Co-creating narratives about migration

APPENDIX

Master thesis Ariele Francesca Empirio Strategic Product Design Delft University of Technology



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Appendix A Chapter 2

1. Analysis of the literature

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Overview on the analysis of the literature review

Example of the analysis on the article:

"A system in chaos? Knowledge and sense-making on immigration policy in public debates"



Example of the analysis on the article:

"A system in chaos? Knowledge and sense-making on immigration policy in public debates"



2. Iterations of the system mapping

Migration Migration (phenomer-Migrati ligrants Policymakers Public debat -1 Problem Mass media Politic Migration policies Migratio Migration (phenome ligrants Policymakers Public debate Mass media Mass media Densiting over Politics Knowledg claims

Overview on the map iterations





Appendix B Chapter 3

Creative session for framing the role of PACES

Structure creative session - Restating the problem

Adapted from Heijne & Van der Meer (2019)

Step by step

- 1. Focus the group on the task and explain the topic (15m)
 - -Write down the PaG, clearly visible to all.
 - -Explore the PaG by giving an overview of the project.
 - -Answer any questions from the group.
- 2. Distribute supplies
 - Provide a pile of Post-its and a marker to each member of the RG.
 - Remind the RG to use the markers to write legibly and concisely.
- 3. Purge (if not yet done) (10m)
 - Ask the RG to write down all options that pop up in their minds: one per Post-it®.
 - Once the fluency drops (after 5 or 10 minutes), ask the group to write down one more option.
 - Proceed with Restating the Problem.
- 4. Clarify the process of Restating the Problem (5m)
 - Clarify the purpose.
 - Explain the steps in brief.
 - Answer any questions Restating the Problem.
- 5. Select together the area of intervention
 - discuss the map and the stakeholders
 - Explain the reasons for selecting an area of intervention
 - define together the chosen area
- 6. Write down several restatements of the problem (15m)
 - Ask the group to write down their understanding of the PaG in 'How To ...' statements, one on each Post-it® and hand it to the facilitator.
 - The facilitator will place each Post-it® on the flip chart.
 - Set a target number of approximately 10 to 15 restatements.
- 7. Check on progress
 - Check if:
 - 'Are the generated problem statements going in the right direction?'
 - 'Do you need more options?'
 - 'Do the options cover the field (or solution space) you have in mind?'
- 8. Select the main restatements that capture the essence
 - Pick the main restatements together with the group,
 - 'Which options capture the essence of the problem at hand?
 - 'Which options would you like to rework further?'

- Remind the PO of the mindset and ground rules of converging: use affirmative judgment, protect originality, trust the hedonic response and have action in mind.

- 9. Rework the problem statement with the entire group
 - With the entire group rework the areas identified.

Analysis creative session - Results and identifying patters







Analysis creative session - Clustering

Creative session: Restating the problem





Analysis creative session - Results and identifying patters



Appendix C Chapter 4

Interviews with Italian emerging adults

Interview guide

• Avoid closed-ended questions that can be answered with a simple "yes" or "no."

• Relatedly, focus on "how" questions rather than "why" questions to help put your participants at ease and avoid any feelings of defensiveness or anxiety.

• Consider beginning the interview with an icebreaker or a "freebie" question, to start on a relaxed and comfortable note before delving into the more sensitive topics.

What am I seeking to investigate or gain from your interviews?

Trying to understand how can PACES become the connecting infrastructure between citizens and expert knowledge about migration and migration policy?

What are the leverage point that can make them interested, trusting of PACES, and able to deal with uncertainty and complexity?

Alcune possibili domande:

-Qual è il principale mezzo con cui si informano?

-Quanto è rilevante per loro tenersi informati?

-Quanto pensano di essere informati riguardo:

• Alla politica (gli interessa, seguono le vicende politiche..)

