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## Sustainable Location Selection of Data Centers: Developing a Multi-Criteria Set-Covering Decision-Making Methodology

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In this paper, a multi-criteria set-covering methodology is proposed to select suitable locations for a set of data centers. First, a framework of criteria, with social, economic and environmental dimensions, is presented. The framework is used to calculate the suitability of potential data center locations in Iran. To that end, a sample of specialists in Iran was asked to take part in an online questionnaire, based on best–worst method (BWM), to determine the weight of the criteria included in the proposed framework, after which a number of potential locations are evaluated on the basis of the criteria. The proposed model is evaluated under a number of settings. Using the proposed multi-criteria set-covering model, not only the utility of candidate places is evaluated by sustainability criteria but also all service applicants are covered by at least one data center with a specific coverage radius.

**Keywords:** Data center; location selection; best–worst method (BWM); sustainability framework; linear set-covering model; conditional performance.

### 1. Introduction

At the start of the third millennium, most researchers and practitioners have acknowledged the crucial role information technology plays in the economic, political

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and cultural development of today's societies. In recent years, computer networks have evolved considerably, for instance, when it comes to data processing and storage centers. A data center consists of a set of servers, communication infrastructures and electronic devices that are used to store, provide and support network services.<sup>1,2</sup> The primary functions of such centers are connecting large numbers of servers at low cost, analyzing data and indexing information in a safe space.<sup>3,4</sup> For most countries, choosing a suitable location for their data centers is important, because (i) outsourcing the national data and information to data centers located abroad poses a potential threat to national security<sup>5,6</sup>; (ii) using these centers facilitates the sharing of data and information among people and organizations and (iii) individuals and organizations can access data, information, analysis and meta-analysis more quickly.

Selecting a suitable location is one of the main steps in this process. Although multi-criteria decision making (MCDM) methods are popular when it comes to selection of a suitable location of data centers, on their own, MCDM methods are not effective enough, mainly due to their inability to handle the distribution of the clients of the data centers. That is to say, there is a chance that some customers are not covered by a given data center, even if the distance between the data centers and the applicants is included as a criterion. To address this crucial deficiency, a multi-criteria methodology is proposed in this paper that directly takes the distance into account. Using the proposed methodology, the selected locations not only have the proper qualifications with respect to the decision-making criteria (used in MCDM methods), but they are also guaranteed to cover all the applicants of the data centers, which guarantee acceptable speed and support services for all.

To develop the proposed methodology, first a sustainability framework is proposed to identify the criteria that affect the location of the data center, divided into economic, social and environmental dimensions. Using the proposed framework, which is the first contribution of this paper, the suitability of the various candidate locations is assessed, after which a linear set-covering model is proposed to select a certain number of data centers. That model, which is the second contribution of this paper, guarantees both the suitability of the selected location and the coverage radius for high-quality services. Applying the proposed method on a large scale, in this case an entire country, is the third contribution of this study. The multi-criteria set-covering model was used to determine the best location(s) for data centers in Iran. At the moment, more than 30 servers are rented by Iranian companies in western countries, with the corresponding expenses for hosting and transmitting the data. Establishing data centers not only reduces the waiting time for Iranian users, but also it increases service reliability and security of information sharing on social networks. As such, setting up data centers is a logical step in expanding information technology in Iran.

The remainder of this paper is organized as follows. Section 2 contains a literature review involving data center location, followed by a discussion of the framework and the relevant criteria. In Sec. 3, the methodology being used is discussed, whereas Sec. 4 contains a description of the data collection process. In Sec. 5, the results of

this study are addressed, and the most suitable data center locations in Iran are selected. In Sec. 6, finally, the conclusion of this study and suggestions for future research are discussed.

## 2. Literature Review

Since few studies have focussed specifically on selecting suitable locations for data centers, we examined papers about different topics related to data centers to identify relevant criteria. The results are presented in Table 1. References and definitions of criteria were used to divide them into economic, social and environmental categories (Table 1). The papers related to the location of data centers are discussed below.

Chang *et al.*<sup>7</sup> solved a capacitated  $p$ -median problem to select the optimal location of army data centers in the USA. The mathematical model they proposed was based on two types of decision drivers, namely, facility capacity and application performance. It minimizes both the total demand-weighted distance and the load on any area processing centers. Abbasov *et al.*<sup>8</sup> suggested a linear integer programming model to determine the location of data centers. The proposed model determines the optimal locations based on possible natural, political and economic risk factors. Floods, earthquakes, pollution, magnetic radiation, government laws and regulations, inter-state relations, political and social events, tax policies, economics and dependence on the national economy are among the main criteria. Yang and Ye<sup>9</sup> used the Delphi method to select the location for data centers of industrial agencies in China. Physical data security, sufficient resources and costs, environmental factors, government policies, manpower and level of economic are among the main criteria. The results indicate that natural geography is the most important criterion.

Goiri *et al.*<sup>10</sup> assessed the locations of data centers in seven regions in the USA, using a nonlinear cost optimization model that minimizes the costs of network latency, consistency delay and availability constraints. The potential data center locations were identified based on (i) the distance to power plants, population centers and network backbones, (ii) the origin of electricity in the location, (iii) the price of water, land and electricity in the region and (iv) the temperature conditions in the region. They solved the suggested model using five different approaches. Larumbe and Sanso<sup>11</sup> proposed a convex integer programming to solve the cloud location and routing problem for global content providers, including Google, Akamai, Amazon and Facebook. The objective function in the proposed model minimizes the average network delay, subject to system and budget constraints. Based on the results, 11 locations in Africa, Asia, Europe, Latin America and North America were selected for data centers from among 24 potential locations. Covas *et al.*<sup>12</sup> applied Elimination and Choice Expressing Reality III (ELECTRE III) in a group decision-making environment for locating data centers in Portugal. They examined possible alternatives using 35 criteria, divided into risk-related, social, economic and environmental categories. Covas *et al.*<sup>13</sup> used geographic information system (GIS) to determine the best location from among 62 potential locations in Portugal.

Table 1. Sustainable framework for locating data center's location.

| Category | Criteria                                                                                        | Sub-criteria                                                                                                                            | References |
|----------|-------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------|------------|
| Social   | Life quality (attractiveness to employees)                                                      | Availability of public transportation and accessibilities                                                                               | 13         |
|          |                                                                                                 | <ul style="list-style-type: none"> <li>• Rail stations</li> <li>• Main roads</li> <li>• Access to airport</li> </ul>                    | 13         |
|          |                                                                                                 | Life cost (municipalities tax discounts-IRS)                                                                                            | 13         |
|          |                                                                                                 | Life security                                                                                                                           | 9, 12, 14  |
|          |                                                                                                 | <ul style="list-style-type: none"> <li>• Crime against property (crime against persons)</li> <li>• Police</li> <li>• Fireman</li> </ul> | 9, 12-14   |
|          | Level of expansion of society<br>Availability of skilled labor in the region<br>Political risks |                                                                                                                                         | 12         |
|          |                                                                                                 |                                                                                                                                         | 12         |
|          |                                                                                                 |                                                                                                                                         | 9, 12      |
|          |                                                                                                 |                                                                                                                                         | 12, 13, 16 |
|          |                                                                                                 |                                                                                                                                         | 8          |
|          | Attractiveness to costumer<br>(distance to data center)                                         | Change in the general policies and laws of the country                                                                                  | 8, 12      |
|          |                                                                                                 | Inefficient and incomplete laws                                                                                                         | 8          |
|          |                                                                                                 | Existence of restrictive laws                                                                                                           | 8          |
|          |                                                                                                 | Government failure to comply with obligations                                                                                           | 8          |
|          |                                                                                                 | Weakness of international relations                                                                                                     | 8          |
|          | Distance to main road access<br>Distance to rail stations<br>Distance to airports               |                                                                                                                                         | 12         |
|          |                                                                                                 |                                                                                                                                         | 12         |
|          |                                                                                                 |                                                                                                                                         | 12         |
|          | Information security<br>High-tech talent resources                                              |                                                                                                                                         | 9          |
|          |                                                                                                 |                                                                                                                                         | 9          |



Table 1. (Continued)

| Category                          | Criteria                          | Sub-criteria                                              | References   |
|-----------------------------------|-----------------------------------|-----------------------------------------------------------|--------------|
| Environmental                     | Local pollution                   | Natural and ecological risks                              | 8, 12        |
|                                   |                                   | • Seismic activity                                        | 8, 12, 13    |
|                                   |                                   | • Earthquake                                              | 8            |
|                                   |                                   | • Other natural disasters (storms, floods and landslides) | 8            |
|                                   |                                   | • Electromagnetic radiation                               | 8            |
|                                   | Energy savings                    | • Pollution                                               | 8            |
|                                   |                                   | • Interruption of earth                                   | 8            |
|                                   |                                   | Noise                                                     | 8, 9, 12, 21 |
|                                   |                                   | Residues                                                  | 9            |
|                                   |                                   | Temperature                                               | 11–13        |
| Interference with protected areas | Interference with protected areas | Air pollution                                             | 9, 12        |
|                                   |                                   | Renewable energy sources (solar and wind)                 | 9, 12, 22–24 |
|                                   |                                   | Areas where waste heat data center can be reused          | 12           |
|                                   |                                   | (office building, swimming pools, greenhouses)            | 12           |
|                                   |                                   | Potential for free cooling by water                       | 14, 16       |
|                                   |                                   | Potential for free cooling by air                         | 12, 16       |
|                                   |                                   |                                                           | 13           |



Alternatives were evaluated based on eight criteria, divided into environmental, economic and risk-related categories. Daim *et al.*<sup>14</sup> proposed hierarchical decision model (HDM) to select the best location of a data center in California. To assess the alternatives, 12 criteria were used, divided into five categories, including financial, environmental, social, political and geographic. Based on the results, telecom network availability, land cost, tax structure, incentives and subsidies and safety and security crime were identified as the main criteria in selecting the best location for the data center.

Klinkowski *et al.*<sup>15</sup> focussed on the optimization algorithms that minimize the required spectrum in the location selection problem of the data center. To this end, they first proposed a mathematical model to minimize the required spectrum based on demand constraints, after which they used several algorithms to solve the proposed model. The results indicated that the column generation technique presents good results within a reasonable time frame. Ounifi *et al.*<sup>16</sup> used a mixed integer linear programming (MILP) model to select the optimal location of the data center from five areas in Quebec. The objective function in the proposed model minimizes different costs, such as fixed and variable, server and switch and energy costs. To solve the MILP model, nine parameters were applied, including costs of maintenance, server, administration, energy, land and bandwidth. Based on the results, energy cost, accounting for 21% of the total costs, was determined to be the main factor in determining the best location for the data center. Depoorter *et al.*<sup>17</sup> conducted a study to illustrate the efficiency of the data center location in different regions of Europe. To that end, they analyzed the data center's energy efficiency with both direct air free cooling strategy and photovoltaic system integration to identify candidate locations, using energy consumption, electricity generation, renewable energy supply, primary energy consumption, carbon emissions and energy cost as the main indicators. The results show that in comparison with photovoltaic system integration, the direct free air-cooling strategy significantly reduces the energy consumption of the data center. Mustafa *et al.*<sup>18</sup> used GIS and analytic hierarchy process (AHP) to determine the most suitable locations for landslide monitoring in Cameron Highland, identifying tower distance, elevation, communication service coverage and slope as the main criteria. The results indicated that communication service coverage has the greatest impact on the data center location selection problem. Liu *et al.*<sup>19</sup> proposed a hybrid methodology, including the Lagrangian multiplier method and particle swarm optimization algorithm, to determine the optimal location of railway data centers in China. Minimizing the transmission distance between different railway data centers is the main aim of their proposed method. They evaluated the locations based on factors like construction costs, availability of specialists in the region, existing communication networks and electricity efficiency (maintenance).

