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How Does Work Shape Informal Cities? The Critical Design of Cities and Housing in Brazilian Slums

Ana Rosa Chagas Cavalcanti

ABSTRACT - This essay is conceived as a reaction to the past conference Shaping Cities of the Urban Age at the 2016 Venice Biennale, Reporting from the Front. In light of numerous global crises, urban explosion, housing shortages and rising social movements, contemporary architecture is increasingly being pushed to investigate the social dimension, impact and implications of urban design.

In particular, architectural education institutions and practices are expected to be more focused on the social fabric and to address current economic and politic scenarios. How could design dialogue positively influence the great social phenomena in cities where the scarcity of resources, migration, urban informality, global warming and economic crises are the most thriving endeavours? The essay speculates that the importance of labour of slums' dwellers can assist planners and architects to design with social impact. Authors who study informal settlements usually do not mention that labour practices are the main driving force behind the design of slums. Labour is currently shaping the slums, in terms of material usage and otherwise.

Keywords: labour, incremental housing, informal settlements, favelas

In this essay I will discuss the design of *favelas* in Brazil. The aim is mainly to highlight how labour can be used as a design tool to address social and economic phenomena shaping the slum. This will be done by analyzing the informal aspects of slums, the rising inequality and urban-rural migration patterns in Brazil. A critical analysis of the presentations delivered at the

conference "Shaping Cities" ¹ of the Urban Age at the 2016 Venice Biennale, *Reporting from the Front*, will be reported. (See also Brunella Angeli, *The Plan Journal* 1, no. 1 [2016]: 119-128. - Ed.) These findings will be compared to empirical data that were personally acquired from Brazilian slums ² during the period from 2009 until 2016. Overall, the objective will be to try and consider social aspects within a method of design.

Research has shown that *favelas* have a different land status, different patterns of urban conglomeration and parcelling. However, when compared to formal urban planning the same logic of investment and housing commodification applies. Within *favela* societies, people sell, use and divide their properties according to non-institutionalized rules, and their notion of what is shared, public or private is slightly different from that in formal urban planning environments. This leads to a greater presence of tighter, more close-knit communities. A block of houses may be a single house, with various owners sharing it (e.g. villas), the first floor of a house may be for one person and the second for another. In fact, most of the batidas de laje³ are made for other people. The alleys and stairways are public spaces shared by all. Parcelling a house depends on the economic aim or need of a dweller. Finding a piece of land or a house to buy or rent depends on negotiations with the residents of a *favela*. The right to "verticalizing" depends on the expertise of the masons who are responsible for building the roof and/or the economic resources of the property owner. The need for shelter is considered as a way to acquire land in the outskirts of the *favela*. The centre is often more expensive, but still targeted by people in need for shelter. Finally, when residents move to vertical or mass housing units they repeat the social practices that they do in the favelas.⁴

With the same logic, the price of rent, land and property in *favelas* is consistently rising, almost proportionately with prices in the cities. Residents generally compare the prices of rent within the *favela* itself. In 2014, a typical house for rent in a favela (50 m²) would cost 350 Brazilian reais per month (US\$106.88).⁵ in the city of Maceió. In general, this is practically half of what one could ask in a middle class neighborhood within Farol, a neighborhood where a typical house for rent (50 m²), would cost circa 600 Brazilian reais per month without taxes (US\$183.22).⁶ Such discrepancies are slightly higher amongst people who live in big metropolitan areas such as Sao Paulo and Rio de Janeiro, which makes it much more affordable for low-income groups to dwell in slums.

In this scenario it may be observed that a capital incursion is developing within *favelas*: supermarket chains and products are expanding, real estate has arrived: people who received houses from the PAC (*Programa de Aceleração do Crescimento*) are illegally selling their tenure for higher prices.⁷ Hipsters, creative classes and *gringos* are moving to *favelas*, in the process of which they contribute to the gentrification of land and goods. Apart from this, one may note that investment in hotels, museums, social



Figure 1. Man building a house in the Favela Sururu de Capote. Photo by Author, 2009.

activities, NGOs, UPPs (*Unidades de Polícia Pacificadora*) and other similar activities are constantly increasing.

The aforementioned notions express the fine line between considering the *favela* as an idealistic, unknown dimension with an abstract logic (this is a typical way to *romanticize* poverty), or stating that favelas are entirely articulated with materialistic and accumulative values. The difference between these two views should be highlighted.

