

A pair of hands, rendered in grayscale, are shown cupping a small, vibrant green plant with three leaves. The plant is growing out of a mound of dark soil. The background is plain white.

Sustainable construction

“Less bad is **not** good enough”

(McDonough & Braungart, 2003)

Ivan Baartmans

P5 Presentation

2013



PERSONALIA

Name: Ivan Baartmans

Student number: 1383760

Address: Lage Morsweg 22, 2332 XC Leiden

Telephone number: +31 (0) 52391758

E-mail address: i.j.baartmans@student.tudelft.nl

DEPARTMENT

Name: Real Estate and Housing

Lab: Design and Construction Management

Main mentor: ir. A.J. van Doorn

Second mentor: prof. ir. A.Q.C. van der Horst

GRADUATION COMPANY

Name: Royal BAM Group

Department: BAM Utiliteitsbouw

Main mentor: ir. J. Radermacher

Second mentor: ir. R. Oostdam



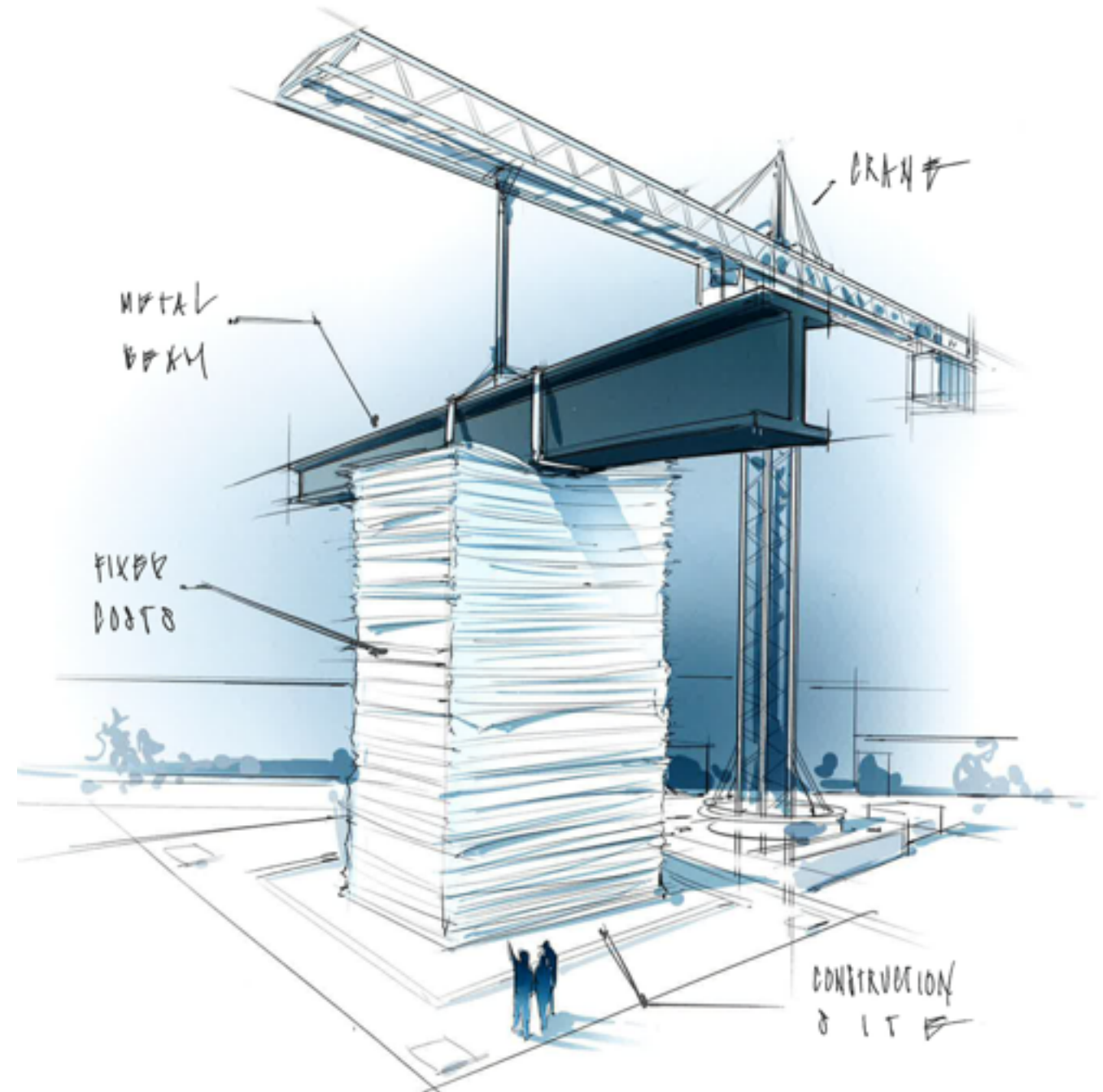
&

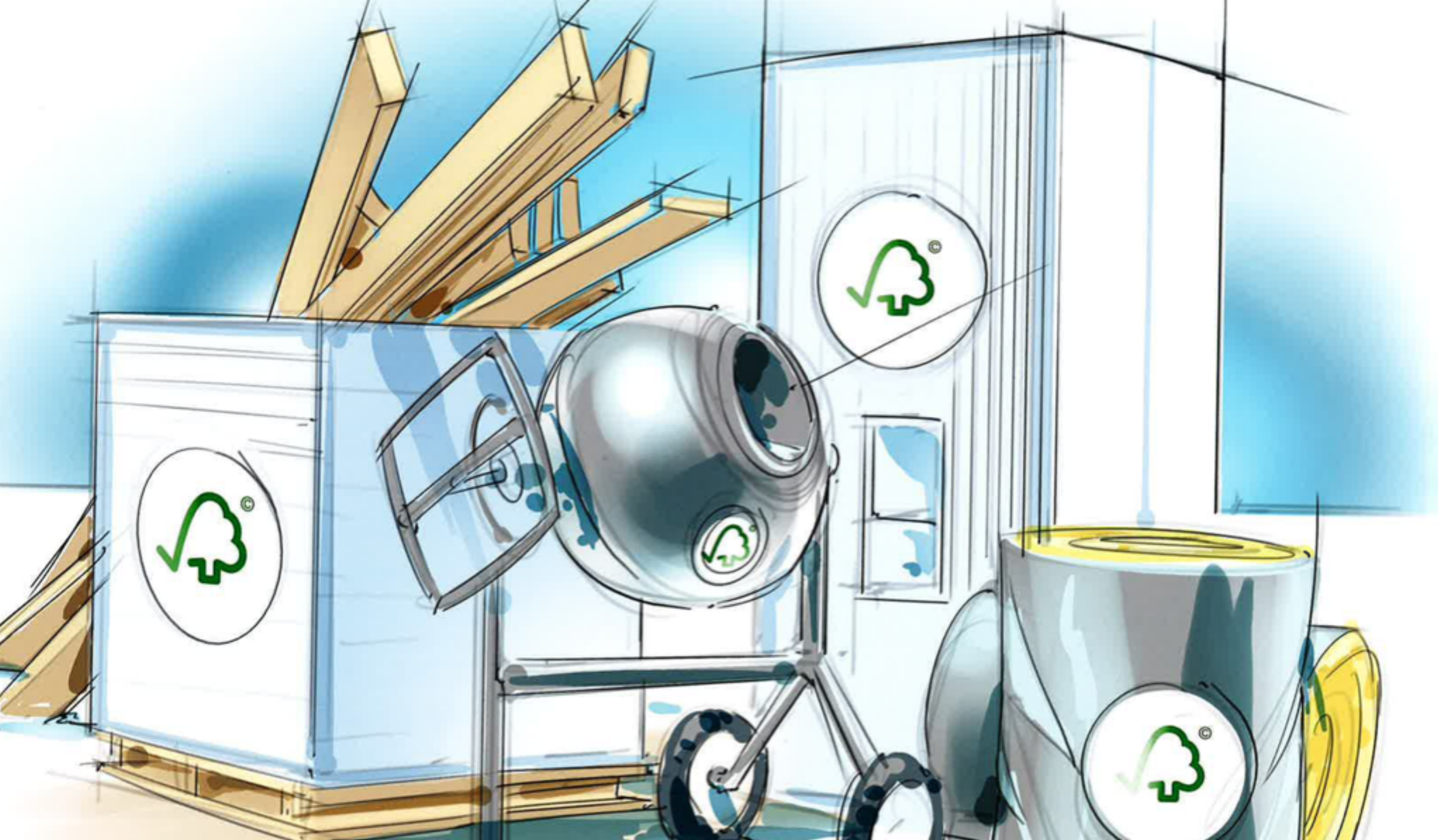




Table of contents

1. Research design
2. Current construction process
3. Sustainable construction process
4. Obstacles sustainable construction
5. Implementing sustainable construction
6. Conclusions & Recommendations





01 Research design

Problem analysis



The construction industry different **approaches** and is dealing with a number of **problems**

There are various **definitions** and assessment **methods** for sustainability. However, no definitions is related to the construction process



Problem statement



There is not one clear **definition** of a construction process and no clear **improvement** in the construction process with respect to **sustainability**.

This leaves the construction industry as a large **resource consumer** and **polluter**



Research questions

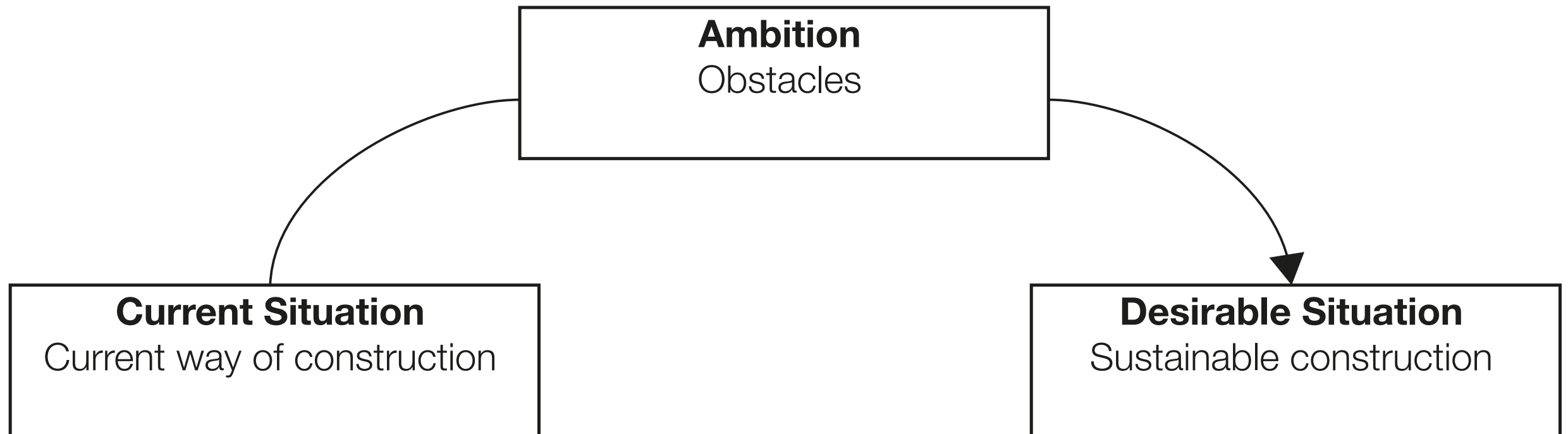
Main research question

How can a sustainable construction process be **defined** and how can the sustainable construction process be **achieved**?

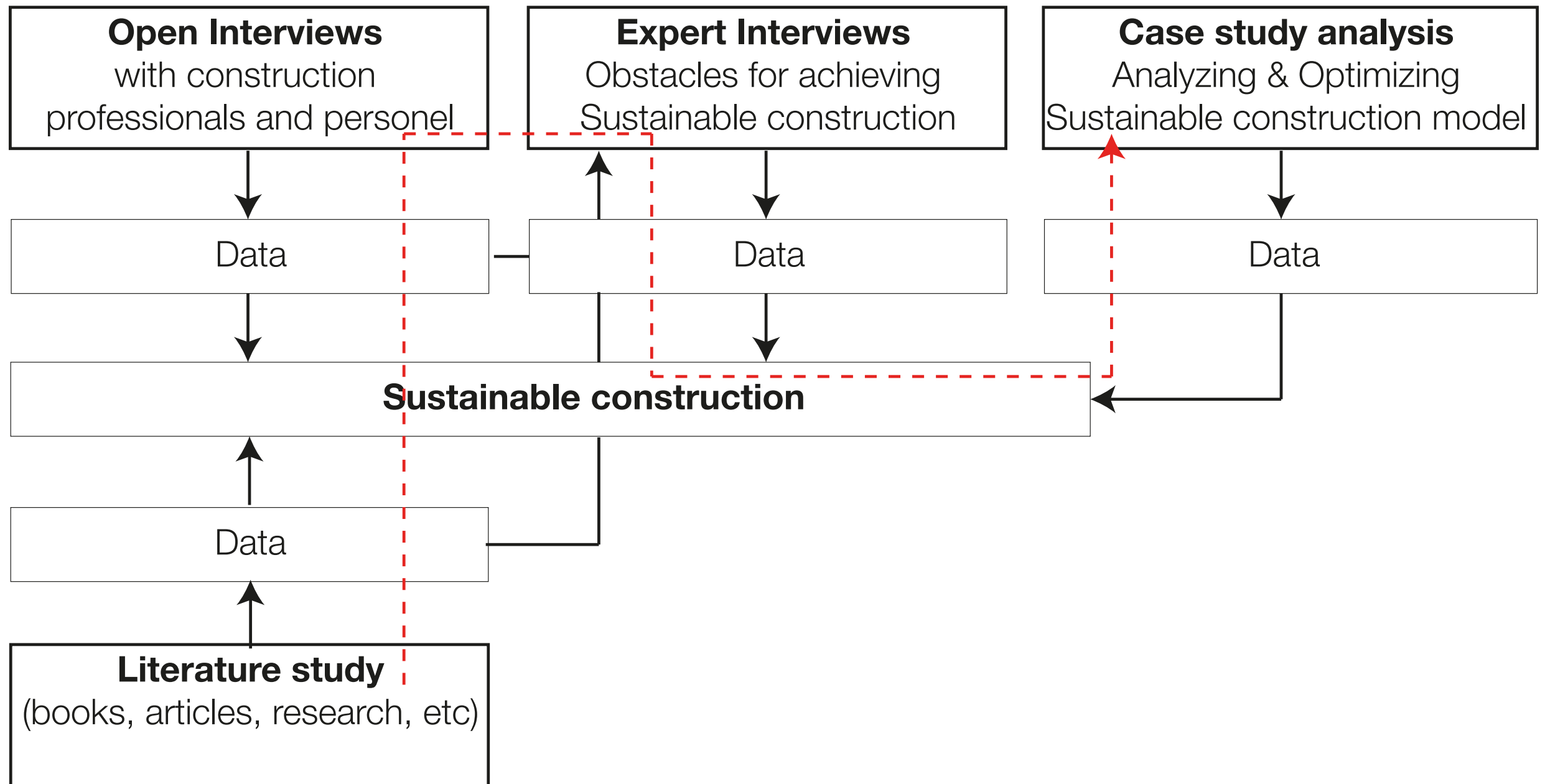
This question contains various sub-research questions which consists of different parts, namely:

1. **Defining** a relationship between elements in a sustainable construction process
2. **Assessing** obstacles sustainable construction
3. **Achieving** sustainable construction

Research design



Research design





02 Current construction process



Construction history

Before

- Construction method dependable on the availability of materials, local climate and cultural life style

Industrial revolution

- Allowed new materials to be manufactured in factories and transporting them all over the world

Now

- Almost every material all over the world is used and the possibilities are endless





Construction history

Before

- Construction method dependable on the availability of materials, local climate and cultural life style

Industrial revolution

- Allowed new materials to be manufactured in factories and transporting them all over the world

Now

- Almost every material all over the world is used and the possibilities are endless



Construction history



Before

- Construction method dependable on the availability of materials, local climate and cultural life style

Industrial revolution

- Allowed new materials to be manufactured in factories and transporting them all over the world

Now

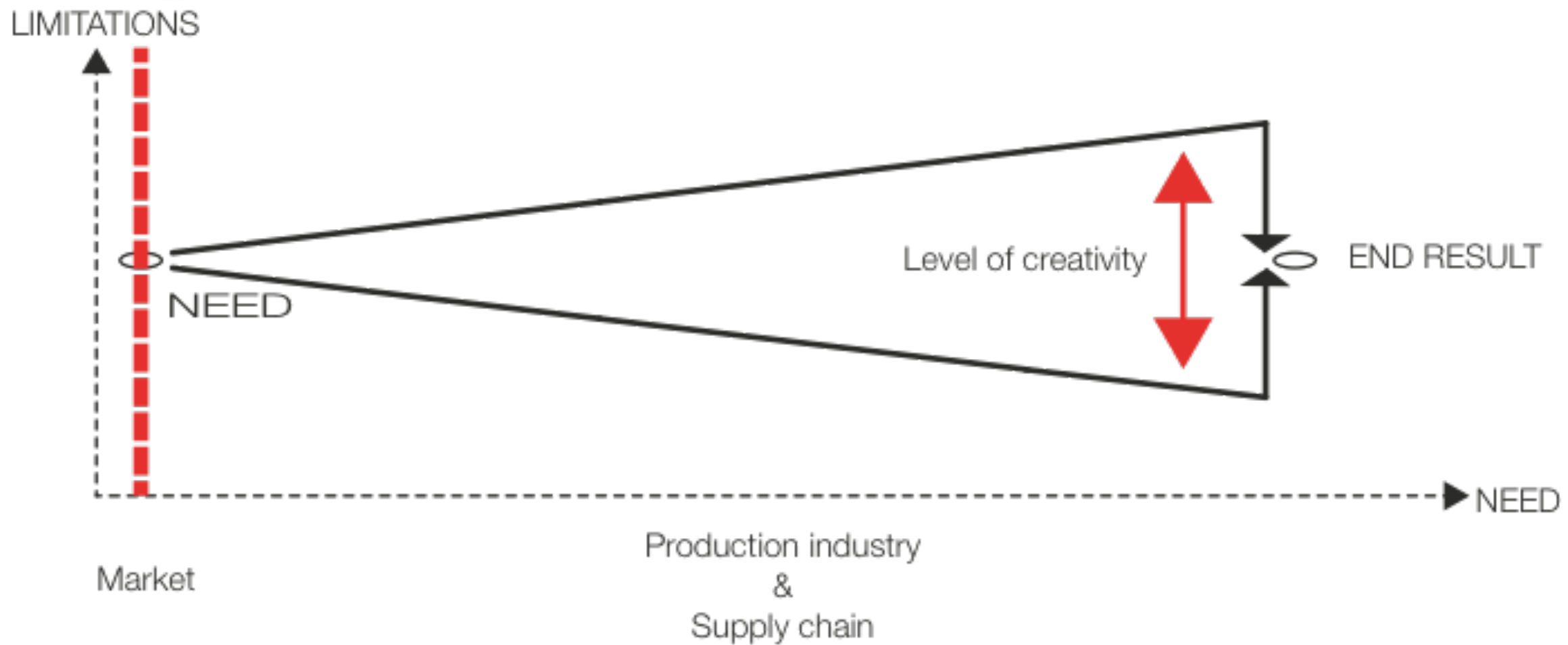
- Almost every material all over the world is used and the possibilities are endless



Level of creativity



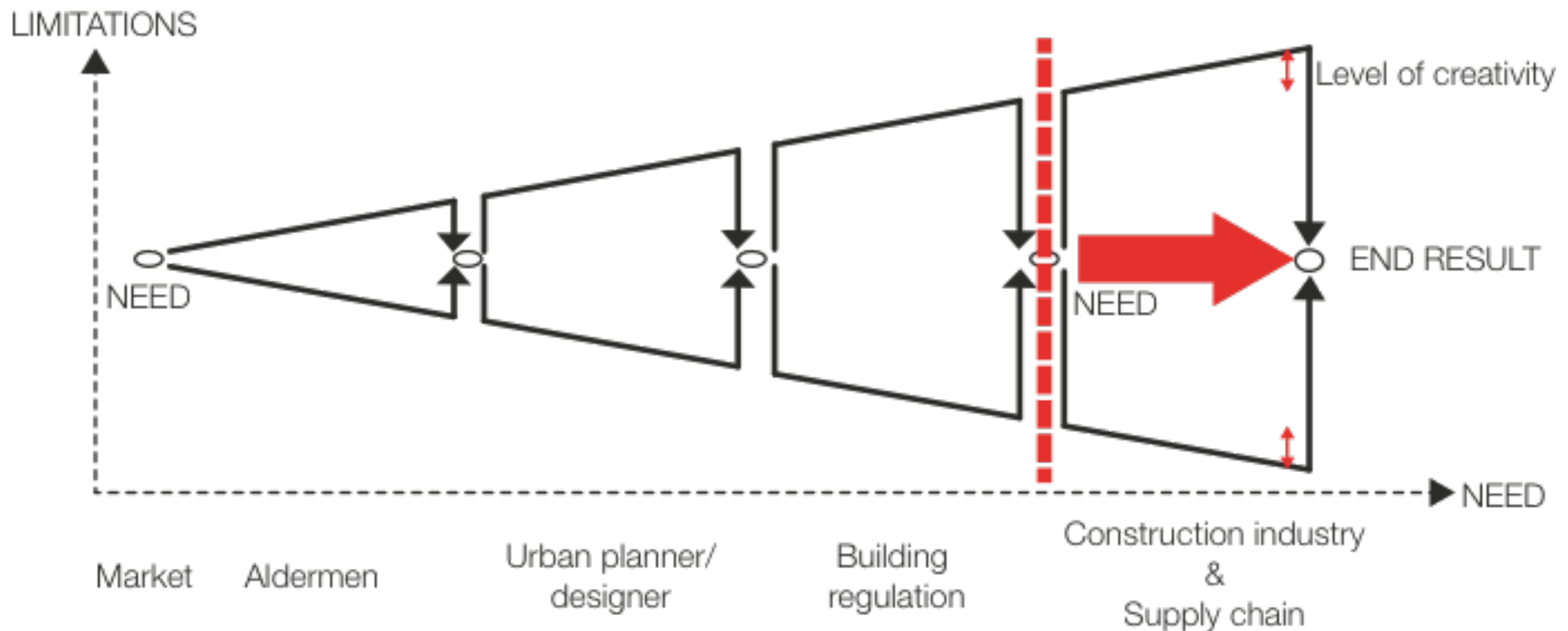
Production industry



Level of creativity



Construction industry





Define construction process

“Construction technology is the application of applied sciences in order to enhance productivity and quality of its products. The nature of the **construction activities** (performed by **labor**) involves, the **place** where construction work is to be carried out and the **time** available for construction work are the four factors that determine the effective construction process”