As the literature review shows, both MCDM methods and mathematical programming are popular when it comes to determining the optimal location of data centers. The review reveals that (i) although many criteria have been identified in

literature as affecting the location of data centers, there is no comprehensive framework bringing those criteria altogether, (ii) the geographical distribution of the selected locations has been ignored in most MCDM studies and (iii) the mathematical models suggested in literature may not cover all criteria (especially the qualitative ones) that affect the location of data center. This may have to do with the fact that, by increasing the number of constraints and variables, not only does the complexity of creating a mathematical model increase,<sup>25</sup> but the feasibility of the mathematical model in question is also reduced dramatically. Therefore, it turns out that the application of MCDM or a mathematical model, as a single solution to the problem of finding the best location for data centers, may not be sufficiently effective.

To remedy that state of affairs, a multi-criteria set-covering method is proposed in this paper, consisting of two parts, an MCDM method, namely BWM, to calculate the utility of potential locations and a set-covering model to determine the optimal location of data centers. We used the performance of each alternative in the criteria presented in Table 1 to calculate the utility of each alternative presented. The results of the multi-criteria part are then used as parameters of the objective function in the model suggested in the second part of the proposed methodology. Using the set-covering model not only addresses the problem of the geographical distribution of selected locations but also means that a wide range of criteria, presented in Table 1, is considered in the selection process.

### 3. Research Methodology

As shown in Fig. 1, the methodology used in this paper consists of two parts and five steps. In the first part called MCDM, the utility of alternatives (in this case the provinces of Iran) is calculated through three steps. To this end, in the first step a sustainable framework of criteria is created through literature review (Table 1) and then using the best–worst method (BWM) and additive value function the weight of the criteria and the utility of each alternative are computed in Steps 2 and 3, respectively.

In the second part of the methodology applied in this research, first using the result of additive value function, a linear set-covering model is proposed in Step 4 and then through the brute-force and genetic algorithm the developed model is evaluated in Step 5.

#### 3.1. BWM

As presented in Fig. 1, to calculate the weight of criteria, presented in Table 1, BWM is employed in this research. BWM, which is a pairwise comparison-based method, has many advantages compared to weighting methods.<sup>26–28</sup> The number of pairwise comparisons in the BWM is efficient,<sup>26</sup> which increases the number of respondents.

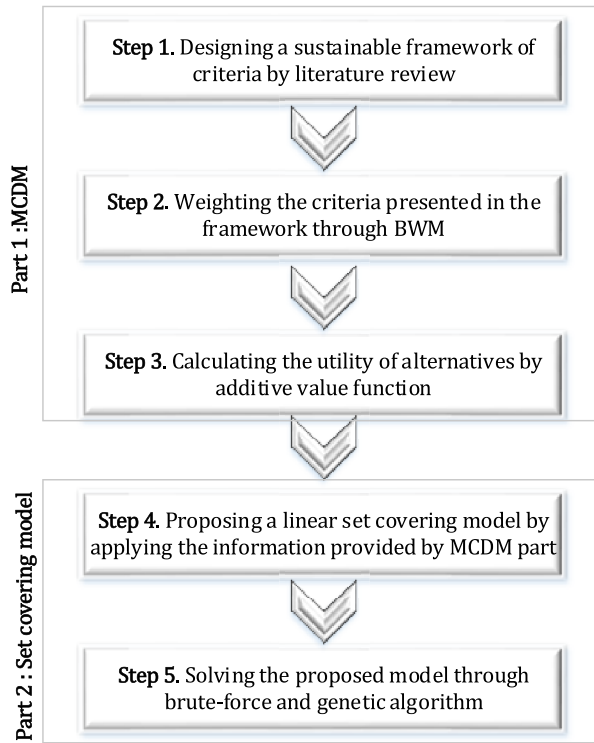


Fig. 1. The methodology applied in this research.

The high consistency rate provided by BWM makes its results more reliable than similar methods.<sup>26,29,30</sup> BWM has been successfully used in several real-world problems, including location selection problems,<sup>31–33</sup> sustainability,<sup>34–36</sup> technology selection,<sup>37,38</sup> emergency decision-making,<sup>39</sup> reliability engineering,<sup>40</sup> customer requirements,<sup>41</sup> and supply chain management.<sup>42–44</sup> The process of weighting using BWM is divided into five steps, as follows.<sup>26,27</sup>

- (1) Determine a set of decision criteria  $\{c_1, c_2, \dots, c_n\}$ . This step is done by decision-makers and/or experts.
- (2) Determine the best ( $B$ ) and the worst ( $W$ ) criteria by the decision-makers and/or experts.
- (3) Determine the preference of the best criterion ( $B$ ) over all the other criteria by the decision-makers and/or experts using a number from 1 to 9 (where 1 is equally important and 9 is extremely more important). The result of “Best-to-Others” comparisons is the vector  $A_B = (a_{B1}, a_{B2}, \dots, a_{Bj}, \dots, a_{Bn})$ , where  $a_{Bj}$  indicates the preference of criterion  $B$  over criterion  $j$ .
- (4) Determine the preference of all the criteria over the worst by the decision-makers and/or experts using a number from 1 to 9. The result of “Others-to-Worst”

comparisons is the vector  $A_w = (a_{1W}, a_{2W}, \dots, a_{jW}, \dots, a_{nW})$ , where  $a_{jW}$  denotes the preference of criterion  $j$  over criterion  $W$ .

(5) Calculate the optimal weights  $(w_1^*, w_2^*, \dots, w_n^*)$  by an optimization model.

The optimal weights are calculated by minimizing the maximum of  $\{|w_B - a_{Bj}w_j|, |w_j - a_{jW}w_W|\}$  for all  $j$ , which is translated into the following optimization model:

$$\begin{aligned} \min \max_j \{ & |w_B - a_{Bj}w_j|, |w_j - a_{jW}w_W| \} \\ \text{subject to:} \\ & \sum_{j=1}^n w_j = 1 \\ & w_j \geq 0, \quad \text{for all } j. \end{aligned} \quad (1)$$

Model (1) is transferred into:

$$\begin{aligned} \min \xi \\ \text{subject to:} \\ & |w_B - a_{Bj}w_j| \leq \xi, \text{ for all } j \\ & |w_j - a_{jW}w_W| \leq \xi, \text{ for all } j \\ & \sum_{j=1}^n w_j = 1 \\ & w_j \geq 0, \quad \text{for all } j. \end{aligned} \quad (2)$$

Model (2) is used to determine the local weight of the criteria  $(w_1^*, w_2^*, \dots, w_n^*)$  and the consistency indicator  $(\xi^*)$ . When there is more than one level in the decision-making hierarchy, the local weights are first calculated using Model (2), after which the global weights of criteria are computed by multiplying the local weights at the different levels. After determining the global weight of the criteria, by using Eq. (3), the additive value function presented by Keeney and Raiffa,<sup>45</sup> the utility of alternatives with regard to different criteria, is calculated<sup>46,47</sup>:

$$V_i = \sum_j w_j u_{ij} \quad \text{for all } i, \quad (3)$$

where  $w_j$  and  $u_{ij}$  are the global weight of criterion  $j$  and the normalized value of alternative  $i$  in criterion  $j$ , respectively using Eqs. (4) and (5), the amount of  $u_{ij}$  for monotonic increasing (e.g. quality of life) and monotonic decreasing (e.g. cost) criteria can be calculated.

$$u_{ij} = \frac{x_{ij}}{\max_i(x_{ij})} \quad \text{for all } i \text{ and } j, \quad (4)$$

$$u_{ij} = \frac{\min_i(x_{ij})}{x_{ij}} \quad \text{for all } i \text{ and } j. \quad (5)$$

### 3.2. Linear set-covering model

In the second part of the methodology, the most suitable locations for data centers are identified using the linear set-covering model. The utility of the potential candidates calculated in the first part, the number of data centers and the coverage radius of each data center are included as parameters in the proposed model. We used the following notations for developing the mathematical model.

#### Notations

|                                              |                                                                                                                                                                                   |
|----------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| $P = \{p_1, p_2, \dots, p_n\}$               | A set of $n$ provinces                                                                                                                                                            |
| $\text{Dis} : P \times P \rightarrow R^{>0}$ | A distance function between each pair of provinces                                                                                                                                |
| $\text{Per} : P \rightarrow [0, 1]$          | Normalized performance function which assigns a proper performance showing how much a province deserves to be a center without considering utility or distance of other provinces |
| $T$                                          | A distance threshold (i.e., the cover radius for each data center)                                                                                                                |
| $k$                                          | Maximum number of provinces which can be selected as a data center (this can also be replaced by budget constraints)                                                              |
| $x_i$                                        | A binary decision variable: if a province $p_i$ is selected as a data center place $x_i = 1$ , otherwise $x_i = 0$                                                                |
| $X = \{x_1, x_2, \dots, x_n\}$               | Solution set                                                                                                                                                                      |
| $D[i, j],$                                   | A Boolean $n \times n$ matrix shows the distance between each pair of provinces is less than $T$ or not. $D[i, j] = 1$ shows $D(p_i, p_j) \leq T$ , otherwise $D[i, j] = 0$ .     |
| $V_j$                                        | The utility of province $p_i$ resulted by MCDM (Eq. (3))                                                                                                                          |

#### Conditional objective function

The proposed linear set-covering model, including conditional performance function and constraints, is described below.