The needs and patterns of *favela* communities have been studied by the author since 2009. Although the collected data can be used in the design of *favela* houses, it is still somewhat blurry to be adopted by established disciplines such as architecture and urbanism. The results come from an ethnographic study of the *Favela Sururu de Capote* in Maceió as well as the social housing that has been conceived to shelter its removed inhabitants in light of the recent Brazilian urban challenges. This research shows how residents' labour activities have transformed both public spaces and private homes in the favela and how practices of various scales and modes have been contributing to the distribution of urban inequalities and the growth of social informality. (Fig. 1.)

SLUMS AND FAVELAS

The definition of "slums" varies significantly from one country to another. Slums relate to various phenomena such as urban informality, industrialization processes, rural-urban migration and lack of housing policies. Nevertheless, the UN defines slums as dwellings with a lack of minimum hygiene standards, infrastructure and living spaces. They are often attributed to countries of the Global South, but there are numerous records in literature showing the presence of slums in the Global North. The depictions of slums in London by Friedrich Engels in the nineteenth century, the *bidonvilles* in Montparnesse, *bairros de lata* in Portugal, *Little Italy* in New York and the *lamiere* in Italy are only a few examples. In these countries, slums are not just something of the past, but they exist even today, and can be instigated by factors such as social inequality (e.g. Clarkson Avenue in New York) and migration from war and poverty (e.g. the *bidonville* near Porte de Clignancourt in Paris).

Slums were an issue in the past, they are a challenge in the present and they will continue to be a great concern in the future. Slum populations will be on a significant rise in the next few years according to seminal public debates and institutions such as the "Urban Age" by the London School of Economics and Alfred Heerhausen Society, Habitat III, as well as the Venice Biennale.

In contrast to other slums, *favelas* are some of the most consolidated slums because they are located in Latin America, which is the most urbanized continent in the world. In Brazil, more than 80% of the population lives in urban centers. *Favelas* seems to be the only affordable option for most of the low-income groups in Brazil. Many of these people are not connected to the sewage system and do not benefit from waste collection services. In this sense, informal processes can be seen as having a leading role in shaping urban environments. The high housing deficit in Brazil has caused the Federal Government to establish a Program to House low-income groups and removed inhabitants of slums: *Minha Casa Minha Vida* (MCMV).

Favelas are very emblematic spaces but they are stigmatized as having high crime rates and poverty. State agencies and institutions show little interest in working within such contexts (e.g. *Favela Bairro*) by removing inhabitants from risky areas and relocating them to social housing complexes (e.g. MCMV). Nevertheless, such projects would not consider the social practices of inhabitants and thus fail to achieve qualitative results in the design process. These complexes are located at the peripheries because land is cheaper, infrastructure is poor, and building designs are usually standardised.

Furthermore, there is a capital incursion in the *favelas*. Shopping malls and supermarket chains are investing in *favelas* and inducing a consumption model that addresses the new favela middle class. This model mirrors the standards found in the middle class in Brazil to the classes C and D.⁸ Goods can be paid through instalments, and credit given to most low-income groups. Some of the pitfalls resulting from such capital incursion is gentrification, which forces the poorest of the poor to move to peripheral areas to build new slums. The population in slums is not homogenous. This

has been partially due to the migration of artists, *gringos*, creatives, and hipsters to favelas who are attracted by the romanticized idea of slums or lower rental prices. This can be viewed as a *hipsterization* of slums. Another important aspect is that the actual participation of slum dwellers in political life is still challenged, with laws such as the *Estatuto da Cidade* and the *Lei de Assistência Técnica* still in dire need to overcome bureaucracy. Also detrimental to this inclusion is the political interest by mayors or institutions, political clienteles and a strong patriarchal rationale, especially in cities that are not located in highly urbanized areas.