Construction activities

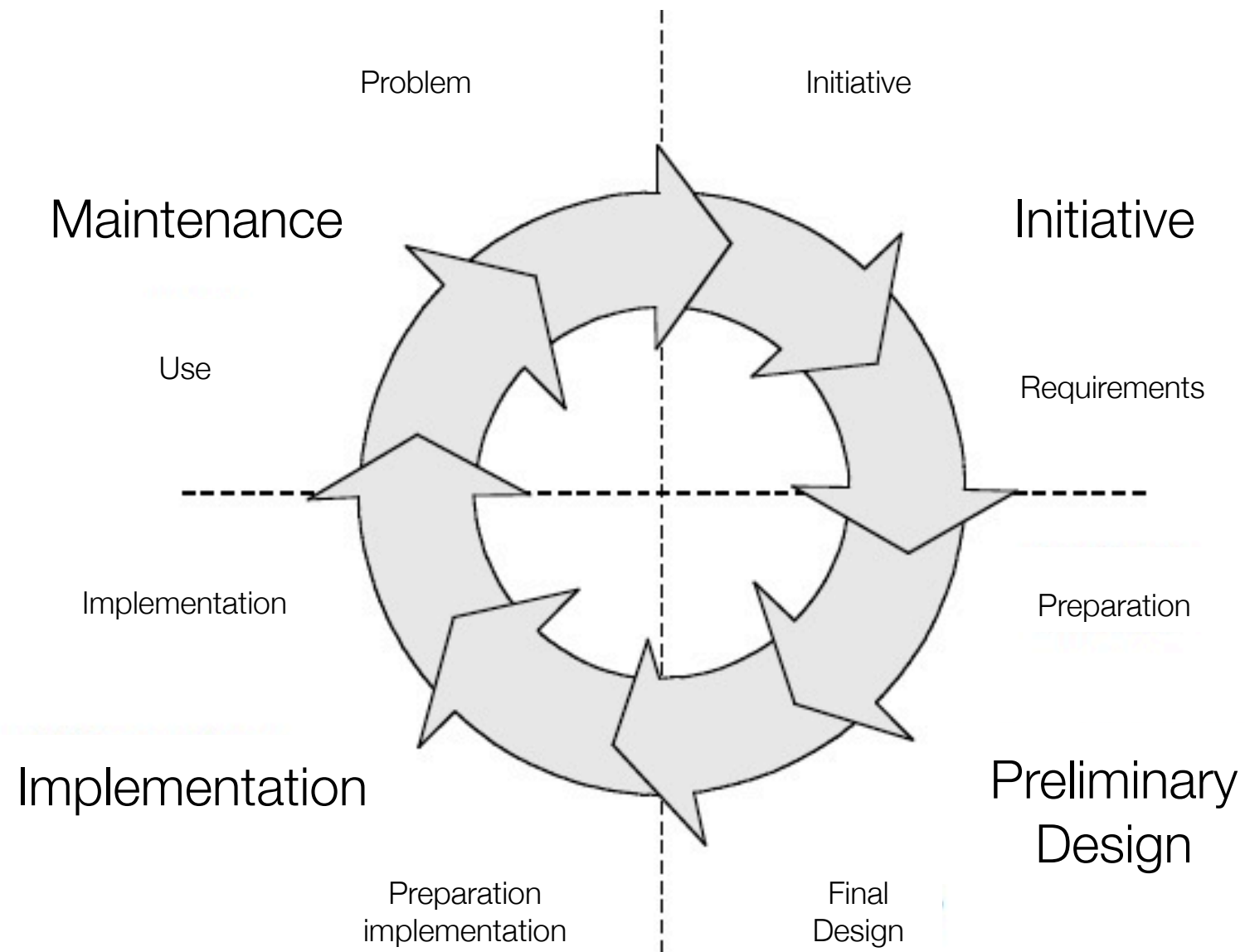
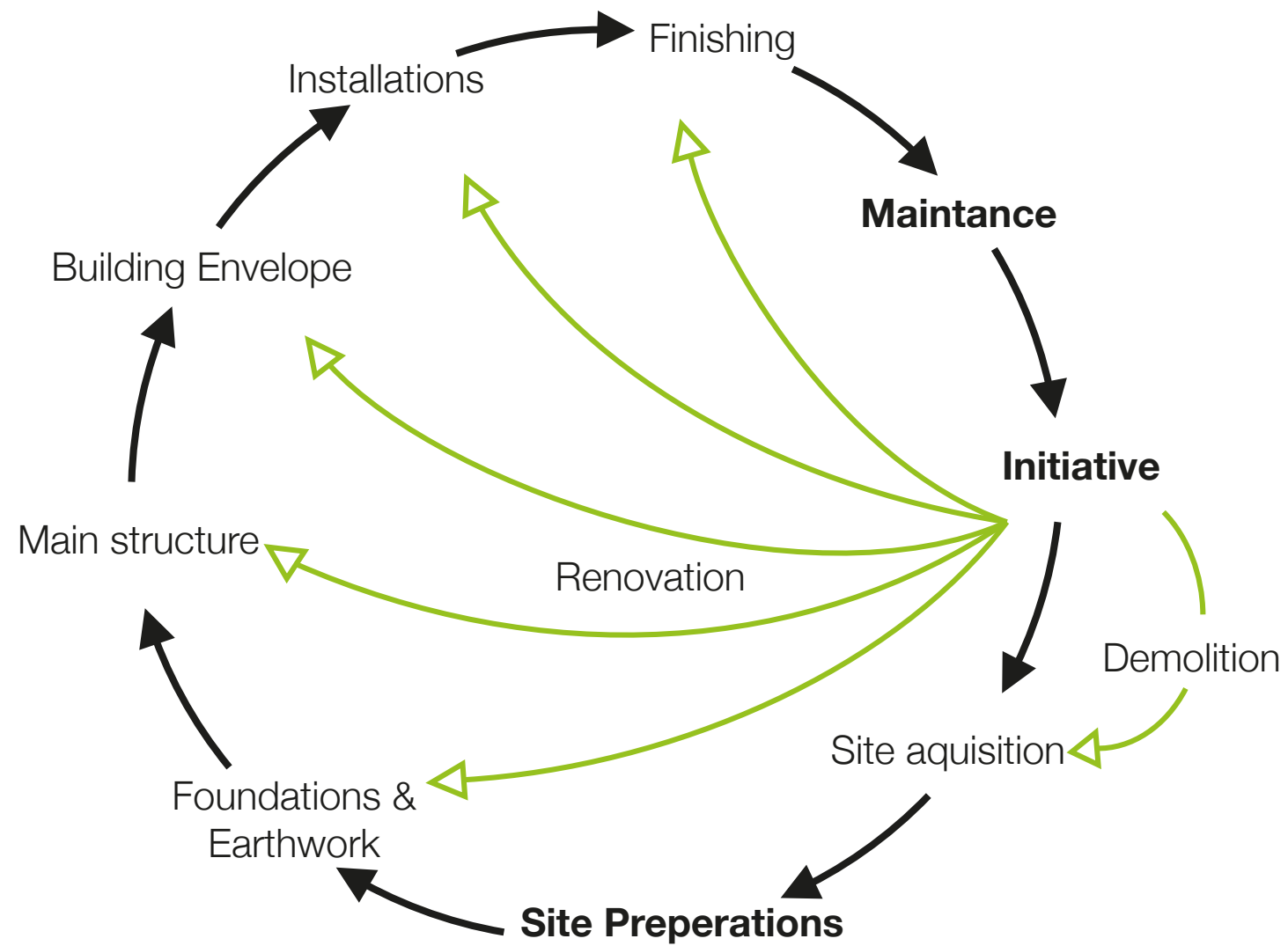
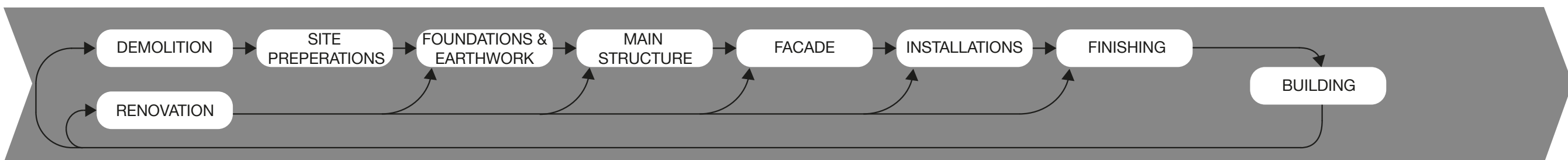
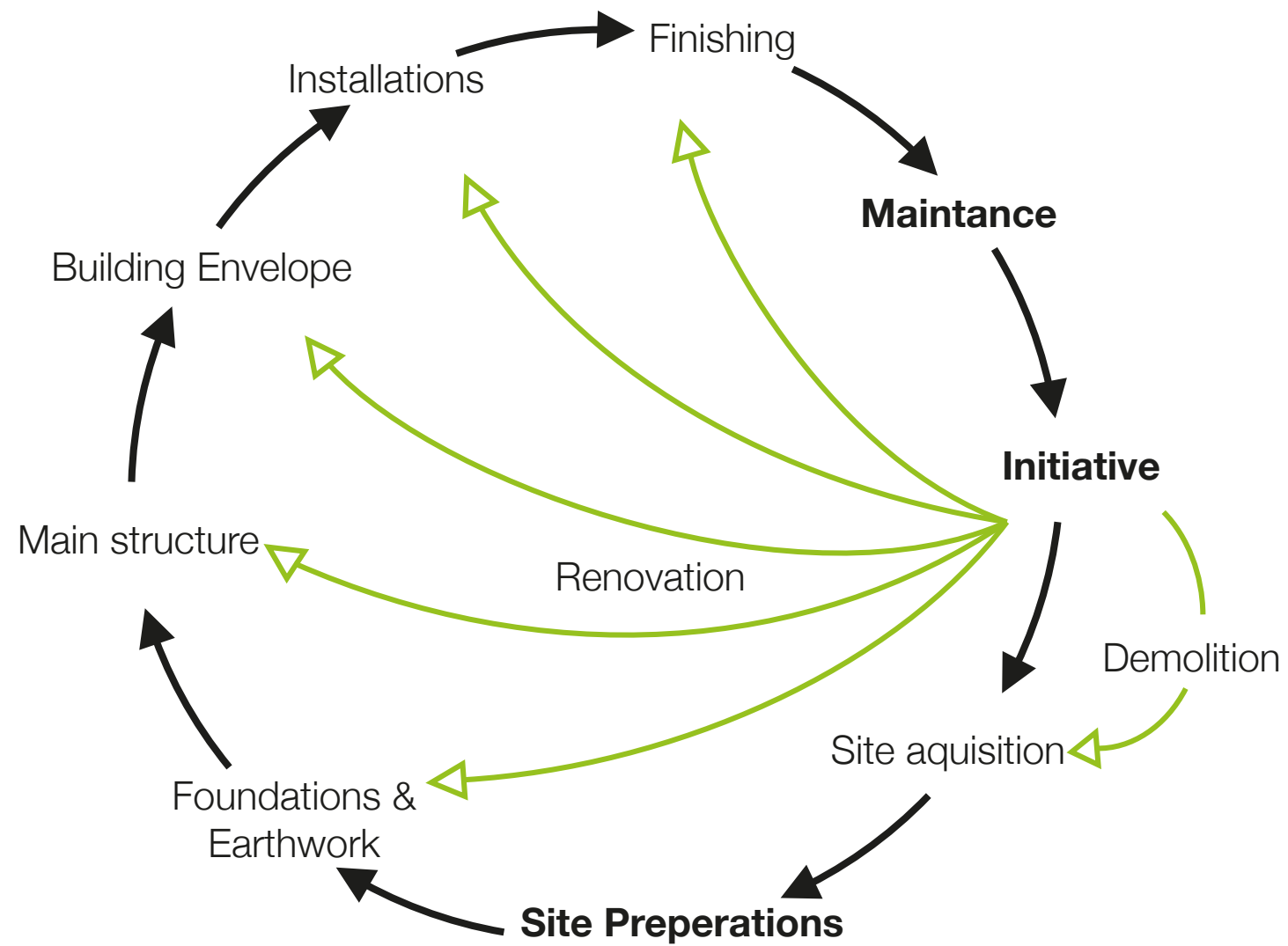


Figure 2-4: Property life cycle (Wamelink, 2009)

Construction activities



Construction activities



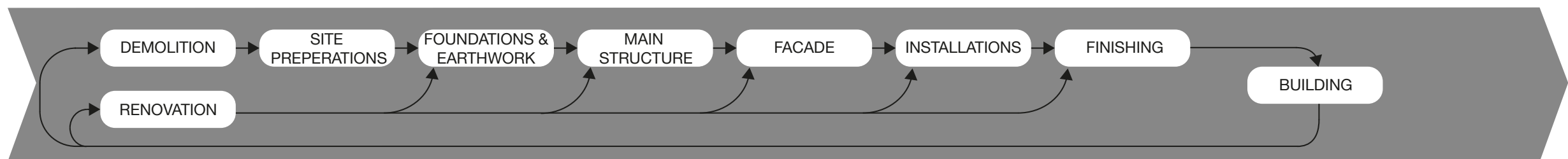


Current construction process

Process **input**

Supply **feeder** industry

Process **output**



Main **actors** involved

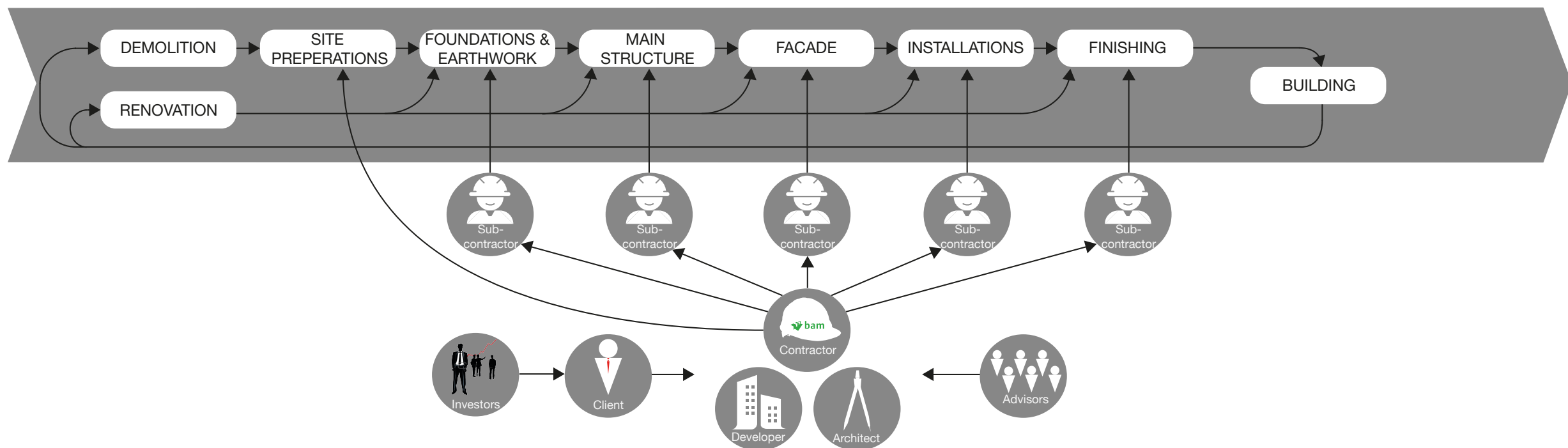


Current construction process

Process **input**

Supply **feeder** industry

Process **output**



Main **actors** involved

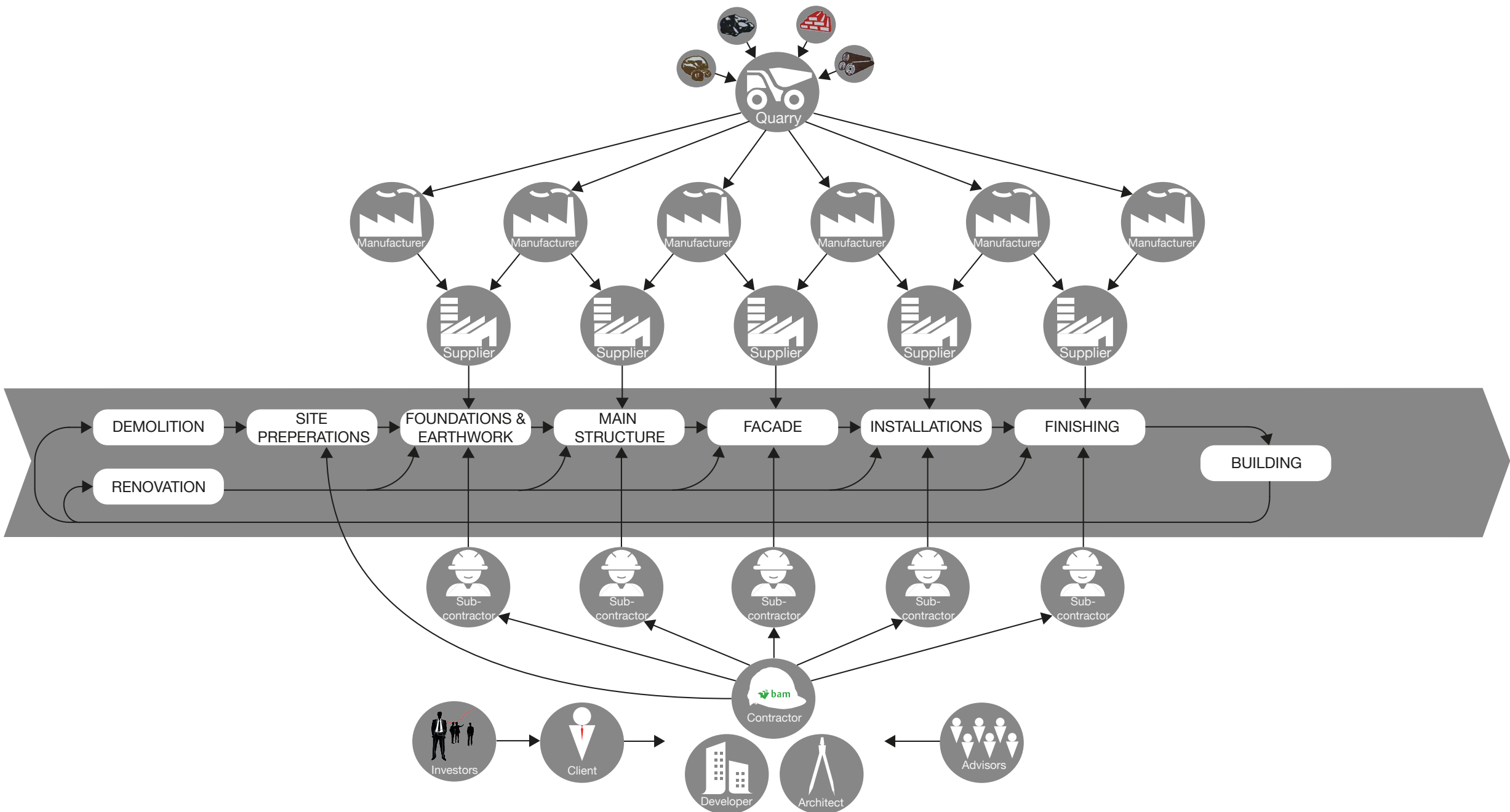


Current construction process

Process **input**

Supply **feeder** industry

Process **output**



Main **actors** involved

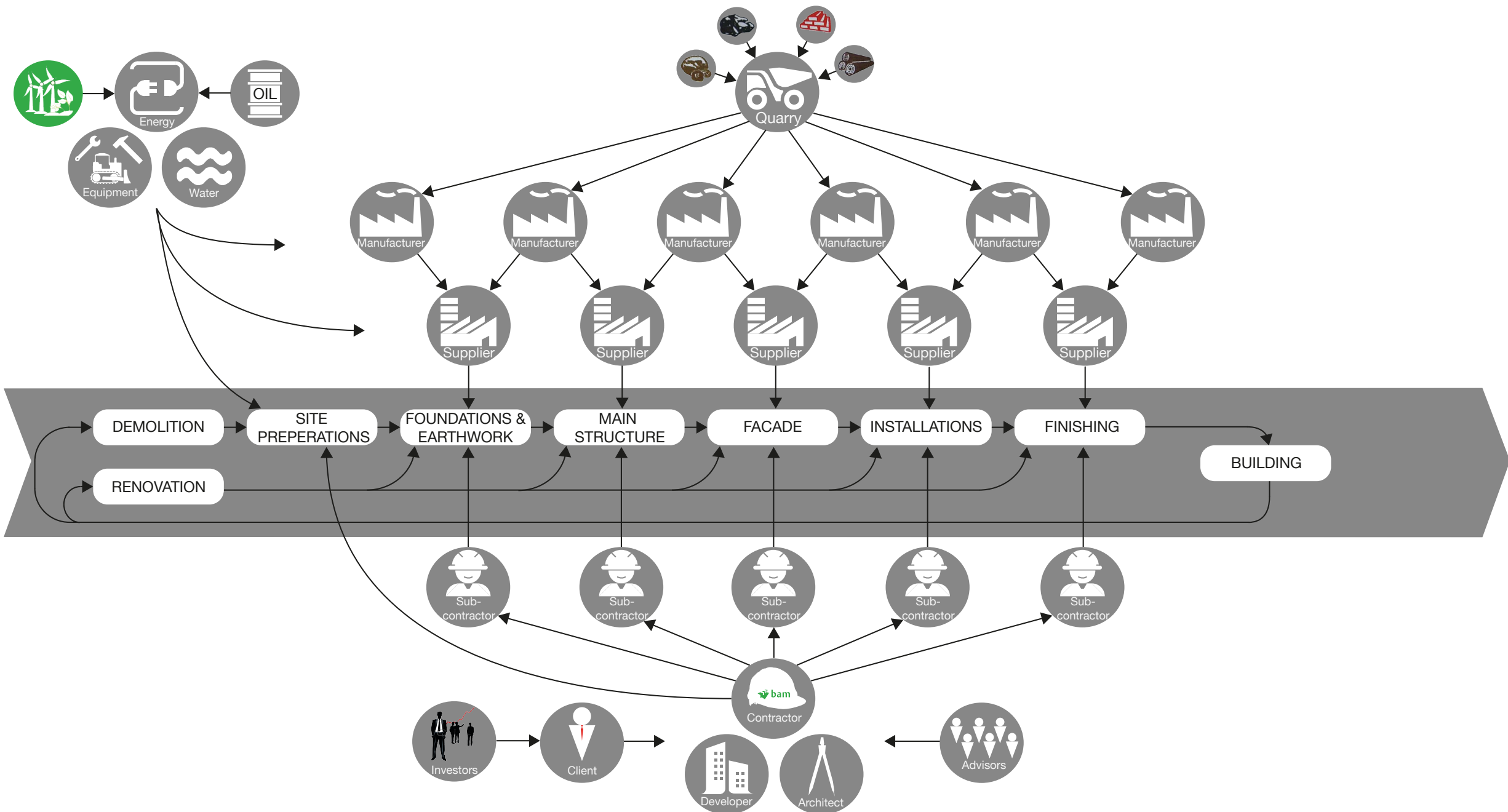


Current construction process

Process **input**

Supply **feeder** industry

Process **output**



Main **actors** involved

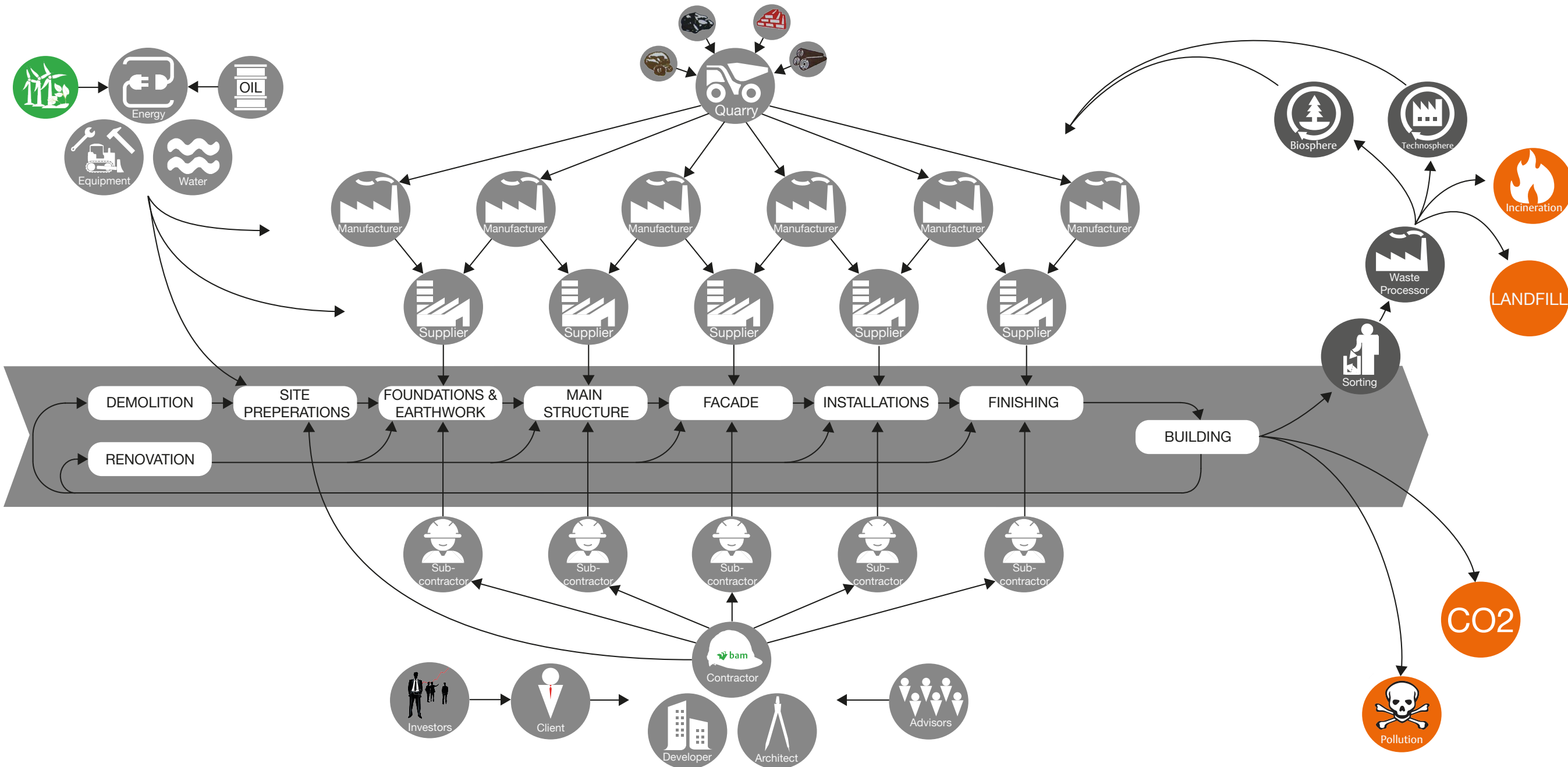


Current construction process

Process **input**

Supply **feeder** industry

Process **output**



Main **actors** involved



03 Sustainable construction process



Historical development sustainability

Industrial revolution

- Hygiene measures were taking in the industrialized cities

Resource depletion

- Club of Rome present their report on: 'The limitations to growth'

Now

- Brundtlands report on the common future and future generations

Next step

- Sustainable processes & products

Sustainability fundamentals



Problems current process

- Focus on 'as cheap as possible'
- Too much wastage
- Linear manner of thinking

Solution

- Cyclic manner of thinking

Philosophies

- Cradle - 2 - Cradle (C2C)
- Industrial ecology





Define sustainable construction

Constructing in such a way that meets the needs of the present without compromising the future needs of **future generations** and environment

Sustainable construction is about creating and recreating elements in the environment that also **future generations** would want to receive, use or inherit.