• l'attuale situazione socio-politica (della propria zona, città, paese, europa, mondo?) (interessante capire quanto conta la "vicinanza" alle questioni politiche, quanto si sentono coinvolti in base a quanto si sentono che i fatti avvengono vicino a loro o li riguardano)

Alla migrazione

E poi capire qual è il gap tra la loro percezione e quanto effettivamente sono informati (per esempio se si sentono estremamente sul pezzo però si informano solo su una specifica pagina ig o su un notiziario che quardano ogni tanto – NB non si tratta di dare un giudizio o di porre su una scala quanto le persone sono effettivamente informate ma di andare a capire la loro percezione a cosa corrisponde e capire anche quali sono i principali mezzi ma anche quanto è la predisposizione di uno specifico gruppo di persone a informarsi) -Quali sono le barriere o i problemi che incontrano guando vogliono informarsi?

-Quali sono per loro degli atteggiamenti o comportamenti fastidiosi di chi si occupa di informazione? -Cosa rende secondo loro un'informazione o un canale di informazione affidabile

-Cosa pensano della relazione tra migrazione come fenomeno e di come viene trattato nell'ambito del dibattito pubblico?

-Bisogni e desideri in relazione all'informarsi

-Cercare di capire come reagiscono quando si trovano di fronte a complessità e incertezze

Power imbalance

Coding procedure

3M21.mp3

Ariele [00:00:00] Allora volevo iniziare chiedendoti più che altro tipo come tu di solito ti informi, come scopri le notizie, le cose.

3M21 [00:00:13] Allora io principalmente le scopro o tramite Instagram. O tramite annunci su Google da telefono. Oppure non lo so, dagli amici spesso capita, che magari loro scoprono prima di me e me lo dicono. Oppure principalmente da telefono o passaparola e ogni tanto tv se vedo il TG. Ma non capita quasi mai.

Ariele [00:00:49] Ok, innanzitutto ti volevo dire anche che l'intervista, appunto, è una delle domande proprio prefissate, un po' per fare discutere in generale. E quindi vai ruota libera, non ti preoccupare però collegandosi al fatto di come ti informi per te quanto è importante mantenersi informato, è una cosa che fai proprio con l'idea di...

3M21 [00:01:16] È importante. Però non lo farei quanto dovrei, nel senso poter informarmi di più. So che sarebbe più più giusto, però. D'altra parte poi si va a perdere questa cosa. E ci sono periodi che mi informo di più, periodi che informo di meno. Dipende anche dalla situazione, da quello che avviene nel mondo c'è qualcosa che magari non so, un argomento in particolare che mi interessa, magari mi informo di più in qualche video su YouTube a riguardo. Mi informo però se invece sono cose di cui effettivamente non c'ho tanto interesse, sono un po più superficiale.

Ariele [00:02:00] E di solito in base a cosa un argomento ti interessa più di un altro?

3M21 [00:02:10] Ma se mi tocca delle corde non lo so c'è, difficile. Se sono argomenti mi interessano il livello di interessi miei e.

Ariele [00:02:26] Quindi collegati agli interessi tuoi.

3M21 [00:02:29] Si non lo so. Esatto, degli argomenti politici che mi interessano magari, delle elezioni che sono importanti anche per me, che mi riguardano anche a me magari mi informo un po di più. Se sono così un po più distaccati da me non. Però cosa mi interessa, poi? Non lo so, anche situazioni tipo la guerra in Ucraina. Quella mi ero informato avevo visto tante cose. Su YouTube ho visto, m'ero informato tanto all'inizio e poi però adesso un po' è andata a scemare la cosa nel senso non mi informo niù quanto nrima. Però all'inizio mi incordo, era una cosa che ci

00:00:15 10F23

Di base Instagram. Poi quando siamo a cena tutti insieme con la mia famiglia guardiamo sempre il telegiornale. Tg 5, e a volte. Non so se sull'iphone, conosci se scorri sulla sinistra e sulle notizie principali Esatto.

00:00:36 10F23

Tutte le mattine guardo prima quelle notizie, lì, se c'è qualcosa che mi attira la curiosità, clicco e vado a leggermi l'articolo OK, scusami figurati.

00:00:48 Ariele

Vabbè, ehm per te quanto è rilevante tenerti informata?