#### Conditional performance function $\text{Per}(p_i|X)$

According to the objective function (Eq. (6)), the provinces selected for a data center not only cover the service applicants in a specific radius but also have a high performance in the various criteria, divided into economic, social and environmental categories. Since choosing a province for a data center affects the utility of the other provinces, we need an approach to handle such interactions. In this regard, we introduce a simple and efficient method, called *conditional performance function*. The idea is to gradually reduce the utility of a province with regard to the distance and utility value of the surrounding data centers. To this end, we define  $\alpha(i, j)$  as the distance interaction function, where  $\alpha(i, j) = 0$  shows the distance of provinces  $p_i$  and  $p_j$  is far from the distance threshold  $T$ , which means that there is no interaction between the two. Otherwise  $0 < \alpha(i, j) < 1$  shows the amount of such interaction,

such that by reducing the distance between provinces  $p_i$  and  $p_j$ , the value of  $\alpha(i, j)$  is gradually increased.  $\beta(i)$  is an aggregative utility function for the province  $p_i$ . It denotes the aggregative impact of surrounding provinces of  $p_i$  and reduces the utility of a province  $p_i$  up to half of its independent utility. If, in a solution vector  $X$ , there is no data center near  $p_i$ ,  $\alpha(i, j) = 0$  and consequently it results in  $\beta(i) = 0$ , that is, the conditional performance function  $Per(p_i | X) = V_j$ . Otherwise,  $Per(p_i | X) = \frac{V_j}{1+\beta(i)}$  is a reduced or conditional utility value of  $p_i$ . The method is formulated as follows.

$$\text{Maximize } Per(X) = \sum_{i=1}^n x_i Per(p_i | X). \quad (6)$$

In the conditional performance function  $Per(p_i | X)$  :

$$\alpha(i, j) = \begin{cases} 0, & \text{if } Dis[i, j] > T, \\ \frac{T - Dis[i, j]}{T}, & \text{otherwise,} \end{cases}$$

$$\beta(i) = \frac{\sum_{j=1, j \neq i}^n x_j \alpha(i, j) V_j}{\sum_{j=i}^n x_j D[i, j] V_j},$$

$$Per(p_i | X) = \frac{V_j}{1 + \beta(i)}. \quad (7)$$

### Constraints

As indicated in constraint (8), the number of selected provinces should be equal to or less than  $k$ :

$$\sum_{i=1}^n x_i \leq k. \quad (8)$$

According to constraint (9), for each province  $p_i$ , there is at least one province  $p_j$  such that  $x_j = 1$  and  $Dis(p_i, p_j) \leq T$ :

$$\sum_{j=1}^n x_j D[i, j] > 0, \quad \forall i = 1, 2, \dots, n \quad (9)$$

## 4. Data Collection

In this section, we discuss the procedure we used to collect data to evaluate the various provinces of Iran as possible data center locations. The data collection process for this study consisted of two steps, with data being collected to weight the criteria and calculate alternatives scores. The steps are discussed in greater detail below.

### 4.1. Data for the criteria

In the first data collection step, first the criteria included in Table 1 were screened. When the number of criteria is reduced, which is the result of screening, the

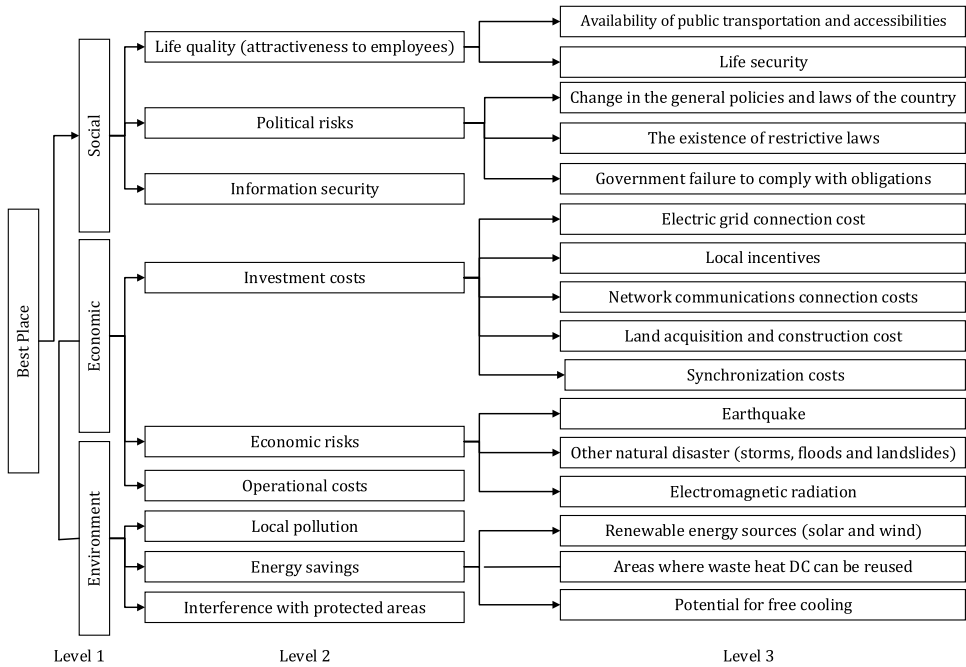


Fig. 2. The hierarchical tree for criteria.

discriminant power of decision maker(s)/experts<sup>48</sup> and the inconsistency in the pairwise comparisons<sup>49</sup> are decreased. To screen the criteria, 11 experts were invited to fill in an online questionnaire based on a five-point Likert scale. After aggregating the experts' opinion, the number of 3 (out of 5) was selected as a threshold, which leads to appropriate balance among the three dimensions of hierarchical tree. The results are presented in Fig. 2.

Then, BWM was used to design an online questionnaire for weighting the criteria listed above, in which 35 experts were asked to provide their opinions. All respondents in both stages have academic knowledge about and work experience with data centres. They were identified by their online profile. Since Iran is a large country with different economic, social and environmental conditions, we have tried to select the experts from different parts of Iran. So that, of 35 experts invited in this research, 11 (31%) worked in east provinces of Iran and the remaining experts were employed as specialist members of server room in center (23%), west (17%), north (15%) and south (14%) of Iran. Table 2 shows the specific backgrounds of the respondents used in both steps. For aggregating the experts' opinion in the weighting step, geometric mean is applied.

#### 4.2. Data for the alternatives

In the second step of data collection, based on the type of criteria (i.e., qualitative or quantitative), data were collected to evaluate the utility of provinces of Iran as

Table 2. Specifications of experts.

| Respondents                                                                            | For screening criteria | Average years of work experience | For weighting criteria | Average years of work experience |
|----------------------------------------------------------------------------------------|------------------------|----------------------------------|------------------------|----------------------------------|
| Information and Communication Center of Ferdowsi University                            | —                      | —                                | 11                     | 8.5                              |
| Research Center of Information Technology of Iran University of Science and Technology | —                      | —                                | 6                      | 10.6                             |
| Information and Communication Center of Vali-E-Asr University of Rafsanjan             | —                      | —                                | 4                      | 8.4                              |
| Tehran Municipality ICT Organization                                                   | —                      | —                                | 2                      | 5                                |
| Specialists in different server rooms                                                  | 11                     | 3.81                             | 12                     | 5.5                              |

alternatives. From among the criteria presented in Fig. 2, *local incentives* have been considered as qualitative criteria. The score of provinces of Iran, in this criterion, was determined based on the experts’ opinion through an online questionnaire. To this end, we used a 10-point Likert scale to determine the score of provinces of Iran for *local incentives criterion*. For collecting data in other criteria, both web sites and internal database of Iran Meteorological Organization, the Law Enforcement Force of Iran, the Ministry of Science Research and Technology, the Ministry of Culture and Islamic Guidance, the Ministry of Health and Medical Education, the Statistical Centre of Iran, the Ministry of Housing and Urban Development and the Institute for Research and Planning in Higher Education were used in this research.

5. Results and Discussion

In this section, first the local weight of the criteria shown in Fig. 2 is analyzed. Secondly, the global weights and data collected from different sources are used to determine the suitability of the different provinces of Iran for the location of a data center. Finally, the performance of the linear set-covering model is evaluated based on a number of examples.

5.1. Local weight of criteria

A sustainable framework of criteria is applied that includes social, economic and environmental dimensions to determine the optimal location for a data center in Iran. The mean values of criteria for the three levels are presented in Tables 3–5. According to the findings, which are based on expert opinions, the economic criteria are more important than either social or environmental criteria (Table 3). A lack of transparency when it comes to supporting investors in a developing country like Iran, the general instability in the Middle East, which limits investments into sensitive facilities like data centers, and the unstable economic conditions of Iran as a result of the sanctions in particular<sup>50,51</sup> could explain the distribution of the weights.



Table 3. Weigh of the main criteria.

| Criteria      | Weight | Rank |
|---------------|--------|------|
| Economic      | 0.416  | 1    |
| Environmental | 0.324  | 2    |
| Social        | 0.260  | 3    |

Table 4. Weigh of sub-criteria in level 2.

| Category      | Sub-criteria                      | Weight | Rank |
|---------------|-----------------------------------|--------|------|
| Economic      | Investment costs                  | 0.380  | 1    |
|               | Operational costs                 | 0.316  | 2    |
|               | Economic risks                    | 0.304  | 3    |
| Social        | Life quality                      | 0.317  | 2    |
|               | Political risks                   | 0.259  | 3    |
|               | Information security              | 0.424  | 1    |
| Environmental | Local pollution                   | 0.374  | 2    |
|               | Energy saving                     | 0.388  | 1    |
|               | Interference with protected areas | 0.238  | 3    |

### Economic dimension

Of the indicators in the economic category, *investment costs* were weighted as the most important criterion by the experts (Table 4). The cost of equipment, problems with regard to importing the equipment to Iran because of the sanctions,<sup>52,53</sup> the high exchange rate in Iran<sup>54</sup> and the lack of transparency facing investors in Iran<sup>55</sup> are some of the reasons for that. *Operational costs* and *economic risks* were ranked second and third, with not much difference between them (Table 4).

Since the problems mentioned in the investment section can be remedied by providing incentives like free land, taxes and subsidies,<sup>55</sup> the experts considered *local incentives* as the most important sub-criterion in the category of *investment costs* (Table 5). *Land acquisition* and *construction costs*, *network connectivity costs*, *electric grid connection cost* and *synchronization costs* are other important factors in this category (Table 5). *The earthquake* has been selected as the most important indicator of the *economic risk* category by experts (Table 5). The geographical location of Iran, in an earthquake zone, justifies that selection. *Electromagnetic radiation* and *other natural disasters* were also considered to be important sub-criteria in this category (Table 5).

### Social dimension

Of the three criteria included in the social category, *information security* is selected as the main factor (Table 4). The role of Iran in the political, economic and military constellation in the Middle East<sup>56</sup> combined with high levels of insecurity in neighboring countries<sup>57</sup> are reasons to select *information security* as an important factor in this regard. *Life quality* and *political risks* are two other important criteria in this

Table 5. Weigh of sub-criteria in level 3.

| Category         | Sub-criteria                                              | Weight | Rank |
|------------------|-----------------------------------------------------------|--------|------|
| Investment costs | Electric grid connection cost                             | 0.198  | 4    |
|                  | Local incentives                                          | 0.247  | 1    |
|                  | Network communications connection costs                   | 0.199  | 3    |
|                  | Land acquisition and construction cost                    | 0.205  | 2    |
|                  | Synchronization costs                                     | 0.152  | 5    |
| Economic risks   | Earthquake                                                | 0.400  | 1    |
|                  | Other natural disasters (storms, floods and landslides)   | 0.265  | 3    |
|                  | Electromagnetic radiation                                 | 0.334  | 2    |
| Life quality     | Availability of public transportation and accessibilities | 0.281  | 2    |
|                  | Life security                                             | 0.719  | 1    |
| Political risks  | Change in the general policies and laws of the country    | 0.364  | 1    |
|                  | The existence of restrictive laws                         | 0.363  | 2    |
|                  | Government failure to comply with obligations             | 0.273  | 3    |
| Energy saving    | Renewable energy source (solar, wind)                     | 0.386  | 2    |
|                  | Areas where waste heat data center can be reused          | 0.224  | 3    |
|                  | Potential for free cooling                                | 0.391  | 1    |

category (Table 4). The results of the analysis in the weight of criteria categorized into *political risks* indicate that *changes in the general policies and laws of the country*, with very little difference between them, are more important than *the existence of restrictive laws* and *government failure to comply with obligations* (Table 5). The unstable economic condition in Iran can be mentioned to justify the high weight of the first two criteria. In an economic crisis, different restrictive laws and policies could be implemented and cause social upheaval, like a reduction in the workforce,<sup>58</sup> which would affect society directly. Based on the expert opinions, of the criteria included in *life quality*, *life security* is more important with regard to the location of a data center than the *availability of public transport and accessibilities* (Table 5). The size of the country, which can lead to a reduction in security in some areas, combined with the high levels of insecurity in neighboring countries<sup>57</sup> are among the reasons why the experts considered *life security* to be that important.