No clear definition

Construction that does not impact the environment (planet) and people, while making a profit.

No Opinion

Sustainable construction is more than energy and materials and involves social sustainability, this is the next step in sustainability

Sustainable construction is about sustainability and not about durability



Define sustainable construction

Construction that does not impact the environment (**planet**) and people, while making a **profit**.





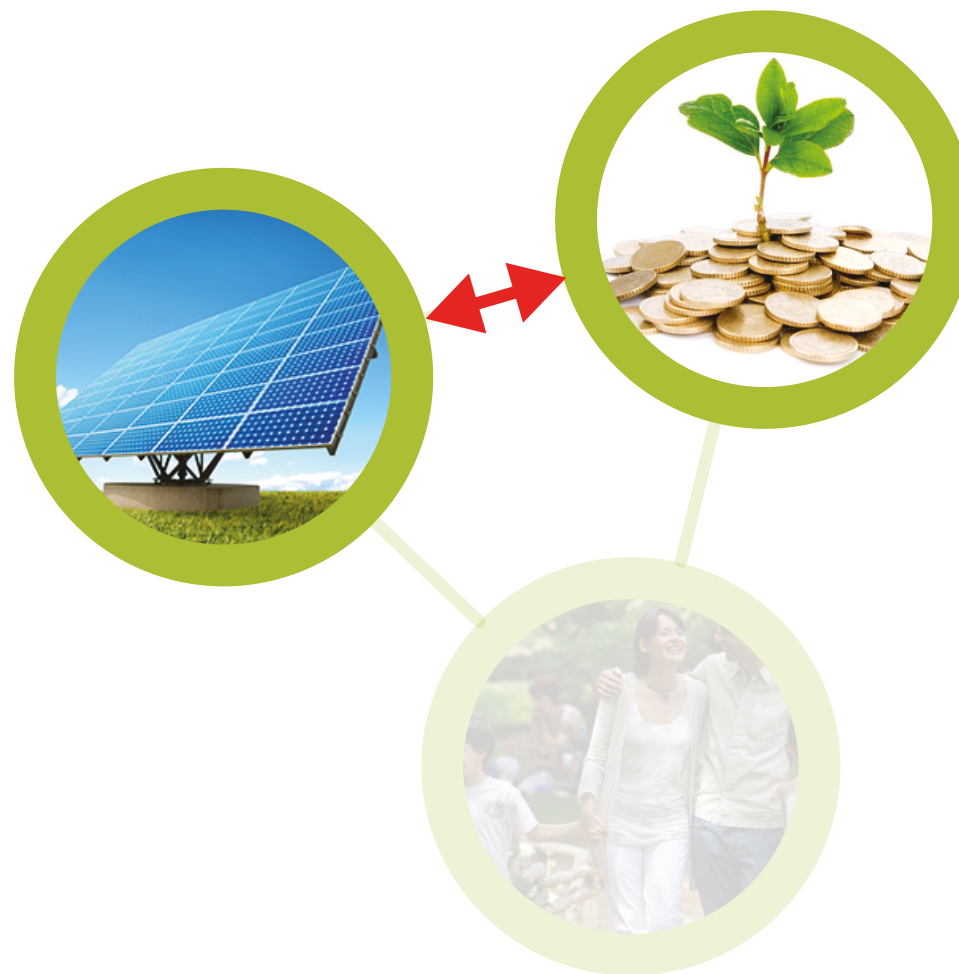
Define sustainable construction

Construction that does not impact the environment (**planet**) and people, while making a **profit**.



Define sustainable construction

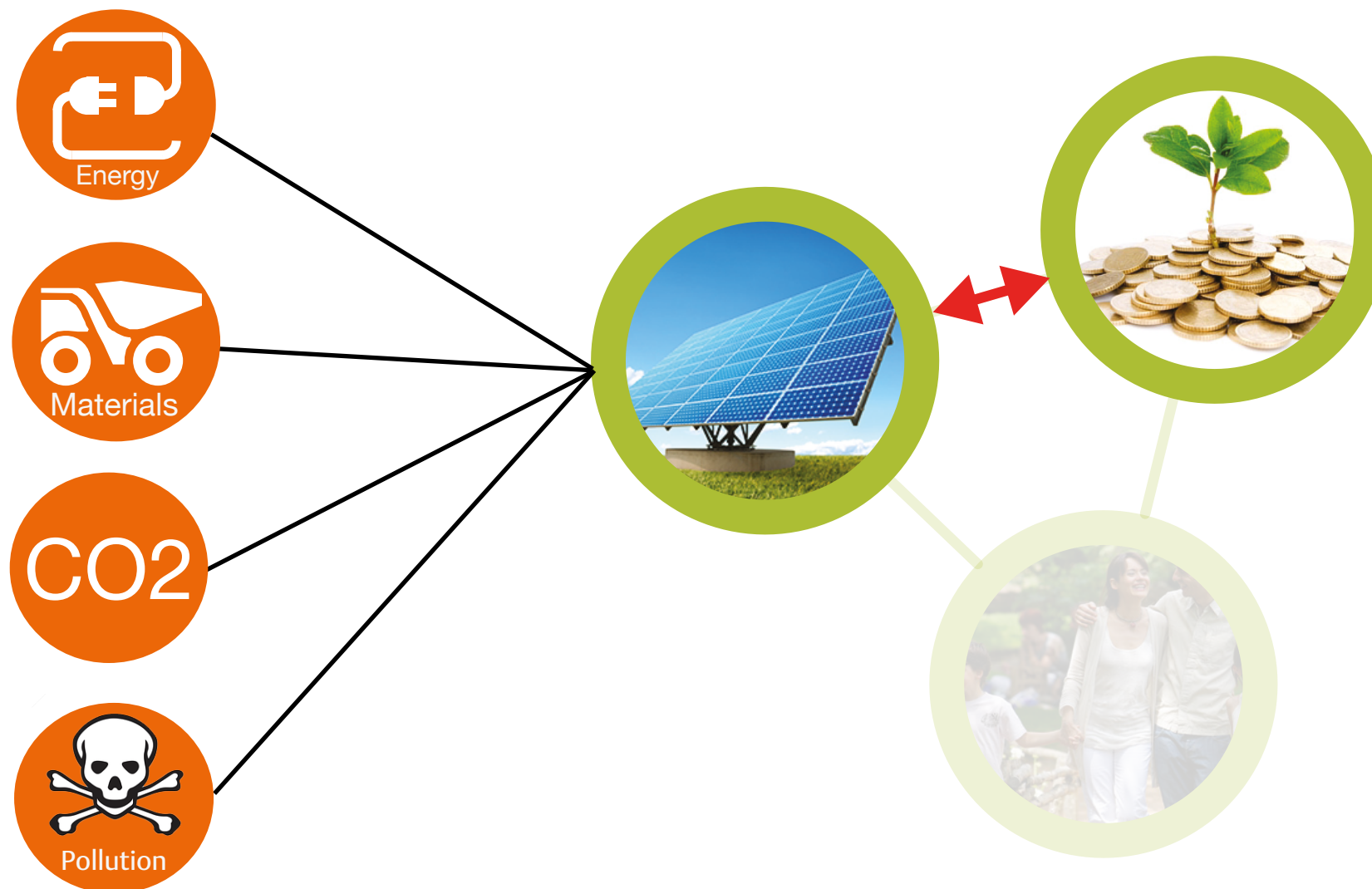
Construction that does not impact the environment (**planet**) and people, while making a **profit**.





Define sustainable construction

Construction that does not impact the environment (**planet**) and people, while making a **profit**.



Sustainability tools



Ladder of Lansink

Trias Ecologica

Input

- Reduce the demand
- Use sustainable sources
- Use endless sources responsibly

Output

- Reduce (prevent wastage)
- Reuse waste at highest possible level
- Recycle waste responsibly



Sustainability tools



Ladder of Lansink

Trias Ecologica

Input

- Reduce the demand
- Use sustainable sources
- Use endless sources responsibly

A Reduce

B Re-use

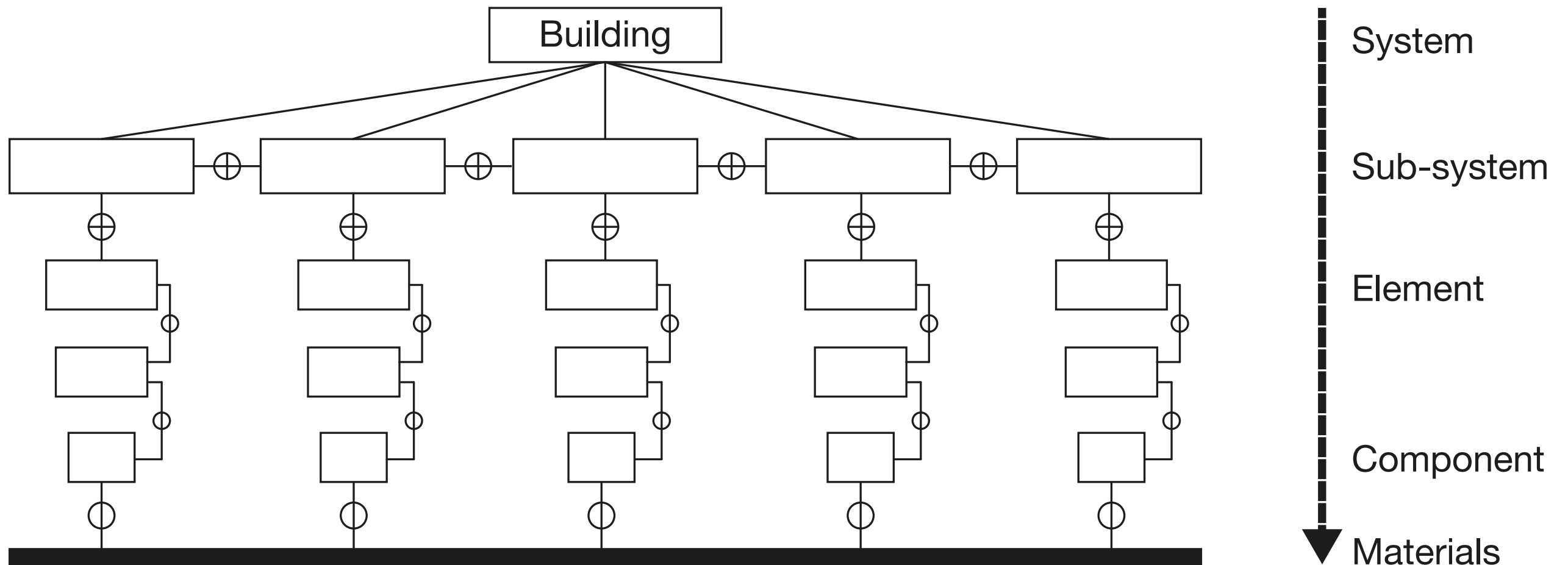
C Recycling

Output

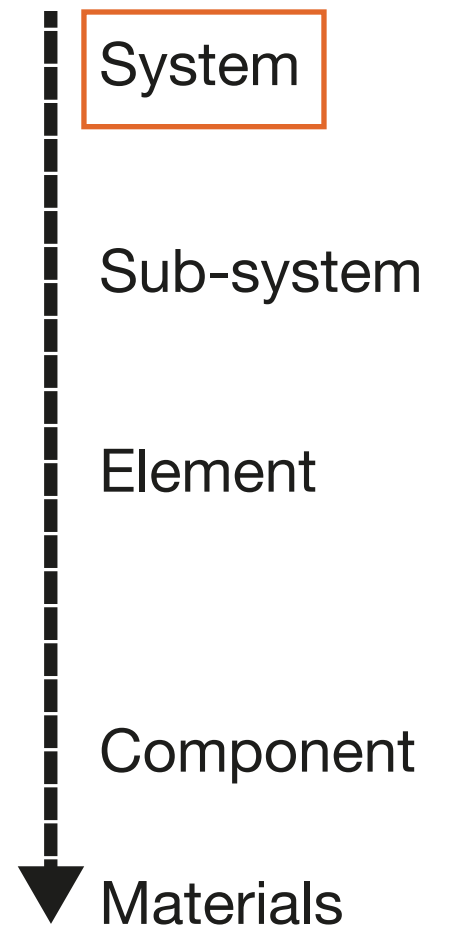
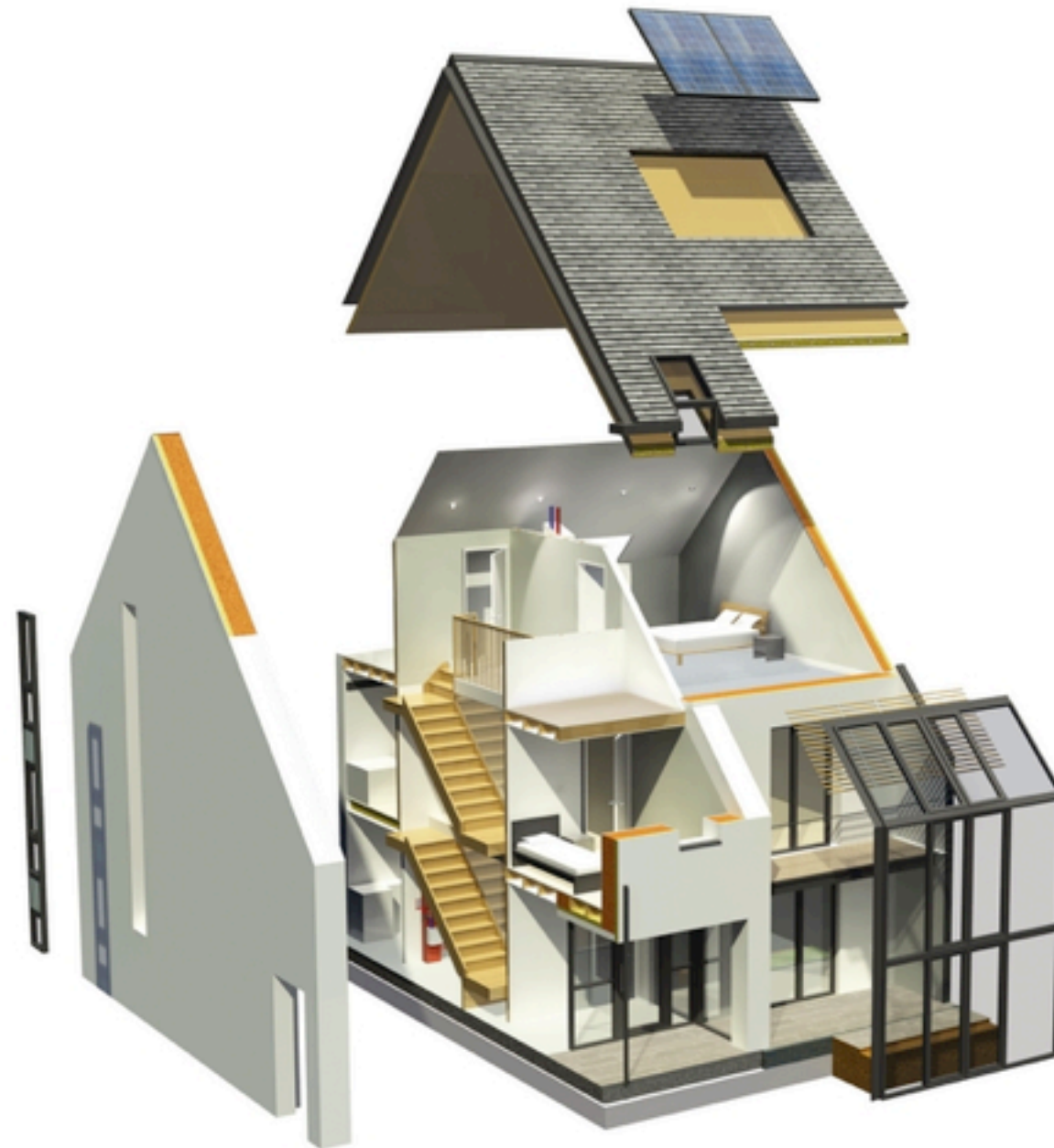
- Reduce (prevent wastage)
- Reuse waste at highest possible level
- Recycle waste responsibly



