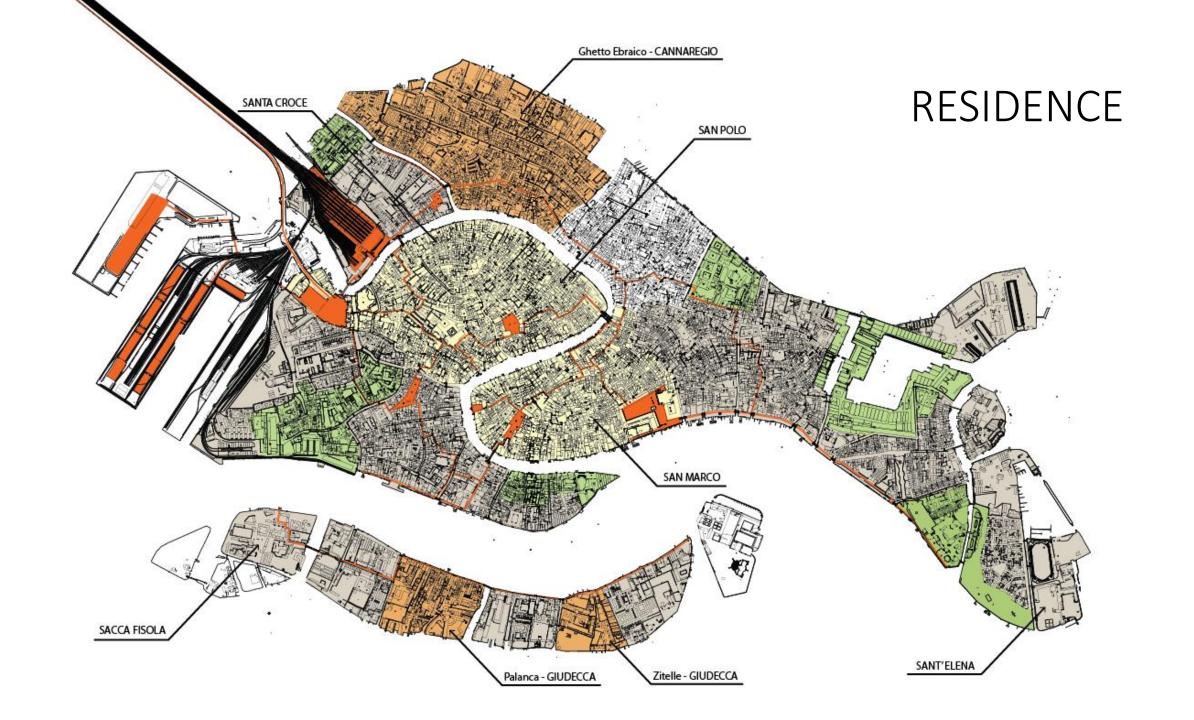




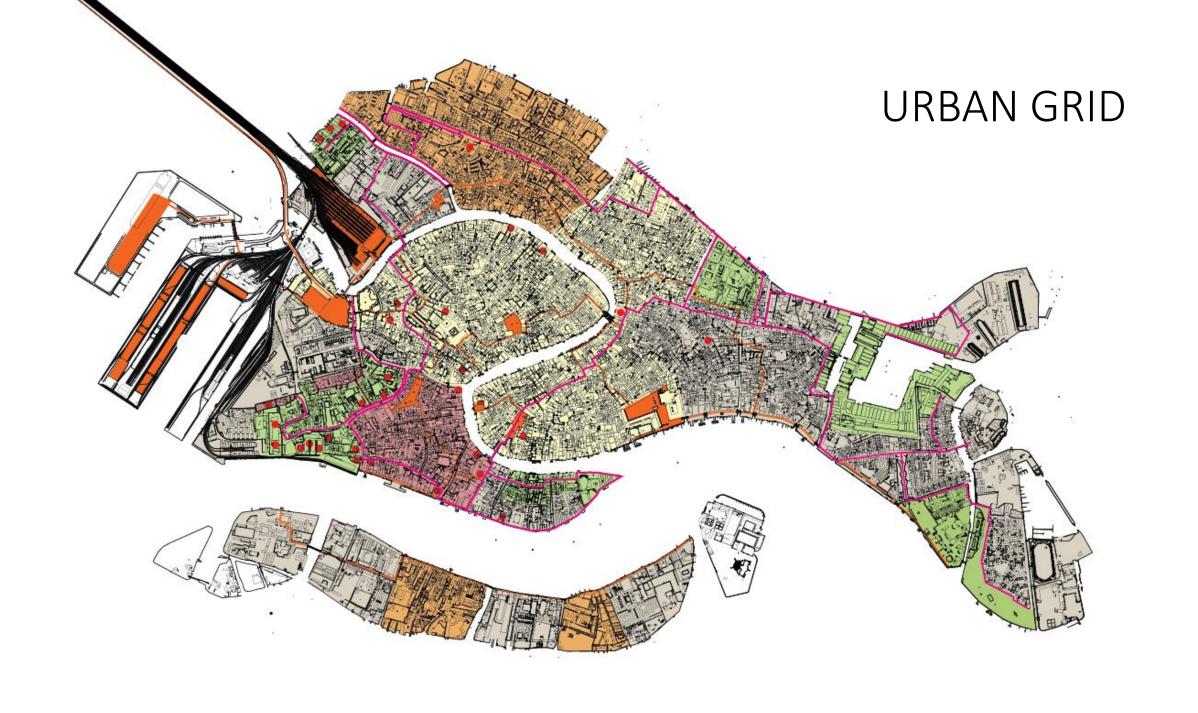