*Environmental dimension*

Of the criteria included in the first level of the environmental category, *energy saving*, *local pollution* and *interference with the protected area* were identified by the experts as being the most important criteria (Table 4). This may have been affected by air pollution levels in Iran. Due to the heat generated by data centers, there may be some areas of the country that would be unable to meet the energy demand involved,<sup>59</sup> while the use of fossil fuels, the main source of air pollution in Iran, is reduced. According to the experts, the *potential for free cooling* is the most important sub-criterion of *energy saving* (Table 5). The high cost of cooling the equipment<sup>60</sup> and differences in climate condition in various parts of Iran are among the reasons for assigning the high weight to the *potential for free cooling*. *Renewable*

Table 6. Global weight of sub-criteria.

| Criteria                                                  | Global weight ( $w_j$ ) | Rank |
|-----------------------------------------------------------|-------------------------|------|
| Operational costs                                         | 0.132                   | 1    |
| Local pollution                                           | 0.121                   | 2    |
| Information security                                      | 0.110                   | 3    |
| Interference with protected areas                         | 0.077                   | 4    |
| Life security                                             | 0.059                   | 5    |
| Earthquake                                                | 0.051                   | 6    |
| Potential for free cooling                                | 0.049                   | 7    |
| Renewable energy source (solar and wind)                  | 0.048                   | 8    |
| Electromagnetic radiation                                 | 0.042                   | 9    |
| Local incentives                                          | 0.039                   | 10   |
| Other natural disasters (storms, floods and landslides)   | 0.034                   | 11   |
| Land acquisition and construction                         | 0.033                   | 12   |
| Network communications connection costs                   | 0.032                   | 13   |
| Electric grid connection cost                             | 0.031                   | 14   |
| Areas where waste heat data center can be reused          | 0.028                   | 15   |
| Change in the general policies and laws of the country    | 0.025                   | 16   |
| The existence of restrictive laws                         | 0.0241                  | 17   |
| Synchronization costs                                     | 0.024                   | 18   |
| Availability of public transportation and accessibilities | 0.023                   | 19   |
| Government failure to comply with obligation              | 0.018                   | 20   |

*energy sources (solar, wind) and areas where waste heat data center can be reused* were considered to be the other two important factors in this category (Table 5).

### 5.2. Alternatives' utility

To determine the utility of provinces of Iran for establishing a data center, first the global weight of criteria,  $w_j$ , is calculated (Table 6). Based on  $w_j$  in Table 6, *operational costs*, *local pollution* and *information security*, respectively, are the first three criteria that play a significant role in deciding the suitability of alternatives.

By using  $w_j$  (mean values) and  $u_{ij}$  as shown in Table A.1 in Appendix A, the suitability of candidate locations is computed by Eq. (3) for the various provinces of Iran (Table 7). The results indicate that, of the 31 provinces in Iran, Qom, Semnan and Zanjan offer the best alternatives. However, as shown in Fig. 3, the three alternatives are located near each other, which may affect the service for clients further afield (i.e., customers located in the southern and south eastern provinces of Iran).

### 5.3. Results of the multi-criteria set-covering model

As discussed earlier, to ensure an appropriate geographical distribution in the selected location of data centers, something that is not addressed by MCDM methods, we use a multi-criteria set-covering method, using the results of the MCDM part as parameters in the objective function of the linear set-covering model. By using the proposed model, the selected centers guarantee both a good performance on the criteria in the economic, social and environmental categories and an appropriate

Table 7. The utility of Iran's provinces for data center location.

| Provinces of Iran          | Utility of candidate places | Rank |
|----------------------------|-----------------------------|------|
| Qom                        | 0.4645                      | 1    |
| Semnan                     | 0.4603                      | 2    |
| Zanjan                     | 0.4542                      | 3    |
| Markazi                    | 0.4444                      | 4    |
| South Khorasan             | 0.4416                      | 5    |
| Bushehr                    | 0.4320                      | 6    |
| Qazvin                     | 0.4272                      | 7    |
| Ardabil                    | 0.4197                      | 8    |
| North Khorasan             | 0.4081                      | 9    |
| Hormozgan                  | 0.4050                      | 10   |
| Yazd                       | 0.3991                      | 11   |
| Alborz                     | 0.3985                      | 12   |
| Tehran                     | 0.3984                      | 13   |
| Kohgeluyeh and Boyer-Ahmad | 0.3954                      | 14   |
| Ilam                       | 0.3945                      | 15   |
| Razavi Khorasan            | 0.3821                      | 16   |
| Isfahan                    | 0.3617                      | 17   |
| Kordestan                  | 0.3434                      | 18   |
| Chaharmahal and Bakhtiari  | 0.3419                      | 19   |
| Kerman                     | 0.3416                      | 20   |
| Hamadan                    | 0.3375                      | 21   |
| East Azarbaijan            | 0.3341                      | 22   |
| Mazandaran                 | 0.3304                      | 23   |
| Sistan and Baluchestan     | 0.3289                      | 24   |
| Gilan                      | 0.3232                      | 25   |
| Kermanshah                 | 0.3150                      | 26   |
| Golestan                   | 0.3017                      | 27   |
| Fars                       | 0.2973                      | 28   |
| Lorestan                   | 0.2741                      | 29   |
| West Azarbaijan            | 0.2735                      | 30   |
| Khuzestan                  | 0.2714                      | 31   |

geographical distribution, which guarantees high-quality services for potential clients. To demonstrate the performance of the proposed model, we analyze the problem under different conditions (Table 8). To analyze the problem, two methods, Brute-Force and a genetic algorithm, were applied. Although the Brute-Force method provides optimal solutions, it is not a practical method for the large instances that exist in a country like Iran. In this regard, we used Brute-Force method to solve problems with small number of centers (i.e.,  $k \leq 8$ ), solving the rest using a genetic algorithm (Table 8). Note that the parameter  $D[i, j]$ , which shows the distance between alternatives, is presented in Table A.2 in Appendix A.

As Table 8 indicates, there is a connection between the number of the data center (s), the coverage radius of data centers in a specific area and the geographical distribution of selected locations. In other words, when there is a limitation on the number of data centers, for instance, due to a limited budget, the suggested model tries to select locations that have a high geographical dispersion for a small coverage

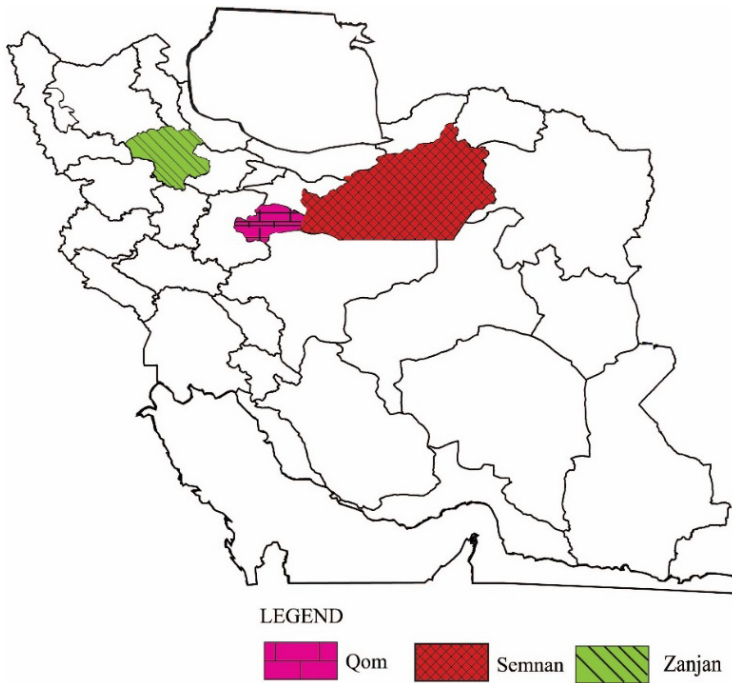


Fig. 3. The location of the first three provinces resulted in MCDM.

radius. Otherwise, the suitability of the selected places is the first priority through the proposed model for a large coverage radius. Figure 4 clarifies the case mentioned for three data centers. As indicated in Fig. 4, for  $T = 800$  km and 1000 km, only Zanjan, which is a province in the north-west of Iran, is selected as a highly suitable location. However, when the coverage radius of each data center increases (i.e.,  $T = 1200$  km and 1500 km) and taking into account that not all potential clients may receive high-quality services, the most suitable locations (i.e., Qom, Semnan and Zanjan) are selected (Fig. 4).

In contrast, when there is no limitation on the number of the selected locations, the results provided by the set-covering model yield about the same results as the MCDM, even for small coverage radius, which means that the role of the utility in the selection becomes far more important than the distribution of data centers. In other words, by increasing the number of data centers, all potential clients can be serviced by at least one data center within a reasonable distance, so the objective function in the proposed model attempts to select the most suitable locations even for small coverage radius. For instance, as shown in Table 8, when  $T = 500$  km, when we increase the number of data centers, the most suitable locations (i.e., Qom, Semnan and Zanjan) are selected as alternatives, which means that based on the opinion of decision-maker(s)/experts who want to know the suitable locations of data center, if the suitability of the selected locations is more important than the coverage radius of data centers, or vice versa, the linear set-covering model performs well.

