

Serious gaming for developing open government data policies by local governments

Kleiman, Fernando; Janssen, Marijn; Meijer, Sebastiaan

10.1145/3209415.3209496

Publication date

Document Version Final published version

Published in

Proceedings of the 11th International Conference on Theory and Practice of Electronic Governance, ICEGOV 2018

Citation (APA)

Kleiman, F., Janssen, M., & Meijer, S. (2018). Serious gaming for developing open government data policies by local governments. In *Proceedings of the 11th International Conference on Theory and Practice of Electronic Governance, ICEGOV 2018* (pp. 702-703). ACM. https://doi.org/10.1145/3209415.3209496

Important note

To cite this publication, please use the final published version (if applicable). Please check the document version above.

Other than for strictly personal use, it is not permitted to download, forward or distribute the text or part of it, without the consent of the author(s) and/or copyright holder(s), unless the work is under an open content license such as Creative Commons.

Takedown policy

Please contact us and provide details if you believe this document breaches copyrights. We will remove access to the work immediately and investigate your claim.

Serious Gaming for developing Open Government Data Policies by Local Governments

Fernando Kleiman
Delft University of Technology
Jaffalaan, 5, Delft
The Netherlands
F.Kleiman@tudelft.nl

Marijn Janssen
Delft University of Technology
Jaffalaan, 5, Delft
The Netherlands
M.F.W.H.A.Janssen@tudelft.nl

Sebastiaan Meijer KTH - Royal Institute of Technology Hälsovägen 11C, Flemingsberg Sweden sebastiaan.meijer@sth.kth.se

ABSTRACT1

Developing open government by local government is cumbersome. Many local governments have no policies or are struggling to develop policies enabling to create value from open data. Policy-making is challenging due to the wicked nature of many policy problems, unclear objectives, and the involvement of diverse stakeholders. At the same time governments are opening their policy-making processes for participation by citizens and private companies. The goal of this paper is to present the structure of a game to increase the understanding of open-data policies by local governments. Open Data Policies are aimed at making public data available to be accessed and used by civil society. The game participants can experience the implications of various policies. This should help them to developed better policies.

CCS CONCEPTS

• Social and professional topics → Computing / technology policy → Government technology policy; Governmental regulations; → Surveillance; Governmental surveillance; Corporate surveillance

KEYWORDS

Decision-Making; Policy Gaming; Open Data Policy

ACM Reference format:

F. Kleiman, M. Janssen, S. Meijer. 2018. Serious Gaming for developing Open Government Data Policies by Local Governments. In *Proceedings of the 11th International Conference on Theory and Practice of Electronic Governance, Galway, Ireland, April 2018 (ICEGOV'18)*, 2 pages. DOI: 10.1145/3209415.3209496

1 INTRODUCTION

Open Data Policy (ODP) should stimulate the opening of open data and enable the creation of value of open data [1]. Making public data available for the society is important to empower the public. Yet, policy-makers are reluctant to decide to open their

¹ Permission to make digital or hard copies of part or all of this work for personal or classroom use is granted without fee provided that copies are not made or distributed for profit or commercial advantage and that copies bear this notice and the full citation on the first page. Copyrights for third-party components of this work must be honored. For all other uses, contact the Owner/Author.

data, as they have limited insight into the effects of their decisions. Serious gaming can help to understand the effects of decision within a simulated environment. Performing interactive activities in simulated contexts can help to improve decision-making [2]. "Gaming is not a predictive device or a panacea to be plugged into the problem of the moment. It can be useful for gaining perspective on complex issues; it is particularly useful for guiding speculation about future circumstances"(p.204) [3].

Although games are more and more used, the use of gaming techniques on public policies needs to be better known through scientific methods [3, 4]. Gaming techniques is used as synonym to game-design or gaming policy in the sense that it defines mechanisms and dynamics that are common through the game-development industry and apply it to non-entertainment context [3]. Also known as Serious Games [5] or Interactive Simulation exercise [6] [7], there are many different purposes to which they can be applied. Specifically, there is a growing field on Policy Gaming [2]. In this poster a global structure of a game to increase the understanding of open-data policies by local governments is presented.

2 OPEN DATA POLICY GAME

Open Data Policies and Serious Gaming can be connected to engage local governments in turning public the information they produce. Each local government has different scales of priorities that can be addressed in such approach. Hence, the game needs to be customized and local policy-makers should be able to decide about the open data content included in the game. The game will be used to experience with the opening of data.

