TOWARDS SOCIAL MEANINGFUL PARTICIPATION

An explorative study into meaningful participation processes becoming socially sustainable in mixed-use urban area developments

Wanchy Yeh July, 2020

Graduation Lab

Project duration

Graduation committee

Urban Development Management

September, 2019- July, 2020

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Problem statement









Burgerparticipatie leidt in de praktijk tot conflicten

Eikelboom, 2017 (NRC)

'Havenbedrijf vreest conflicten bij komst woningen Hembrugterrein'

Het Parool, 2019 (Algemeen Dagblad)

PvdA vreest dat veel bewoners niet op de hoogte zijn van de nieuwbouwplannen in de Florabuurt

Visbeen, 2019 (Algemeen Dagblad)

Raad van State: geen duizend woningen op Hembrugterrein

Couzy, 2019 (Algemeen Dagblad)

Problem statement

Amsterdam inclusief

Onze diversiteit is onze kracht. Niet door onze aandacht te richten op de verschillen, maar op wat ons bindt. Waar mensen met een verschillende achtergrond samenwerken ontstaan nieuwe inzichten wat leidt tot innovatie en creativiteit.

Municipality of Amsterdam, (n.d.)

Kernwaarden inclusieve stad

- Sociale veerkracht: ledereen in Rotterdam is voldoende zelfredzaam en voorbereid op toekomstige ontwikkelingen.
- Toegankelijkheid: Het is voor iedereen mogelijk om mee te doen, vaardigheden te ontwikkelen en persoonlijk te groeien.
- Ruimte voor ontmoeting: De inrichting van de openbare ruimte is afgestemd op verschillende behoeften en vergroot de kans op ontmoeting.
- Gemengde wijken: We streven naar sociaal-economisch gemengde wijken met mogelijkheden om in de wijk wooncarrière te maken.
- Binding met de buurt: Buurten hebben een eigen identiteit, die ervoor zorgt dat mensen zich er thuis voelen. Daar willen we op voortbouwen, zowel in sociale als fysieke zin.



Municipality of Rotterdam, (n.d.)

Problem statement

- New Environmental and Planning Act 2021 requires involvement of the affected public
- Municipalities have social sustainability ambitions to improve the citizens social conditions (e.g. participation)

However:

- Still conflicts arise between affected public and effectors; what are the factors for meaningful involvement of the affected public
- Limited information about how to measure social sustainability in participation processes in mixed-use urban developments

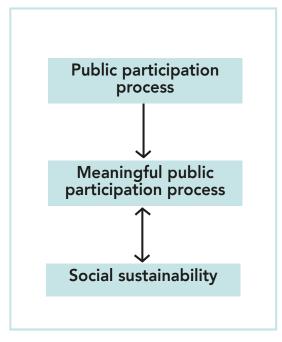
Table of content



2 | THEORETICAL BACKGROUND

Participation processes Preconditions Social sustainability concepts

Literature study



mixed use redevelopment

Literature study

meaningful public participation

The active interaction between the initiators and participants -who will be affected by the decision-making- where knowledge is exchanged and acknowledged to represent multiple views from both participants and initiators, which together form the basis for an inclusive decision.

(Susskind et al., 1999; Turnhout et al., 2010; Clarke, 2008; Beierle, 1999; Beierle & Konisky, 2000; Julian et al., 1997; Hoffman, 1989; Piller, 1991; Innes, 2002)

Literature study

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Communicative planning approaches



Edelenbos et al., (2001)

	Consulting	Advising	Co-creating
Phase involvement	Late	Early	Early
Problem initiator	Administrators	Administrators	Administrators/ participants
Implementation outcomes	Non-binding	Semi-binding	Non-binding
Techniques	Focus groups Surveys Meeting	Workshops Referendum	Advisory committees Consensus building

Communicative planning approaches



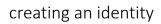
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Edelenbos et al., (2001)

• Creighton (2005): Planning process is a continuum with multiple communicative planning approaches