Table 8. Analyzing the problem under different settings.

| Solved by   | Selected places for ( $T$ is distance in km) |                                                                                                  |                                                                                        |                                                                                       |                                                                                       |
|-------------|----------------------------------------------|--------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------|
|             | $T = 500$                                    | $T = 800$                                                                                        | $T = 1000$                                                                             | $T = 1200$                                                                            | $T = 1500$                                                                            |
| Brute-Force | $k = 1$                                      | No feasible solution                                                                             | No feasible solution                                                                   | No feasible solution                                                                  | No feasible solution                                                                  |
|             | $k = 3$                                      | No feasible solution                                                                             | Zanjan<br>South Khorasan<br>Kohgeluyeh and<br>Boyer-Ahmad                              | Zanjan<br>South Khorasan<br>Bushehr                                                   | Qom<br>Sennan<br>Zanjan<br>South Khorasan                                             |
|             | $k = 5$                                      | No feasible solution                                                                             | Objective<br>function: 1.2912                                                          | Objective<br>function: 1.3278                                                         | Objective<br>function: 1.3664                                                         |
|             |                                              | Qom<br>Sennan<br>Zanjan<br>South Khorasan<br>Yazd                                                | Qom<br>Sennan<br>Zanjan<br>South Khorasan<br>Objective<br>function: 2.2197             | Qom<br>Sennan<br>Zanjan<br>Markazi<br>South Khorasan<br>Objective<br>function: 2.2526 | Qom<br>Sennan<br>Zanjan<br>Markazi<br>South Khorasan<br>Objective<br>function: 2.2650 |
|             | $k = 8$                                      | Qom<br>Sennan<br>Zanjan<br>South Khorasan<br>Bushehr<br>North Khorasan<br>Hormozgan<br>Kordestan | Qom<br>Sennan<br>Zanjan<br>Markazi<br>South Khorasan<br>Bushehr<br>Qazvin<br>Hormozgan | Qom<br>Sennan<br>Zanjan<br>Markazi<br>South Khorasan<br>Bushehr<br>Qazvin<br>Ardabil  | Qom<br>Sennan<br>Zanjan<br>Markazi<br>South Khorasan<br>Qazvin<br>Ardabil             |

Table 8. (Continued)

| Solved by         | Selected places for ( $T$ is distance in km) |                               |                               |                               |                               |
|-------------------|----------------------------------------------|-------------------------------|-------------------------------|-------------------------------|-------------------------------|
|                   | $T = 500$                                    | $T = 800$                     | $T = 1000$                    | $T = 1200$                    | $T = 1500$                    |
| Genetic algorithm | Objective<br>function: 3.4091                | Objective<br>function: 3.5292 | Objective<br>function: 3.5439 | Objective<br>function: 3.5439 | Objective<br>function: 3.5439 |
|                   | $k = 10$                                     |                               |                               |                               |                               |
|                   | Qom                                          | Qom                           | Qom                           | Qom                           | Qom                           |
|                   | Semnan                                       | Semnan                        | Semnan                        | Semnan                        | Semnan                        |
|                   | Zanjan                                       | Zanjan                        | Zanjan                        | Zanjan                        | Zanjan                        |
|                   | Markazi                                      | Markazi                       | Markazi                       | Markazi                       | Markazi                       |
|                   | South Khorasan                               | South Khorasan                | South Khorasan                | South Khorasan                | South Khorasan                |
|                   | Bushehr                                      | Bushehr                       | Bushehr                       | Bushehr                       | Bushehr                       |
|                   | North Khorasan                               | Qazvin                        | Qazvin                        | Qazvin                        | Qazvin                        |
|                   | Hormozgan                                    | Ardabil                       | Ardabil                       | Ardabil                       | Ardabil                       |
|                   | Yazd                                         | North Khorasan                | North Khorasan                | North Khorasan                | North Khorasan                |
|                   | Objective                                    | Objective                     | Objective                     | Objective                     | Objective                     |
|                   | function: 4.2526                             | function: 4.3511              | function: 4.3570              | function: 4.3570              | function: 4.3570              |
|                   | $k = 12$                                     |                               |                               |                               |                               |
|                   | Qom                                          | Qom                           | Qom                           | Qom                           | Qom                           |
|                   | Semnan                                       | Semnan                        | Semnan                        | Semnan                        | Semnan                        |
|                   | Zanjan                                       | Zanjan                        | Zanjan                        | Zanjan                        | Zanjan                        |
|                   | Markazi                                      | Markazi                       | Markazi                       | Markazi                       | Markazi                       |
|                   | South Khorasan                               | South Khorasan                | South Khorasan                | South Khorasan                | South Khorasan                |
|                   | Bushehr                                      | Bushehr                       | Bushehr                       | Bushehr                       | Bushehr                       |
|                   | Qazvin                                       | Qazvin                        | Qazvin                        | Qazvin                        | Qazvin                        |
|                   | Ardabil                                      | Ardabil                       | Ardabil                       | Ardabil                       | Ardabil                       |
|                   | North Khorasan                               | North Khorasan                | North Khorasan                | North Khorasan                | North Khorasan                |
|                   | Hormozgan                                    | Hormozgan                     | Hormozgan                     | Hormozgan                     | Hormozgan                     |
|                   | Ilam                                         | Alborz                        | Yazd                          | Yazd                          | Yazd                          |
|                   | Kordestan                                    | Tehran                        | Alborz                        | Alborz                        | Alborz                        |
|                   | Objective                                    | Objective                     | Objective                     | Objective                     | Objective                     |
|                   | function: 5.0949                             | function: 5.1539              | function: 5.1546              | function: 5.1546              | function: 5.1546              |
|                   |                                              |                               |                               |                               |                               |
|                   |                                              |                               |                               |                               |                               |

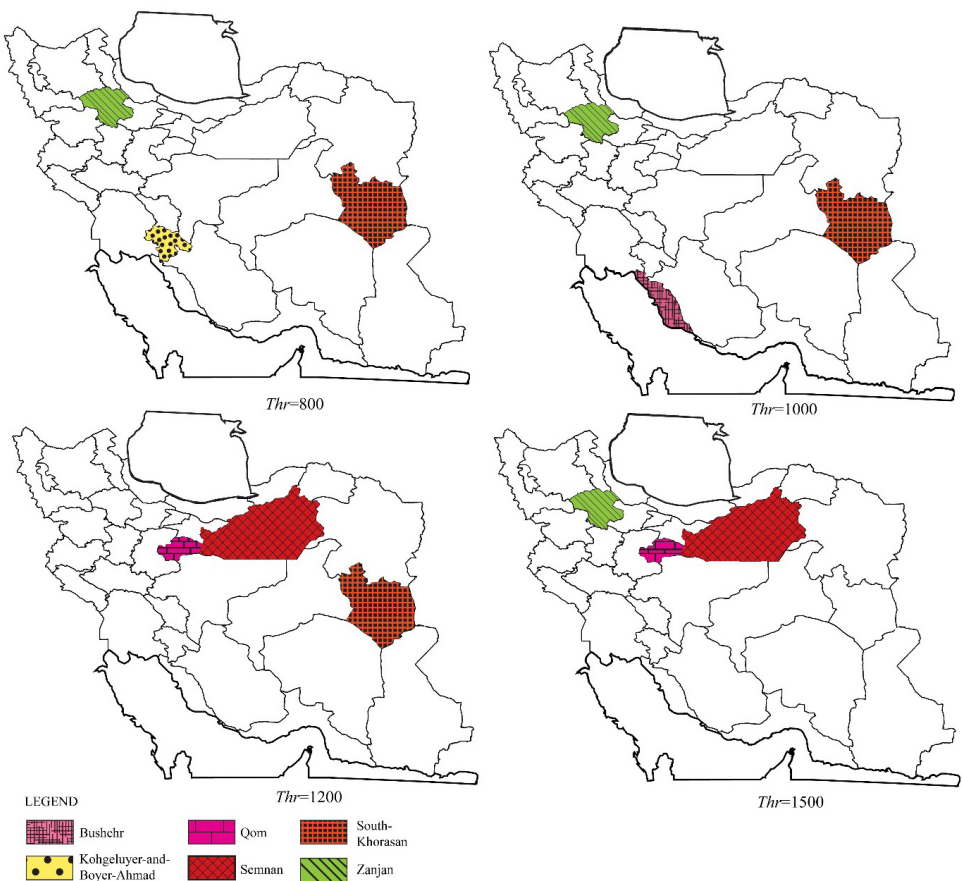


Fig. 4. Geographical place of three provinces of Iran for data center with different distance thresholds.

## 6. Conclusion and Future Research

In this paper, a multi-criteria set-covering method was used to determine the location of data centers. In the proposed method, first the utility of candidate places was calculated, using the BWM, after which a linear set-covering model was used to select the optimal number of locations for data centers that cover a specific radius. To evaluate the suitability of candidate locations, sustainable framework of criteria was created on the basis of a comprehensive literature review. The proposed methodology was applied to Iran. To weighting the criteria included in the proposed framework, a group of specialists from Iran was asked to fill in an online questionnaire designed based on the BWM, the results indicating that *operational costs*, *local pollution* and *information security* are the most important criteria, respectively. The weight of the criteria was then used to determine the suitability of the various provinces of Iran.



In addition to the criteria included in the proposed framework, the layout of data centers plays an important role in the quality of the services provided by the various data centers, because the speed of accessing to information in cyberspace is affected by the radius covered by the data centers. In this regard, by applying the suitability of the alternative locations and the coverage radius of each data center as parameters, a linear set-covering model was used to select a certain number of data centers in the second part of the proposed methodology, using a brute-force algorithm and a genetic algorithm to solve the proposed model. The performance of the proposed model was tested under different settings.

The sustainable framework proposed in this paper has a number of advantages. Using the list of the criteria presented in the framework, public policymakers can produce better laws to increase the level of satisfaction regarding Internet services, while decision-makers can improve the quality of the selected locations.

Since the evaluation of candidate places should satisfy two major requirements: sustainability perspective and geographical distribution, which could apply to many other similar location selection problems (e.g., telecommunication or biofuel distribution center selection), the use of the proposed multi-criteria set-covering methodology in those similar problems could be considered as one possible avenue for future research.

We also suggest including other features of data centers, such as workload/traffic exchanged within a data center network, as well as using other optimization algorithms such as simulated annealing, particle swarm optimization and tabu search to solve the suggested model.

Appendix A

Table A.1. Normalized value of alternatives in different criteria.

