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# **Empathy-Centric Design At Scale**

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## **ABSTRACT**

EmpathiCH aims at bringing together and blend different expertise to develop new research agenda in the context of "Empathy-Centric Design at Scale". The main research question is to investigate how new technologies can contribute to the elicitation of empathy across and within multiple stakeholders at scale; and how empathy can be used to design solutions to societal problems that are not only effective but also balanced, inclusive, and aware of their effect on society. Through presentations, participatory sessions, and a living experiment—where data about the peoples' interactions is collected throughout the event—we aim to make this workshop the ideal venue to foster collaboration, build networks, and shape the future direction of "Empathy-Centric Design at Scale".

#### CCS CONCEPTS

 Human-centered computing → HCI theory, concepts and models; Empirical studies in HCI.

#### **KEYWORDS**

HCI, empathy-driven design, design at scale, design for society

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#### 1 BACKGROUND

When designing solutions at a large temporal and geographical scale to address societal problems, it is essential to consider both human needs (e.g., safety) and values (e.g., inclusiveness, ethics) [23]. The advance of new technologies (e.g., AI, novel sense-making algorithms) and the increased affordability of sensors enable designers to collect data from a large and diverse set of users. The information in the user-contributed data is primarily used to design solutions

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through optimizing quantitative metrics, such as efficiency [16], environmental and economic indicators [5], or criminality [21, 32]. However, this optimization approach can lead to solutions that favor the decision-makers rather than balancing the needs of all stakeholders, which may result in not inclusive solutions and a lack of trust among the individuals [7]. For instance, a policy that is developed to maximize public safety with criminality indicators (such as [21]) will advocate a mass deployment of security cameras, which can have privacy concerns and may give people the uncomfortable impression of surveillance. Another example is that an urban intervention, designed using optimization approaches, can lead to inappropriate solutions that systematically deny services for part of the population<sup>1</sup>. While these solutions may successfully address the main problems of concern, in the long term, their unseen effects can have a negative social impact on a part of the population, typically minorities or vulnerable individuals [2].

To take social impact into account, we need to develop humancentered design approaches that works at a large scale, is datadriven, and can fully capture the diverse and complex landscape of people's needs, interests, and values (such as those described in [8]). Current participatory design methods (such as Community Citizen Science [13], workshops, and focus group interviews) have the benefits of centering on people's perspectives [31]. However, these methods can suffer from scalability and hyper-locality problems [6]. This means that the resulting solutions are designed for a specific local context, which can be difficult to generalize to broader contexts. Moreover, these methods rely on designers' experiences in integrating conflicting perspectives at a small scale [14], and there is a lack of digital tools that can support designers in handling conflicts at a large scale.

Besides the scalability concerns, we further argue that it is crucial to develop co-design methods and tools to elicit empathy among stakeholders to establish trust and form sustainable relationships. We believe there is a need for novel digital-supported methodologies to support the elicitation and integration of human needs in humancentered design approaches through the development of empathetic relations. Current design research considers empathy a crucial factor in understanding better about people's needs [28]. Empathy is defined as "the intuitive ability to identify with other people's thoughts and feelings - their motivations, emotional and mental models, values, priorities, preferences, and inner conflicts" [18], which means going beyond "knowing the user" and understanding

<sup>&</sup>lt;sup>1</sup>Unpleasant Design & Hostile Urban Architecture: https://99percentinvisible.org/ episode/unpleasant-design-hostile-urban-architecture/

how it *feels like* to be that person [15, 37]. For decades, scholars have studied how forming empathetic relationships between designers and users results in better products or services [37]. A large variety of methodologies have been developed to get the designers "into the shoes" of the people they are designing for: cultural probes [17], focus groups [19, 27, 35], storytelling [25, 30, 33], and simulation of the user's condition [3, 4, 9].