00:00:55 10F23

Dipende su che tema, cioè dipende da cosa si ci si informa, da qual è il tema, però si di base, che è importante, essendo in un contesto attuale come quello di adesso, in cui possiamo essere informati di tutto, è importante essere informati.

00:01:16 Ariele

E dicevi che dipende da quale non. Da che cosa hai in particolare Cos'è che magari Ti stimola informarti di più o di meno?

00:01:26 10F23

Le novità cioè il progresso, la ricerca, le scoperte scientifiche, sono quelle che mi focalizzo di più. Poi, ovviamente la guerra in questo momento, se ho qualche notizia, dato che due anni fa, no, un anno fa è iniziata la guerra e c'è stato il boom di notizie. Tutti si informavano, tutti sapevano di tutto. Poi c'è stato ovviamente, come qualsiasi notizia, che fa il boom, nessuno se l'è più inculata, nessuno se l'è più cagata. Quindi adesso, qualsiasi notizia che esce a me interessa e vado a vedere, quindi dipende il tema se è rilevante o meno comunque la guerra. Le novità del progresso. E dato che siamo in Italia, anche sul Mediterraneo che cosa sta succedendo. Come ben sai vabbè, non è una novità, cioè io ti ho appena detto che mi

3:2	O google/iphone news section	မှာ C social network
3:3 Però n	C Desiderio di informarsi di più	w importance of getting informed
3:6	© selecting information	
3:7 Esatto, degli argo	© selecting information	
9 9:3	social network google/iphone news section	9 ♦ famiglia ♦ telegiornale
9:4	O google/iphone news section	
9	C selecting information	So importance of getting informed
9:7 L	 interest for novelty viralità info viralità info selecting information selecting information geographical focus while geographical focus while	etti



Codes divided in the initial patterns



Priorities, values and important actions





written means	propaganda	news Immediacy	viralità info	politics incultariance	media not for youngsters
politicised media	stress	Media incubierenca	pigrizia	sparripayaal	lack of trust
not putting enough offort	sensatio nalism/l oudness	lack of time	ent accustomed to get informed	purposeful selection of knowldege from media	lack of quality
lack of political education	lack of interest	feeling treated as dumb	informarsi questione di classe	lack of depth	lack of Impaniality
india ori dia angle dia angle dia angle dia angle dia angle dia an	difficatio di comprismente	bad quality of online news	clickbait	age	soplactimator data sematoria

Research communication modalities



Possible solutions



			Politics		
provide clarity	for intraction communication	-glass and Integraphics	andfiniant	youngsters	sick of
Synthesis tool	push for follow- up	Comer with an Interneticie	ent inigention	interested in policies	politics
			mattice and publics willcamping with column	migration used by politician	patities encaberance
Eennected to covid			_	_	-
			distance from subtractor heating regreterated.th supportments	Feeling for politics	interest for politics

research and expert knowledge

perception of statistics/numbers

Barriers



Codes divided in themes





Appendix D Chapter 5

Interviews with experts

Overview of the coding





Codes divided in categories



Appendix E Chapter 7

1. Individual design cycle

Bainstorming with metaphors









2. Collective design cycle

Presentation used to guide the brainwriting session

Public debate about migration and migration policies



How can PACES become the connecting infrastructure between citizens and expert knowledge about migration and migration policy?

Literature's insights

Narratives are crucial in the current debate about migration and migration policy. They represent the shape in which expert knowledge reaches native citizens.

Narratives are responsible for:

- Sense/making and problem framing of migration in the public debate
- Simplification and over-simplification of uncertainty and complexity
- Politicisation and polarisation of the debate
- Establishing legitimacy and authority

- triggering emotional resonance (also in the attitude of natives towards migration)

Narratives also influence the perception of natives citizens of the overall phenomenon of migration and they are used to substantiate and legitimate migration policies

Interviewees profiles

Target group:

Emerging adult: 20-29 Italian (5 female, 5 male)

Convenient sample

Transition phase of their life, trying to figure out future plan "Transitions to adulthood in a changing world" – emerging adults

The term emerging adults was coined by the psychologist Jeffrey Jensen Arnett in 2000 to describe the people between the ages of 18 and 29, that are too mature and conscious to be considered adolescents but still in an uncertain stage of life to be called young adults (Arnett, 2014). This particular period is characterised by the "feeling in between" and having to take major life decisions that play a role in the process of forging their personal identities.



