

The Standard Resort

1	<i>Contribution Abstract</i>	
3	<i>Collective Theme</i>	
5	<i>Collective Project</i>	Description Propositions Pattern Book Drawing Set
99	<i>Individual Research</i>	Context and Site Precedent Studies and References Visualized Evidence Expert Conversations Bibliography
153	<i>Individual Contribution</i>	Description Propositions Certification Drawing Set

This contribution argues that fast fashion controls and homogenizes the consumer's social behaviour in public space through the by standardization and advertisement established clothing and body norms, and examines how the resort building type can serve as a testing ground for a recalibration of these "standards".

Through a series of visual evidences on fashion norms, it is concluded that these are dictated by the design, programming and marketing of space, and that the all-inclusive resort is the ideal type to explore this thesis. Namely, the resort is an exclusive and controlled microcosm of society, and a social condenser that revolves around spaces to spectate and perform.

Expert conversations with a club designer and in-house beach resort designer further inform the architectural design of The Standard Resort. Sited on the coast of Valencia, the design exploits the resort type spatial character for seeing and being seen, and juxtaposes both subversive and normative spaces to make visible the intricate relation of clothing norms and spatial design, ultimately to show how architecture can be designed to reinforce or challenge clothing and body norms.

Fashion is one of the world's largest industries, crisscrossing the globe in a highly intricate supply chain of material sourcing and production for fashion goods, including complex retail, research, and marketing networks. These goods include clothing, footwear, cosmetics, and accessories that range from everyday ready-to-wear and made-to-measure, to elegant bespoke and haute couture.

The fashion industry is also one of the largest contributors to global emissions and waste, contributing up to 10% of global carbon emissions annually. Acknowledging the industry's impact, influential fashion figures have called for change; despite this, little has been curtailed. Marginal improvements have been overshadowed by an overall acceleration of more consumers—in more markets worldwide—purchasing more fashion goods that are disposed more frequently. Voluntary reform has not worked, encouraging new generations of consumers who are catalyzing fashion design brands, fabricators, and suppliers to raise the standard of their business practices, expecting earnest emphasis on environmental circularity through stricter regulation and embracing more diverse body norms and requirements. Juxtaposed against a backdrop in which international apprehensions over globalization are threatening the viability of contemporary economies, the fashion industry must be reimagined.

Today's fashion industry is dominated by four cities that together make up the global "big four" of London, Milan, New York, and Paris. Although most fashion goods are now produced in emerging markets with lower wage costs—including South-east Asia and Eastern Europe—the global big four combined is the centerpiece of the industry, hosting week-long fashion events—such as runway shows and trade fairs—that theatrically display designer work and new products. These four annual fashion weeks have an outsized influence on the direction—and style—that upcoming fashion goods will adopt; everything from luxury, designer brands to department store generic brands closely monitor them. The entire global fashion industry—from its production centers to methods of retail and marketing, and the

supply chains that connect them—are optimized to relentlessly grow and accelerate, paving the way for the emergence over the past two decades of fast and ultra-fast fashion, which are defined by exploitative labor conditions in sweatshops and energy-intensive global supply networks worldwide.

Emblematic of this paradigm is the notion of a "fashion house." Originally a private residence-turned-tailor or dressmaker—then atelier and brand headquarters—the fashion house emerged as a singular protagonist and architectural type that propelled the construction and dissemination of fashion goods from its traditional domestic origins into an international industry with complex and far-reaching networks. The spatial organization of the earliest residences-turned-ateliers—most notably townhouses of nineteenth and early twentieth century European capital cities—determined the organization for how to make—and retail—garments, resulting in discrete physical separations of seamstresses, tailors, designers, and shopkeepers from one another that underscored their increasingly specialized roles within the entire garment creation process. The brands that have emerged from this model are some of the most influential and continue to shape the course of the entire fashion industry by setting the example for smaller and newer brands. Although no longer pervasive as an architectural setting for the contemporary fashion industry, the domestic legacy is evident most plainly in fashion brands' names and most perniciously in industry-wide company organizations within and between designers, producers, and suppliers that still characterize brands born of the global big four.

The collective project anticipates the spatial implications of a fashion industry that is decentralized and more tightly regulated by reinterpreting the guild house as a model to design a new type of fashion house. The guild house—the administrative center for medieval craft guilds—was a meeting place overlaid on workrooms, treasuries and trade-halls, and libraries where members would establish the rules governing the conditions of their respective trade and additionally provided local citizens with space for celebrations. In particular, the guild houses of the Hanseatic League—a

commercial confederation of guilds and market towns in medieval Northern Europe—were trading posts that stitched together far-flung cities, allowing exchanges of expertise and surplus resources for goods and knowledge they lacked. The guild house, therefore, was both general and specific: it simultaneously occupied a prominent civic presence in the cities it administered and—taken individually—was a node in a sprawling self-regulating network. Reconceptualized in the context of the speculated future fashion industry, the guild house offers an architectural model to rethink the fashion house type to once again be the focal point for the fashion industry.