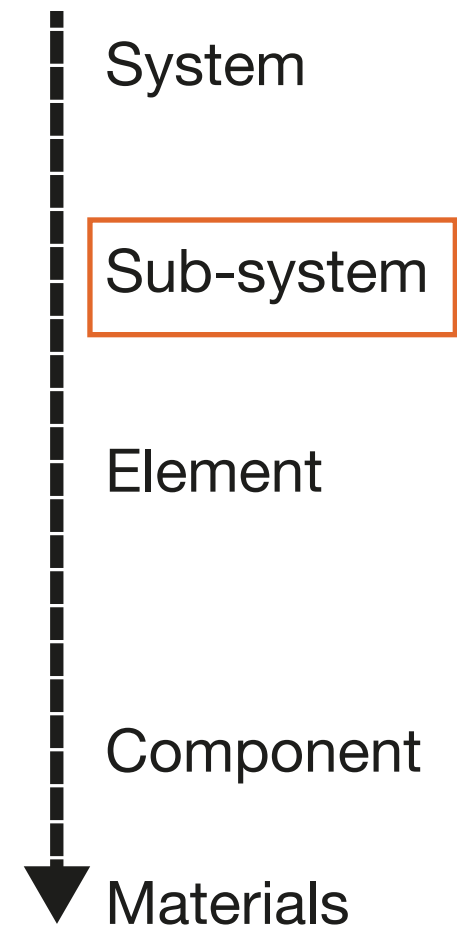
System levels



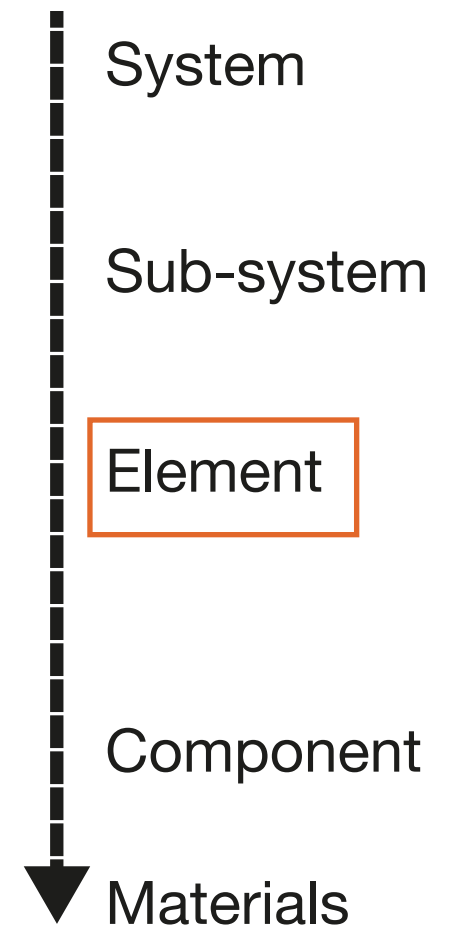
System levels



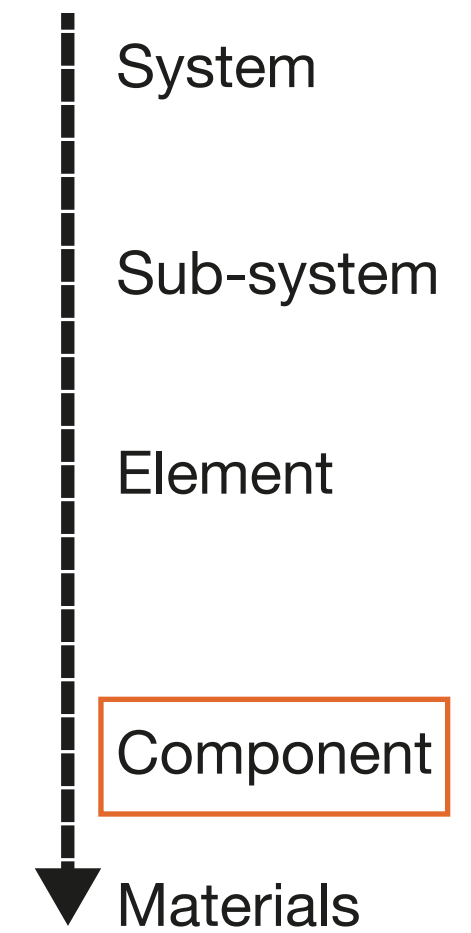
System levels



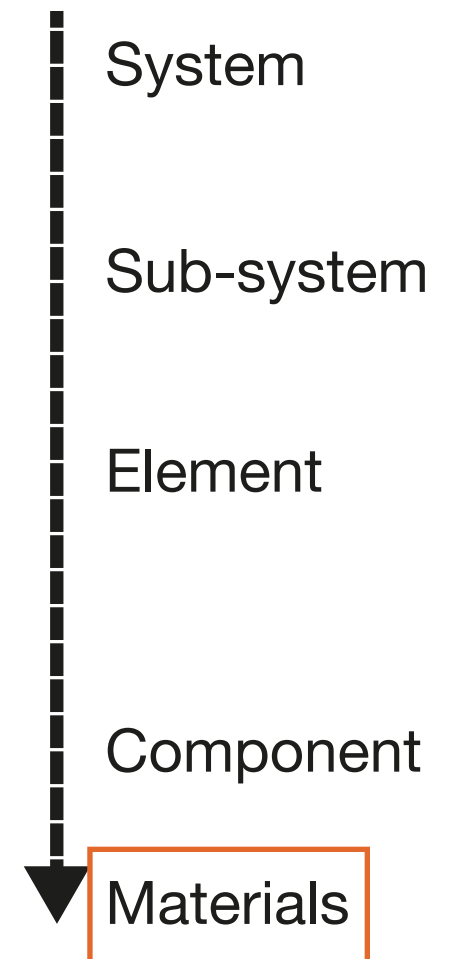
System levels



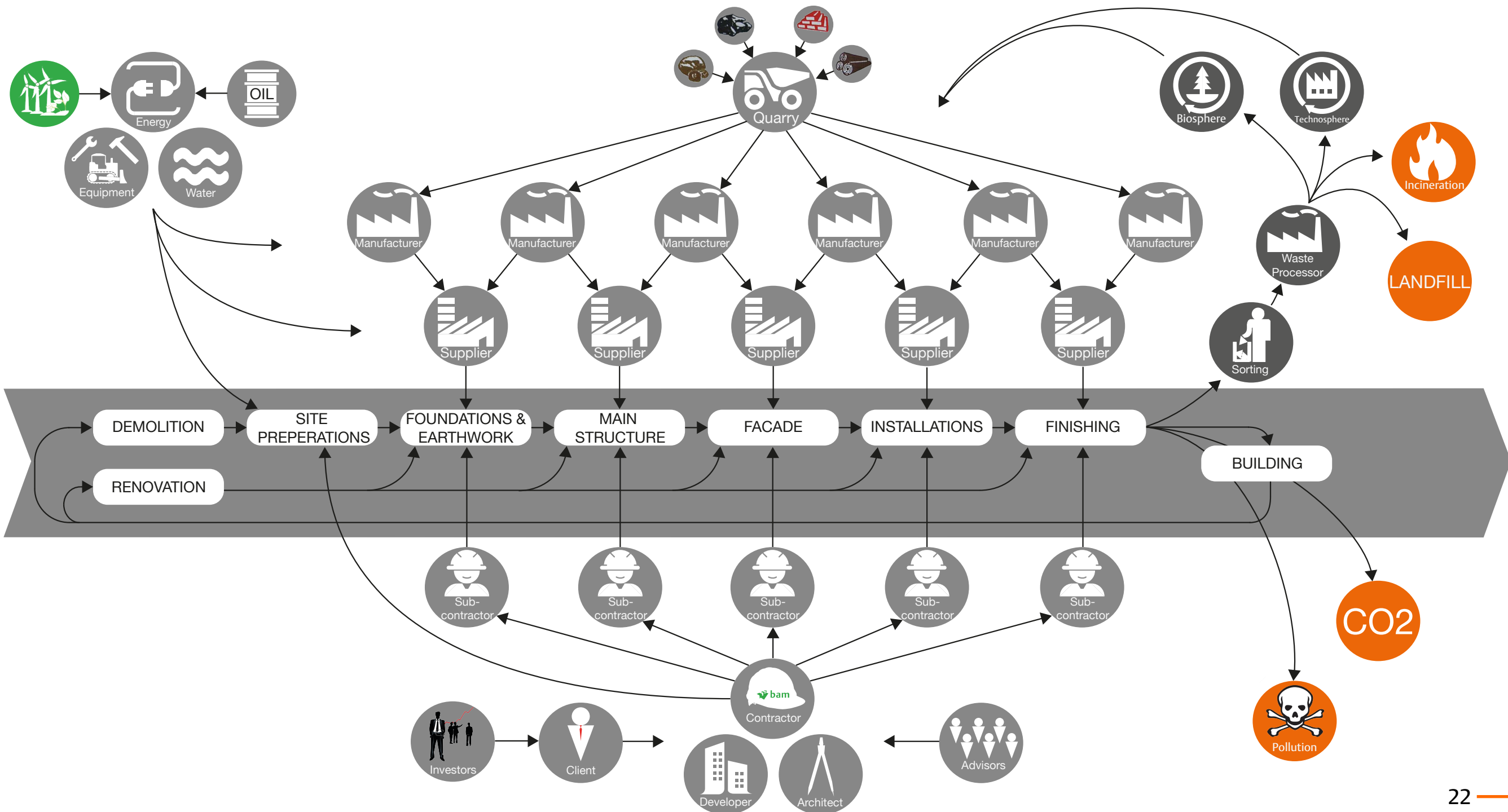
System levels



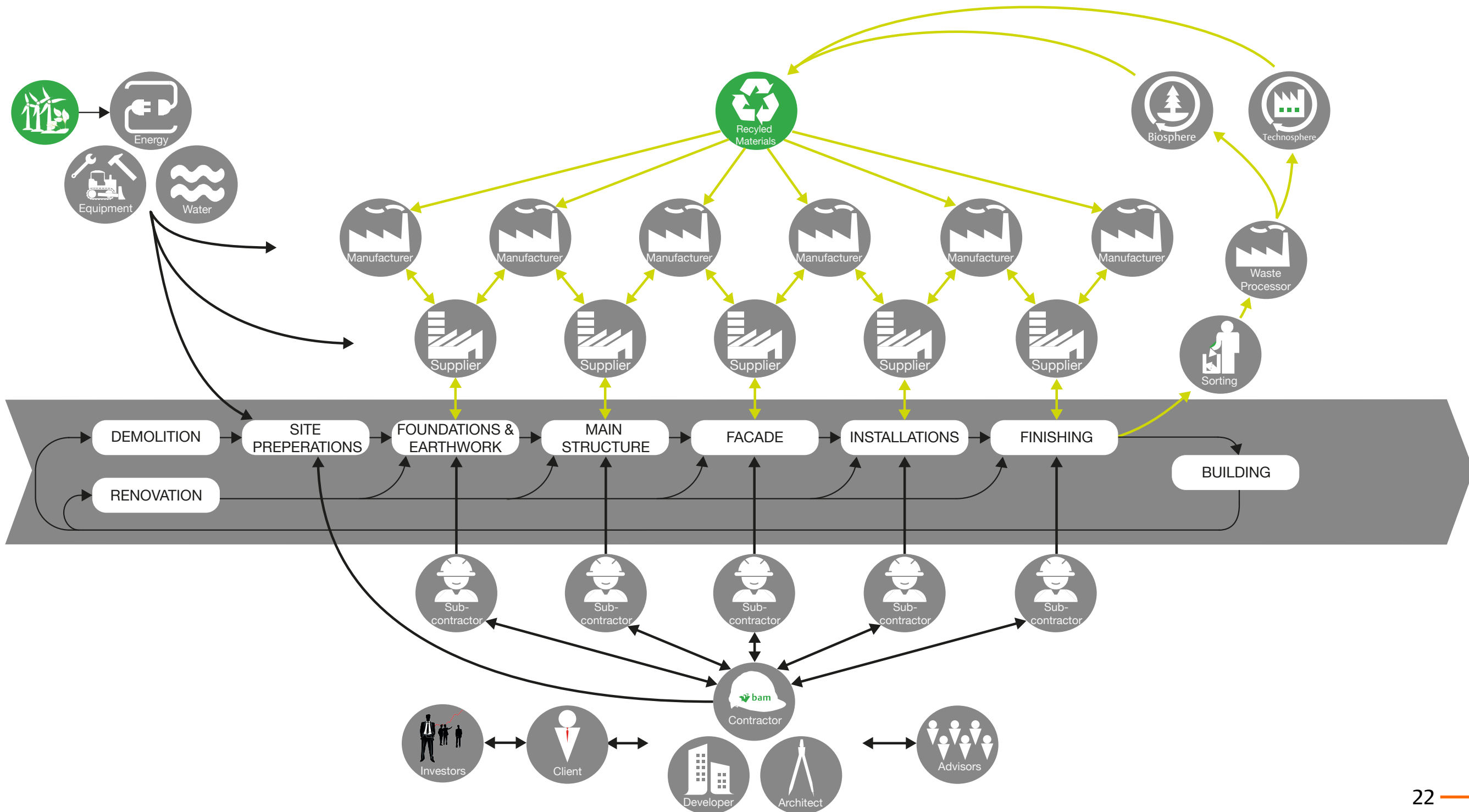
System levels



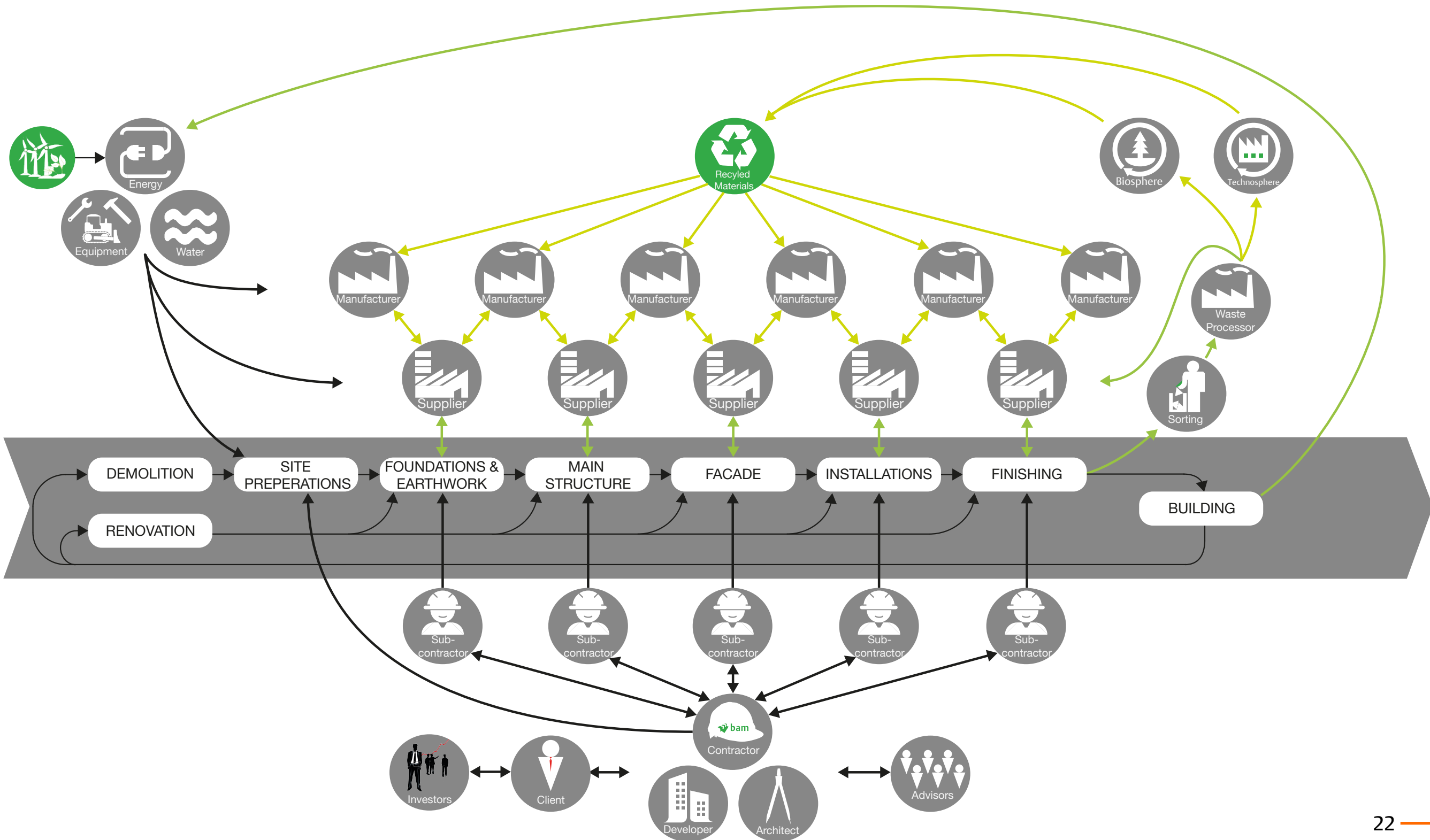
Sustainable construction process



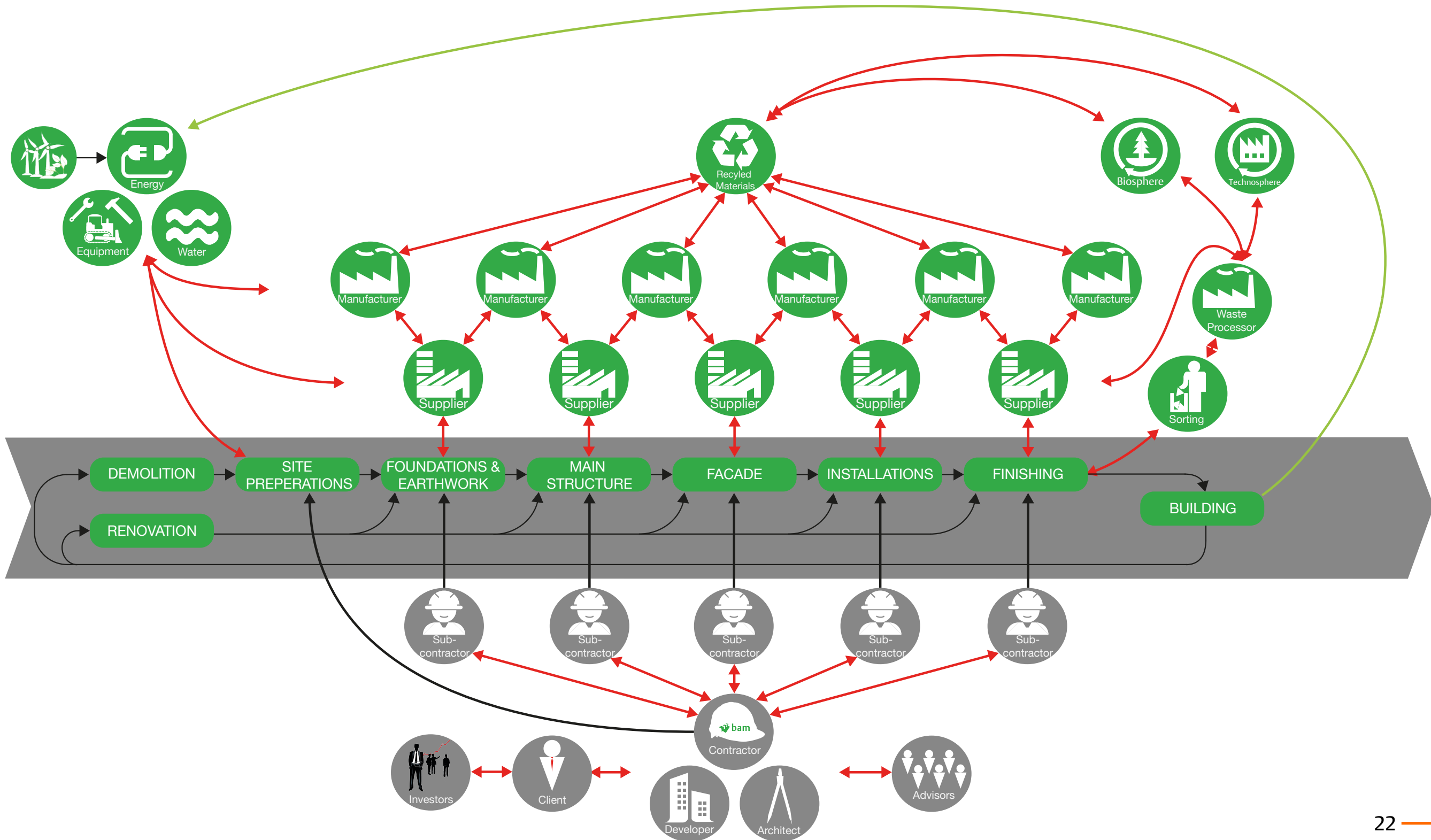
Sustainable construction process



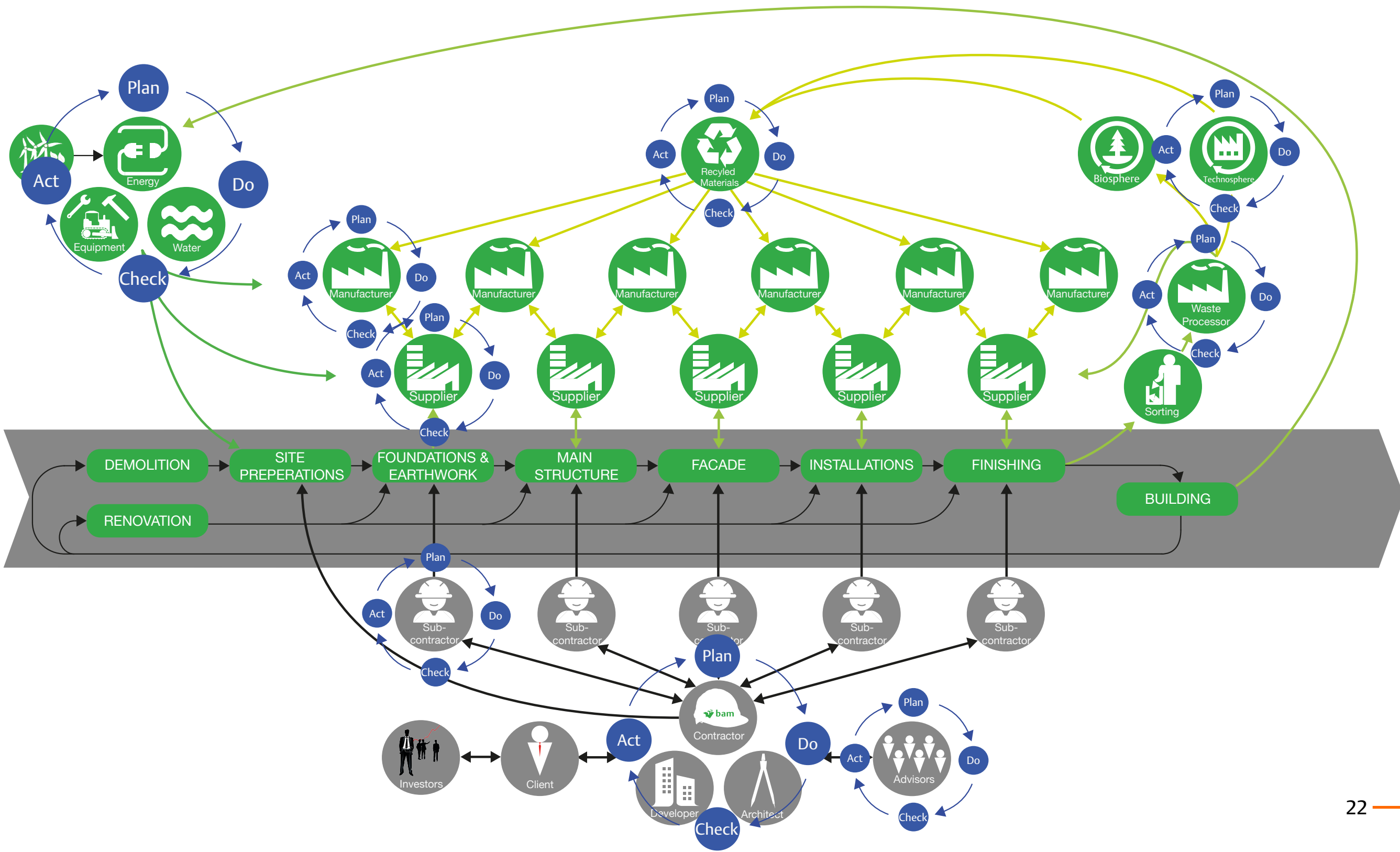
Sustainable construction process



Sustainable construction process



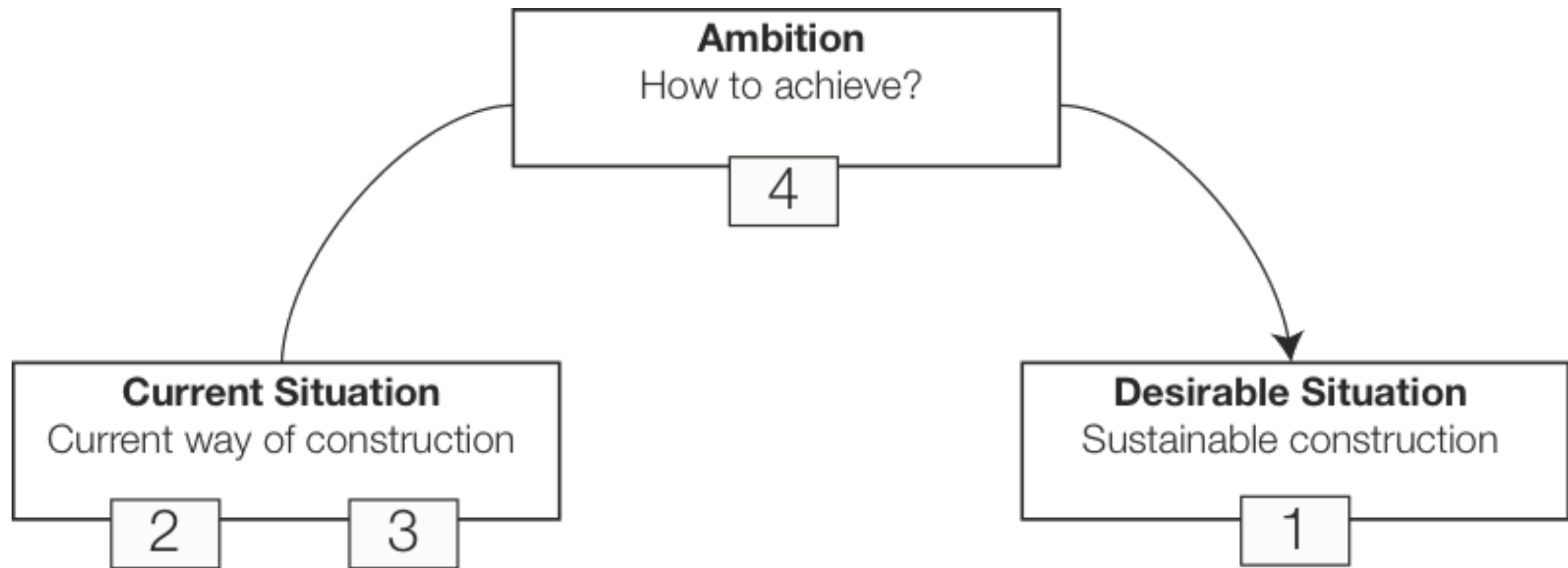
Sustainable construction process





04 Obstacles sustainable construction

Research set-up

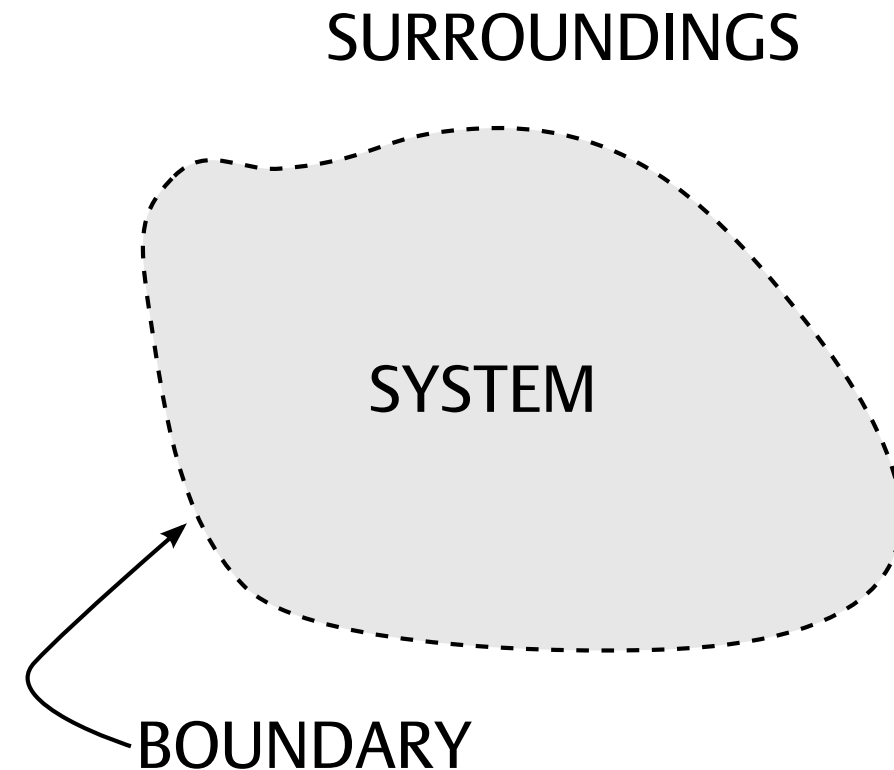


SWOT



SWOT

- Filtering of information
- Assessment of the strengths, weakness, opportunities and threats of the system concealed in the answers
- Finding the essence



	Strength	Weakness
Opportunity	Do the strengths influence the opportunities?	Do the opportunities have a relation to the weaknesses of the system?
Threat	Do the strengths minimize the impact of threats	Do the weaknesses influence the threats?