Presentation used to guide the brainwriting session

Emerging adults needs

From youngster

- Trusting the source of knowledge: credibility and critical thinking
- Being engaged (fun, not get bored, not too technical)
- Feeling "seen" (as opposite to distance, lack of consideration)
- Feeling confident (power balance)
- Accessibility of the knowledge (understanding and means of consumption)
- Understanding complexity (no sensationalism or oversimplification)

Insight: They desire a public debate on migration that is accessible (in terms of understanding and consumption), analytical, engaging, and respectful, making them feel valued, and avoiding sensationalism and polarization.





Paces needs

- Get insights on effect of knowledge on people -> what it means to them
- Share mechanisms/processes (not facts)
- Not triggering ideological clashes (that are not beneficial for the discussion)

The expert knowledge should:

(From literature)

- Provide efficient representation of complexity and uncertainty (understandable but not oversimplified)

Designing a "moment of encounter" between PACES and Italian youngsters that facilitate the exchange of (evidence-based) information about migration and migration policy.

- Knowledge with legitimacy and authority
- Being aware of the emotional and ideological component

Design goal and requirements



Designing a "moment of encounter" between PACES and Italian youngsters that facilitate the exchange of (evidence-based) information about migration and migration policy.

The moment of encounter should:

- Create trust between PACES and the emerging adults
- Create an environment with power balance
- Engage the emerging adults to reduce their distance to research
- Produce insights about the perspective of emerging adults on the knowledge shared

The knowledge shared should:

Provide efficient representation of complexity and uncertainty

- Have legitimacy and authority

- Not triggering ideological clashes (that are not beneficial for the discussion)
- Share mechanisms/processes (not facts)

Iteration on the possible structure of the encounter



The literature review highlighted the importance of narratives in communicating expert knowledge to native citizens. However, the current narratives in the public debate are the result of the interpretation of expert knowledge by media and politics, and they don't satisfy the needs of Italian emerging adults in getting informed.

This insight from the research phase and the dilemma just mentioned combine to bring to a new possible design direction:

The moment of encounter between PACES and the Italian emerging adult should have as objective to co-create new narratives about migration and migration policies

How should the moment of encounter be, to fulfil the needs of both Italian emerging adults and PACES?



Results of the brainwriting session divided per themes

3. Converging design cycle



Themes of the brainwriting session in relationship with key elements of requirements

4. Evaluation of the workshop

Preparation canvas used in the test



Presentation used to guide the brainwriting session



Obiettivo del workshop

Connettere il mondo della ricerca nell'ambito della migrazione con i cittadini autoctoni dei paesi di destinazione per creare nuove **narrazioni** che siano fondate su evidenze scientifiche su temi legati alla migrazione e alle politiche migratorie.

Perché narrazioni? Le narrazioni hanno un volo cruciale nel dibattito pubblico sulla migrazione, in quanto plasmano la percezione dell'opinione pubblica ma spesso tendono a fare un uso selettivo delle conoscenze scientifiche per assecondare specifiche interpretazioni del fenomeno

Programma del workshop

15-15.30 Introduzione: Attività per rompere il ghiaccio (30 min) 15.30-16.15 Attività 1: Role play (45 min) 16.15-16.30 Break (15 min) 16.30-17.15 Attività 2: Building the narrative (45 min) 17.15-17.30 Chiusura: Feedback sul workshop (15 min)



Cruciverba al contrario

Se in un cruciverba la parola da inserire fosse migrazione quale definizione daresti? La definizione non deve essere corretta in termini assoluti ma deve corrispondere a qual è il tuo pensiero a riguardo. Non ci sono risposte giuste o sbagliate