In 2040—in which consumers uphold more conscientious consumption habits—the fashion house will be the conduit that links together international brands and suppliers to collaboratively operate and where industry-wide regulations are developed with—and enacted by—regional authorities. Envisioned within a global paradigm of connected and interdependent regional networks, less frequent and limited production cycles, and environmental sustainability and economic circularity as default, the project establishes and implements the rubric—through the creation of a pattern book—by which the envisioned fashion house is designed in five post-industrial second-cities within Europe—Berlin, Marseille, Rotterdam, Valencia, and Zurich.

Twenty-three contributions explore the architectures and urban designs that result from and sustain the territorial recalibration of the fashion industry within Europe. Sited within the immediate regions surrounding the five cities, these contributions explore themes ranging from enhancement to emancipation, from dignity to desire, to introduce corresponding regulatory certifications that maintain the variegated modes of production that each contribution advocates. As a whole, the certifications developed by the contributions and in the design of the five fashion house locations provide the framework within which an alternate European fashion industry is imagined, addressing topics such as reindustrialization, regulation, self-sufficiency, and life cycle.

Fashion House is a collective architectural project that anticipates an alternative future for the fashion industry in five emerging fashion centers in and around Berlin, Marseille, Rotterdam, Valencia, and Zurich. These five cities—each the focal point of formerly post-industrialized regions that are undergoing shifts toward creative and service industries—form the Red Thread, an imagined discontinuous urban corridor that encourages intercity exchange of products, services, and expertise to collaboratively introduce a paradigm shift away from the traditional “big four” global fashion capitals of London, Milan, New York, and Paris which are the exemplars of a global fashion industry laced with untenable practices, ranging from resource over-extraction to exploitative labor practices.

The project explores topics including garments’ utility, trend making, and mass-customization to examine the economic, environmental, and cultural implications of a fashion industry that has slowed and contracted as a result of global efforts to regionalize economic networks in response to 2050 climate goals. In particular, the European Union’s climate-neutral goals for 2050—made possible by the implementation of its “Made in Europe” by 2030 framework—establish the backdrop in which this project is situated. Fashion House establishes a pan-European cooperative and regulatory body—entitled Fashion House—that intensifies regional production and reinforces conscientious consumption patterns within the Red Thread and beyond by granting certifications to products and businesses and by providing consultancy and industry services to smaller-scale regional designers, producers, and suppliers via membership.

The certifications—a combination of universal certifications, that dictate bare-minimum requirements for participation within the Red Thread network, and discretionary certifications, that certify specific processes and products for brands that surpass universal requirements—establish a single baseline standard across the Red Thread. These standards include extended garment lifespan through commonplace repair and recycling infrastructures,

only made-to-order production in a seasonless and limited production calendar at close-to-home fabrication sites, and harnessing fully-automated technologies and expert hand-craft in specialized facilities to improve quality standards and discontinue sizing standardization.

In each city within the Red Thread, Fashion House operates a physical location—modeled after, and reinterpreting the medieval guild house—that provides small batch and prototyping services, workshops, and gathering spaces for regional members alongside the certification and administrative facilities necessary to operate the cooperative. Like the guild house before it—and in contrast to the contemporary fashion brand headquarters—each location is designed as a place where all constituents within the fashion industry congregate to exchange expertise, eliminating the binary distinctions of production and consumption by overlapping the “workshop” with the “showroom.” In this new model, the fashion house is relieved of its retail functions—which is now conducted only on digital platforms—emphasizing a shift away from the point-of-sale as the defining moment of a garment’s life.

Each Fashion House location is designed to contextually implement the design principles, guidelines, and standards of the Pattern Book, a set of manuals conceptualized to establish a consistent vocabulary for Fashion House—from architectural detailing and programming to daily operations and letterhead design. Divided into four primary chapters—Design & Implementation, Certifications, Governance & Operations, and Red Thread Atlas—the Pattern Book is the template for Fashion House, ensuring that—like the guild house before it—each Fashion House location simultaneously maintains universal standards and context-specific character.