Preconditions mixed-use areas







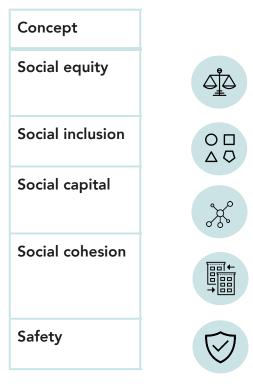
building trust



administrators willingness



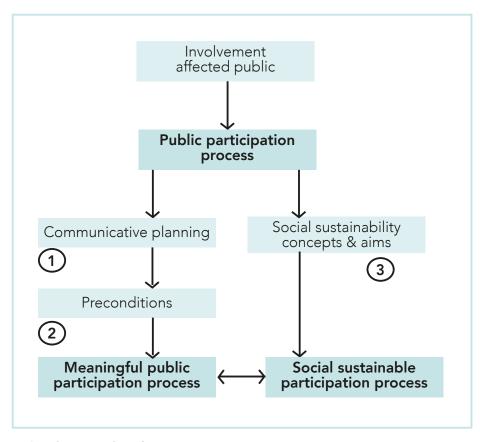
time & budget



Rashidfarokhi et al., (2018)

Concept	Main value
Social equity	The influence of the public in the decision-making process, contributes to their rights, opportunities and living conditions.
Social inclusion	Underrepresented individuals are represented during participation process
Social capital	The social relations within professional networks are strengthened by sharing knowledge during the process
Social cohesion	- The social connection in the neighbourhood is strengthened - Public feels more connected to the neighborhood
Safety	Public feels secure to express opinion and to be in neighbourhood

Concept	Main value	Variable
Social equity	The influence of the public in the decision-making process, contributes to their rights, opportunities and living conditions.	- Equal distribution/ transparency
Social inclusion	Underrepresented individuals are represented during participation process	- Representation - Diversity
Social capital	The social relations within professional networks are strengthened by sharing knowledge during the process	- Interaction
Social cohesion	- The social connection in the neighbourhood is strengthened - Public feels more connected to the neighborhood	- Interaction - Attachment & belonging
Safety	Public feels secure to express opinion and to be in neighbourhood	- Security



mixed use redevelopment

3 | METHODOLOGY

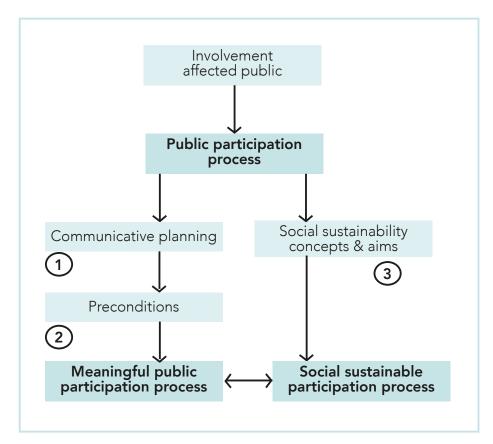
Research questions
Research design
Methods
Case selection

Main question

How can a meaningful participation process be achieved in mixed-use

redevelopments and thereby become socially sustainable?

Sub questions



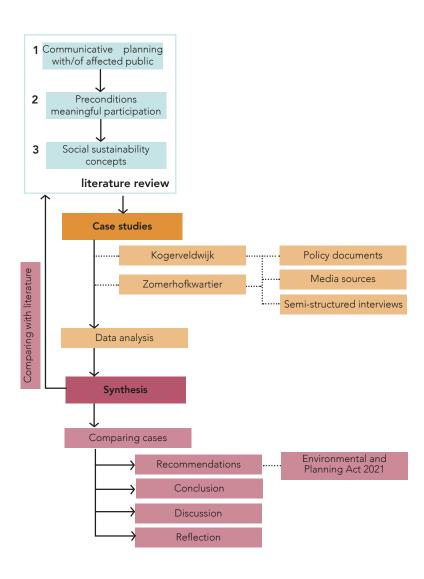
How are the affected public actors involved in the participation process?

To what extent do preconditions contribute to meaningful participation processes in mixed-use areas?