Strength



Quotes

- ‘We sort up to 94% of our waste’ (Heye,2012)
- ‘Waste separation is improving’ (Troost,2012)
- ‘Waste separation creates awareness’

	Strength	Weakness
Opportunity	Waste Seperation	
Threat	0	0

The table is a 2x2 matrix. The top row is labeled 'Opportunity' and the bottom row is labeled 'Threat'. The left column is labeled 'Strength' and the right column is labeled 'Weakness'. The top-left cell (Opportunity/Strength) is highlighted in red and contains the text 'Waste Seperation'. The bottom-left cell (Threat/Strength) contains a large black '0'. The bottom-right cell (Threat/Weakness) contains a large black '0'. A small grey circle is located at the intersection of the 'Opportunity' and 'Threat' rows, centered between the 'Strength' and 'Weakness' columns.



Weakness

Quotes

- ‘We are sorting waste because the processors charge less for unsorted waste’ (v/d Hoeven, 2012)
- ‘Energy has a return on investment that is attractive for a investor (Korbee, 2012)

	Strength	Weakness
	Waste Seperation	Sustainability dependent on profitability
Opportunity	0	0
Threat	0	0

Opportunity



Quotes

- ‘Demand for sustainability is growing’ (Haas, 2012)
- ‘There is more support for sustainability than 5 years ago’ (Troost, 2012)

		Strength	Weakness
		Waste Seperation	Sustainability dependent on profitability
Opportunity	Demand for sustainability is growing	0	0
Threat		0	0

Opportunity



Quotes

- ‘Demand for sustainability is growing’ (Haas, 2012)
- ‘There is more support for sustainability than 5 years ago’ (Troost, 2012)

	Strength	Weakness
Opportunity	Waste Separation	Sustainability dependent on profitability
Threat		

Demand for sustainability is growing	1	1
	0	0

A SWOT matrix with a green border. The top row is labeled 'Opportunity' and the bottom row is labeled 'Threat'. The columns are labeled 'Strength' and 'Weakness'. The top-left cell (Opportunity/Strength) is red and contains the text 'Demand for sustainability is growing'. The top-right cell (Opportunity/Weakness) is blue and contains the text 'Sustainability dependent on profitability'. The bottom-left cell (Threat/Strength) is white and contains the number '0'. The bottom-right cell (Threat/Weakness) is white and contains the number '0'. The top-left and top-right cells each contain a large black number '1'. A small white circle is located at the intersection of the top and bottom rows in the Weakness column.

Threat



Quotes

- ‘Changing legislation means we have to change all the time’ (v/d Hoeven, 2012)
- ‘Legislation on energy is changing all the time’ (Korbee, 2012)

	Strength	Weakness
Opportunity	Waste Separation 1	Sustainability dependent on profitability 1
Threat	0	0

Threat



Quotes

- ‘Changing legislation means we have to change all the time’ (v/d Hoeven, 2012)
- ‘Legislation on energy is changing all the time’ (Korbee, 2012)

		Strength	Weakness
		Waste Seperation	Sustainability dependent on profitability
Opportunity	Demand for sustainability is growing	1	1
Threat	Changing legislation	1	1

SWOT analysis

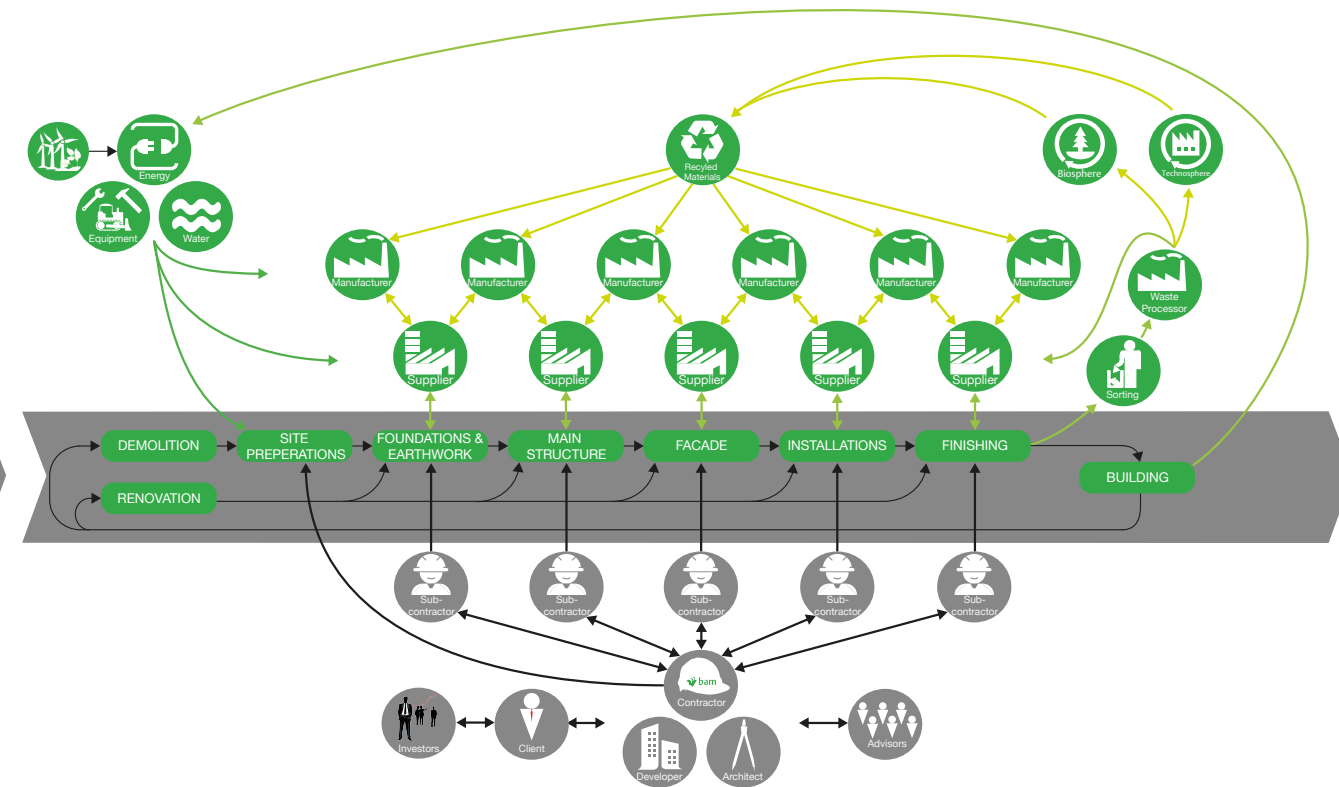
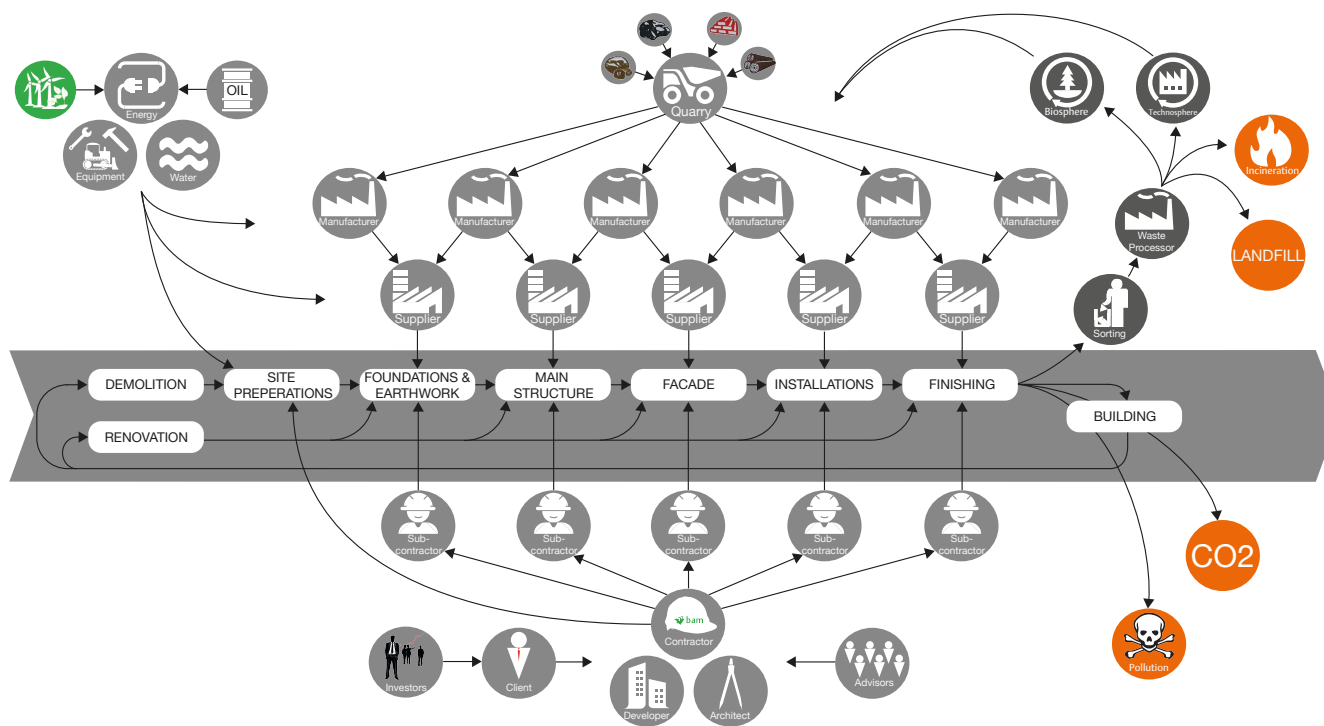


		Internal					External															
External		1	2	3	4	5	Weakness					1	2	3	4	5	6	7	8	9	10	
		Waste separation (financially attractive)	Various materials with high recycling percentages	Various bio-sphere materials used in a sustainable way (FSC wood)	Design reduces materials needed	Various methodologies and tools can contribute towards sustainable construction	Bad communication between main actors	Not enough commitment towards sustainability within the process	Sustainability dependent on profitability (return on investment)	Dependent on the time the contractor is involved or from the demand of the client	Construction workers not educated enough	Sustainable labels used as unjustified definition for sustainability	Dependability (for equal competition) lies on legislation	Not asking the right (sustainable) questions	Decreasing level of sustainable ambition as the project progresses	Not learning from other industries/companies (abroad)						
Strengths																						
Opportunities																						
1	Best value procurement	0	1	1	1	0	0	0	1	1	0	0	1	1	1	0						
2	Corporate social responsibility	1	1	1	1	0	0	1	1	0	1	0	0	0	1	1						
3	Demand for sustainability is growing	1	1	1	1	0	0	1	1	0	0	1	1	1	1	0						
4	Some aspects of sustainability have a return on investment potential (Like energy)	1	0	0	1	1	0	1	1	1	0	0	1	1	1	0						
5	Supply chain integration	0	0	0	0	1	1	1	1	1	0	0	0	1	1	1						
6	Use feedback (Better communication)	0	0	0	1	1	1	1	0	0	1	0	1	1	0	1						
Threats																						
1	Predetermined sustainability (Client or labels)	0	0	0	1	0	0	1	1	1	0	1	1	1	1	0						
2	Changing legislation/regulations	1	0	1	0	0	0	1	0	0	0	0	1	0	1	0						
3	No legislation for materials	0	0	0	1	0	0	1	0	0	0	1	0	0	0	0						
4	Focus on 'energy' leaves 'material depletion' in the shadows	1	1	1	1	0	1	1	1	1	0	1	1	1	0	0						
5	Return on investment models of aspects are not viable anymore	0	0	0	0	0	0	1	1	1	0	0	0	0	1	0						
6	Bad financial situation organizations (Economical Crisis)	0	0	0	1	0	0	1	1	1	0	1	1	0	1	0						



Main obstacles

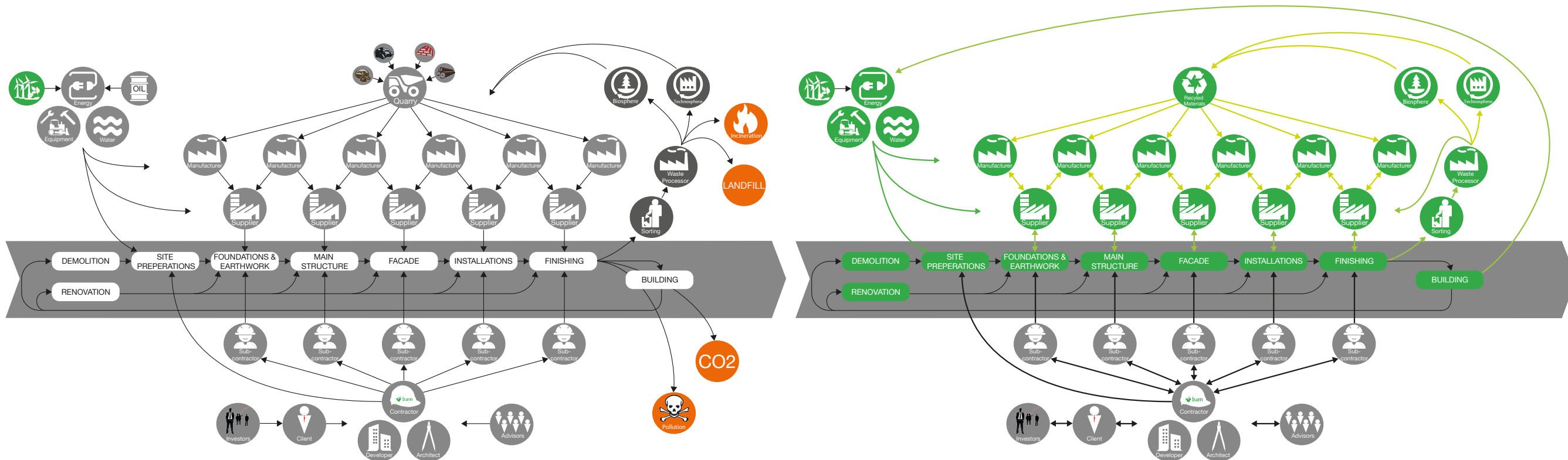
- Profitability
- Commitment
- Labels used as unjustifiable definition for sustainability
- Difference in linear and cyclic thinking



Main obstacles



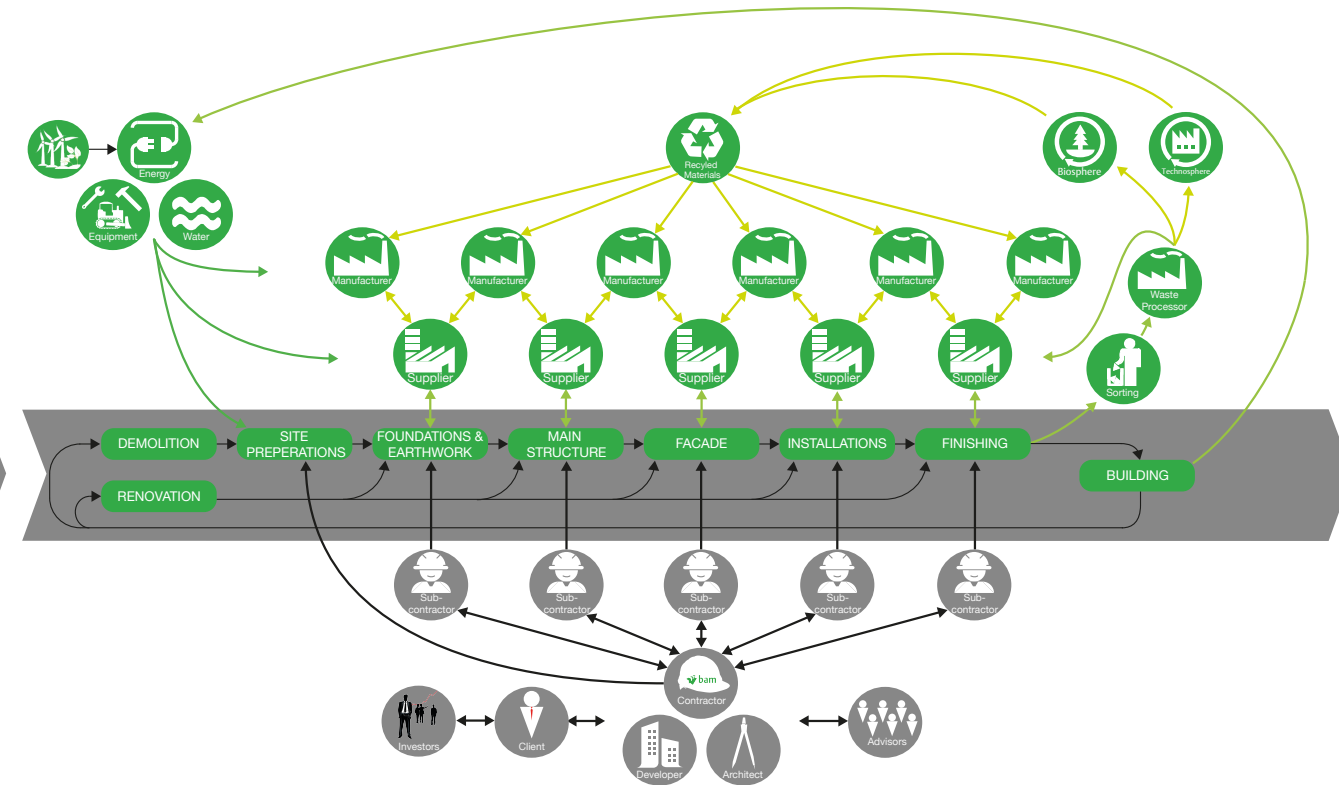
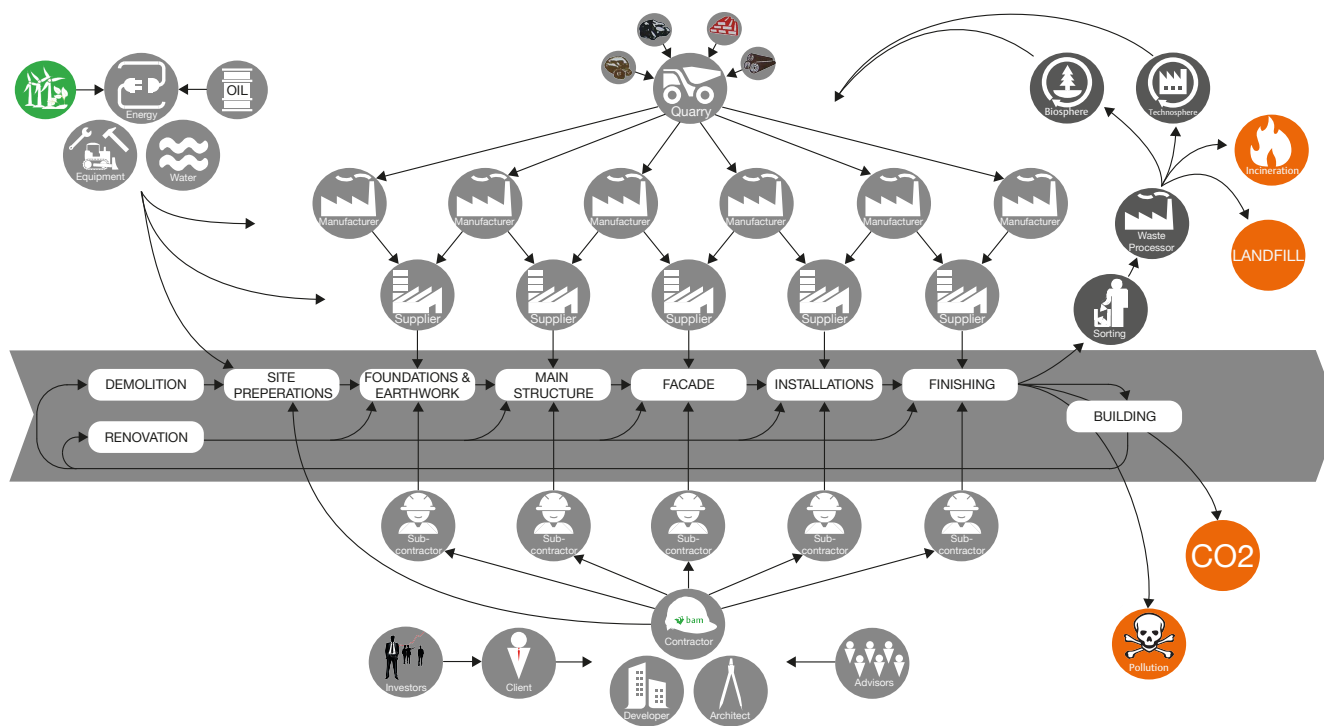
- Profitability
- Commitment
- Labels used as unjustifiable definition for sustainability
- Difference in linear and cyclic thinking



Main obstacles



- Profitability
- Commitment
- Labels used as unjustifiable definition for sustainability
- Difference in linear and cyclic thinking

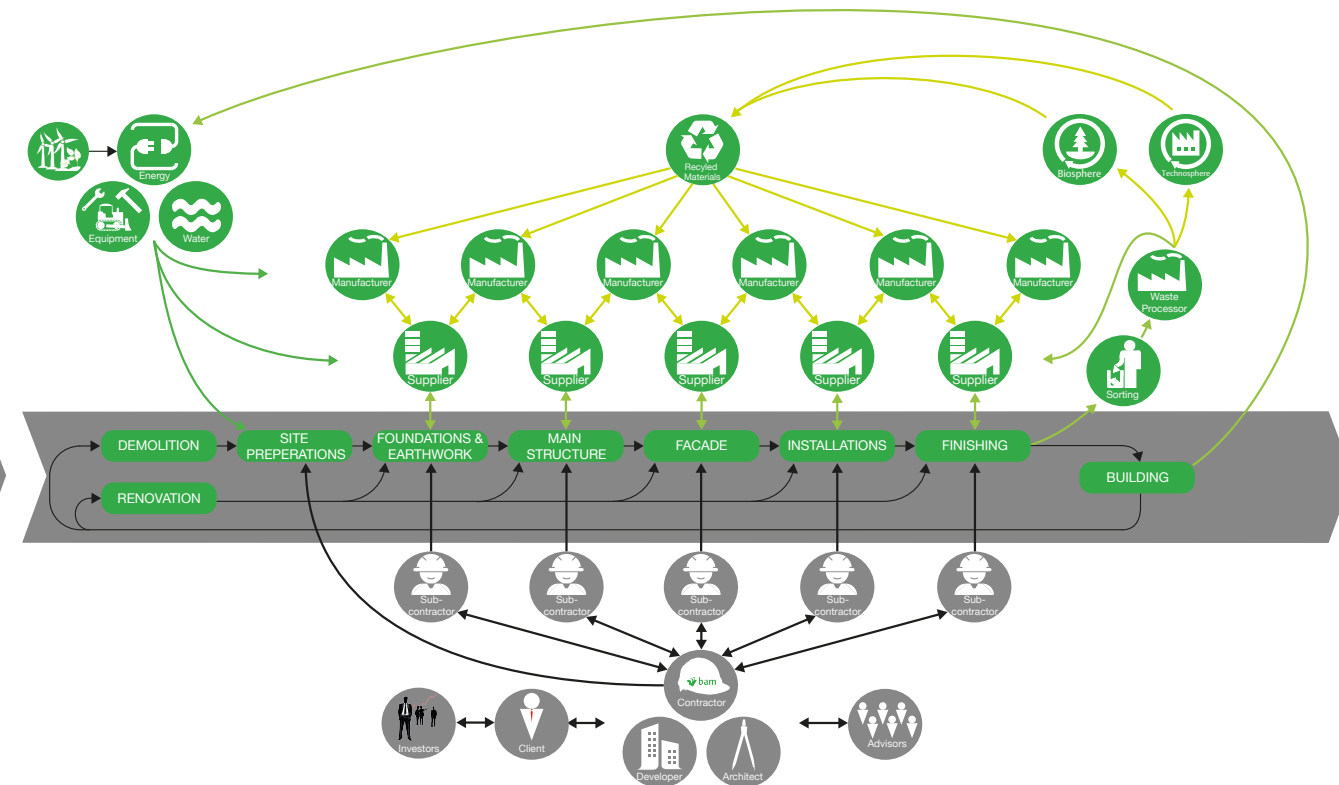
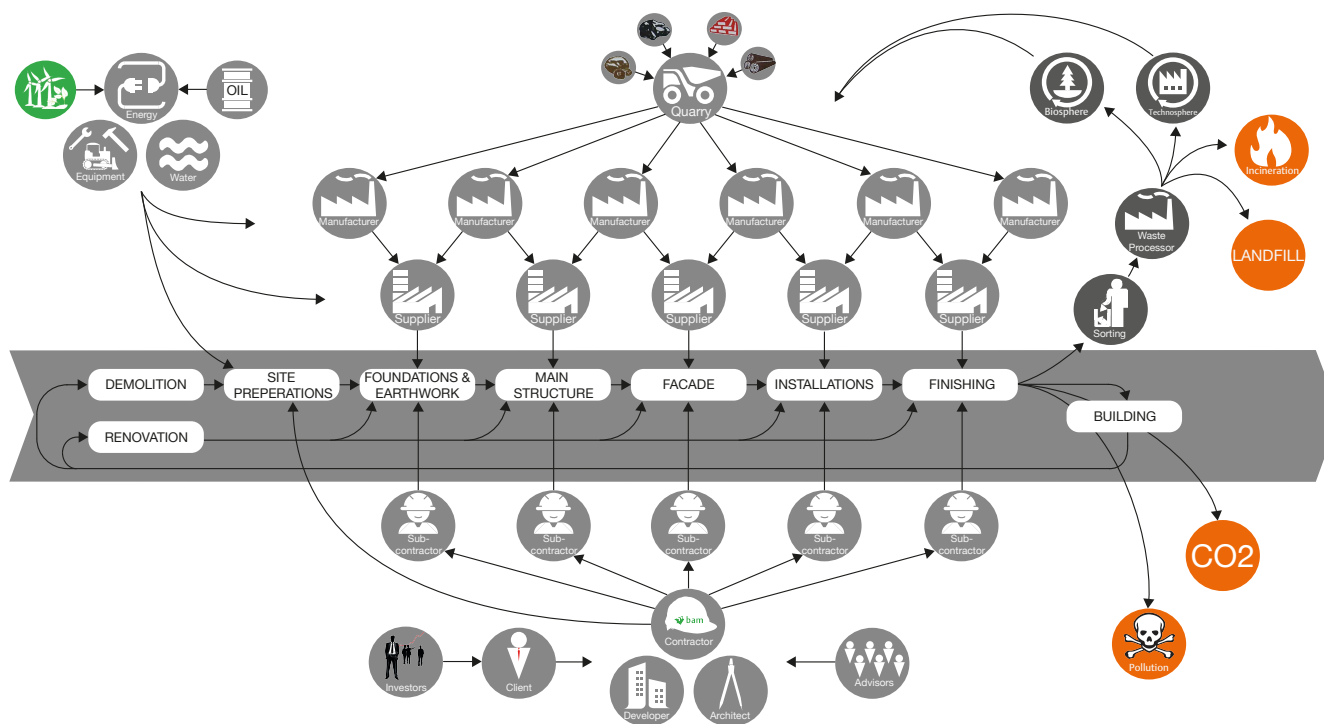