Esempio: Comunità: insieme di persone che sono consapevolmente unite dagli stessi valori e/o interessi



Presentation used to guide the brainwriting session



Role play

- 1. Riceverete un "passaporto" che descrive le caratteristiche di un personaggio che personificherete durante il gioco
- Dopodiché verrà spiegato uno scenario che vi faccia capire l'argomento scelto per questo workshop
- 3. Ognuno presenta brevemente il suo personaggio e i suoi beliefs
- 4. Ciascuno dei personaggi ha degli obiettivi e lo scopo è cercare di ottenerli tramite discussione
- 5. Discussione

Passaporto



Scenario

C'è un boom di flussi migratori dal Mali verso l'Italia, tramite vie regolari e non.

La cosa inizia ad arrivare all'attenzione delle autorità e dei media. Iniziano a esserci discussioni politiche per trovare una soluzione per fermare i flussi.

Come primo tentativo vengono limitati i visti e aumentati i controlli alle frontiere ma i numeri non calano. Il Ministero degli affari esteri e della cooperazione internazionale vuole fare una politica di migrazione e sviluppo ma prima vuole verificare i vari interessi e possibili conseguenze.

Quindi convoca un panel con tutti gli attori coinvolti.

I partecipanti saranno due giovani provenienti dal Mali, il Ministro degli affari esteri e della cooperazione internazionale italiano, il Ministro dell'Economia e della Finanza. Il panel avrà un moderatore neutrale.

Scenario aggiuntivo

Il Ministero degli affari esteri e della cooperazione internazionale propone una politica

Questa politica consiste in X milioni di fondi al Ministero dell'Economia e della Finanza destinati a rafforzare il settore dell'agricoltura e allo stesso tempo l'Italia garantirà le esportazioni verso l'UE. L'investimento prevede di generare 20mila posti di lavoro prima del 2025.

Una parte dei fondi sarà destinata al settore sanitario per il miglioramento dell'istruzione (che sarà effettivo nel 2025) e delle strutture (che entreranno in funzione nel 2030).

Una parte dei fondi sarà destinata allo sviluppo di settori economici emergenti, come il settore IT per l'energia verde, e alla collaborazione con aziende italiane. Questo settore inizierà a mostrare una crescita e una domanda di lavoro (50mila lavoratori) entro il 2030.




Costruire la narrativa

- 1. Debrief del role play (spiegazioni e domande sull'argomento migrazione e sviluppo)
- 2. Compilare la narrative canvas
- 3. Spiegazione della canvas



Presentation used to guide the brainwriting session





Costruire la narrativa

1. Debrief del role play (spiegazioni e domande sull'argomento migrazione e sviluppo)

Compilare la narrative canvas
Spiegazione della canvas



Example of passports used in the test

Discuss with the other stakeholders to find a solution to reach your goals

Note

Italy's Ministry of foreign affairs and

international

cooperation

PASSAPORTO



Beliefs

Italy should help other country's economic development, Improving people's lives conditions in origin countries would reduce migration flows

Desires

Improve Italian image abroad, Development of cooperation while protecting human right and fostering economic growth

Objectives

Stop migration by supporting origin countries by promoting policies for development in sectors where the country is already strong.

Narrative Canvas	S				
Audience	Topic	Goal	m 0	Channel of communication E.g. Instagram post, blogpost, video	Inication
age 20-29 Too mature and conscious to be considered adolescents but still in an uncertain stage of life to be called young adults (Amett, 2014)	Migration and development	nt To share the acquired knowledge with your peers	nowledge		
Before Set the scene		Make your point	Conclusion		After
What does your audience think, What do y feel, know before they experience your narrative?	What do you need to explain? Th	The audience a-ha moment	What is the message that want to leave?	уоц	What does your audience think, feel, know after they experience your narrative?
Sketch Skatch here voluideal E.a. storyhoard flow chart	Ţ				

Narrative canvas used in the test

Questions for the workshop evaluation

How did you experience the workshop?

How did you find the activities?

Do you think that the content of the workshop is comprehensible?