HCI and many other disciplines have investigated the importance of empathy: in patients medic relation [20], education [1, 36], racial bias reduction [24], gaming [1, 11], design [10, 28, 38]; and with different technologies like, virtual reality [1, 20, 34], mobile [22] and wearable devices [12, 26], and artificial intelligence [29]. Building on previous work, in this workshop, we take a multi-stakeholder perspective to create empathetic links both across and within various groups of people, including designers, decision-makers, scientists, and citizens.

This workshop aims to bring together different scholars—including computer scientists, social scientists, designers, psychologists, policymakers, and practitioners from other disciplines—to share their knowledge, experience, and ideas about working with empathy for large-scale societal impact. Our ambition is to become a venue that blends the aforementioned expertise to define future research and collaborations in the "Empathy-Centric Design at Scale" area. This diversity of expertise is fundamental since we want to investigate how new technologies can support the design with and for empathy in the following cases:

- For different purposes. Solutions to societal problems may take many forms, such as a policy, a service, or a product. Depending on the context, the required methods and the supporting technologies in the design processes of these solutions can be very diverse. Thus, we need to identify and evaluate the roles of empathy in co-designing these solutions. Which facets of empathy (cognitive or emotional) can be elicited in which context? How can we embed these empathy facets in different co-design contexts that lead to inclusive solutions? How can we develop and use new technologies (e.g., virtual reality, AI, internet of things, and wearable sensors) to facilitate empathy design for various purposes?
- Across and within multiple stakeholders. Societal problems affect a large variety of stakeholders, each with a different set of needs and values. In order to design inclusive solutions, it is important not only for the designers and decision-makers to understand the citizens but also for the people belonging to the same group to understand each other's perspectives. How can new technologies empower creating empathy across and within multiple stakeholder groups? What are the co-design methods that can make different and diverse communities empathize with each other? How can empathy be employed to reach broader communities and gather unbiased data?
- At different scales. Solutions can affect society at different scales, such as a policy at the national level, an urban intervention at the city level, or a plan within an organization. Moreover, different scales can have diverse sets of technological and societal challenges. For instance, as the scale becomes larger, reaching out to diverse stakeholder

groups (especially underserved communities) and representing different perspectives can be much more challenging. How can we develop or adopt digital tools to elicit empathy at different scales, especially at the large scale that is hard to tackle using tools that were developed to support small-scale design activities?

We want to take the opportunity of this workshop to study the role of empathy in a design process and to provide scholars with data and insight to kick-start future research on this topic. To do so, this workshop will be a living experiment, where all the interactions—onsite and remote—between the participant will be recorded (e.g., talks, questions, comments), annotated, combined with sensor data from wearable devices, and made public for everyone to access. We envision the outcome from the discussions—e.g., action points for a common research agenda—together with the collected dataset to be the starting point where researchers from many disciplines can work together and contribute to the area of Empathy-Centric Design at Scale.

#### 2 ORGANIZERS

Below is a list of the organizers' short biographies. Their expertise and interests are diverse but in line with the workshop topic, which reflects our goal to have interdisciplinary perspectives and discussions. They come from different academic fields and industry, and can bring on the table not only a richer set of perspectives but also a diverse and complementary network of people that may be interested in the workshop.

Andrea Mauri (main contact) is a Postdoctoral Researcher at the Faculty of Industrial Design Engineering at Technische Universiteit Delft (Netherlands). He is also a Research Fellow at the Amsterdam Institute for Advanced Metropolitan Solutions. He has a background in applied machine learning and data science. He is interested in the design, implementation, and evaluation of novel computational methods and tools - focusing on hybrid human-AI methodologies - to support the design processes addressing societal problems by integrating human and societal needs and values. (Website: https://www.andreamauri.com)

Yen-Chia Hsu is a Postdoctoral Researcher at the Faculty of Industrial Design Engineering, Technische Universiteit Delft (Netherlands). He studies methods to co-design, implement, deploy, and evaluate interactive AI systems that empower communities. He applies crowdsourcing, data visualization, machine learning, computer vision, and data science to engage and assist communities in addressing local environmental and social concerns. (Website: http://yenchiah.me)