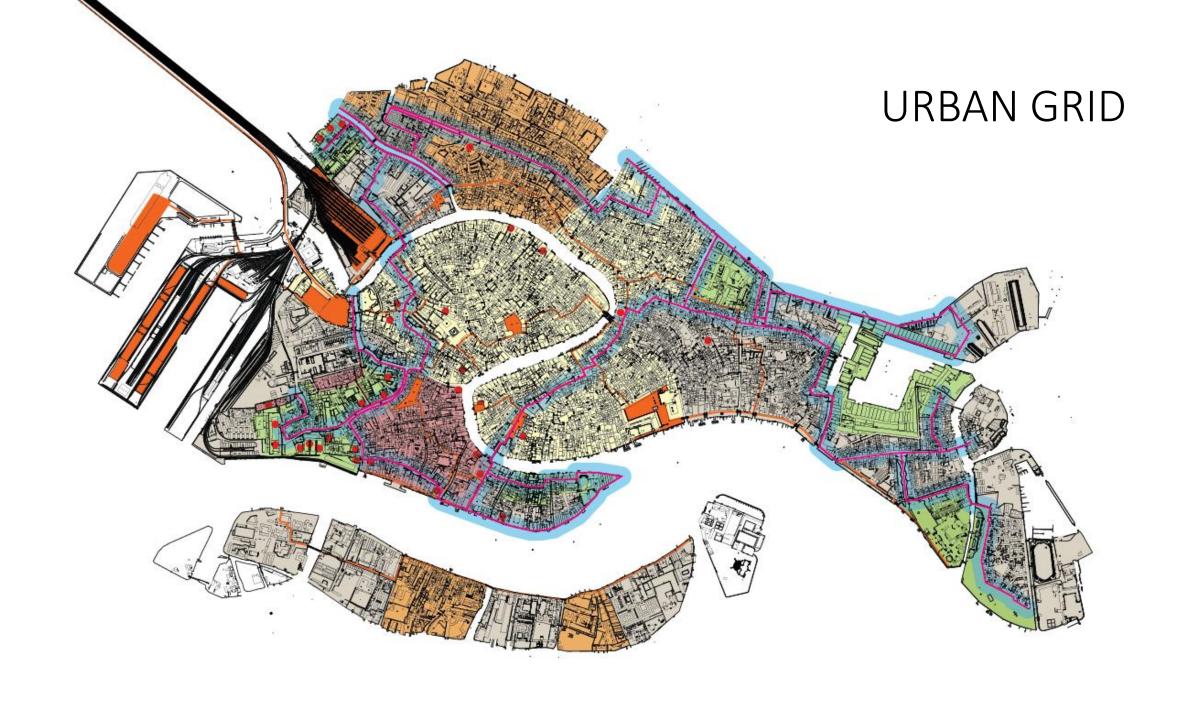


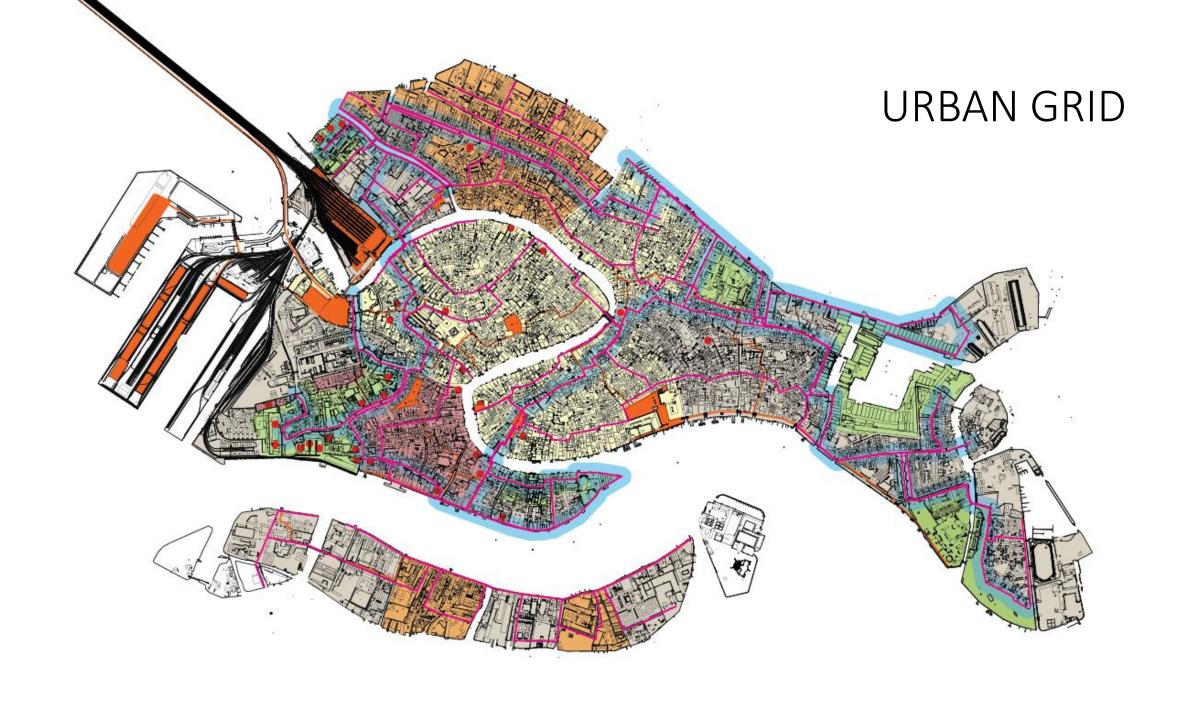