| Alternatives                        | Criteria         |                 |                      |                                   |               |            |                                          |                                       |                           |                                                      |                                                        |
|-------------------------------------|------------------|-----------------|----------------------|-----------------------------------|---------------|------------|------------------------------------------|---------------------------------------|---------------------------|------------------------------------------------------|--------------------------------------------------------|
|                                     | Operational cost | Local pollution | Information security | Interference with protected areas | Life security | Earthquake | Potential for free cooling (solar, wind) | Renewable energy source (solar, wind) | Electromagnetic radiation | Local incentives (obtaining of construction license) | Other natural disaster (storms, floods and landslides) |
| East Azarbaijan ( $A_1$ )           | 0.3258           | 0.1484          | 0.2448               | 0.4366                            | 0.3631        | 0.0950     | 0.7686                                   | 0.1369                                | 0.8184                    | 1.0000                                               | 0.0714                                                 |
| West Azarbaijan ( $A_2$ )           | 0.2537           | 0.1777          | 0.2615               | 0.1047                            | 0.3462        | 0.1275     | 0.8304                                   | 0.0995                                | 0.7585                    | 0.4941                                               | 0.0435                                                 |
| Ardabil ( $A_3$ )                   | 0.4559           | 0.4567          | 0.7333               | 0.1163                            | 0.1247        | 0.5135     | 1.0000                                   | 0.3831                                | 0.9426                    | 0.4941                                               | 0.1176                                                 |
| Isfahan ( $A_4$ )                   | 0.5841           | 0.1133          | 0.2285               | 0.2707                            | 0.3972        | 0.2159     | 0.5706                                   | 0.9119                                | 0.7226                    | 0.3216                                               | 0.0606                                                 |
| Alborz ( $A_5$ )                    | 0.8240           | 0.2139          | 0.5220               | 0.0654                            | 0.1753        | 0.6129     | 0.6039                                   | 0.1358                                | 0.7870                    | 0.5059                                               | 0.2000                                                 |
| Ilam ( $A_6$ )                      | 0.3077           | 1.0000          | 0.7700               | 0.1321                            | 0.0521        | 0.0603     | 0.5439                                   | 0.0630                                | 0.7631                    | 0.4941                                               | 0.1538                                                 |
| Bushehr ( $A_7$ )                   | 0.2173           | 0.4987          | 0.8415               | 0.1365                            | 0.0952        | 0.0417     | 0.3750                                   | 0.1170                                | 0.7072                    | 1.0000                                               | 0.0417                                                 |
| Tehran ( $A_8$ )                    | 0.7156           | 0.0437          | 0.0917               | 0.3377                            | 1.0000        | 0.3455     | 0.5376                                   | 0.0177                                | 0.7870                    | 0.3216                                               | 0.1111                                                 |
| Chaharmahal and Bakhtiari ( $A_9$ ) | 0.3133           | 0.6121          | 0.6364               | 0.1379                            | 0.1444        | 0.1387     | 0.7623                                   | 0.0409                                | 0.7623                    | 0.3216                                               | 0.1111                                                 |
| South Khorasan ( $A_{10}$ )         | 0.3773           | 0.7545          | 1.0000               | 0.0849                            | 0.0910        | 0.3167     | 0.5536                                   | 0.5897                                | 0.7267                    | 0.5059                                               | 0.0303                                                 |
| Razavi Khorasan ( $A_{11}$ )        | 0.4546           | 0.0902          | 0.1548               | 0.7089                            | 0.5719        | 0.2676     | 0.6596                                   | 0.6657                                | 0.7834                    | 0.5059                                               | 0.0426                                                 |
| North Khorasan ( $A_{12}$ )         | 0.4517           | 0.6722          | 0.6968               | 0.2439                            | 0.1310        | 0.4872     | 0.7045                                   | 0.1273                                | 0.8380                    | 0.3216                                               | 0.1667                                                 |
| Khuzestan ( $A_{13}$ )              | 0.0632           | 0.1232          | 0.1812               | 0.3111                            | 0.2693        | 0.0285     | 0.3563                                   | 0.2054                                | 0.7372                    | 1.0000                                               | 0.0171                                                 |
| Zanjan ( $A_{14}$ )                 | 0.9185           | 0.5486          | 0.2388               | 0.1935                            | 0.3707        | 1.0000     | 0.8087                                   | 0.1559                                | 0.8121                    | 0.3216                                               | 0.2857                                                 |
| Semnan ( $A_{15}$ )                 | 0.3648           | 0.8260          | 0.7333               | 1.0000                            | 0.1251        | 0.0950     | 0.5110                                   | 0.3469                                | 0.8053                    | 0.3216                                               | 0.0833                                                 |
| Sistan and Baluchestan ( $A_{16}$ ) | 0.1776           | 0.2091          | 0.5404               | 0.5339                            | 0.1698        | 0.0826     | 0.5000                                   | 0.7315                                | 0.6982                    | 0.4941                                               | 0.0364                                                 |
| Fars ( $A_{17}$ )                   | 0.1151           | 0.1196          | 0.1990               | 0.6889                            | 0.4570        | 0.0138     | 0.5167                                   | 0.2442                                | 0.7032                    | 0.5059                                               | 0.0339                                                 |
| Qazvin ( $A_{18}$ )                 | 0.9639           | 0.4555          | 0.4968               | 0.0228                            | 0.1571        | 0.4222     | 0.6549                                   | 0.3141                                | 0.8878                    | 0.3216                                               | 0.2500                                                 |
| Qom ( $A_{19}$ )                    | 0.7361           | 0.4489          | 0.7778               | 0.0279                            | 0.1182        | 0.8636     | 0.5082                                   | 0.3425                                | 0.7641                    | 0.5059                                               | 1.0000                                                 |
| Kordestan ( $A_{20}$ )              | 0.4176           | 0.3619          | 0.1265               | 0.1587                            | 0.5778        | 0.5135     | 0.6503                                   | 0.2593                                | 0.7769                    | 0.4941                                               | 0.3333                                                 |

Table A.1. (Continued)

| Alternatives                            | Criteria         |                 |                      |                                   |               |            |                            |                                       |                           |                                                      |                                                        |
|-----------------------------------------|------------------|-----------------|----------------------|-----------------------------------|---------------|------------|----------------------------|---------------------------------------|---------------------------|------------------------------------------------------|--------------------------------------------------------|
|                                         | Operational cost | Local pollution | Information security | Interference with protected areas | Life security | Earthquake | Potential for free cooling | Renewable energy source (solar, wind) | Electromagnetic radiation | Local incentives (obtaining of construction license) | Other natural disaster (storms, floods and landslides) |
| Kerman ( $A_{21}$ )                     | 0.1212           | 0.1833          | 0.2862               | 0.7424                            | 0.3097        | 0.0205     | 0.5471                     | 1.0000                                | 0.7066                    | 0.5059                                               | 0.0278                                                 |
| Kermanshah ( $A_{22}$ )                 | 0.3623           | 0.2971          | 0.4375               | 0.1090                            | 0.1190        | 0.1508     | 0.6242                     | 0.3009                                | 0.7585                    | 0.5059                                               | 0.1250                                                 |
| Kohgiluyeh and Boyer-Ahmad ( $A_{23}$ ) | 0.2949           | 0.8136          | 0.7064               | 0.1647                            | 0.0966        | 0.0782     | 0.6370                     | 0.1003                                | 0.7596                    | 0.3216                                               | 0.1176                                                 |
| Golestan ( $A_{24}$ )                   | 0.2609           | 0.3104          | 0.4889               | 0.0445                            | 0.1734        | 0.1367     | 0.5314                     | 0.0663                                | 0.7641                    | 1.0000                                               | 0.0769                                                 |
| Gilan ( $A_{25}$ )                      | 0.3313           | 0.2292          | 0.3298               | 0.1124                            | 0.2627        | 0.1557     | 0.5776                     | 0.1163                                | 1.0000                    | 1.0000                                               | 0.0385                                                 |
| Lorestan ( $A_{26}$ )                   | 0.2236           | 0.3295          | 0.3675               | 0.1523                            | 0.2072        | 0.0941     | 0.5376                     | 0.1964                                | 0.7216                    | 0.3216                                               | 0.0667                                                 |
| Mazandaran ( $A_{27}$ )                 | 0.3695           | 0.1767          | 0.4219               | 0.3660                            | 0.2111        | 0.1532     | 0.5345                     | 0.0507                                | 0.9665                    | 0.5059                                               | 0.0769                                                 |
| Markazi ( $A_{28}$ )                    | 1.0000           | 0.4059          | 0.4952               | 0.0955                            | 0.1805        | 0.5588     | 0.6788                     | 0.2880                                | 0.7657                    | 0.5059                                               | 0.1000                                                 |
| Hormozgan ( $A_{29}$ )                  | 0.2841           | 0.3266          | 0.3784               | 0.6375                            | 0.2400        | 0.0204     | 0.3419                     | 0.4490                                | 0.7142                    | 1.0000                                               | 0.0952                                                 |
| Hamadan ( $A_{30}$ )                    | 0.4484           | 0.3338          | 0.5049               | 0.0548                            | 0.1797        | 0.5135     | 0.7750                     | 0.0826                                | 0.7640                    | 0.3216                                               | 0.0741                                                 |
| Yazd ( $A_{31}$ )                       | 0.3886           | 0.5096          | 0.7624               | 0.4078                            | 0.1179        | 0.0927     | 0.4745                     | 0.4511                                | 0.7132                    | 0.5059                                               | 0.0769                                                 |

Table A.1. (Continued)

| Alternatives                        | Criteria                          |                                         |                               |                                                  |                                                        |                                   |                       |                                                           |                                              |
|-------------------------------------|-----------------------------------|-----------------------------------------|-------------------------------|--------------------------------------------------|--------------------------------------------------------|-----------------------------------|-----------------------|-----------------------------------------------------------|----------------------------------------------|
|                                     | Land acquisition and construction | Network communications connection costs | Electric grid connection cost | Areas where waste heat data center can be reused | Change in the general policies and laws of the country | The existence of restrictive laws | Synchronization costs | Availability of public transportation and accessibilities | Government failure to comply with obligation |
| East Azarbaijan ( $A_1$ )           | 0.1590                            | 0.7137                                  | 0.1563                        | 0.2947                                           | 0.1218                                                 | 0.1218                            | 0.1218                | 0.6076                                                    | 0.1218                                       |
| West Azarbaijan ( $A_2$ )           | 0.2459                            | 0.6011                                  | 0.1563                        | 0.2461                                           | 0.0662                                                 | 0.0662                            | 0.0662                | 0.5049                                                    | 0.0662                                       |
| Ardabil ( $A_3$ )                   | 0.2358                            | 0.6364                                  | 0.1563                        | 0.0958                                           | 0.0825                                                 | 0.0825                            | 0.0825                | 0.3325                                                    | 0.0825                                       |
| Isfahan ( $A_4$ )                   | 0.1149                            | 0.7951                                  | 0.1049                        | 0.3860                                           | 0.1776                                                 | 0.1776                            | 0.1776                | 0.6248                                                    | 0.1776                                       |
| Alborz ( $A_5$ )                    | 0.1590                            | 0.7395                                  | 0.5313                        | 0.2044                                           | 0.1218                                                 | 0.1218                            | 0.1218                | 0.0815                                                    | 0.1218                                       |
| Ilam ( $A_6$ )                      | 0.2400                            | 0.6906                                  | 0.0759                        | 0.0437                                           | 0.0868                                                 | 0.0868                            | 0.0868                | 0.1821                                                    | 0.0868                                       |
| Bushehr ( $A_7$ )                   | 0.3173                            | 0.7612                                  | 0.1272                        | 0.0877                                           | 1.0000                                                 | 1.0000                            | 1.0000                | 0.2513                                                    | 1.0000                                       |
| Tehran ( $A_8$ )                    | 0.0189                            | 1.0000                                  | 1.0000                        | 1.0000                                           | 0.1536                                                 | 0.1536                            | 0.1536                | 0.1626                                                    | 0.1536                                       |
| Chaharmahal and Bakhtiari ( $A_9$ ) | 0.1781                            | 0.6065                                  | 0.1496                        | 0.0714                                           | 0.0707                                                 | 0.0707                            | 0.0707                | 0.1855                                                    | 0.0707                                       |
| South Khorasan ( $A_{10}$ )         | 0.2977                            | 0.6214                                  | 0.0246                        | 0.0580                                           | 0.0832                                                 | 0.0832                            | 0.0832                | 0.6981                                                    | 0.0832                                       |
| Razavi Khorasan ( $A_{11}$ )        | 0.2682                            | 0.6445                                  | 0.1138                        | 0.4850                                           | 0.0858                                                 | 0.0858                            | 0.0858                | 0.8455                                                    | 0.0858                                       |
| North Khorasan ( $A_{12}$ )         | 0.2863                            | 0.5360                                  | 0.0804                        | 0.0651                                           | 0.0982                                                 | 0.0982                            | 0.0982                | 0.2305                                                    | 0.0982                                       |
| Khuzestan ( $A_{13}$ )              | 0.2350                            | 0.6662                                  | 0.1272                        | 0.3550                                           | 0.2888                                                 | 0.2888                            | 0.2888                | 0.8631                                                    | 0.2888                                       |
| Zanjan ( $A_{14}$ )                 | 0.1966                            | 0.6296                                  | 0.1362                        | 0.0797                                           | 0.0919                                                 | 0.0919                            | 0.0919                | 0.3293                                                    | 0.0919                                       |
| Semnan ( $A_{15}$ )                 | 0.1707                            | 0.8955                                  | 0.0246                        | 0.0529                                           | 0.1155                                                 | 0.1155                            | 0.1155                | 0.1917                                                    | 0.1155                                       |
| Sistan and Baluchestan ( $A_{16}$ ) | 0.2249                            | 0.3731                                  | 0.0402                        | 0.2092                                           | 0.0797                                                 | 0.0797                            | 0.0797                | 0.9658                                                    | 0.0797                                       |