A SLUM FROM THE FIELD: SURURU DE CAPOTE

The Favela Sururu de Capote is located in Maceió, the capital of Alagoas State, Brazil. In 2007, it was considered by FAO-ABRANDH (UN related institution in Brazil) as one of the worst human settlements located in an urban area. In the Favela Sururu de Capote planning is deeply related to the labour of its inhabitants. In this particular case, 80 % of inhabitants live from the fishery of *sururu*, which is a mussel abundant in the lagoon located along the Southern border of the slum. Most of the inhabitants are migrants who travelled from the rural areas of Alagoas State to Maceió, after losing their jobs in the sugar cane farms (Usinas de Açúcar), which is one of the main economic activities in Alagoas. In the morning, the fishermen go to the lagoon, search for *sururu* and then deliver it through the favela alleys to women of the community, who are responsible for cleaning it. After this, other members of the community transport the goods from the women's houses to the sales point, which is generally located at the border between the favela and the formal city. People from all over the city go there to buy *sururu*. Labour produces a particular *urban* porosity that conjunctionally addresses the informal city and the formal city, the low-income groups and higher income groups. The sururu of the Favela Sururu de Capote can be ordered in a wide variety of restaurants in Maceió and it can also be exported to other regions of Brazil and of the world. It costs 2 reais per kilo (US\$0.58) per kilo in the Favela Sururu de *Capote*, 13 reais (US\$3.82) per kilo in a typical supermarket and 20 reais (US\$5.89) per kilo plus taxes to national and international exportation companies.⁹

The working practices described above are not only necessary to allow the subsistence of dwellers, but tackle a broader ecology of slums indicating the emergence and slum growth in the world within a greater economic system. It seems that a new cartography of economic flows is falling into place, whereby some international manufacturing sectors can benefit from the work of slum dwellers. However, it is worth mentioning that inherently, a spatial inequality is embedded within the process of emergence and slum growth through the rise in migration of dwellers from rural to urban areas. These migrants are thriving through labour opportunities in cities. An example is the *Favela Sururu de Capote*, whose makers are actually migrants from rural areas.



Figure 2. Window-shop, a spatial device that allows inhabitants to trade products and preserve their domestic lives. Photo by Author, 2009.

According to Alejandro Aravena, ¹⁰ social practices address the need for synthesis, which architects and urban planners consistently seem to face. Adding to that, I believe that labour provides a synthesis for the design of slums. Numerous spatial attributes and planning rationales indicate how labour was imperative to the design of the Favela Sururu de Capote slum, literally shaping it. The alleys of this slum are straight because they have to facilitate the transportation of *sururu* from the lagoon to the women's houses or to the sales point of *sururu*. This contradicts predominant literature on informal settlements which states that *favela* alleys are "rhizomatic."¹¹ Moreover, many spatial attributes or incremental capacities of space are related to the need to work and dwell at the same time. (Fig. 2.) There is also an awareness towards the fact that the social practices within slums are replicated in social housing, especially those related to labour. Also, the incremental gualities and processes of building which were also documented in the literature of slums (e.g. John F.C. Turner and Charles Abrams¹²) should be not taken for granted. The expansion of a house is not always related to the expansion of a family but is also related to working practices. Labour activities are not directly related to design processes in the literature of slums, but it is usually tangentially addressed.

The "logic of labour" was so strong that when inhabitants moved to institutional social housing (such as one project which was financed by MCMV), the inhabitants started to change the design of the buildings. Walls were turned down and new economic activities such as hairdressing salons; electric services, clothes repair services, *sururu* sales points and other improvised spaces (such as ones to sell *sururu*) became apparent within this social housing complex. The importance of labour to inhabitants who have been removed from slums is also very important and perhaps more urgent

in the context of inhabitants who are transferred to social housing. Once relocated, inhabitants have to pay bills, electricity and legal fees and although they have their tenure secured, they have to maintain their dwellings. Finally, it has been observed by researches in other slums that what happens in the Favela Sururu de Capote cannot only be noticed in Brazil, but also in Dharavi (Mumbai, India), ¹³ *Makoko* (Lagos, Nigeria) and so on. (Fig. 3.)

SLUMS SHAPED BY LABOUR

In *favelas*, residences are usually spaces where inhabitants both dwell and work. These are the kind of inhabitants who open nurseries, praying services, grocery shops, ice cream shops, sewer services, carpentry, masonry, or magnificent ironwork workshops, car repair shops, market sellers, hairdressers, clothes shops, bars, restaurants, and tattoo shops. They are also taxi drivers, maids, hairdressers, shop vendors, market vendors, public school teachers, hawkers, carter drivers, guards, policemen, masons and others who live in the *favela* but work in the so called "formal city." The *favela* can be described as a place with a network of opportunities and skilled individuals who continually transform the space. People in *favelas* are well informed, hardworking and routinely update their knowledge and capabilities. Thus, it is somewhat symbolic to state that a favela is a doorway for the proletarian class to thrive as there is a healthy, active network of opportunities and skilled workers.