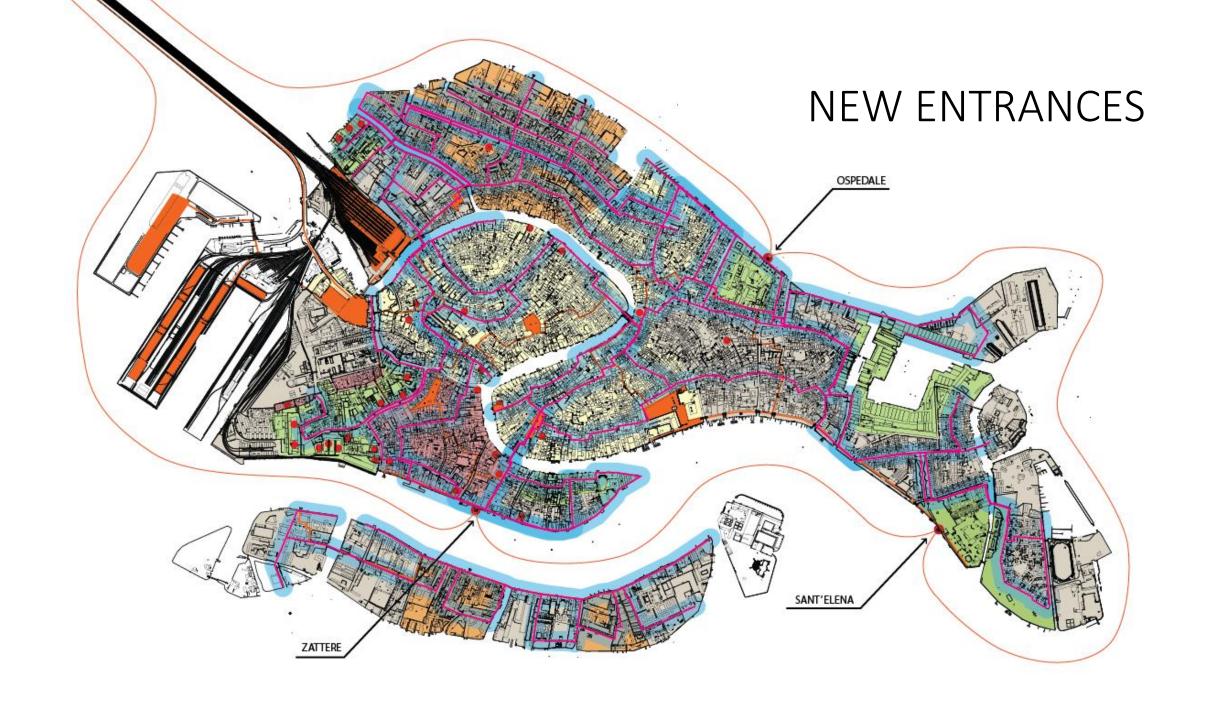