Main obstacles

- Profitability
- Commitment
- Labels used as unjustifiable definition for sustainability
- Difference in linear and cyclic thinking

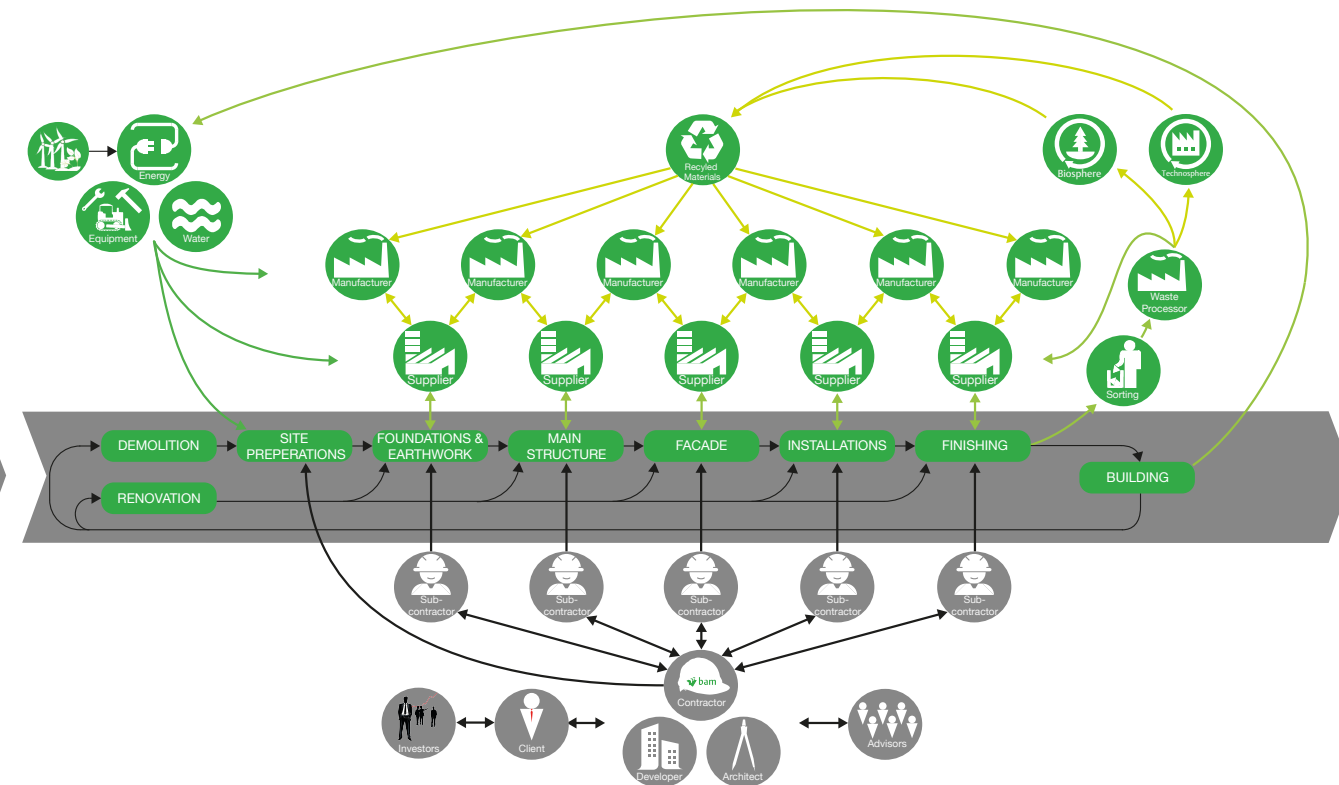
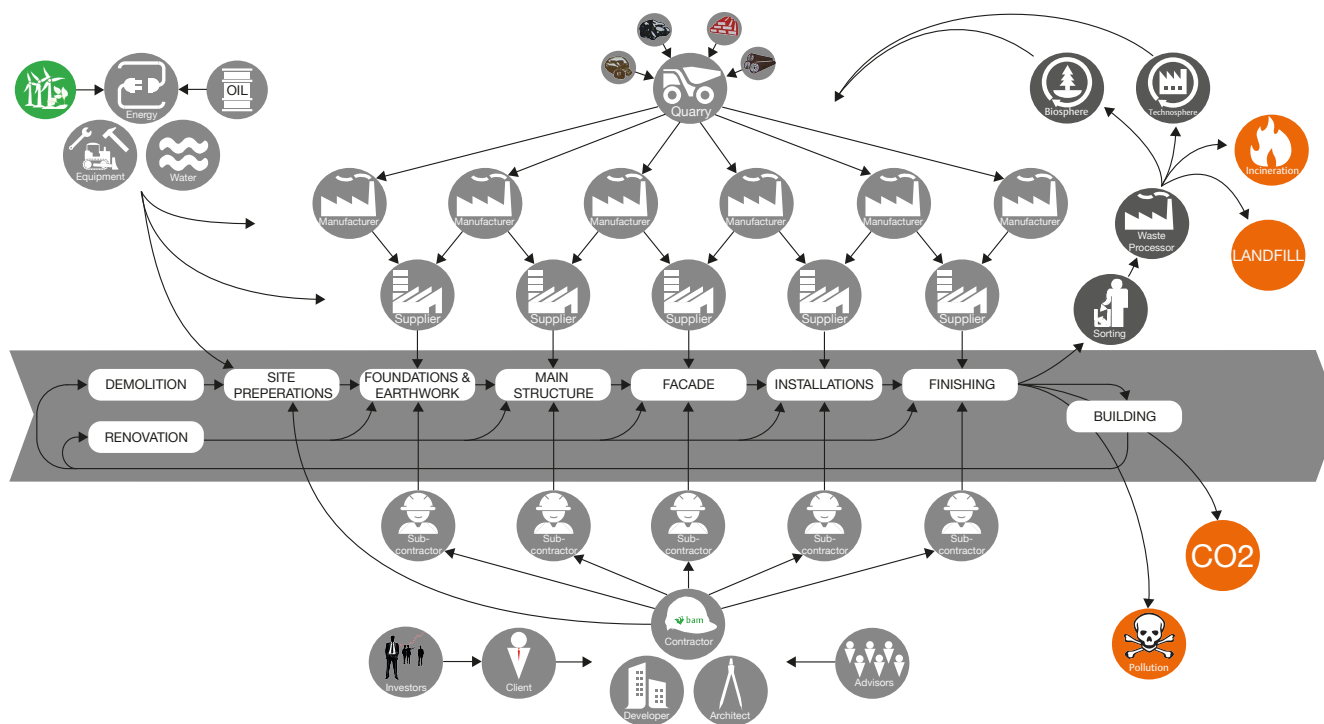
breeam nl





Main obstacles

- Profitability
- Commitment
- Labels used as unjustifiable definition for sustainability
- Difference in linear and cyclic thinking