Do you think that the workshop helped you to develop a more informed opinion of the discussed topic (migration and development)?

Any specific feedback on the tools (passports, presentation, canvas)? What would you change?

How did you perceive the interaction with the people from PACES (Simona)?

Any other feedback? Anything that you would change, or you think it needs to be improved?

Analysis of test evaluation





Appendix F Chapter 8

Evaluation of the manual

Evaluation on the physical manual





Evaluation on the physical manual

Step 9. (30 minutes) Prepare the 'building the narrative activity'	
Material needed: Workshop presentation, worksheet template, narrative canvas	NHER DOTHEY
The next activity will be 'Building the narrative' where the participants will fill in the narrative canvas to build their own narrative with the scope of helping the PACES researchers with the problem stated at the beginning of the workshop	WHERE DODTHEY HCQUITLE THE KNOWLEDGE?
The narrative canvas will then need to be adapted to the specific workshop by pre-filling in some of the boxes. These would be:	
The topic box: with a short title of the topic and select some key points about it that you think are more relevant for them to touch upon in the carvas.	
The narrative goal box in this box the goal of the narrative should be stated, this can be the problem stated at the beginning or other functions that would want to give to the narrative (e.g. Explain to a group of peers the correlation between migration and development of a country). It is important that is something that they can clearly and easily address in the canvas, following the suggested steps.	Narrative Canvas
The channel of communication box: this box can be left blank and leave the choice to the participants of what it is the best channel to communicate to other italian emerging adults, or it can be already filled if for the purpose of PACES some specific types of outcomes are required (e.g., blogpost, linetaging most)	Here Here and the state of th
The audience box will be already filled in, since the narrative is meant to be built for the same target group of the participants, in this case Italian emerging adults.	THIS 12JEQ
R	NEEDS TO BE ERPLANED
can help present	TO PROPARING (*)

EXECUT Building th	TON PHASE he narrative	Step 1. (15-20 minutes) Debriefing of the role play Muterial needed: Workshop presentation
Stage		After the break, it is useful to remind which stage the workshop is (see the dedicated slide) and supply a short summary of what happened so far.
Scope	To get insights on the understanding and view on the topic, to have knowledge to share with other people on the same target group, made to fit their needs.	Then the facilitator will start a moment of debriefing of the conversation in which the situation and the different roles' characteristics are clarified, and Italian emerging adults can ask questions?
Time	1 hour	Here are some questions that might trigger the debnef How did you feel during the activity?
Contributor	PACES researcher(s) Facilitator Italian emerging adults	Do you have any question regarding the subject of the discussion? What factors influenced your choices during the game? What were some of the main challenges you faced during the role-play activity?
Material	Workshop presentation (filled in) Narrative canvas Pens/pencils	Do you have something specific regarding the experience that you want to share with the others?
Change		This moment of the workshop is also useful for PACES researchers for clarifying information said that might be imprecise or wrong.
Steps	Debriefing of the role play. Lilling in narrative canvas Sharing the content of the canvas Checklist and tips	To better answer the possible questions and explain the topic, the PACES researchers can take the floor and use the slides prepared in the preparation phase to answers the questions or provide additional information. It is better if this moment keeps an informal setting, to, once again, avoid teacher behaviours, and the possibility of them feeling judged ¹ . Keep in much that the Italian emerging adults prefer discovering processes and the mechanisms over solely facts, and annectate communication modalities that can make the content stimulating.
45		clean premously @

44



How familiar are you with participating in a workshop or a creative session? $\ensuremath{\scriptscriptstyle3}\xspace$ risposte



The manual is helpful for preparing the workshop ³ risposte



How familiar are you with facilitating a workshop or a creative session? $\ensuremath{\scriptscriptstyle3}\xspace$ risposte



How familiar are you with participating in a workshop or a creative session? $\ensuremath{\scriptscriptstyle3}\xspace$ risposte



The manual is helpful for preparing the workshop ${\scriptstyle 3\ risposte}$



Following previous question, please explain your choice:

Respondent 1 Explained in the feedback on the manual

Respondent 2

The execution part is more actionable than the preparation part. Is more thoroughly explained. The preparation part is sometimes hard to understand because the goals are not clear

Respondent 3

The manual is complete and clear. The creative and detailed overview of the information guarantee a full access to the various steps of the workshop (introduction, preparation, execution, and aftercare). Moreover, the division of the roles inside the workshop it is well explained and it is undelrined how central is it for the success of the session. The materials are named and referred clearly in the folder. The manual works and it is very well done.