2.1 The ODP Game

2.1.1 Set-Up the game and define roles. Various types of stakeholders will be invited to interact in a game. A set of constraints and assets will be offered to adjust the game for different local realities, "making sure that strategies are doable in the eyes of the doers" (p.27)[3]. Through the game it will be possible to put each stakeholder to play their own role or to

ICEGOV '18, April 4–6, 2018, Galway, Ireland © 2018 Copyright is held by the owner/author(s). ACM ISBN 978-1-4503-5421-9/18/04. https://doi.org/10.1145/3209415.3209496

change roles with other agents, including data policy public servant, politician, citizen, entrepreneur, street-level bureaucrat.

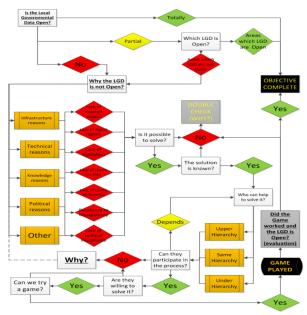


Figure 1: Game Draft Scheme

- 2.1.2 Overview of Activities in Time. Figure 1 gives an overview of the activities in the game. A group of questions needs to be answered to define the scope and target of the game. After the development of this first set-up, the main steps are the following:
 - 1. Define the prototype of the game and role play it with different stakeholders to refine the concept and evaluate the feasibility of the experiment.
 - Define partners to test the game in real situations and register the settings, procedures and outcomes for future studies.
 - 3. Compare results of the experiments with others from literature and define new scopes for the game design on public policies, specifically for ODP.
 - 4. Register the conclusions of the process and disseminate.

2.2. Evaluation

A set of parameters will be developed in order to identify the changes due to the game. "Formal, rigorous evaluation and comparison with alternative approaches in a variety of contexts become crucial to enable claims of generalizability"(...) "[It is a] 'proof by construction' (...)since it is the first such artifact, its evaluation using formal methods is deferred until future research" (p. 97) [8]. The effect on changes in policy-making will be measured.

What are the characteristics and how intensive are the behavioral changes is to be addressed by measuring the outcomes of the situation after the policy exercise. Figure 2 expresses the general processes to be tested through the game play.

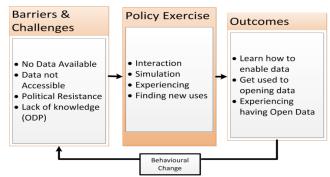


Figure 2: Gaming process

3 DISCUSSION AND FURTHER RESEARCH

The present research intends to develop and test a game to improve Open Data Policy. The game enables stakeholders to interact with each other in order to understand the implications of opening data. A prototype will be tested with different stakeholders and with different municipalities. It is expected to have a final version of the game to be played in different contexts to compare and evaluate the limits and possibilities of generalizing the game outcomes using the same approach. A specific public policy field will be delimited for the research purposes and it is also intended to extend the game play for other fields that can benefit of providing and using open data to improve its policies.

ACKNOWLEDGMENTS

This work was supported by the Ministry of Planning, Development and Management / Brazilian Federal Government.

REFERENCES

- [1] Geurts, J. L. A., Duke, R. D. and Vermeulen, P. A. M. Policy Gaming for Strategy and Change. *Long Range Planning*, 40, 6 (2007/12/01/ 2007), 535-558.
- [2] Meijer, S., Reich, Y. and Subrahmanian, E. The future of gaming for design of complex systems. *Back to the Future of Gaming* 2014), 154-167.
- [3] Duke, R. D. and Geurts, J. *Policy games for strategic management*. Rozenberg Publishers, 2004.
- [4] Johansson-Sköldberg, U., Woodilla, J. and Çetinkaya, M. Design thinking: past, present and possible futures. Creativity and Innovation Management, 22, 2 2013), 121-146.
- [5] Abt, C. C. Serious games. University press of America, 1987.
- [6] Greenblat, C. S. Gaming-simulation--rationale, design, and applications: a text with parallel readings for social scientists, educators, and community workers. John Wiley & Sons, 1975.
- [7] Hoogen, J. v. d., Lo, J. and Meijer, S. Debriefing in gaming simulation for research: opening the black box of the non-trivial machine to assess validity and reliability. In *Proceedings of the Proceedings of the 2014 Winter Simulation Conference* (Savannah, Georgia, 2014). IEEE Press, [insert City of Publication], [insert 2014 of Publication].
- [8] Von Alan, R. H., March, S. T., Park, J. and Ram, S. Design science in information systems research. *MIS quarterly*, 28, 1 2004), 75-105.