The need to work and thrive goes beyond the constitution of a space, but it is part of its phenomenology. A house is shaped around the needs of



Figure 3. Man carrying *sururu* along the alleys of the Favela Sururu de Capote. Photo by Author, 2009.

survival making steady work (or perhaps income) fundamental for a dweller. Residences, houses and space attributes do not stop negotiations between dwellers, which set the basis for designing the house. Therefore, when inhabitants of the favela Sururu de Capote moved to a mass housing unit in Maceio (3 storeys in height), such residences were a completely new, unknown territory for the automatic provision of the inhabitants. Vertical housing methods and mass housing blocks do not stop incremental spaces; nor the formations of working spaces. (Fig. 4.)

However, the feature of work in slums in Brazil and all around the world is not very well documented. Usually, academics do not go beyond a short emphasis on the subsistence or importance of work. implying that work is an important feature of proletarian working construction. According to AbdouMaliq Simone¹⁴ who documents slums in Jakarta (Indonesia), work suffers a sort of dissimulation: "homes pretending to be factories, factories pretending to be homes, prayer groups pretending to be political parties, pretending to be commercial associations pretending to be clubs."¹⁵ For Sheela Patel, ¹⁶ who studied the Dharavi slum in India, labour could have been addressed by institutional and corporate projects whose ambition is to shelter inhabitants who are removed from that slum. Mike Davis points out how labor is important to slum dwellers. ¹⁷ Paola Berenstein, ¹⁸ who studied the aesthetics of *favelas*, talks about work and subsistence as an epicurean rhythm. Robert Neuwirth says that it is "stoic" when he describes the work of slum dwellers in Nigeria. ¹⁹

However, in the two case studies concerning *favelas* that have been studied through ethnographic research (i.e. the same methodology) there is barely work dissimulation: inhabitants place signboards and are proud to show their economic activities, especially at the bottom of houses. Work happens in the street, and it is evident to see the place thrive in alleys and spaces around the slums.

From what was experienced in these two slums through seven years of research, it can be concluded that slums are shaped by labour on three scales. These aspects are part of a slum ecology and they can address epistemological gaps in the literature of informal settlements and clarify relationships that have been defined otherwise. Slums can go beyond state simplifications in which formal planning is a form of simplified planning (e.g. norms, control and regulations) and they can also contribute to the ongoing planning discussion, reinforcing the fact that informal planning corresponds to the existing practices and relationships of people who, in the slum scenario, are being constantly redefined.²⁰ Perhaps slums may address the post-colonial author's work from Homi K. Bhabha²¹ who states that political force erases plurality. It may also address institutions and associations of slums with lack of structures such as stated by Gilles Deleuze and Felix Guattari:

"The smooth spaces arising from the city are not only those of worldwide organization, but also a counterattack combining the



Mudancas no conjunto MCMV Para Sururu de Capote (2010-2015) MCMV Housing: Favela SDC (Changes from 200 until 2015)

Em 2010, entrega do conjunto.

Figure 4. Modifications in social housing buildings related to working activities. By Author, 2009.

smooth, and hole and turning back against the town; sprawling, temporary, shifting shantytowns of nomads and cave dwellers, scrap and fabric patch-work, to which the striation of money, work or housing are no longer relevant."²²

Finally, the parochial concept of Ananya Roy²³ is brought forward. She claims that there is a new epistemology expressed by dwellers who produce concepts which are equally rich for us to understand informality. Informal planning is a varietal form of planning and it redefines relationships that are not contradictory to those of formal planning and has its own logic and synthesis (labor shaping spaces and forces within slums is one of these proofs).

Above all, the aim is to explore labour in slums in a way that uncovers binary generalizations of formal and informal processes, which shows informal planning as a terrain where work, housing rules and market are not normally applied.