Table A.1. (Continued)

| Alternatives                            | Criteria                          |                                         |                               |                                                  |                                                        |                                   |                       |                                                           |                                              |
|-----------------------------------------|-----------------------------------|-----------------------------------------|-------------------------------|--------------------------------------------------|--------------------------------------------------------|-----------------------------------|-----------------------|-----------------------------------------------------------|----------------------------------------------|
|                                         | Land acquisition and construction | Network communications connection costs | Electric grid connection cost | Areas where waste heat data center can be reused | Change in the general policies and laws of the country | The existence of restrictive laws | Synchronization costs | Availability of public transportation and accessibilities | Government failure to comply with obligation |
| Fars ( $A_{17}$ )                       | 0.1625                            | 0.7463                                  | 0.1049                        | 0.3656                                           | 0.1297                                                 | 0.1297                            | 0.1297                | 1.0000                                                    | 0.1297                                       |
| Qazvin ( $A_{18}$ )                     | 0.1451                            | 0.6784                                  | 0.1674                        | 0.0960                                           | 0.1226                                                 | 0.1226                            | 0.1226                | 0.2872                                                    | 0.1226                                       |
| Qom ( $A_{19}$ )                        | 0.1347                            | 0.7992                                  | 0.1451                        | 0.0974                                           | 0.0866                                                 | 0.0866                            | 0.0866                | 0.0872                                                    | 0.0866                                       |
| Kordestan ( $A_{20}$ )                  | 0.2405                            | 0.5984                                  | 0.1183                        | 0.1208                                           | 0.0846                                                 | 0.0846                            | 0.0846                | 0.3780                                                    | 0.0846                                       |
| Kerman ( $A_{21}$ )                     | 0.2838                            | 0.5807                                  | 0.0580                        | 0.2385                                           | 0.1787                                                 | 0.1787                            | 0.1787                | 0.7655                                                    | 0.1787                                       |
| Kermanshah ( $A_{22}$ )                 | 0.3001                            | 0.5997                                  | 0.1585                        | 0.1472                                           | 0.1169                                                 | 0.1169                            | 0.1169                | 0.4510                                                    | 0.1169                                       |
| Kohgiluyeh and Boyer-Ahmad ( $A_{23}$ ) | 1.0000                            | 0.6092                                  | 0.1161                        | 0.0537                                           | 0.1056                                                 | 0.1056                            | 0.1056                | 0.2742                                                    | 0.1056                                       |
| Golestan ( $A_{24}$ )                   | 0.3488                            | 0.6038                                  | 0.1563                        | 0.1409                                           | 0.0712                                                 | 0.0712                            | 0.0712                | 0.2716                                                    | 0.0712                                       |
| Gilan ( $A_{25}$ )                      | 0.2620                            | 0.6947                                  | 0.4174                        | 0.1907                                           | 0.0659                                                 | 0.0659                            | 0.0659                | 0.5218                                                    | 0.0659                                       |
| Lorestan ( $A_{26}$ )                   | 0.3949                            | 0.5712                                  | 0.1161                        | 0.1327                                           | 0.0652                                                 | 0.0652                            | 0.0652                | 0.4402                                                    | 0.0652                                       |
| Mazandaran ( $A_{27}$ )                 | 0.2606                            | 0.8670                                  | 0.3348                        | 0.2475                                           | 0.1087                                                 | 0.1087                            | 0.1087                | 0.4457                                                    | 0.1087                                       |
| Markazi ( $A_{28}$ )                    | 0.1440                            | 0.7313                                  | 0.1473                        | 0.1077                                           | 0.1794                                                 | 0.1794                            | 0.1794                | 0.3424                                                    | 0.1794                                       |
| Hormozgan ( $A_{29}$ )                  | 0.2748                            | 0.6811                                  | 0.0759                        | 0.1339                                           | 0.6887                                                 | 0.6887                            | 0.6887                | 0.5166                                                    | 0.6887                                       |
| Hamadan ( $A_{30}$ )                    | 0.2503                            | 0.6201                                  | 0.2031                        | 0.1310                                           | 0.0762                                                 | 0.0762                            | 0.0762                | 0.3156                                                    | 0.0762                                       |
| Yazd ( $A_{31}$ )                       | 0.2956                            | 0.8657                                  | 0.0513                        | 0.0858                                           | 0.1483                                                 | 0.1483                            | 0.1483                | 0.3080                                                    | 0.1483                                       |

Table A.2. Distance among provinces of Iran (parameter of  $D(i,j)$ ).

| Provinces                  | East       |            | West    |         | Chaharmahal and Bakhtiari |       |         |        |        |                |                   |           | Khorasan-e-Razavi |        | Khorasan-e-Shomali |                        | Khuzestan |        | Zanjan |           | Semnan |            | Sistan and Baluchestan     |          |       |          |            |         |           |         |      |  |
|----------------------------|------------|------------|---------|---------|---------------------------|-------|---------|--------|--------|----------------|-------------------|-----------|-------------------|--------|--------------------|------------------------|-----------|--------|--------|-----------|--------|------------|----------------------------|----------|-------|----------|------------|---------|-----------|---------|------|--|
|                            | Azarbaijan | Azarbaijan | Ardabil | Isfahan | Alborz                    | Ilam  | Bushehr | Tehran | Tehran | South Khorasan | Khorasan-e-Razavi | e-Shomali | Khuzestan         | Zanjan | Semnan             | Sistan and Baluchestan | Fars      | Qazvin | Qom    | Kordestan | Kerman | Kermanshah | Kohgiluyeh and Boyer-Ahmad | Golestan | Gilan | Lorestan | Mazandaran | Markazi | Hormozgan | Hamadan | Yazd |  |
| East Azarbaijan            | 0          | 308        | 219     | 1,038   | 589                       | 772   | 1,560   | 599    | 1,142  | 1,912          | 1,493             | 1,321     | 1,075             | 280    | 835                | 2,166                  |           |        |        |           |        |            |                            |          |       |          |            |         |           |         |      |  |
| West Azarbaijan            | 308        | 0          | 527     | 1,074   | 721                       | 766   | 1,549   | 907    | 1,178  | 2,220          | 1,802             | 1,620     | 1,064             | 588    | 1,143              | 2,264                  |           |        |        |           |        |            |                            |          |       |          |            |         |           |         |      |  |
| Ardabil                    | 219        | 527        | 0       | 1,030   | 545                       | 975   | 1,610   | 591    | 1,134  | 1,814          | 1,333             | 1,080     | 1,305             | 377    | 828                | 2,154                  |           |        |        |           |        |            |                            |          |       |          |            |         |           |         |      |  |
| Isfahan                    | 1038       | 1,074      | 1,030   | 0       | 452                       | 678   | 580     | 439    | 104    | 1,173          | 1,222             | 1,152     | 745               | 757    | 675                | 1,190                  |           |        |        |           |        |            |                            |          |       |          |            |         |           |         |      |  |
| Alborz                     | 589        | 721        | 545     | 452     | 0                         | 691   | 1,082   | 48     | 583    | 1,174          | 954               | 790       | 842               | 293    | 271                | 1,516                  |           |        |        |           |        |            |                            |          |       |          |            |         |           |         |      |  |
| Ilam                       | 772        | 766        | 975     | 678     | 691                       | 0     | 932     | 710    | 719    | 1,788          | 1,604             | 1,423     | 447               | 598    | 946                | 1,868                  |           |        |        |           |        |            |                            |          |       |          |            |         |           |         |      |  |
| Bushehr                    | 1,560      | 1,549      | 1,610   | 580     | 1,082                     | 932   | 0       | 1,228  | 684    | 1,599          | 1,648             | 1,941     | 485               | 1,338  | 1,464              | 1,404                  |           |        |        |           |        |            |                            |          |       |          |            |         |           |         |      |  |
| Tehran                     | 599        | 907        | 591     | 439     | 48                        | 710   | 1,228   | 0      | 543    | 1,313          | 894               | 713       | 874               | 319    | 236                | 1,567                  |           |        |        |           |        |            |                            |          |       |          |            |         |           |         |      |  |
| Chaharmahal and Bakhtiari  | 1,142      | 1,178      | 1,134   | 104     | 583                       | 719   | 684     | 543    | 0      | 1,277          | 1,326             | 1,256     | 849               | 862    | 779                | 1,294                  |           |        |        |           |        |            |                            |          |       |          |            |         |           |         |      |  |
| South Khorasan             | 1,912      | 2,220      | 1,814   | 1,173   | 1,174                     | 1,788 | 1,599   | 1,313  | 1,277  | 0              | 481               | 734       | 1,918             | 1,623  | 1,139              | 470                    |           |        |        |           |        |            |                            |          |       |          |            |         |           |         |      |  |
| Khorasan-e-Razavi          | 1,493      | 1,802      | 1,333   | 1,222   | 954                       | 1,604 | 1,648   | 894    | 1,326  | 481            | 0                 | 253       | 1,768             | 1,213  | 658                | 951                    |           |        |        |           |        |            |                            |          |       |          |            |         |           |         |      |  |
| Khorasan-e-Shomali         | 1,321      | 1,620      | 1,080   | 1,152   | 790                       | 1,423 | 1,941   | 713    | 1,256  | 734            | 253               | 0         | 1,587             | 1,032  | 543                | 1,204                  |           |        |        |           |        |            |                            |          |       |          |            |         |           |         |      |  |
| Khuzestan                  | 1,075      | 1,064      | 1,305   | 745     | 842                       | 447   | 485     | 874    | 849    | 1918           | 1,768             | 1,587     | 0                 | 967    | 1,110              | 1,759                  |           |        |        |           |        |            |                            |          |       |          |            |         |           |         |      |  |
| Zanjan                     | 280        | 588        | 377     | 757     | 293                       | 598   | 1,338   | 319    | 862    | 1,623          | 1,213             | 1,032     | 967               | 0      | 555                | 1,886                  |           |        |        |           |        |            |                            |          |       |          |            |         |           |         |      |  |
| Semnan                     | 835        | 1,143      | 828     | 675     | 271                       | 946   | 1,464   | 236    | 779    | 1,139          | 658               | 543       | 1,110             | 555    | 0                  | 1,609                  |           |        |        |           |        |            |                            |          |       |          |            |         |           |         |      |  |
| Sistan and Baluchestan     | 2,166      | 2,264      | 2,154   | 1,190   | 1,516                     | 1,868 | 1,404   | 1,567  | 1,294  | 470            | 951               | 1,204     | 1,759             | 1,886  | 1,609              | 0                      |           |        |        |           |        |            |                            |          |       |          |            |         |           |         |      |  |
| Fars                       | 1,523      | 1,559      | 1,515   | 485     | 939                       | 1,100 | 304     | 924    | 589    | 1,325          | 1,374             | 1,637     | 659               | 1,243  | 1,160              | 1,100                  |           |        |        |           |        |            |                            |          |       |          |            |         |           |         |      |  |
| Qazvin                     | 455        | 763        | 451     | 480     | 110                       | 617   | 1060    | 150    | 584    | 1463           | 1,044             | 863       | 882               | 175    | 386                | 1,717                  |           |        |        |           |        |            |                            |          |       |          |            |         |           |         |      |  |
| Qom                        | 731        | 1,039      | 723     | 279     | 189                       | 684   | 876     | 132    | 367    | 1,445          | 1,026             | 845       | 715               | 451    | 368                | 1,375                  |           |        |        |           |        |            |                            |          |       |          |            |         |           |         |      |  |
| Kordestan                  | 52         | 446        | 655     | 627     | 505                       | 320   | 1,108   | 501    | 732    | 1,814          | 1,395             | 1,214     | 623               | 278    | 737                | 1,818                  |           |        |        |           |        |            |                            |          |       |          |            |         |           |         |      |  |
| Kerman                     | 1,637      | 1,735      | 1,629   | 661     | 1,026                     | 1,339 | 875     | 1,038  | 765    | 999            | 889               | 1,142     | 1,230             | 1,357  | 1,274              | 529                    |           |        |        |           |        |            |                            |          |       |          |            |         |           |         |      |  |
| Kermanshah                 | 588        | 582        | 791     | 653     | 519                       | 184   | 972     | 526    | 731    | 1,800          | 1,420             | 1,239     | 487               | 414    | 762                | 1,817                  |           |        |        |           |        |            |                            |          |       |          |            |         |           |         |      |  |
| Kohgiluyeh and Boyer-Ahmad | 1,337      | 1,373      | 1,329   | 299     | 797                       | 977   | 281     | 738    | 229    | 1,405          | 1,454             | 1,451     | 433               | 1,057  | 974                | 1,274                  |           |        |        |           |        |            |                            |          |       |          |            |         |           |         |      |  |
| Golestan                   | 996        | 1,304      | 764     | 836     | 454                       | 1,107 | 1,625   | 397    | 940    | 1,050          | 569               | 316       | 1,271             | 716    | 377                | 1,520                  |           |        |        |           |        |            |                            |          |       |          |            |         |           |         |      |  |
| Gilan                      | 485        | 793        | 266     | 764     | 284                       | 774   | 1,524   | 325    | 868    | 1,548          | 1,067             | 814       | 1,039             | 348    | 561                | 1,892                  |           |        |        |           |        |            |                            |          |       |          |            |         |           |         |      |  |
| Lorestan                   | 879        | 783        | 930     | 370     | 505                       | 308   | 860     | 499    | 474    | 1,543          | 1,393             | 1,212     | 375               | 592    | 735                | 1,560                  |           |        |        |           |        |            |                            |          |       |          |            |         |           |         |      |  |
| Mazandaran                 | 866        | 1,174      | 634     | 706     | 320                       | 977   | 1,495   | 267    | 810    | 1,180          | 699               | 446       | 1,141             | 586    | 205                | 1,650                  |           |        |        |           |        |            |                            |          |       |          |            |         |           |         |      |  |
| Markazi                    | 785        | 786        | 843     | 288     | 298                       | 514   | 868     | 293    | 392    | 1,606          | 1,187             | 1,006     | 581               | 505    | 529                | 1,478                  |           |        |        |           |        |            |                            |          |       |          |            |         |           |         |      |  |
| Hormozgan                  | 1,933      | 2026       | 1,925   | 975     | 1,317                     | 1,729 | 927     | 1,334  | 1,061  | 1,213          | 1,374             | 1,627     | 1,278             | 1,653  | 1,570              | 743                    |           |        |        |           |        |            |                            |          |       |          |            |         |           |         |      |  |
| Hamadan                    | 609        | 610        | 667     | 464     | 337                       | 373   | 1044    | 337    | 568    | 1,637          | 1,231             | 1,050     | 638               | 329    | 573                | 1,654                  |           |        |        |           |        |            |                            |          |       |          |            |         |           |         |      |  |
| Yazd                       | 1,276      | 1,374      | 1268    | 300     | 664                       | 978   | 726     | 677    | 404    | 873            | 922               | 1,390     | 1,081             | 996    | 913                | 890                    |           |        |        |           |        |            |                            |          |       |          |            |         |           |         |      |  |