05 Implementing sustainable construction

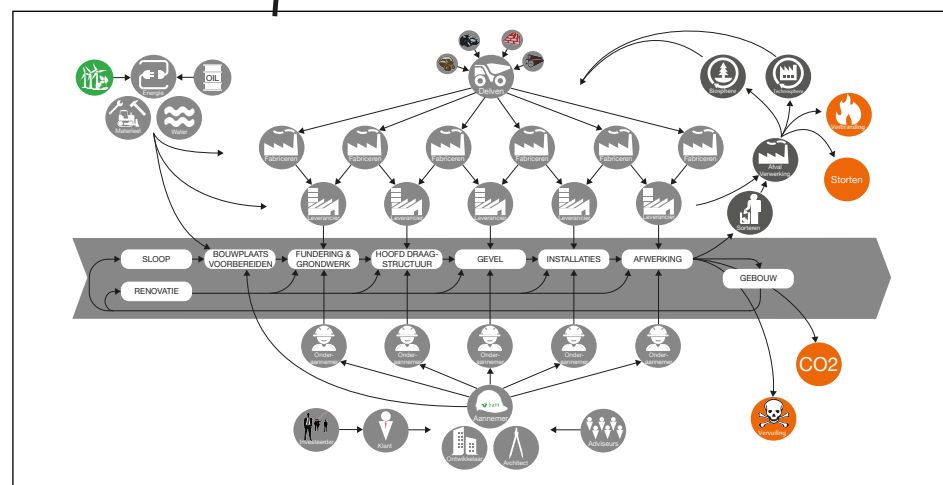
Developing a solution



Developing a solution



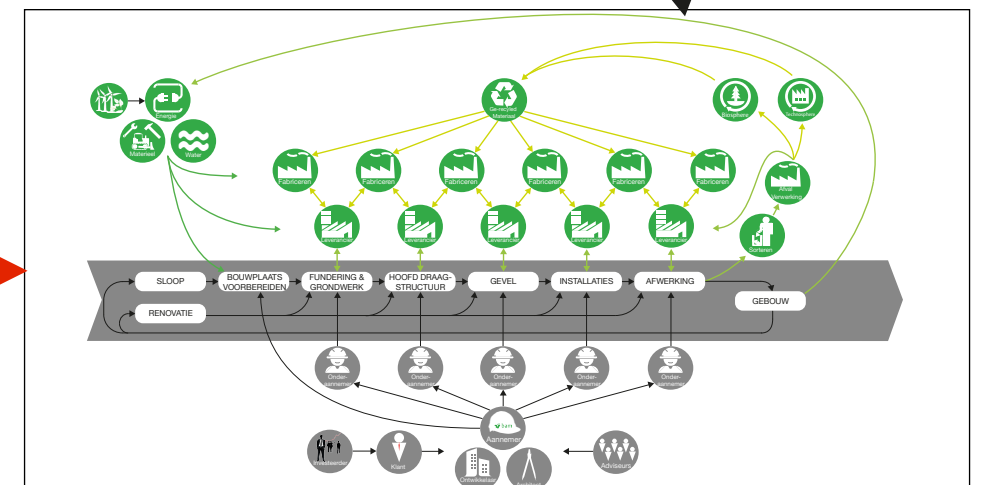
Obstacles



The current construction process

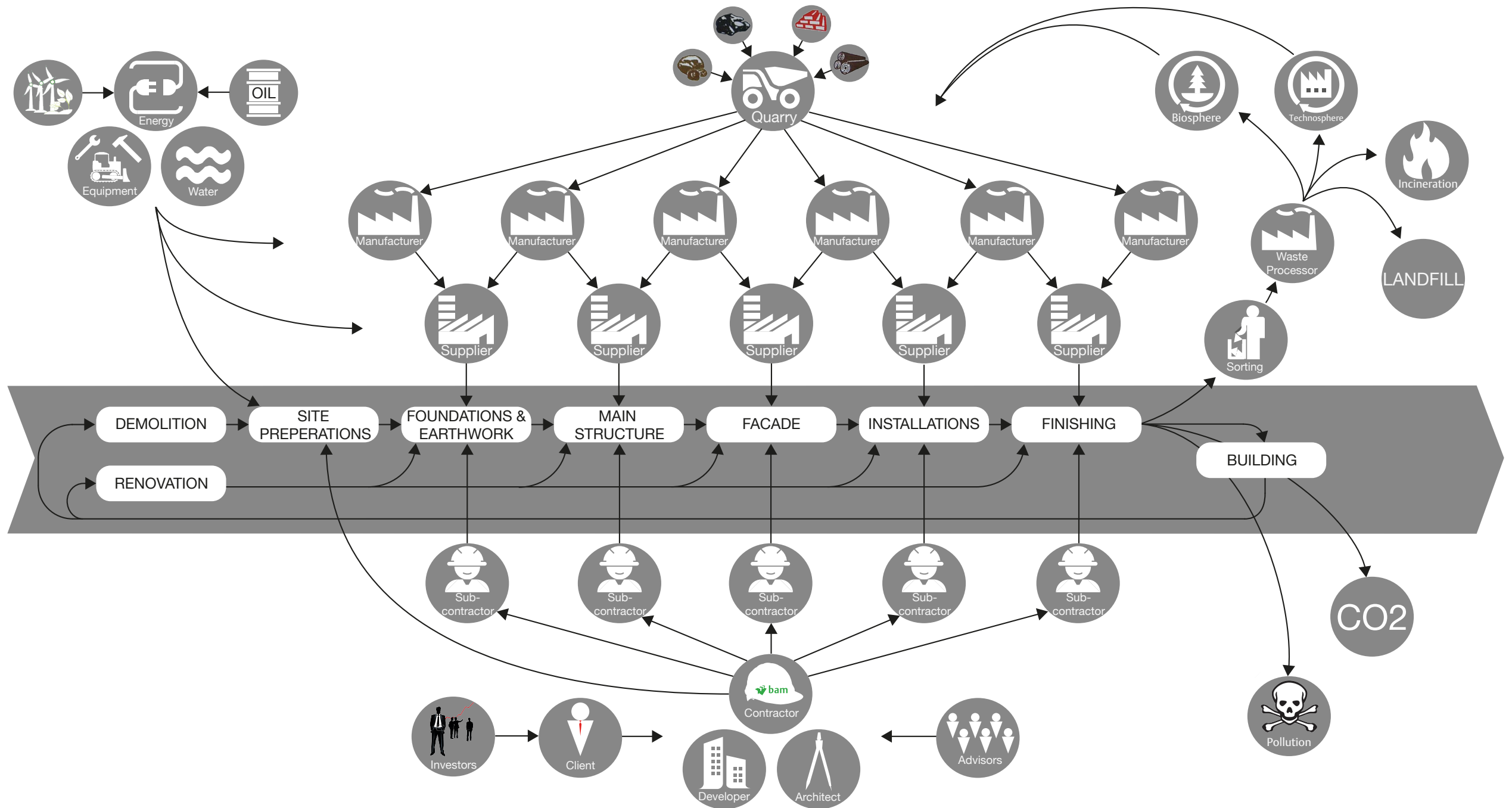


Step-by-step plan



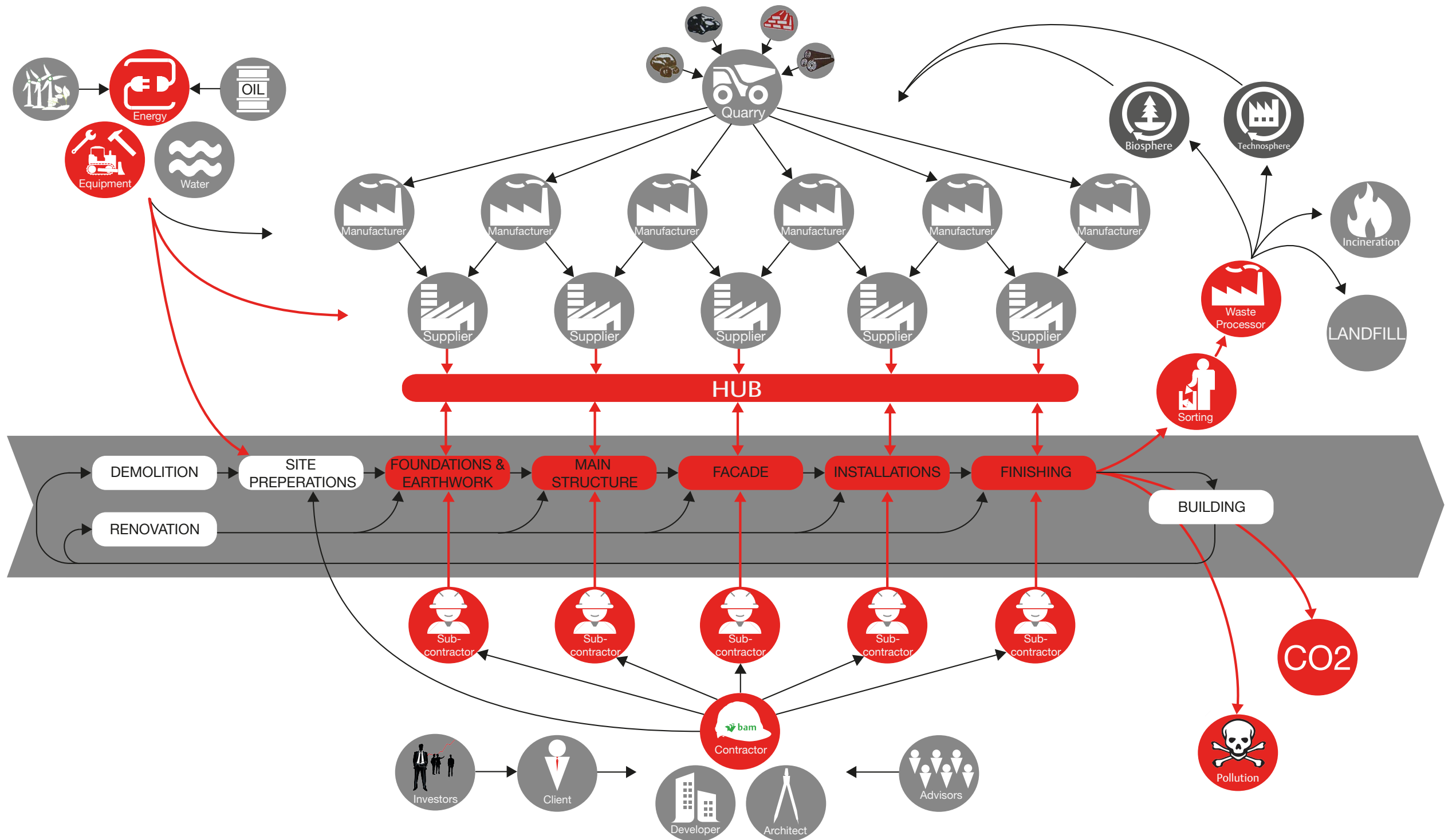
The sustainable construction

Step 1: Scoping - element of choice



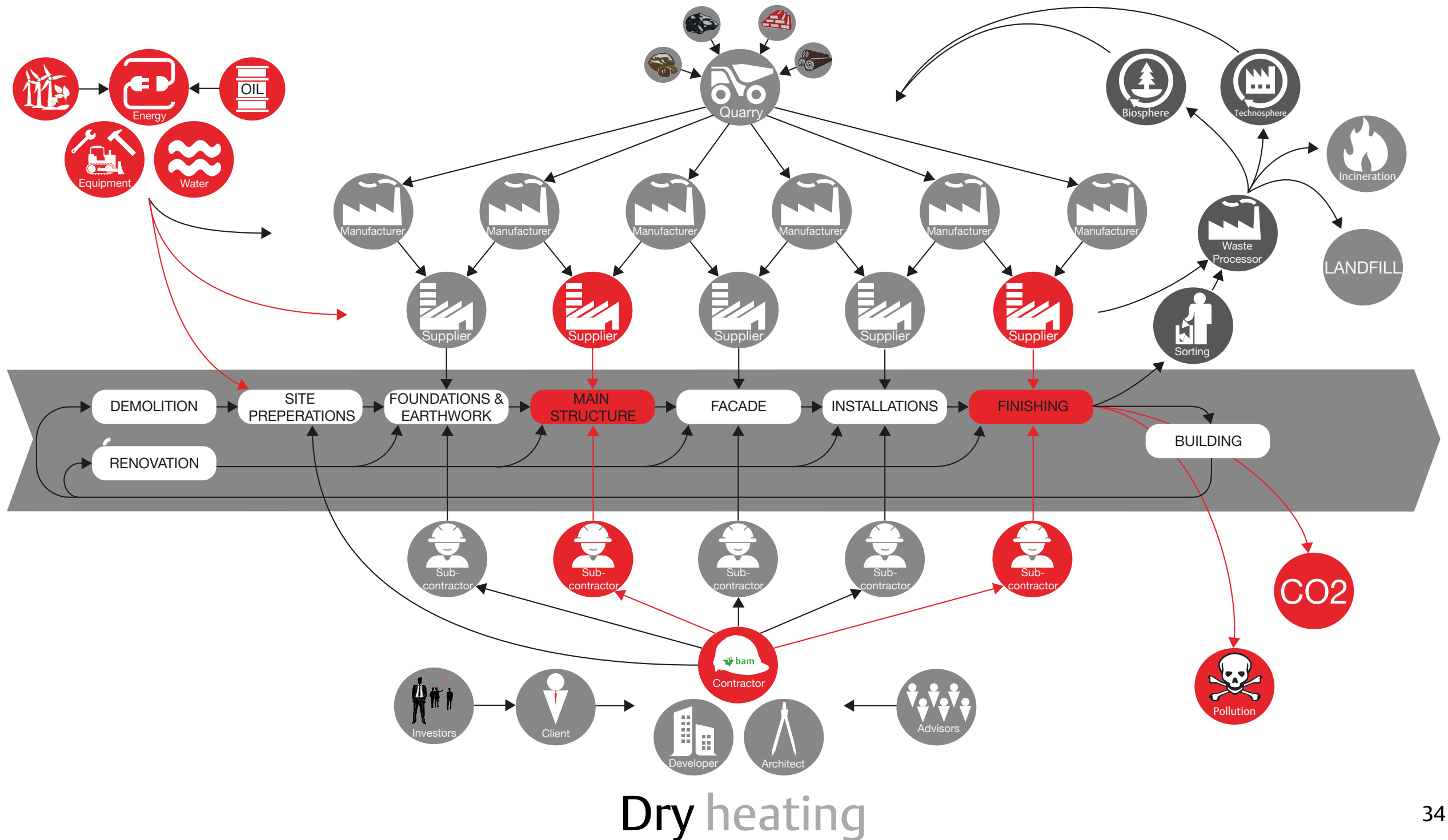


Step 1: Scoping - element of choice



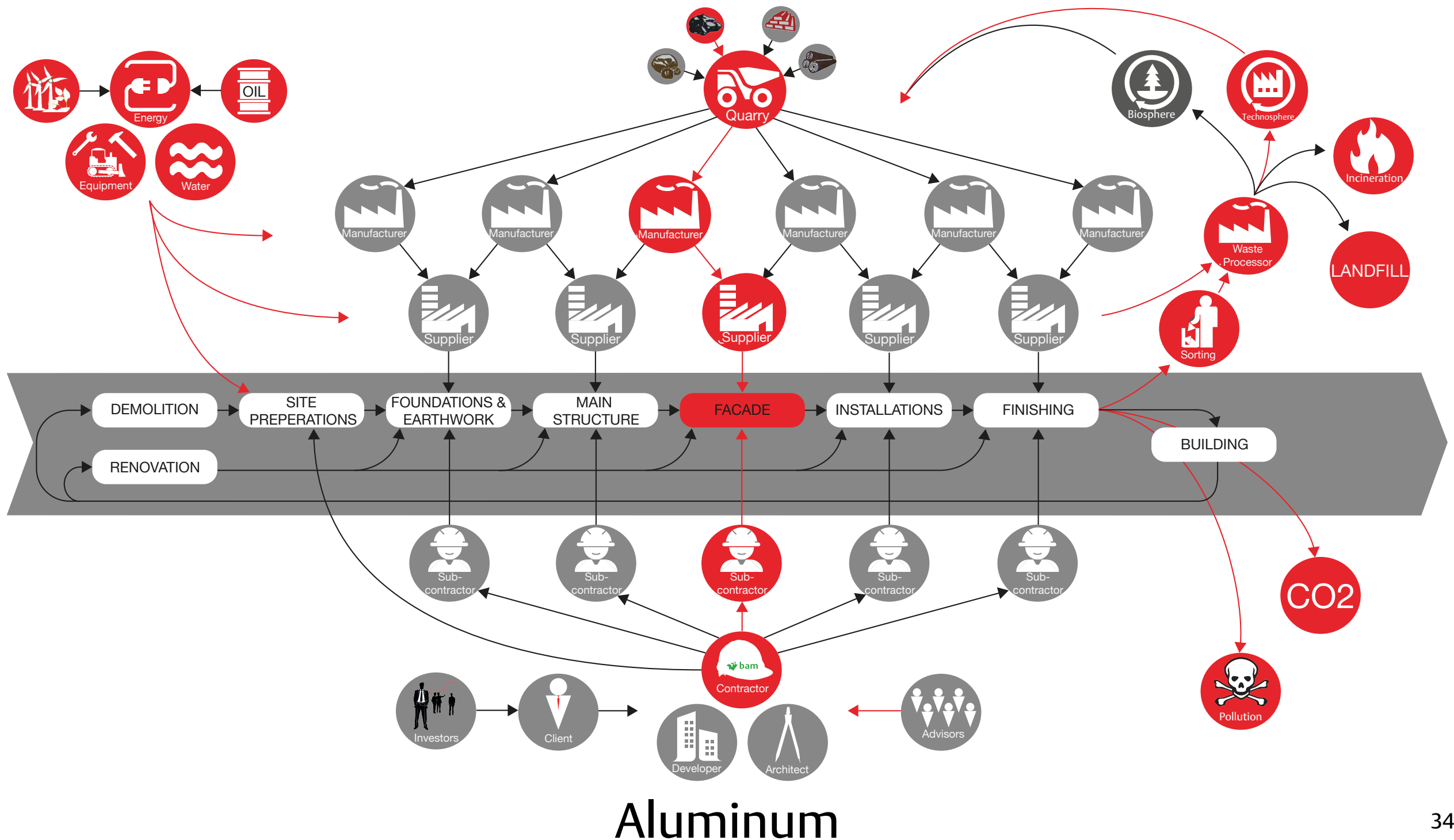


Step 1: Scoping - element of choice



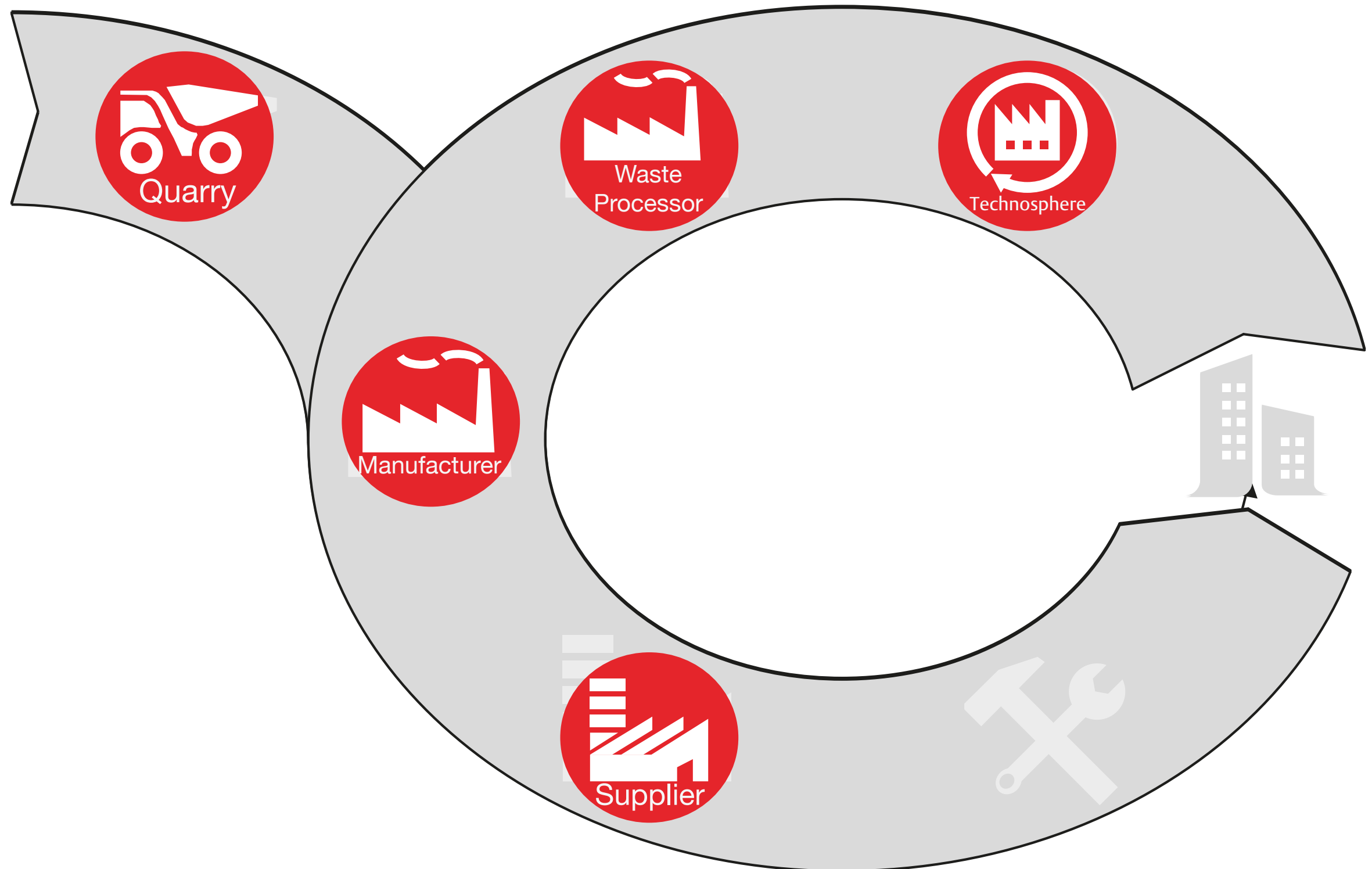


Step 1: Scoping - element of choice

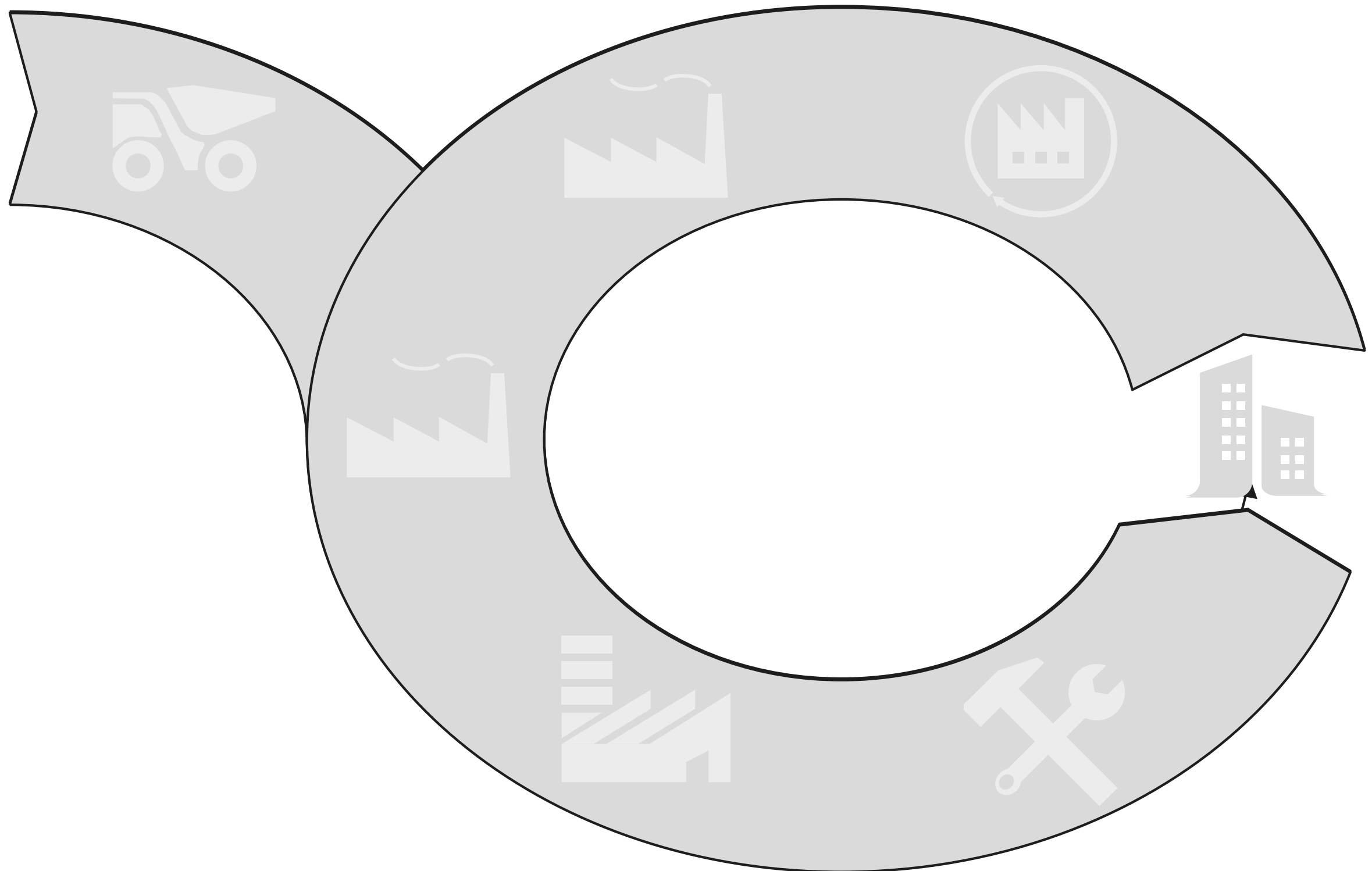




Step 2: Detailing - from large to small

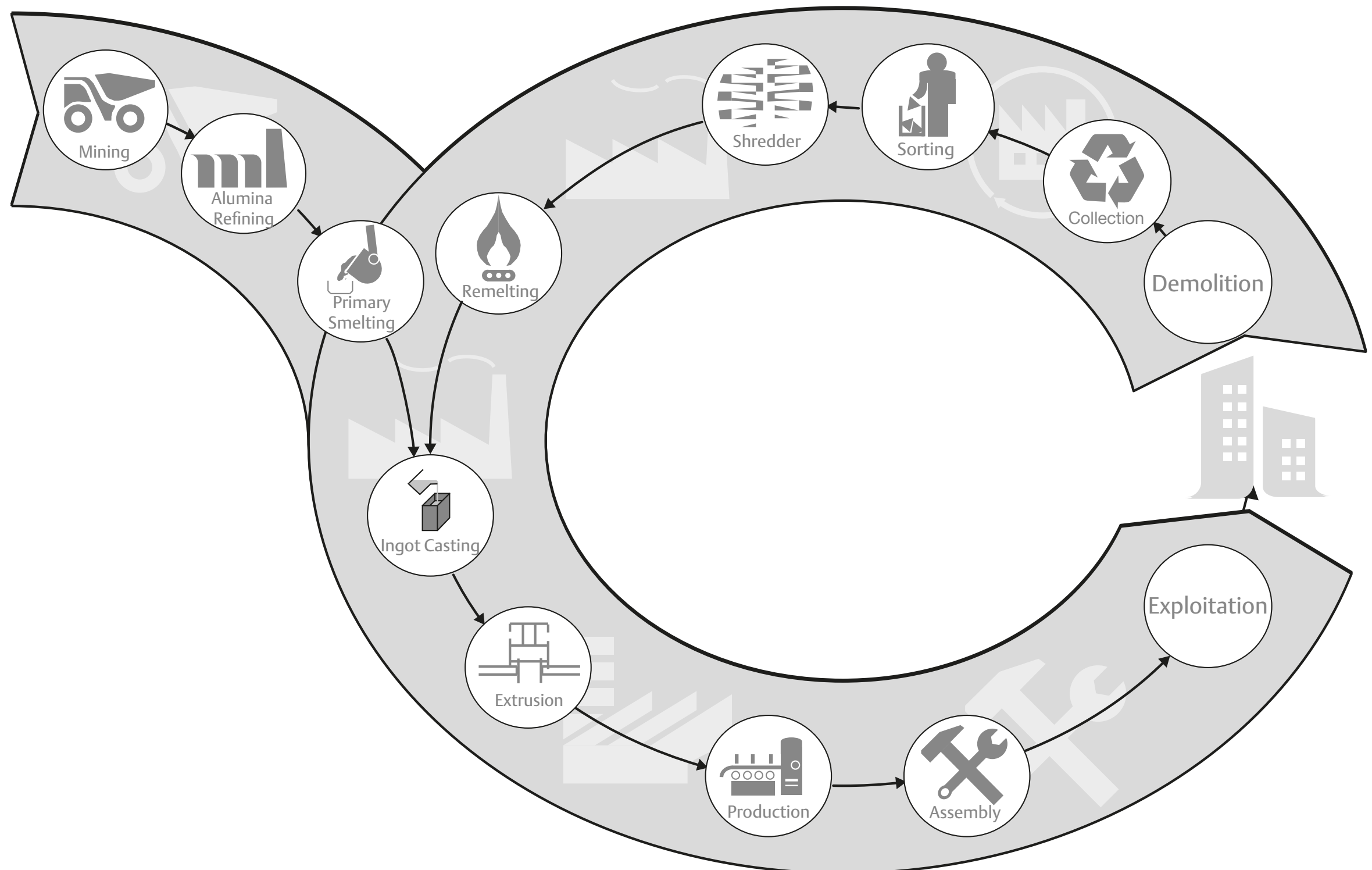


Step 2: Detailing - from large to small

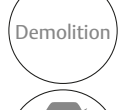
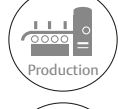
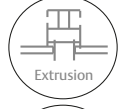




Step 2: Detailing - from large to small



Step 3: Quantification - impact on planet

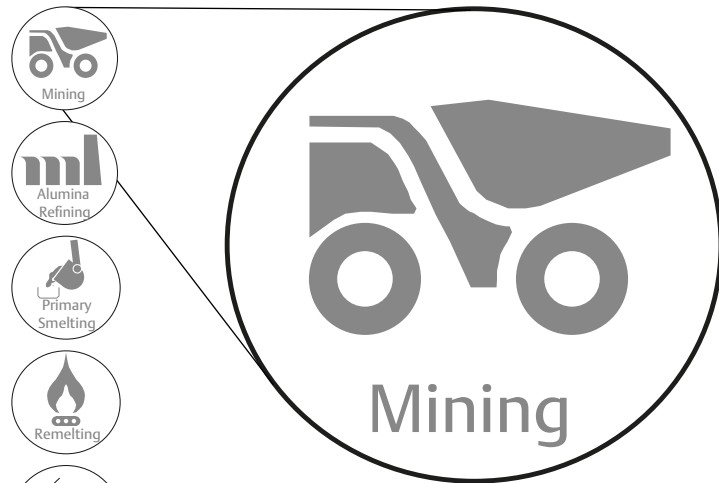


Step 3: Quantification - impact on planet



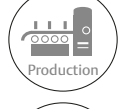
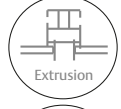


Step 3: Quantification - impact on planet









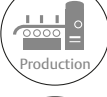






Selected	Materials (kg)	kWh/ton bauxite	Energy (kWh)	Fuel per tonne bauxite (kg)	Fuel usage (kg)	CO2 (kg)
TRUE	Materials (Bauxite)	467,011				
	Water usage (m3)	280	1.90	8,873	1.30	607
	Waste materials	0				
Total	0		8,873 kWh			6,615

Step 3: Quantification - impact on planet



Step 3: Quantification - impact on planet

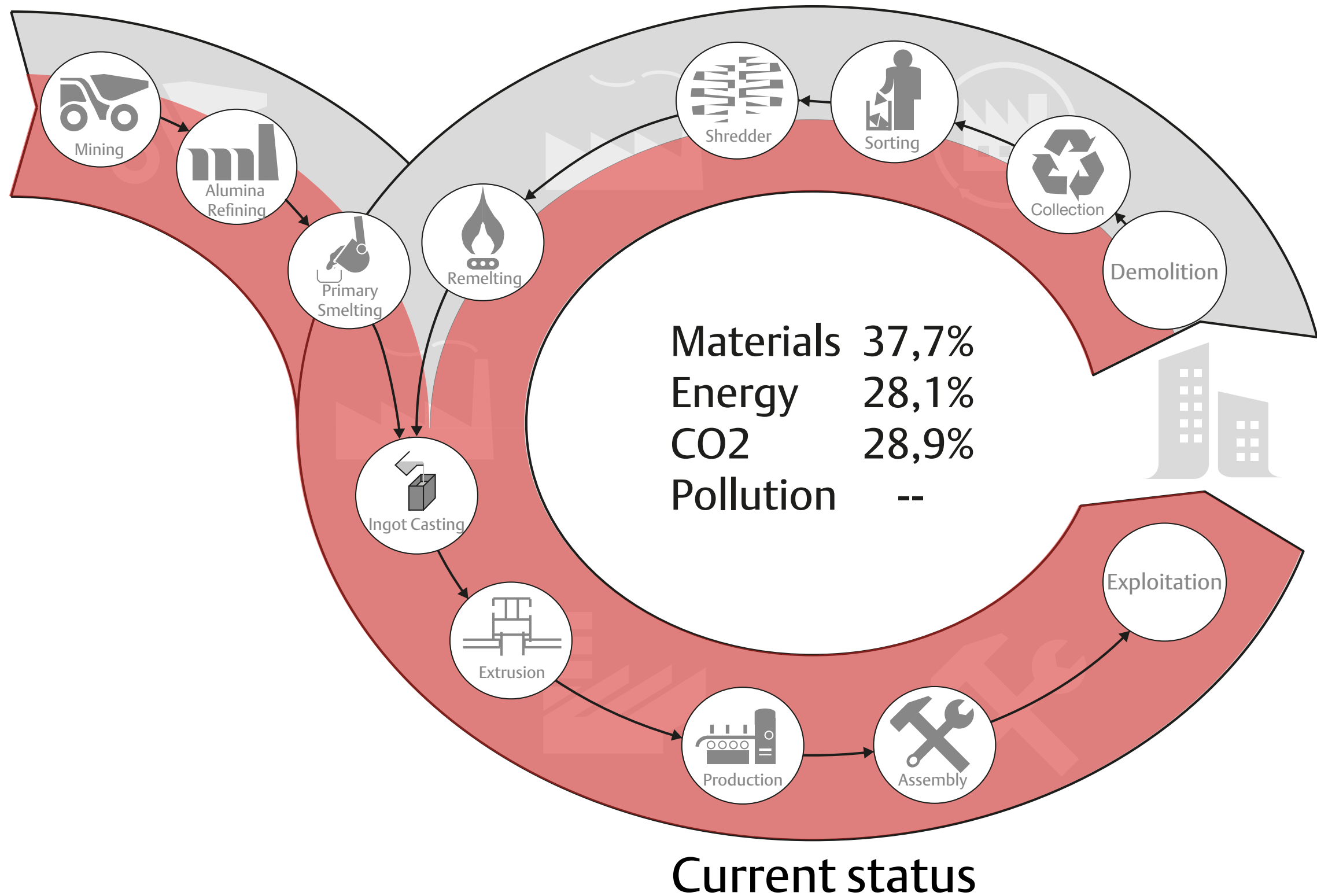


-  Mining
-  Alumina Refining
-  Primary Smelting
-  Remelting
-  Ingot Casting
-  Extrusion
-  Production
-  Assembly
-  Exploitation
-  Demolition
-  Collection
-  Sorting
-  Shredder

Task	100% New materials (kWh)	%	100% recycled materials	%	Current construction	%
Mining	8,873	1%	0	0%	5,324	0.5%
Alumina Refining	661,487	47%	0	0%	396,892	39.8%
Primary smelting (Electrolysis)	512,827	37%	0	0%	307,696	30.8%
Secondary melting	0	0%	131,234	32%	52,494	5.3%
Ingot Casting	46,836	3%	46,836	12%	46,836	4.7%
Extrusion	116,827	8%	116,827	29%	116,827	11.7%
Production	24,485	2%	24,485	6%	24,485	2.5%
Assembly on site	21,318	2%	21,318	5%	21,318	2.1%
Demolition	0	0%	33,500	8%	13,400	1.3%
Sorting	0	0%	11,938	3%	4,775	0.5%
Scrap preparation	0	0%	20,252	5%	8,101	0.8%
Total	1,392,655		406,391		998,150	100%