Marco Brambilla is a full professor at Politecnico di Milano. He manages several research and industrial innovation projects. His research interests include data science, software modeling languages, crowdsourcing, social media monitoring, data-driven innovation, and big data analysis. He is the main author of the OMG standard IFML. He is associate editor of the journals: Web Engineering, Digital, and Advances in Human-Computer Interactions. (Website: https://marco-brambilla.com)

**Ting-Hao 'Kenneth' Huang** is a tenure-track Assistant Professor at the College of Information Sciences and Technology of the Pennsylvania State University. His research lies in the intersection

of Artificial Intelligence and Human-Computer Interaction, imagining new possibilities of human-AI collaborations. Dr. Huang explores the creative and complex domains, such as open conversation, writing support, and automatic storytelling, which seem exceptionally challenging to automate. His work aims to move automation beyond low-level, mundane tasks to augment human creativity and sociability. (Website: https://crowd.ist.psu.edu/index.html)

**Aisling Ann O'Kane** is a Senior Lecturer in Human-Computer Interaction for Health at the University of Bristol and is Deputy Director of the EPSRC CDT in Digital Health and Care. She has over ten years of experience studying the real world use of health and care technologies outside of clinical settings. (Website: https://research-information.bris.ac.uk/en/persons/aisling-a-okane)

Himanshu Verma is a Tenure-Track Assistant Professor at the Faculty of Industrial Design and Engineering at Technische Universiteit Delft (Netherlands). He has a background in HCI, UbiComp and Social Cognition. He is interested in examining collaboration at scale, and his current research is focused on sensing and modeling of interpersonal collaborative processes and how they can be better supported through wearables. In addition, he is also interested in studying the perceptual, cognitive and experiential aspects of human-AI collaboration. (Website: https://vermahimanshu.com/)

#### 3 LINK TO WEBSITE

The website will be hosted at a public GitHub repository using the GitHub Pages service<sup>2</sup>. The website's content will contain the information of organizers, important dates (e.g., submission deadline, notification of acceptance, etc), workshop schedule, updates about the workshop, call of papers text, and the link to submit the manuscript. We will also make the accepted papers available on the website before starting the workshop. After the workshop, we will also update the website with the workshop's summary, output, and results.

#### 4 PRE-WORKSHOP PLANS

Our goal is to hold an interdisciplinary workshop, including industry and academic researchers from the areas of ACM SIGCHI (e.g., CHI, IUI, DIS, CSCW, UbiComp), web science (e.g., WWW), social science, psychology, artificial intelligence, health, and policy-making. The organizers are active in these research areas and plan to encourage colleagues and students in their networks to participate in this workshop.

We will distribute the call for papers information through the ACM SIGCHI mailing list, the website that we will set up, and the organizers' professional networks, such as institution mailing lists and social media (e.g., Twitter and Facebook). We plan to host around 15 to 20 participants in the workshop, which we believe is a suitable size for building a community, networking with each other, and engaging in conversations.

For paper selection and reviewing, the workshop organizers will reach out to more researchers to form a program committee. We aim to have a good balance of diverse perspectives and topics that are related to the workshop themes. Each paper submission will receive at least two reviews from the program committee to assess the novelty, provocativeness, quality, and relevance. Those with well-presented and insightful contributions will be selected.

Before the workshop, we will make the accepted papers and workshop schedule publicly available on our website. For the accepted papers, we will request slides for a short live presentation and also an 8-minute video from the authors, and we will upload these materials to our website before the workshop. One week before the workshop, we will ask the participants to familiarize themselves with the papers and the videos. We will also distribute necessary information (such as a survey to sensitize people) regarding the interactive workshop activities that we plan to engage participants.

During the workshop, we plan to run an experiment related to how empathy affects conversations in academic settings. From the live experiment, we plan to collect research data to gain insights into the role of empathy in the co-design process. Information about the experiment is described in the next section. Before the workshop, we will ask the participants (via email) if they would like to bring their own sensors or device for the data collection process. We will also distribute an online informed consent form (via email) about data collection to the participants.