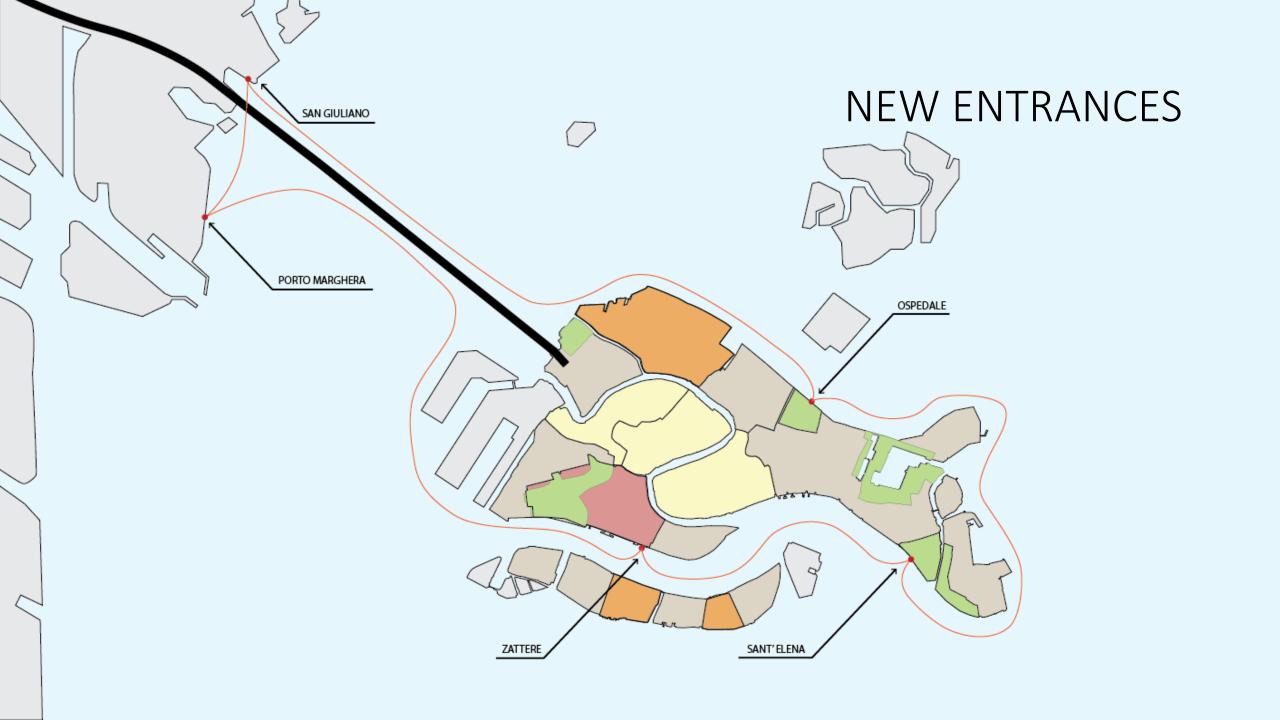


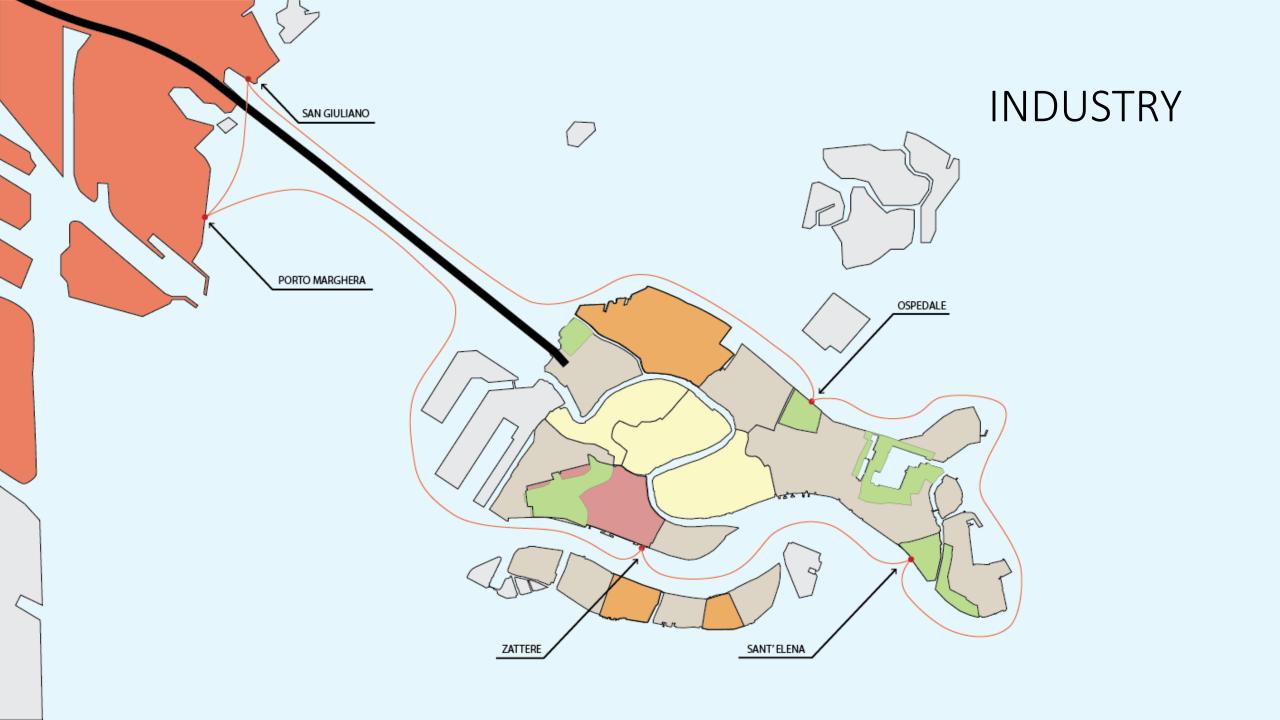