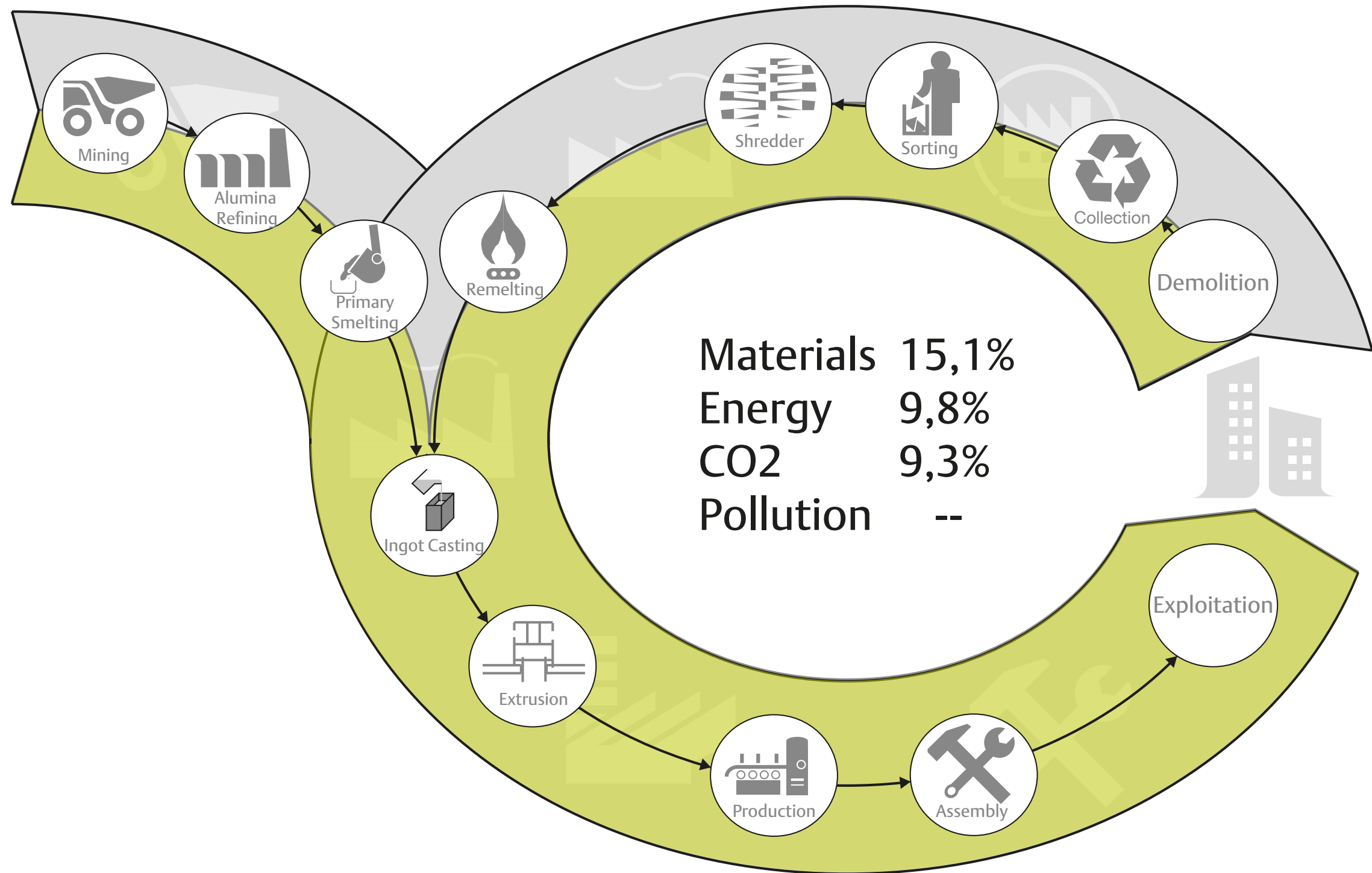


Step 4: Designing solutions - scenarios





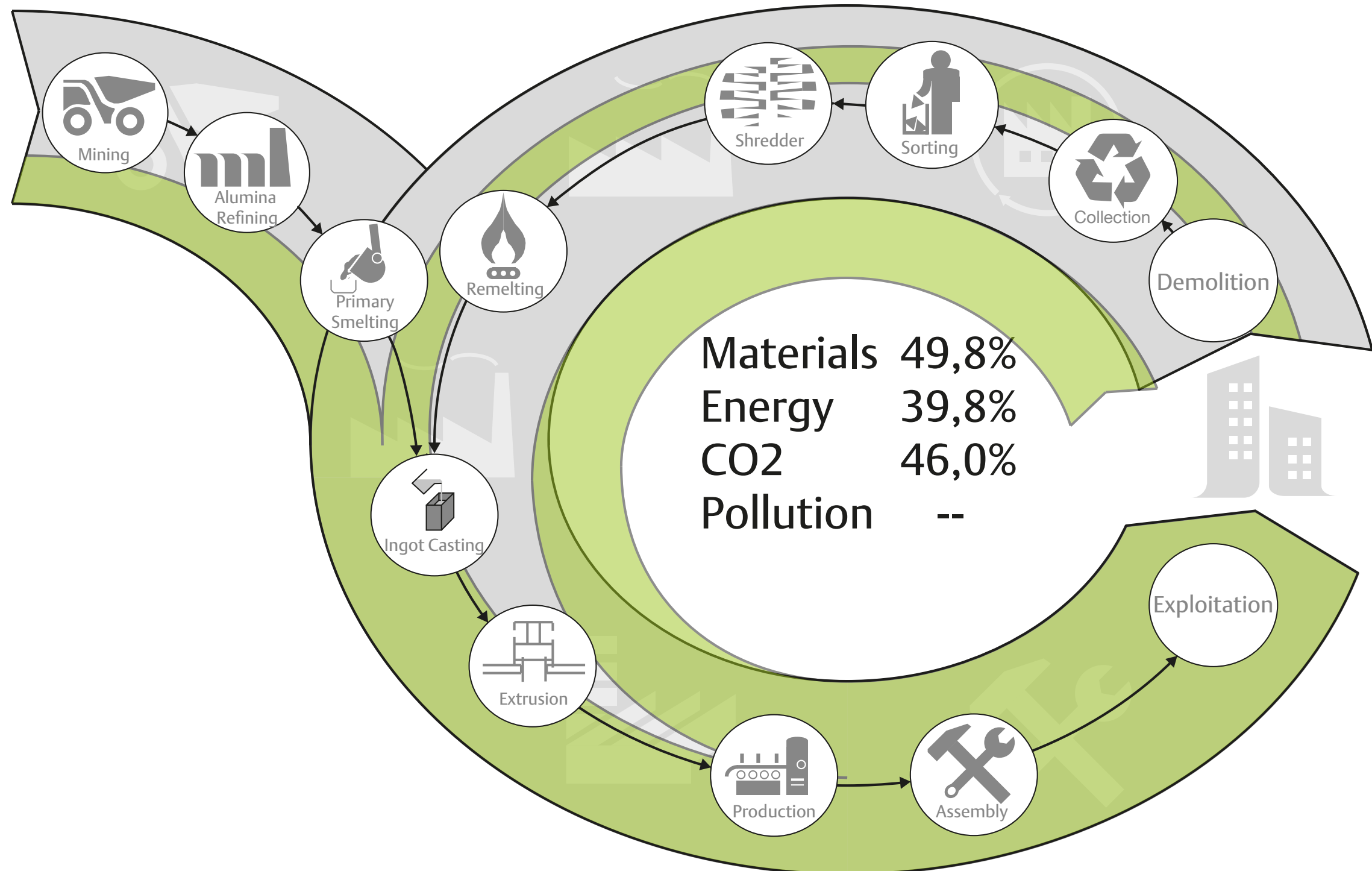
Step 4: Designing solutions - scenarios



10% extra recycling



Step 4: Designing solutions - scenarios



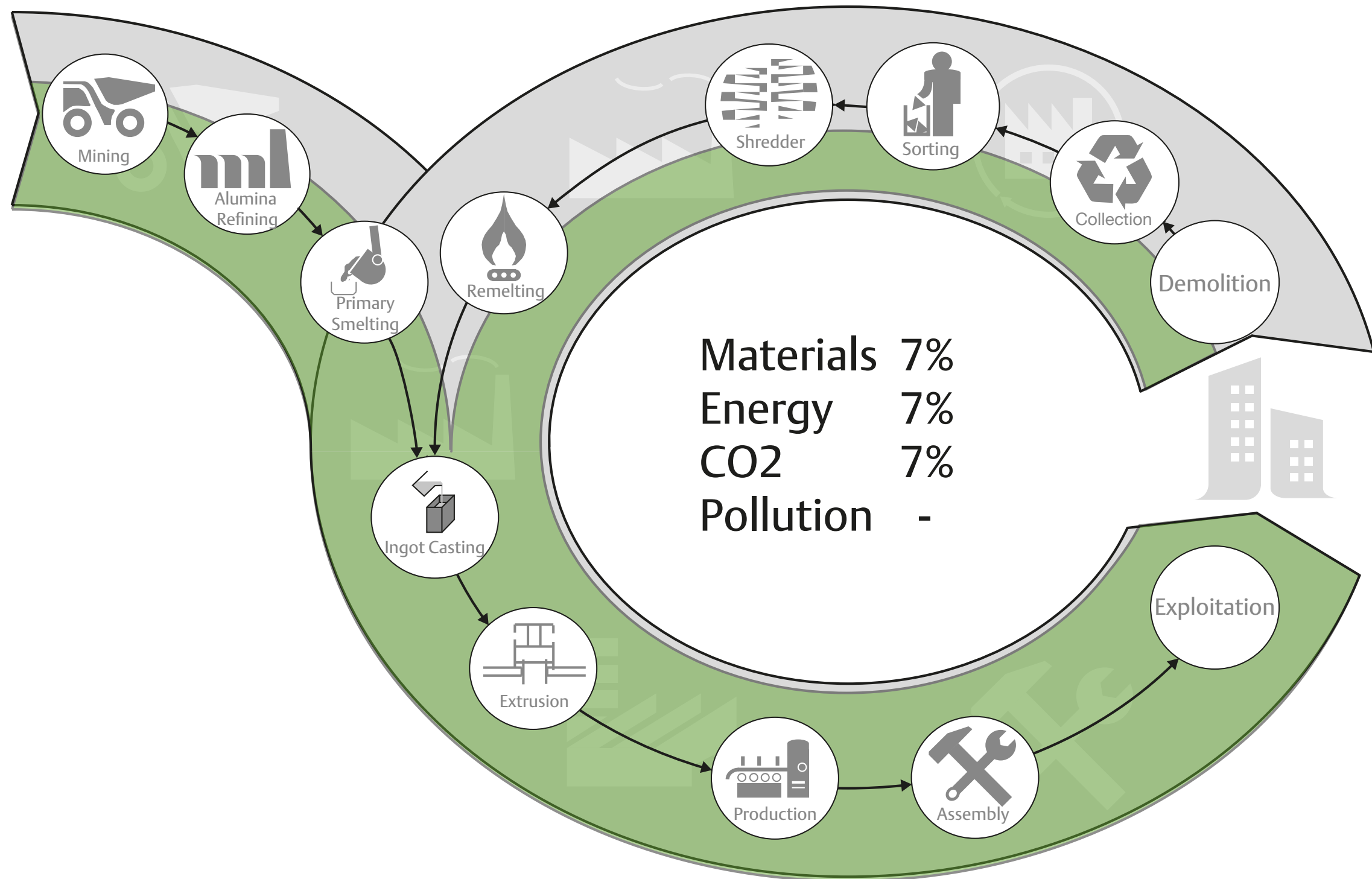
50% reuse at element level

Step 4: Designing solutions - scenarios





Step 4: Designing solutions - scenarios



7% reduction of wastage



Step 5: Integration - expert meeting 1

All main actors of the processes are brought together to discuss the **technical** and **financial** feasibility of the scenario's designed

Supply chain integration

- The ability to solve the technical and financial feasibility
- Innovation taking place
- Expert meeting perfect tool for supply chain integration

Critical points of succes

- Preventing circle-of-blame
- Keeping the group on subject (element of focus)
- Stimulate the group to 'think out of the box'



Example - aluminum supply chain



Step 5: Integration - expert meeting 1

For the **aluminum** expert meeting only **one scenario** was discussed, in this case the second scenario (reuse at element level)

Technical feasibility

- Standardization of aluminum elements
- Research into behavior of the materials
- Detachable concepts for joints
- Only reusable materials
- Recognition of materials through BIM
- Database for supply and demand (recyclers)
- Translation concepts towards investors (lease concepts)

Financial feasibility

- Reuse at element level ‘Does not cost money!’



Step 6: Plan of approach - expert meeting 2

The next meeting will involve the **translation** of the technical feasibility points in the previous meeting into a **detailed** plan of approach

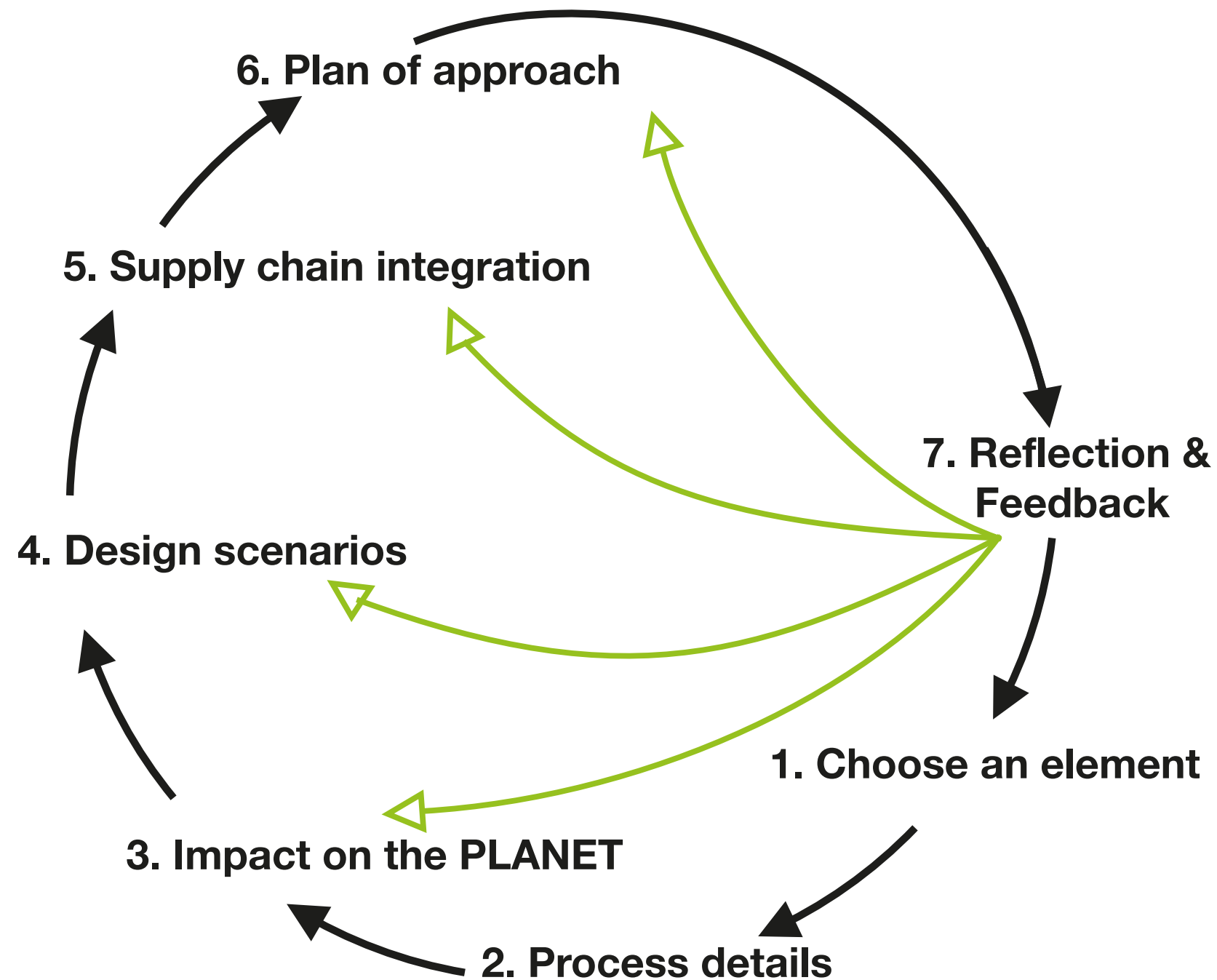
Goal

- Division of tasks
- Develop Critical Performance Indicators (CPI's)
- Make planning for the plan of approach
- ACTION!

Initiator

- The contractor

Step-by-step (**cyclic**) plan





06 Conclusions and recommendations



Conclusions

How can a sustainable construction process be **defined** and how can the sustainable construction process be **achieved**?

This question contains various sub-research questions which consists of different parts, namely:

1. **Defining** a relationship between elements in a sustainable construction process
2. **Assessing** obstacles sustainable construction
3. **Achieving** sustainable construction

Conclusions



1. **Defining** a relationship between elements in a sustainable construction process



Conclusions

1. **Defining** a relationship between elements in a sustainable construction process

- History shows that sustainability is a countermovement to industrialization



Conclusions

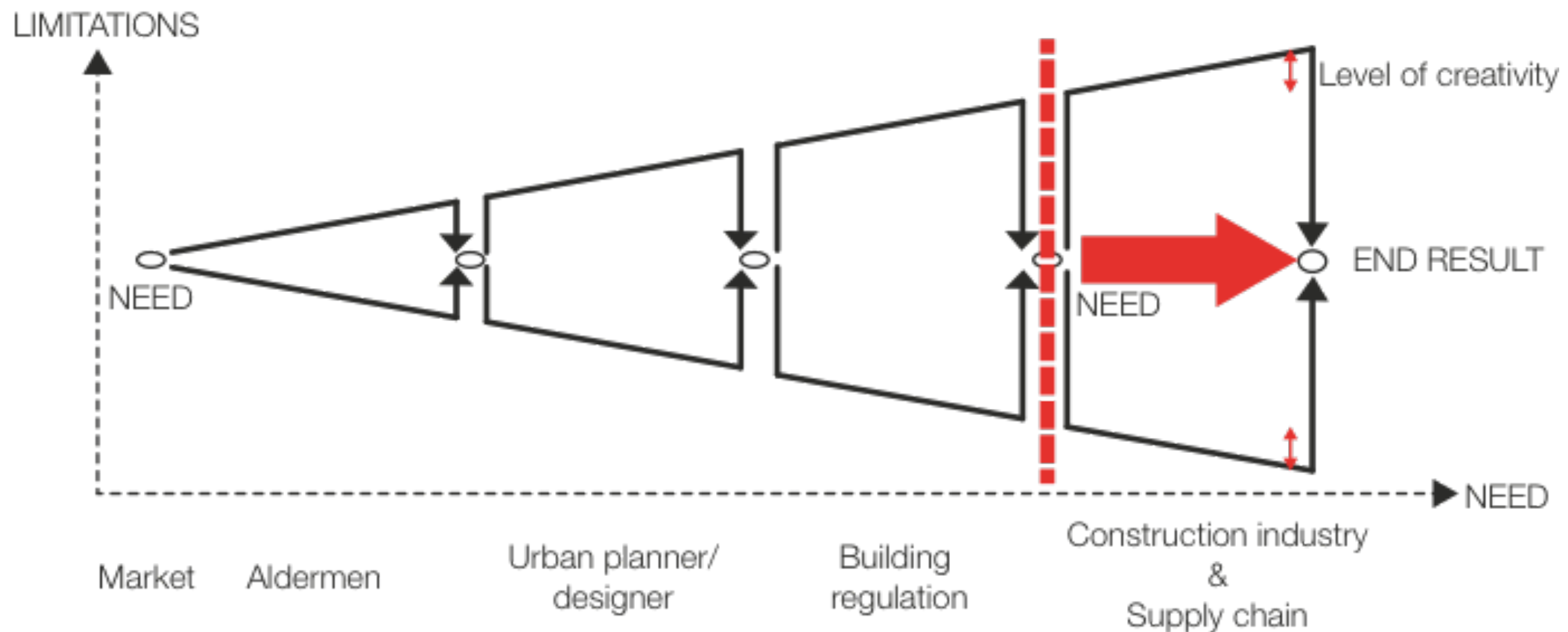
1. **Defining** a relationship between elements in a sustainable construction process

- History shows that sustainability is a countermovement to industrialization
- The construction process is different from the production and agricultural processes (less room for creativity)

Conclusions



1. **Defining** a relationship between elements in a sustainable construction process





Conclusions

1. **Defining** a relationship between elements in a sustainable construction process

- History shows that sustainability is a countermovement to industrialization
- The construction process is different from the production and agricultural processes (less room for creativity)



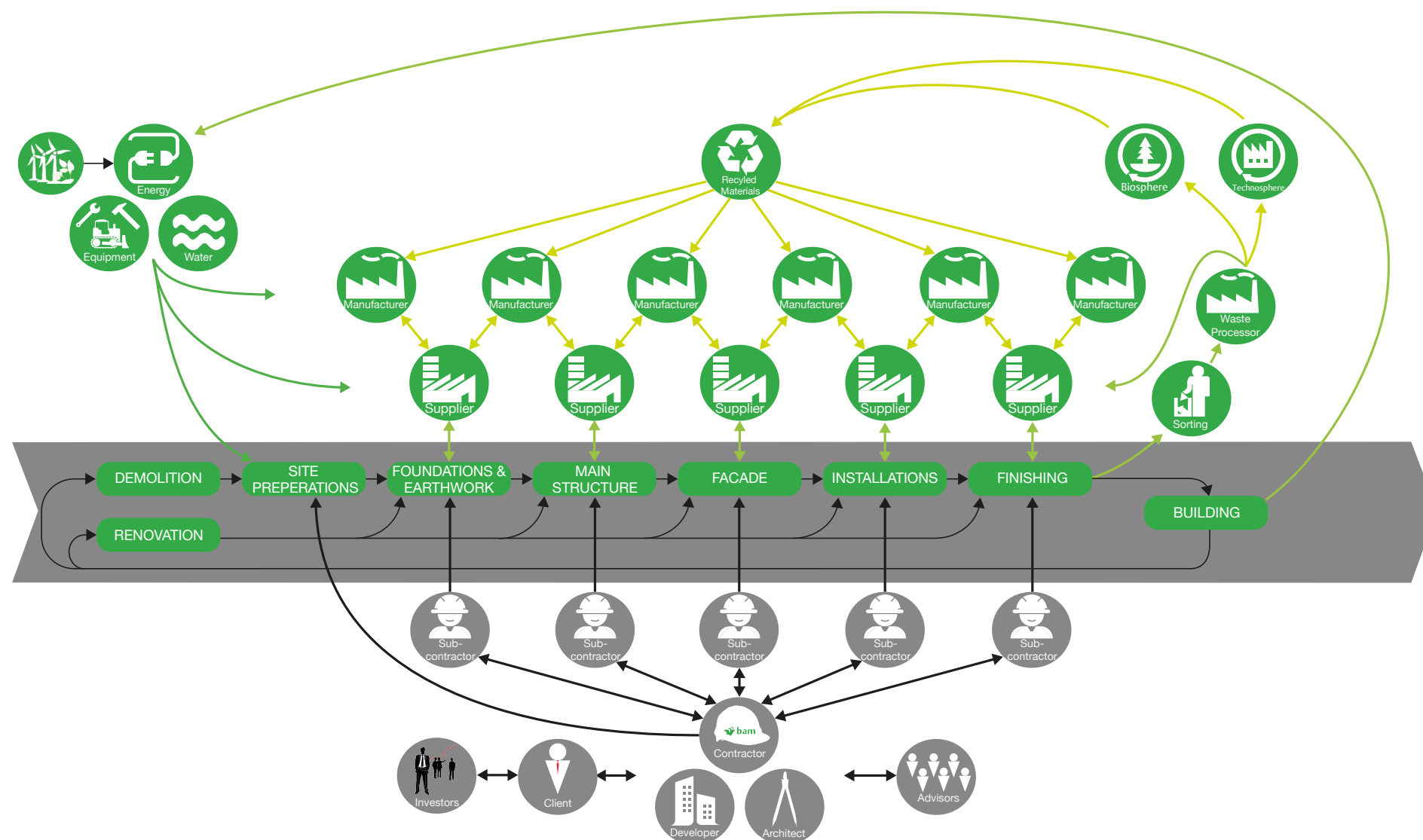
Conclusions

1. **Defining** a relationship between elements in a sustainable construction process
- History shows that sustainability is a countermovement to industrialization
 - The construction process is different from the production and agricultural processes (less room for creativity)
 - Construction that does not impact the environment (**planet**) and **people**, while making a **profit**

Conclusions



1. **Defining** a relationship between elements in a sustainable construction process





Conclusions

1. **Defining** a relationship between elements in a sustainable construction process

- History shows that sustainability is a countermovement to industrialization
- The construction process is different from the production and agricultural processes (less room for creativity)
- Construction that does not impact the environment (**planet**) and **people**, while making a **profit**



Conclusions

2. **Assessing** obstacles sustainable construction

The experts have provided four main obstacles for achieving sustainable construction

- **Profitability** element in sustainable initiatives is crucial
- **Commitment** is needed before profitability is proven
- Labels used as **unjustifiable definition** for sustainability
- Difference in **linear** and **cyclic** thinking



Conclusions

3. **Achieving** sustainable construction

The achievement of sustainable construction involves implementing the step-by-step plan and taking in consideration the obstacles

- **Step-by-step plan** (tool) is able to assess the technical and financial feasibility of sustainable construction initiatives
- **Supply chain integration** is taking place in the achievement and proves to be crucial for succes
- Thinking in a sustainable manner works, with the powerful foundations of the old process and additions of the new process



Recommendations

- Relate the defined sustainable construction process to the product produced by this process
- Research scope did not involve the product. New research question could be: What is the influence of the new process on its product?
- Test the second type of expert meeting in the step-by-step plan
- Introduce a pilot project for the step-by-step plan



Recommendations

- Labels, like BREEAM, should focus on the product and not on the process of construction
- Integration of the supply chain, however before this is a success organizations need to understand process thinking - the lean methodology helps in organizing information and is needed before the supply chain is integrated
- Supply chains must become more transparent, taking initiatives like the expert meetings help in this process

Questions?!