#### 5 WORKSHOP STRUCTURE

We propose a full-day workshop with submissions that includes position, work-in-progress, provocation, demo, or poster papers (between 4-6 pages, excluding references). We are interested in a wide range of novel concepts and perspectives. The workshop will be held in virtual form, using Zoom<sup>3</sup> or others online services. Details of the setup is mentioned later in Section 7. We will use Miro<sup>4</sup> as a way to allow collaborative activities with remote participants. The entire event is estimated to be around 8 hours with different activities, including presentations, social events, breaks, and discussions as shown in Table 1.

We plan to make the workshop highly interactive by engaging people in group discussions. As a workshop is a place where future research is *designed*, we plan to make EmpathiCH a living experiment. Every interactions (e.g., Q&A sessions, panel) in presence and virtual (e.g., audio and video feed) will be recorded and later collaboratively analyzed to understand the role of empathy in such context. The analysis may result in potential publications co-authored by all the organizers and new cross-disciplinary collaborations for future projects. The follow-up studies will deepen the understanding of empathy and lie the foundation of new guidelines for empathy-centric design.

The workshop will comprehend two main sessions. In the first part of **presentations** we will follow a traditional conference format. It will start with a warm-up session consisting in a sensitizing discussion where we will ask the participant to quickly share their thought on the concept of empathy and their expectations for this workshop. Then we will have a keynote talk from an invited speaker followed by the presentations of the papers accepted to the workshop followed by a moderated discussion. We will use the *minute madness* format. Each author will present their work in one minute

<sup>&</sup>lt;sup>2</sup>GitHub Pages: http://www.empathich.io/

<sup>3</sup> Zoom: https://zoom.us/

<sup>&</sup>lt;sup>4</sup>Miro: https://miro.com/

Table 1: Proposed workshop schedule.

	Duration	Activity
Presentations	10 minutes	<b>Set Up:</b> login to the Zoom platform and greet all people. Eventual sensor check and
	45	start of the workshop-long data collection process.
	15 minutes	<b>Welcome:</b> introduce organizers, participants, workshop objectives and schedule.
	30 minutes	<b>Warm up:</b> interactive discussion to sensitize the participants on the topic of empathy
	45 minutes	<b>Keynote:</b> presentation by an invited expert with Q&A and discussions
	15 minutes	Short break
	45 minutes	Minute Madness: participants present their papers in a minute madness style, followed
		by a moderated discussion session. Presentations should be prepared in advance in
	30 minutes	Google Slides or as prerecorded video presentations <b>Panel:</b> discussion among experts and participants about how empathy may be applied
	30 minutes	in the design process of projects or tools
	30 minutes	Lunch break and social gathering
ssion	30 minutes	Eliciting Themes: rapid group discussion to elicit unaddressed questions raised during
	30 mmutes	previous workshop activities
	10 minutes	Cluster Themes: participants and organizers group and categorize the themes in
		topics of interests
	30 minutes	<b>Ideation Session:</b> small groups within Zoom break-out rooms will brainstorm about
		one topic of interest, and add their thoughts on a shared Miro board
Š	15 minutes	Short break
Ideation and Mapping Session	30 minutes	<b>Group Feedback:</b> groups present the results of their ideation to all participants for
		feedback
	30 minutes	<b>Mapping Session:</b> small groups within break-out rooms and using Miro boards will consolidate their ideas into developed research agendas
	30 minutes	<b>Summarize Discussions:</b> each group prepares a short presentation to summarize their developed research agendas and how to take them forward
	15 minutes	Short break
	30 minutes	<b>Group Presentations:</b> each group presents and discusses the results of ideation and mapping session to all other participants
	30 minutes	<b>Wrap Up:</b> summarize the workshop, actions on follow-up activities, and take group photos (both onsite and remote). Closing of the data collection process.
	-	Drinks and networking

using one slide, which will be collected before the workshop to ensure a smooth flow. Finally, we will close the first part with a panel of experts discussing the topic of empathy for multiple stakeholder design in light of the insight gathered so far in the workshop.