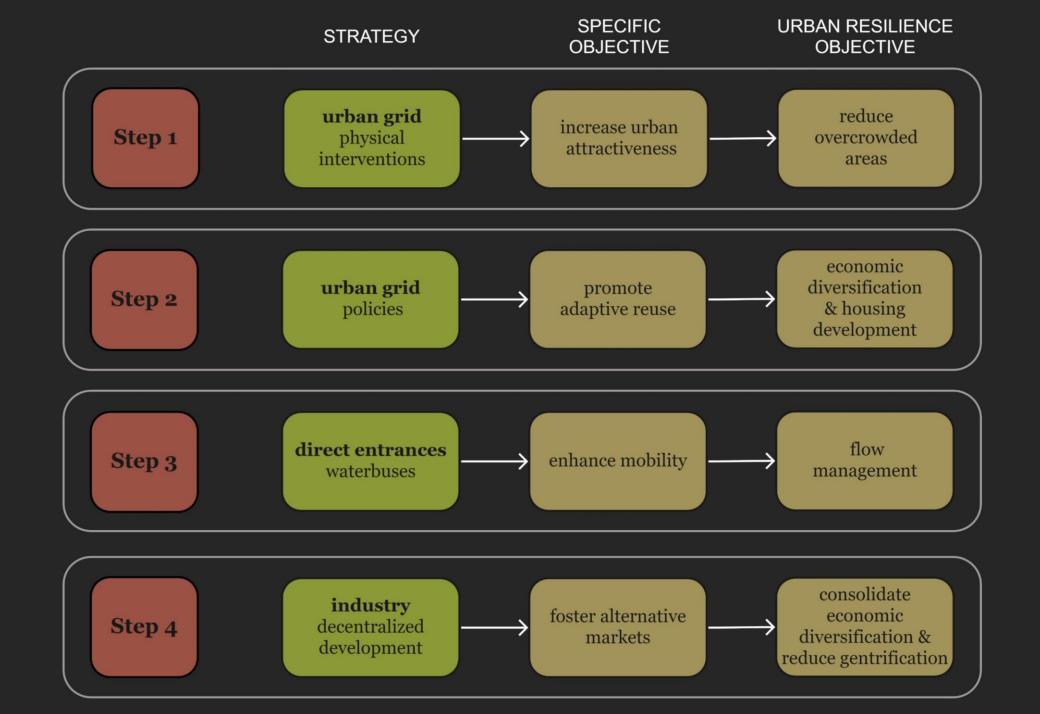












## RECOMMENDATION