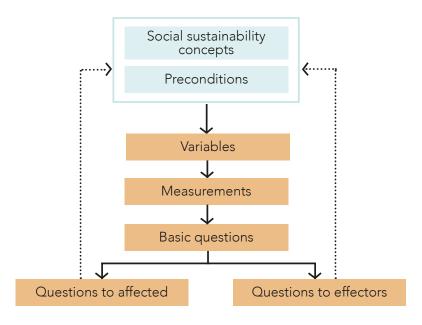
How does a public participation process contribute social sustainability?

mixed use redevelopment

Research methods

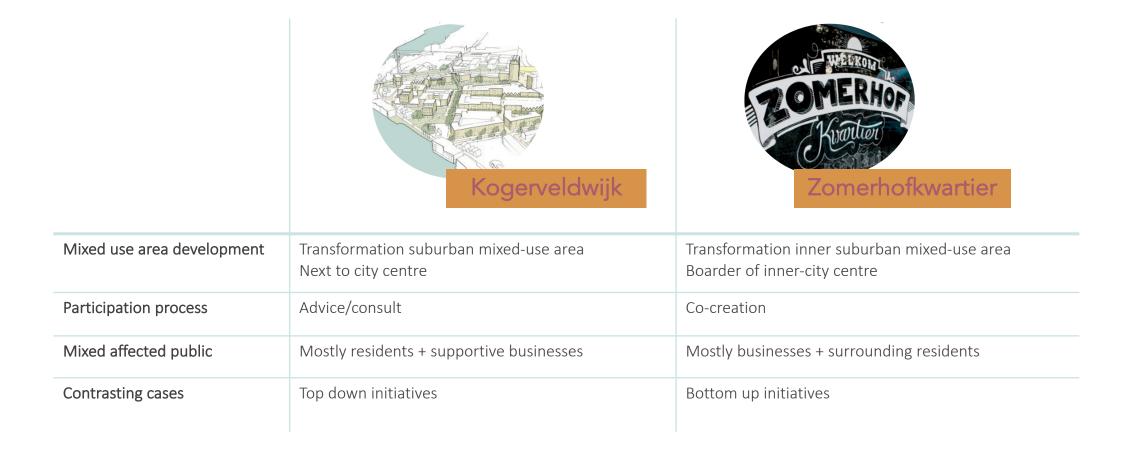


Research methods



Sub-type	Preconditions related	Variables	Measures
Social equity	Building trust Administrator's willingness Time & budget	Equal distribution	Feedback given from effectors during process (open dialogue) Documentation/information of process has reached affected
Social inclusion	Administrator's willingness Creating identity	Representation Diversity	No exclusion of groups of affected based on age, nationality, education during the participation process
Social capital	Building trust Administrator's willingness	Interaction	Increase of informal contact between affected and effectors through mutual help and support
Social cohesion	Creating identity Building trust	Interaction Attachment & belonging	Increase of informal contact between affected through mutual support and help Desire to stay in the neighbourhood Willingness to represent neighbourhood during process
Safety	Creating identity Building trust	Security	Feeling of safety during daytime increased after process Feeling of safety during the night increased after process

Case selection



3 | CASE STUDY

Zomerhofkwartier Kogerveldwijk

Background



Initiated: municipality of Zaanstad

Year: 2016

Phases: Analysis 2016 – 2018

Perspective 2018 – 2019

Initiatives: Vision workshop professionals

Analysis presentation Information provision

Walk through neighbourhoods

Partner sessions MAAK. weeks



Initiated: Havensteder, municipality of Rotterdam

Year: 2012

Phases: Slow Urbanism 2012 – 2018

Tender process 2018 – current

Initiatives: Open ZOHO

Workshop ateliers

Information provision

ZOHO lunches Informal drinks

Market dialogues

Background



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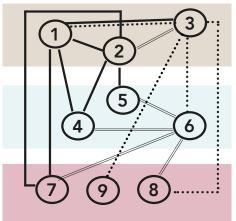
Workshop ateliers

Information provision

ZOHO lunches Informal drinks Market dialogues

Background





- 1. Area management
- 2. Social Area Team
- 3. Procesmanager MAAK.
- 4. Focusgroup Boerejonkerbuurt
- 5. Area center Hofwijk
- 6. Advice group MAAK.
- 7. Active inhabitants Kogerveldbuurt
- 8. Businesses
- 9. Other inhabitants
- Municipality Zaanstad Local representatation
- Local businesses/inhabitants
- Participation in area management
- •••••Participation in MAAK.
- = Indirect involvement