Through the research and design of the Pattern Book, five Fashion House locations, and twenty-three contributions, the project anticipates that decentralized economic networks will span across national borders—led by joint efforts from cities and regions—to become instrumental in delivering a fashion industry that

operates within the ecological limits set by a slowed global economy. Paradigm shifts including the quality in a wardrobe becoming more coveted than its quantity, circular and fully-traceable processes that eliminate new resource extraction, and international infrastructures for textile waste collection and garment-sharing will replace persistent procurement of new garments and refocus the entire process of garment creation—from fabrication to fitting, showcasing and its maintenance—towards its continual alteration from one state to another: initial construction, to repair, to upcycling, to decomposition. From topics ranging from aspiration and authority to fanaticism and fetish, Fashion House explores the spatial implications of a fashion industry that is no longer “fast.”

Propositions

1. The future fashion industry must dislocate the trendsetting dominance of the global big four fashion capitals of Paris, New York, Milan and London—that perpetuate practices of resource over-extraction and exploitative labor conditions—by dispersing manufacturing and design centers into interconnected and specialized European regions.
2. In 2040, the European fashion industry will achieve self-sufficiency by reconfiguring material sourcing landscapes to altering climate conditions and establishing a circular continental network for collecting and reusing textile waste and other raw materials, thereby eliminating the need for non-renewable resource extraction.
3. Shifts in automated and handcraft manufacturing processes—bolstered by re-shored operations, the resurgence of vulnerable craft-trades, and the harnessing of local thriving industries—enable a slower-paced fashion industry to revitalize Europe’s emerging fashion hubs—which include Berlin, Zurich, Marseille, Rotterdam and Valencia—toward an economy that emphasizes design and fabrication.
4. An interconnected system of waterways and high-speed railways, in addition to commonplace infrastructures of repair, alteration, recycling, and reuse facilities, will create a synergetic collaboration between regions to increase lifespan of products while minimizing carbon emissions.
5. Inspired by the role of the medieval guild house as a node within a regulatory network that served as a hub for civic activity, a decentralized fashion industry requires a regulatory body with administrative centers scattered throughout its network to certify small and medium-sized enterprises—ranging from hyper-personalized services to durable, long-lasting production—and provide spaces for regional members to prototype, meet, and showcase innovative industry practices that promote degrowth.

I. Introduction

I.01
Ethos: What is Fashion House?

Fashion House is a pan-European cooperative and regulatory body that intensifies regional production and reinforces conscientious consumption patterns within the Red Thread and beyond by granting certifications to products and businesses and by providing consultancy and industry services to smaller-scale regional designers, producers, and suppliers via membership. In each city within the Red Thread, Fashion House operates a physical location-modeled after, and reinterpreting the medieval guild house—that provides small batch and prototyping services, workshops, and gathering spaces for regional members alongside the certification and administrative facilities necessary to operate the cooperative.

Table of Contents	
I. Introduction	
01. Ethos: What is Fashion House?	7
02. Mission Statement	9
03. About Pattern Book	11
04. The Four Core Parameters	13
05. Glossary	15
V. Governance and Operations	
01. How to use this manual	25
02. Fashion House Governance	27
02.01 Governance Model	
02.02 Organigram	
02.03 Committees	
02.04 Advisory Board	
03. Fashion House Members	31
03.01 Eligibility	
03.02 Benefits	
04. Fashion House Management	35
04.01 Investment Policy	
04.02 Employees	
04.03 Revenues, Expenses and Profits	
05. Fashion House Role and Responsibilities	39
05.01 Onboarding and Training	
05.02 Production	
05.03 Services	
05.04 Ethical Position On Sustainability	
05.05 Commitment to Customers and Members	
05.06 Environmental Sustainability	
05.07 Economic Circularity	
05.08 Transport	
06. Fashion House Working Hours	45
06.01 Contribution to Nightlife	
IV. Certifications	
01. Fashion House Certifications	49
02. Certification Parameters and Categories	51
03. Certification Types	53
03.01 Universal Certifications	
03.02 Discretionary Certifications	
04. Certification Protocols	65
05. Coding System	67
II. Toward the Red Thread	
01. Intro - from Consumption to Waste	75
02. Climate	85
03. Raw Materials	89
04. Production and Manufacturing	97
05. Consumption and 'Waste'	101
06. Infrastructure	105
07. Population and Demographics	111
08. Pilot Locations	115