Building on the works presented and inspired by the ideas discussed in the first part of the workshop, the second part, **ideation and mapping**, will employ a participatory format. At the beginning of the interactive session, organizers and participants will collectively come up with ideas on the Miro board (Eliciting Themes) and cluster these ideas into themes (Cluster Themes). Then, each theme will be assigned to a specific group of 3-4 participants in the Zoom breakout rooms to develop topics of interest (Ideation Session) and consolidate the topics into executable research agendas (Mapping Session). There will be various group activities that promote ideation, mapping, and synthesis. After that, there will be a session of short presentations by each group to discuss each theme. We expect the outcome to be a list of actionable points or research questions that guide future research of applying empathy in the

design process of projects or tools. The outcome will be placed on our workshop website for public access.

# 6 POST-WORKSHOP PLAN

We will arrange a networking event immediately after the workshop to continue the discussion informally. During and following the workshop, accepted papers, videos, slides, discussion results, and outcomes (i.e., Miro board) will be published on the workshop website. Following the workshop, drawing on the workshop submissions and discussions, we will propose a journal special issue or a book in the Springer Series on Human-Computer Interaction. We will also consolidate and disseminate the result of the workshop in a conference, journal, or magazine article (such as the ACM Interactions), co-authored by all the attendees. In this way, we create a professional network and encourage participants to collaborate on future ideas, projects, or publications around the developed research agendas. Finally, we will set up a repository to share and

upload acquired research data amongst the attendees, and another one to facilitate collective analysis of this multi-modal data.

#### 7 REMOTE PLAN

This workshop will be held in virtual form, taking into account both the remote participants and people who cannot attend in real-time. All participants will receive a Zoom link before the workshop via email. Remote participants can choose to type the questions in the chat, and the workshop organizers can read the questions to the paper presenter. For interactive activities, we will assign groups and distribute remote participants among them. Each group will be placed in a breakout room on Zoom, where the participants will join the conversations.

To promote communication between participants who cannot attend the workshop and live in different time-zones, we plan to support asynchronous interactions. For example, we will make the videos of the accepted works available online before the workshop. We will also invite people to engage independently with the authors and attendees by tweeting the workshop content on Twitter with a specific hashtag to track online conversations. Also, to include them in the interactive session (e.g., the warm-up), we will ask them to provide some inputs before the workshop so that we can use them to kick-start the discussion. Finally, we will publish the content generated during the ideation and mapping session on our website and Twitter so the participants can add their own insights by replying to the tweets.

## 8 250 WORDS CALL FOR PARTICIPATION

While empathy has been proven effective in forming relationships between designers and users, it remains an open question about integrating empathy at a large scale in the design process with multiple stakeholders having diverse (even contradicting) perspectives. In this one-day interactive workshop, we will formulate and develop a set of future challenges and strategies for the "Empathy-Centric Design at Scale" research agenda. We will investigate the role of empathy and the supporting technologies in the design process at scale. We invite 4-6 page submissions that include position, work-in-progress, provocation, demo, or poster papers in the SIGCHI Full paper format addressing questions such as (but not limited to):

- Which facets of empathy can be elicited in which context?
- How can we embed empathy in different co-design contexts to lead to inclusive solutions?
- How can technologies empower empathy design for various purposes across and within multiple stakeholder groups?
- How can empathy be employed to reach broader communities and gather unbiased data?
- How can we develop or adopt digital tools to elicit empathy at different scales?

We aim to assemble a multidisciplinary professional network that involves people in HCI, AI, social science, design, psychology, and health from universities, companies, non-profit organizations, and government sectors.

Submissions should be submitted via Easychair<sup>5</sup> and will be selected based on novelty, provocativeness, quality, and relevance to

<sup>5</sup>https://easychair.org/conferences/?conf=empathich2022

the workshop. Please direct queries to Andrea Mauri (a.mauri@tudelft.nl). Further information is available on the workshop website<sup>6</sup>. At least one author of each accepted paper must attend the workshop, and all participants must register for the workshop for at least one day of the conference.

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