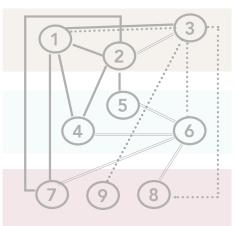
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- 2. Elected committee Agniesebuurt (surrounding inhabitants)
- 3. Project management ZOHO
- 4. ZOHO-citizens board
- 5. ZOHO-citizens jury for tender
- 6. Program manager Havensteder
- 7. Projectdeveloper Havensteder
- 8. ZOHO-citizens/other businesses/ (surrounding) inhabitants
- Municipality Rotterdam
- ZOHO citizens/ (surrounding) inhabitants
- Havensteder
- Participation before tender
- ••••Participation during tender
- = Indirect involvement

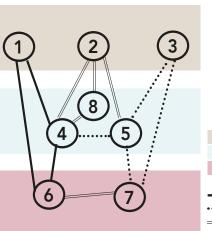
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4 | FINDINGS

Actors & communicative planning Preconditions
Social sustainability

Actors & communicative planning

Municipality of Zaanstad (effectors)

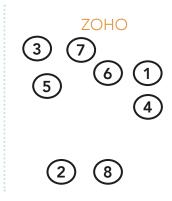
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Representatation affected public

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Affected public

- 8. Businesses
- 9. Other inhabitants



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Representatation affected public

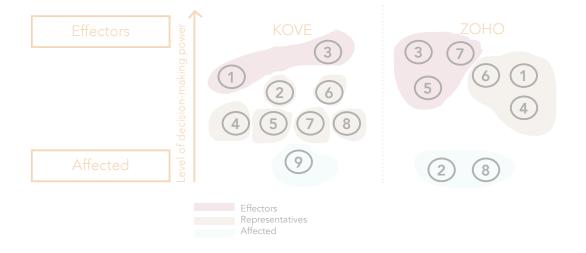
- 4. ZOHO-citizens board
- 5. ZOHO-citizens jury for tender

Market party (effectors)

- 6. Program manager Havensteder
- 7. Projectdeveloper Havensteder

Affected public

8. ZOHO-citizens/other businesses/ (surrounding) inhabitants



Actors & communicative planning

Effectors

KOVE

3

1
2
6
4
5
7
8

Affected

Municipality of Zaanstad (effectors)

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Representatation affected public

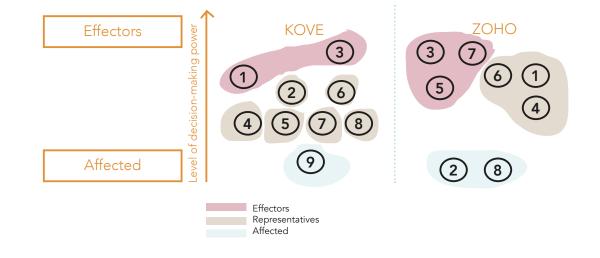
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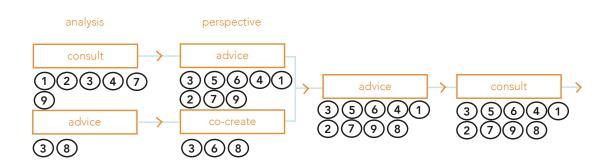
Affected public

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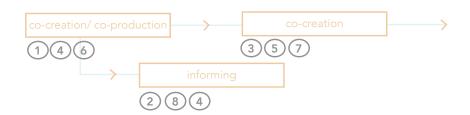


Actors & communicative planning

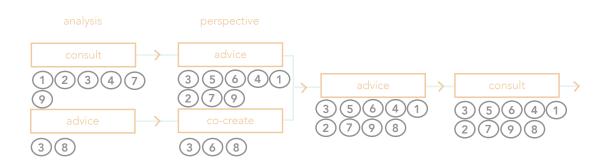




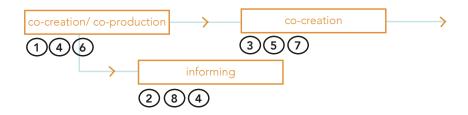










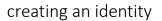


How are the affected public actors involved in the participation process?