What was the thing that worked the best in the manual?

Respondent 1 The execution phase and role playing format with goals n intention is really a great idea to have this discourse.

Respondent 2 The step by step explanation

Respondent 3

The manual is coherent in all its parts, when necessary it recalls different parts (page and section) to have to more specific deatiles on every aspect. It repeats the important information with logic and not uncessarly.

What was the thing that worked the worst in the manual?

Respondent 1 More things about the preparation phase were clearer in the execution phase.

Respondent 2 Some information is not complete (see feedback in manual)

Respondent 3

In the digital version not all the matertials' images are big enough to be easily read. However, they are accessible in the folder in their original format and in the manual they seems to have just a reference role. So it works.

Would you change something of the manual? If yes what?

Respondent 1 Explained on the manual

Respondent 2 Add more explanation to the preparation part

Respondent 3 No

Any other feedback?

I appreciate the tips on how to create a respectful and constructive environment, to conduct the workshop, and on how to build an enjoyable sharing athmosphere.

Appendix G Project brief



	 project title
Please state the title of your graduation project (above) and the start date and end date (below) Do not use abbreviations. The remainder of this document allows you to define and clarify your	 d simple.
start date	 end date

INTRODUCTION **

Please describe, the context of your project, and address the main stakeholders (interests) within this context in a concise yet complete manner. Who are involved, what do they value and how do they currently operate within the given context? What are the main opportunities and limitations you are currently aware of (cultural- and social norms, resources (time, money,...), technology, ...).

space available for images / figures on next page

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Initials & Name

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Title of Project



introduction (continued): space for images

image / figure 1:

image / figure 2: _____

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Title of Project

Initials & Name _____ Student number _____



PROBLEM DEFINITION **

Limit and define the scope and solution space of your project to one that is manageable within one Master Graduation Project of 30 EC (= 20 full time weeks or 100 working days) and clearly indicate what issue(s) should be addressed in this project.

ASSIGNMENT **

State in 2 or 3 sentences what you are going to research, design, create and / or generate, that will solve (part of) the issue(s) pointed out in "problem definition". Then illustrate this assignment by indicating what kind of solution you expect and / or aim to deliver, for instance: a product, a product-service combination, a strategy illustrated through product or product-service combination ideas, In case of a Specialisation and/or Annotation, make sure the assignment reflects this/these.

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PLANNING AND APPROACH **

Include a Gantt Chart (replace the example below - more examples can be found in Manual 2) that shows the different phases of your project, deliverables you have in mind, meetings, and how you plan to spend your time. Please note that all activities should fit within the given net time of 30 EC = 20 full time weeks or 100 working days, and your planning should include a kick-off meeting, mid-term meeting, green light meeting and graduation ceremony. Illustrate your Gantt Chart by, for instance, explaining your approach, and please indicate periods of part-time activities and/or periods of not spending time on your graduation project, if any, for instance because of holidays or parallel activities.

start date _____-

end date

- -

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MOTIVATION AND PERSONAL AMBITIONS

Explain why you set up this project, what competences you want to prove and learn. For example: acquired competences from your MSc programme, the elective semester, extra-curricular activities (etc.) and point out the competences you have yet developed. Optionally, describe which personal learning ambitions you explicitly want to address in this project, on top of the learning objectives of the Graduation Project, such as: in depth knowledge a on specific subject, broadening your competences or experimenting with a specific tool and/or methodology, Stick to no more than five ambitions.

FINAL COMMENTS In case your project brief needs final comments, please add any information you think is relevant.

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