Table A.2. (Continued)

| Provinces                     | Kohgiluyeh and Boyer-<br>Ahmad |        |       |           |        |            |       |          |       |          |            |         |           |         |       |  |
|-------------------------------|--------------------------------|--------|-------|-----------|--------|------------|-------|----------|-------|----------|------------|---------|-----------|---------|-------|--|
|                               | Fars                           | Qazvin | Qom   | Kordestan | Kerman | Kermanshah | Ahmad | Golestan | Gilan | Lorestan | Mazandaran | Markazi | Hormozgan | Hamadan | Yazd  |  |
| East Azarbaijan               | 1,523                          | 455    | 731   | 52        | 1,637  | 588        | 1,337 | 996      | 485   | 879      | 866        | 785     | 1,933     | 609     | 1,276 |  |
| West Azarbaijan               | 1,559                          | 763    | 1,039 | 446       | 1,735  | 582        | 1,373 | 1,304    | 793   | 783      | 1,174      | 786     | 2,026     | 610     | 1,374 |  |
| Ardabil                       | 1,515                          | 451    | 723   | 655       | 1,629  | 791        | 1,329 | 764      | 266   | 930      | 634        | 843     | 1,925     | 667     | 1,268 |  |
| Isfahan                       | 485                            | 480    | 279   | 627       | 661    | 653        | 299   | 836      | 764   | 370      | 706        | 288     | 975       | 464     | 300   |  |
| Alborz                        | 939                            | 110    | 189   | 505       | 1,026  | 519        | 797   | 454      | 284   | 505      | 320        | 298     | 1,317     | 337     | 664   |  |
| Ilam                          | 1,100                          | 617    | 684   | 320       | 1,339  | 184        | 977   | 1,107    | 774   | 308      | 977        | 514     | 1,729     | 373     | 978   |  |
| Bushehr                       | 304                            | 1,060  | 876   | 1,108     | 875    | 972        | 281   | 1,625    | 1,524 | 860      | 1,495      | 868     | 927       | 1,044   | 726   |  |
| Tehran                        | 924                            | 150    | 132   | 501       | 1,038  | 526        | 738   | 397      | 325   | 499      | 267        | 293     | 1,334     | 337     | 677   |  |
| Chaharmahal and<br>Bakhtiari  | 589                            | 584    | 367   | 732       | 765    | 731        | 229   | 940      | 868   | 474      | 810        | 392     | 1,061     | 568     | 404   |  |
| South Khorasan                | 1,325                          | 1,463  | 1,445 | 1814      | 999    | 1,800      | 1,405 | 1,050    | 1,548 | 1,543    | 1,180      | 1606    | 1,213     | 1,637   | 873   |  |
| Khorasan-e-Razavi             | 1,374                          | 1,044  | 1,026 | 1,395     | 889    | 1,420      | 1,454 | 569      | 1,067 | 1,393    | 699        | 1,187   | 1,374     | 1,231   | 922   |  |
| Khorasan-e-Shomali            | 1,637                          | 863    | 845   | 1,214     | 1,142  | 1,239      | 1,451 | 316      | 814   | 1,212    | 446        | 1,006   | 1,627     | 1,050   | 1,390 |  |
| Khuzestan                     | 659                            | 882    | 715   | 623       | 1,230  | 487        | 433   | 1,271    | 1,039 | 375      | 1,141      | 581     | 1,278     | 638     | 1,081 |  |
| Zanjan                        | 1,243                          | 175    | 451   | 278       | 1,357  | 414        | 1,057 | 716      | 348   | 592      | 586        | 505     | 1,653     | 329     | 996   |  |
| Semnan                        | 1,160                          | 386    | 368   | 737       | 1,274  | 762        | 974   | 377      | 561   | 735      | 205        | 529     | 1,570     | 573     | 913   |  |
| Sistan and<br>Baluchestan     | 1,100                          | 1,717  | 1,375 | 1,818     | 529    | 1,817      | 1,274 | 1,520    | 1,892 | 1,560    | 1,650      | 1,478   | 743       | 1,654   | 890   |  |
| Fars                          | 0                              | 965    | 764   | 1,113     | 571    | 1,112      | 1,74  | 1,321    | 1,249 | 855      | 1,191      | 773     | 619       | 949     | 425   |  |
| Qazvin                        | 965                            | 0      | 282   | 453       | 1,172  | 433        | 779   | 547      | 185   | 507      | 417        | 303     | 1,455     | 244     | 780   |  |
| Qom                           | 764                            | 282    | 0     | 474       | 846    | 499        | 595   | 529      | 457   | 340      | 399        | 134     | 1,142     | 289     | 485   |  |
| Kordestan                     | 1113                           | 453    | 474   | 0         | 1,289  | 136        | 927   | 898      | 565   | 427      | 768        | 340     | 1,585     | 164     | 928   |  |
| Kerman                        | 571                            | 1,172  | 846   | 1,289     | 0      | 1,288      | 745   | 1,435    | 1,363 | 1,031    | 1,305      | 949     | 485       | 1,125   | 361   |  |
| Kermanshah                    | 1,112                          | 433    | 499   | 136       | 1,288  | 0          | 952   | 923      | 590   | 320      | 793        | 365     | 1,769     | 189     | 953   |  |
| Kohgiluyeh and<br>Boyer-Ahmad | 174                            | 779    | 595   | 927       | 745    | 952        | 0     | 1,135    | 739   | 699      | 1,005      | 587     | 756       | 763     | 532   |  |
| Golestan                      | 1,321                          | 547    | 529   | 898       | 1,435  | 923        | 1,135 | 0        | 498   | 896      | 130        | 690     | 1,731     | 734     | 1,074 |  |
| Gilan                         | 1,249                          | 185    | 457   | 565       | 1,363  | 590        | 739   | 498      | 0     | 664      | 368        | 577     | 1,659     | 401     | 1,002 |  |
| Lorestan                      | 855                            | 507    | 340   | 427       | 1,031  | 320        | 699   | 896      | 664   | 0        | 766        | 206     | 1,327     | 263     | 670   |  |
| Mazandaran                    | 1,191                          | 417    | 399   | 768       | 1,305  | 793        | 1,005 | 130      | 368   | 766      | 0          | 560     | 1,601     | 604     | 944   |  |
| Markazi                       | 773                            | 303    | 134   | 340       | 949    | 365        | 587   | 690      | 577   | 206      | 560        | 0       | 1,245     | 176     | 588   |  |
| Hormozgan                     | 619                            | 1,455  | 1,142 | 1,585     | 485    | 1,769      | 756   | 1,731    | 1,659 | 1,327    | 1,601      | 1,245   | 0         | 1,421   | 657   |  |
| Hamadan                       | 949                            | 244    | 289   | 164       | 1,125  | 189        | 763   | 734      | 401   | 263      | 604        | 176     | 1,421     | 0       | 734   |  |
| Yazd                          | 425                            | 780    | 485   | 928       | 361    | 953        | 532   | 1,074    | 1,002 | 670      | 944        | 588     | 657       | 734     | 0     |  |

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