- Co-creation on equal grounds at the start of the process without any predetermination of the further process.
- The usage of communicative planning instruments can be complementary to each other in their function to engage the public
- Selecting a variety of communicative planning instruments during the participation process is possible, if there is clear communication to the public why a certain instrument is chosen and what is expected from them.







building trust



administrators willingness



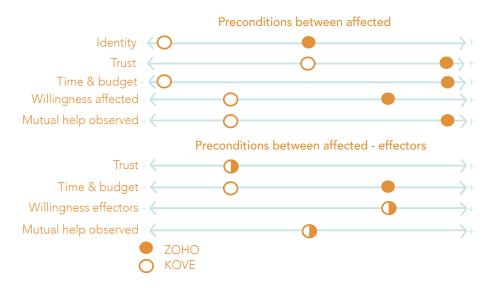
time & budget



observance of help



willingness of affected



Assessment of preconditions	Supported by affected KOVE	Supported by affected ZOHO	Supported affected & effectors KOVE	Supported affected & effectors ZOHO
Established an identity	Not occurred	Moderately	-	-
Trust is built	Moderately	Fully	Slightly	Slightly
Administrators willingness for participation	-	-	Strongly	Strongly
Sufficient time & budget	Not occurred	Fully	Slightly	Strongly

To what extent do preconditions contribute to meaningful participation processes in mixed-use areas?



creating an identity

- Support from the effectors to gain trust
- Time to establish identity (related to socio-economic differences)
- Making ideas concrete (understandable for affected)



time & budget

- Input from representatives
- Socio-economic status of public



building trust

- The transparency of sharing information
- Understanding for each other's cultural differences
- Feeling to be heard



administrators willingness

• Extent of finacial/social profit



observance of help

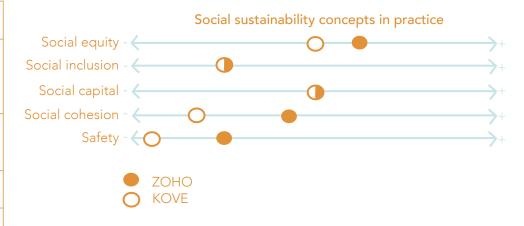
 Built trust through input from representatives



willingness of affected

- Perceiving the problem
- Cultural differences in an area
- Transparency in the form of an open dialogue

Social concept	Measurements	Supported KOVE	Supported ZOHO
Social equity	 Feedback given from effectors during process (open dialogue) Documentation/information of process has reached affected 	1. Slightly 2. Strongly	 Strongly Moderately
Social inclusion	3. No exclusion of groups of affected based on age, nationality, education during the participation process	3. Slightly	3. Slightly
Social capital	4. Increase of informal contact between affected and effectors through mutual help and support	4. Moderately	4. Moderately
Social cohesion	 5. Increase of informal contact between affected through mutual support and help 6. Desire to stay in the neighbourhood 7. Willingness to represent neighbourhood during process 	5. Not occurred 6. Slightly 7. Slightly	5. Moderately 6. Moderately 7. Slightly
Safety	8. Feeling of safety during daytime increased after process9. Feeling of safety during the night increased after process	8. Not occurred 9. Not occurred	8. Moderately 9. Not occurred



How does a public participation process contribute social sustainability?



social equity

- Openness/transparency of dialogues
- Willingness of the affected public



social inclusion

- Willingness of the affected public
- Issues considered as "problems"
- Cultural differences in an area
- Transparency in the form of an open dialogue



social capital

- Transparency within communication
- Intense collaboration between representatives/area managers and the affected public