WORK ON SEVERAL SCALES: AN INTELLECTUAL DEBATE

In the following section, the impact that labour has on shaping spaces in the *favela* at several scales (the territorial scale, the city scale and the *favela* scale) will be showed. On a territorial scale, the capital and the formation of capitals within cities will be discussed. Across the world, labour territories contribute to the emersion and growth of a slum. The distribution of labour and settlement with respect to opportunities, provision of infrastructure will be discussed, bringing to light new assemblage opportunities of work. Finally, at the *favela* scale the design of houses produced by inhabitants are discussed. These houses are designed to flourish, securitize, and perpetuate work activities yet at the same time to preserve the concurrent domestic lifestyle.

Territories (Cities): a thesis on urban-rural migration, global market and the emergence and growth of slums

The 98 % of future urban development is going to occur in the developing world. ²⁴ Latin America is the most urbanized region on earth. In addition, according to Joan Clos, from UN Habitat, the spare rates of urbanization in that area is tending to be de-urbanized in the next few years. Nevertheless, also according the studies by Eduardo Rojas, Maceio has one of the fastest rates of urbanization in the world. ²⁵

Cities are concentrations of opportunities, jobs, education, health and recreation. Thousands of people move to cities everyday. Cities are also social vehicles which deliver public policies aimed at improving people's qualities of life; They have more efficient access to sanitation, to education and transportation. Critical mass and knowledge creation are also other important features of cities.

The difference between rural and city dwellers' income is crucial to understand the housing crises that most are currently facing. Institutions and corporations tend to turn a blind eye towards the increase in slums because the more jobs offered by the city, the bigger the housing problem, and this is a problem that cannot be solved instantly. Generally, countries without rigid regulations do not pay much attention to the relation between jobs, opportunities and housing, a situation that is further enhanced by the global crisis.

According to David Harvey, ²⁶ informality is the core process of neo-liberalism. Thus, labour opportunities and business networks are attracting people to go to cities. This migration is indisputable and unfair for those people who save money in the rural setting. Slums are a consequence of that process. The cheap price of labour and goods which are produced in the informal



Figure 5. Flows of people and goods to the slums in Maceio (red) and destination of goods produced in slums in Maceio within a broader economic system.

settlements also stimulate eastern countries to set parts of their productive system in the southern hemisphere. The production of food is greatly processed in agricultural fields in China, retail manufacturers have factories in India or employ slum workers from the southern hemisphere. A new cartography and epistemology of labour in the world is crucial to understand the appearance and growth of the slums. (Fig. 5.)

It is important to remind that according to London School of Economics, slums are becoming important economic actors in a global scale. Adding to that the lack of research in how labour shape slums also causes blunt knowledge on the effect of work. Indeed, The economy in slums is perhaps a less discussed dimension of informal development, as stated by Edesio Fernandes who claims that the costs of informal planning to society are surprisingly high.²⁷ (Fig. 6.)

Inequality infrastructure: peripheries and centres (skilled and non skilled labour distribution in the city)

This section covers the infrastructural needs required by workers who commute between the suburbs and the city centres. Work in the slums can be an option for rural and urban migrants. City centres may be defined as conglomerations of companies in need of other auxiliary companies around them. Thus, since both skilled and non-skilled labour is heavily concentrated in this area, those whose income is below average would have to live within a commutable distance. Typically, these slums would imply that further infrastructure is needed to accommodate the proletarian classes living in the peripheries of the city.²⁸

However, slums create their own central nodes within themselves, points of architectural relevance, which should be explored in terms of their spatial quality, cartographic nature and territorial infrastructure. Slums and centres are often referred through these binomials. Despite their material limitations, informal cities are becoming relevant economic actors on a global scale.29 Interestingly, such distribution patterns of centres and peripheries seem to be the same in the suburbs in Europe.

This is also explicit in literature in the fact that *favela* dwellers are mostly people from the countryside: people who live in the suburbs but work in the city centre or new industrial areas as was explored in the case studies. Upon examination of Brasilia, Edesio Fernandes and Peter Keller observe that there seems to be a wider process in place, and they state that Brasilia was planned out of the blue. Workers built the boundaries of the city by contributing to it through manual labour and nowadays it has some of the vastest slums in Brazil (such as the Favela Sol Nascente). In this context, formal and informal are inseparable and undefined. Similarly, Alfredo Brillembourg states that slums are recycling machines.³⁰ Slums are not mere entry doors of the work in the cities as modern theorists such as John Turner believed, they are permanent places in the cities, especially because there is labour opportunity within the slum. It is important to stress that diligent business strategies do happen in reality, sometimes using child labour who are paid less than a minimum salary. In total, slums may become significant labour working forces in cities and there must therefore be some awareness to dignify the working conditions within them.

Cities and design as tools: porosity and work opportunities within favelas

Within the material agglomerations and spatial attributes of a *favela*, work and all that revolves around it becomes highly important. Throughout seven years of research on the Favela Sururu de Capote (FSC) it has been observed that many of the houses and spatial attributes were related to work practices of the inhabitants.³¹ The incremental capacity of the space should not be taken for-granted or associated with the bucolic idea of a family which finds itself a piece of land and self-builds its own home due its uncontrolled growth. Many of the modifications and spatial adaptations have a purpose related to the working activities of the inhabitants. Alleys were built straight to allow for the working activities, thus there is a planning rationale to protect both the domestic and commercial activities of slum dwellers, allowing them to co-exist at the same place, and a planning rationale to dispose the sururu, transport it and so on. Houses and shops in the slums have to be connected to working areas and this should be considered by any social housing project addressing removed inhabitants of slums. Unfortunately the two projects delivered to the FSC, a self-help project in the 1980s and a mass housing project in 2010, did not address the social practices of people.

CONCLUSIONS

The aim of this essay was to provide an insight for designers who want to address social housing plans in the context of slums and proletarian classes, combining results from personal fieldwork with theoretical



Figure 6. Migrants and inhabitants of *favelas* (transnational migration from Africa and rural northestern regions). Photo by Author, 2015, 2009.

studies presented at the 2016 Venice Biennale. The importance of considering labour as a design factor within informal settlement development was highlighted here to stress questions raised at the Biennale. At that forum, Aravena stated that, irrespective of their political, economic or environmental views, architects are ultimately designers. ³² In today's world, the impact of architectural design in cities is not only an effort to synthetize issues on a single project, but also an effort to theorise on how complex social phenomena directly affect individual lives in everyday life.

The search for a social position in architecture may go through the observation of everyday life. New methods, tools and definitions of informal architecture and informal planning are needed. Experimental methods and tools must address issues that are never taught to architects, as says Aravena.³³ Social practices are taught as something very different from the architecture education, but architecture is born from a social practice. Social practices need to be taught as a relevant aspect of design, there is a need for synthesis of social practices into architecture pedagogy.

Architecture practices in slums should not be a monolithic activity but more like a summary of many other disciplines such as political economy, sociology and anthropology. Independently of the orientation of architects who aim to work within the existing contexts of slums (activists, or institutional architects), there must be an awareness of the social practices within these slums. They are still considered to be part of another field of inquiry: instead, they must be translated into a design language as pedagogical tools for future architects and urban planners.

Notes

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https://urbanage.lsecities.net/conferences/shaping-cities-venice-2016.

2. Ana Rosa Chagas Cavalcanti, "Critical Roles of Architecture," paper presented at the II CriticAll Conference, Madrid, June 2016.

3. Batidas de Laje is a slum's slang, which means "to build another floor on a house."

4. Ana Rosa Chagas Cavalcanti, "Dos calejados pés os filhos de mae lagoa: a invenção do espaço a partir dos ritos de Sururu" (graduation thesis, Universidad Federal de Alagoas, 2009)..

5. Currency converter (12 September 2016).

6. Ibid.

7. Brazil Investment Guide, "Real Estate Speculation in Brazil's Favela Communities," published on March 14, 2013. Youtube video:

https://www.youtube.com/watch?v=QIIOCQdpJAk.

8. Classes C and D, also known as the Brazilian "middle class," are defined by Brazilian scholars as social groups in which individuals earn from 291 Brazilian Reais (US\$88.76) up to 1019 Brazilian Reais (US\$310) per month.

9. Currency converter (30 November 2016).

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19. Robert Neuwirth, Shadow Cities, New York: Routledge, 2006.

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31. Ana Rosa Chagas Cavalcanti, "Critical Roles of Architecture," cit.

32. Alejandro Aravena, "Reporting From the Front," cit.

33. Alejandro Aravena, "Architects ' Are Never Taught the Right Thing ' Says 2016 Pritzker Prize Alejandro Aravena," interview by Anna Winston, 13 January 2016,

https://www.dezeen.com/2016/01/13/alejandro-aravena-interview-pritzker-prize-laureate-2016-social-incremental-housing-chilean-architect/.

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