social cohesion

- Mutual help and support observed
- An increase of liveliness in neighbourhood



safety

- The liveliness in areas
- Active involvement of affected public

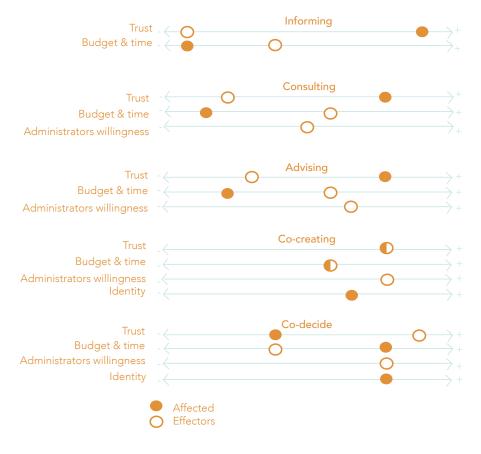
5 | CONCLUSIONS

Main question Recommendations

How can a meaningful participation process be achieved in mixed-use

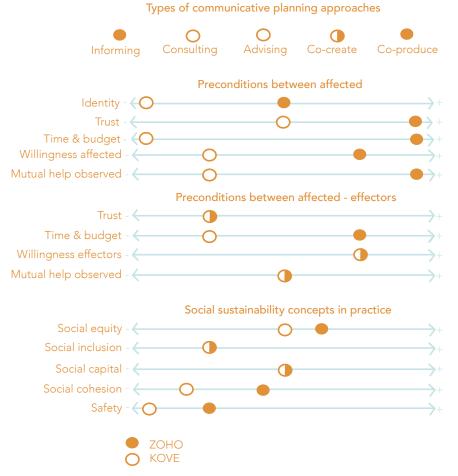
redevelopments and thereby become social sustainable?

Level of dependency



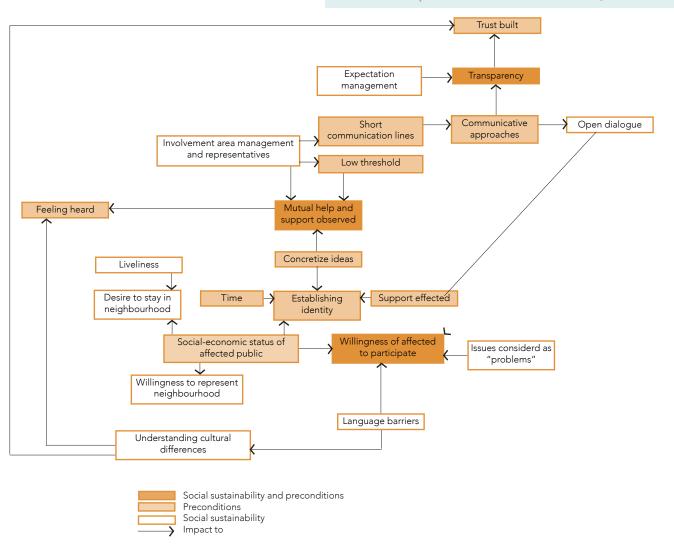
redevelopments and thereby become social sustainable?

Characteristics social meaningful public participation



How can a meaningful participation process be achieved in mixed-use

redevelopments and thereby become social sustainable?



How can a meaningful participation process be achieved in mixed-use

redevelopments and thereby become social sustainable?



- Mutual help needs to be observed
 - By contribution of representatives/ area management
 - Make ideas concrete, solutions tangible



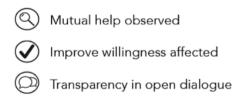
- Improve the willingness of affected public
 - Local support to support core of the problem on different levels



- Transparency through an open dialogue
 - Communicative planning approaches to strengthen each other
 - Participants treated on equal grounds

In the context of the New Environmental & Planning Act

	(2)	aim: vision creation Observation: support for area management in workforce/financially
Initiative	\bigcirc	Acceptation: setting up informal events, language translation
į.		Participation: expectation management, discussed benefits and set agreements
		aim : formulate policy
	(2)	Maintain support social area team/ representatives/ area management to improve "neighbourhood" and "home"-scale
5 Glanning	\bigcirc	Concretize methods to apply: visualizations, example case studies, maps, pictures
<u>C</u>		Re-evaluate agreements, benefits & expectations
<u> </u>	(2)	aim: finalize plan (costs /risks/ limitations) Maintain support social area team/ representatives/ area management to improve "nieghbourhood" and "home" scale
(S)	\bigcirc	Open dialogue: what are the effects for costs/ risks/ limitations to which involved parties?
ě		Re-evaluate agreements, benefits & expectations; adjust if necessary
uo		aim : feedback process
evaluation		Evaluation as integrated method per phase; test if outcomes are in line with expectations, agreements & benefits



THANK YOU! QUESTIONS?

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