IV. Design and Implementation	
01. How to use this manual	149
02. Site Selection	151
02.01 Real Estate	
02.02 Public Transportation	
02.03 Accessibility	
02.04 Accommodating Changing Climatic Conditions	
03. Site Design	155
03.01 Urban Anchor	
03.02 Context	
03.03 Public Space	
03.04 Natural Features	
03.05 Art	
03.06 Facade	
03.07 Signage	
03.08 Logistics	
03.09 Parking	
04. Building Design	163
04.01 Space Tactics	
04.02 Ground Floor	
04.03 Entry	
04.04 Lobby	
04.05 Collection Points	
04.06 Fabrication Spaces	
04.07 Working Spaces	
04.08 Common Areas	
04.09 Educational Spaces	
04.10 Eatery	
04.11 Circulation	
04.12 Service Space	
05. Building Components	179
05.01 Equipment	
05.02 Lighting	
05.03 Climate Control	
06. Means & Methods	183
06.01 Heritage	
06.02 Demolition	
06.03 Construction Techniques	
06.04 Building Materials	
Appendix	
01. Program Matrix	191
02. Protagonists	195

1.02

Mission Statement

Fashion is one of the world's largest industries, crisscrossing the globe in a highly intricate supply chain of material sourcing and production for fashion goods, including complex retail, research, and marketing networks. These goods include clothing, footwear, cosmetics, and accessories that range from everyday ready-to-wear and made-to-measure, to elegant bespoke and haute couture.

The fashion industry is also one of the largest contributors to global emissions and waste, contributing up to 10% of global carbon emissions annually. Acknowledging the industry's impact, influential fashion figures have called for change; despite this, little has been curtailed. Marginal improvements have been overshadowed by an overall acceleration of more consumers—in more markets worldwide—purchasing more fashion goods that are disposed more frequently. Voluntary reform has not worked, encouraging new generations of consumers who are catalyzing fashion design brands, fabricators, and suppliers to raise the standard of their business practices, expecting earnest emphasis on environmental circularity through stricter regulation and embracing more diverse body norms and requirements. Juxtaposed against a backdrop in which international apprehensions over globalization are threatening the viability of contemporary economies, the fashion industry must be reimagined.

Today's fashion industry is dominated by four cities that together make up the global "big four" of London, Milan, New York, and Paris. Although most fashion goods are now produced in emerging markets with lower wage costs—including South-east Asia and Eastern Europe—the global big four combined is the centerpiece of the industry, hosting week-long fashion events—such as runway shows and trade fairs—that theatrically display

designer work and new products.

These four annual fashion weeks have an outsized influence on the direction—and style—that upcoming fashion goods will adopt; everything from luxury, designer brands to department store generic brands closely monitor them. The entire global fashion industry—from its production centers to methods of retail and marketing, and the supply chains that connect them—are optimized to relentlessly grow and accelerate, paving the way for the emergence over the past two decades of fast and ultra-fast fashion, which are defined by exploitative labor conditions in sweatshops and energy-intensive global supply networks worldwide.

Fashion House was founded in recognition that only collective action can stop the industry from continuing to have a harmful environmental impact. We envisioned a future in which fashion brands, producers, and suppliers prioritize garments' transparency to all consumers by providing infrastructural means and biasing regionalized downstream production. Our primary mission is to empower established and emerging small and medium-sized local businesses—from designer brands to suppliers, recyclers to researchers and everything in between—to operate within evolving sustainability regulations by providing industry and consultancy services, and credentialing businesses to receive Red Thread-wide economic incentives within a broad structural framework.

We believe that assisting these businesses mitigates the deleterious impacts of the fashion industry on our environment and climate. We—as a regulatory body—promote and grant certifications to committed fashion brands, their producers, suppliers, and distributors that allow them to access the ever-expanding Red Thread network. These certifications guarantee operational transparency

and are foundational to a network-wide commitment towards slow, regionalized production chains—to create a network that mutually cooperates to accelerate change.

In partnership with the five pilot cities' regional administrations, Fashion House supports member brands to produce and retail. Importantly, the Fashion House network facilitates members to contribute their expertise and surpluses to support one another throughout the Red Thread.

Fashion House is the operational association of the Red Thread, first implemented in five cities and their regional territories: Berlin, Marseille, Rotterdam, Valencia, and Zurich. All five are post-industrial cities that have emerged as fashion hubs beyond the traditional global big four of Paris, Milan, New York, and London. Fashion House invests in these brands not just to meet environmental standards but to drive an unprecedented collective impact to meet the demands of this pivotal moment.

9

1.03	
About Pattern Book	
<p>The Pattern Book consists of Four manuals :</p> <p>1. Design and Implementation This manual specifies the principles and guidelines to design Fashion House's physical locations throughout the Red Thread.</p> <p>2. Certification This manual outlines the certification systems to which members must adhere—and the application processes for prospective members—to operate within the Red Thread and beyond</p> <p>3. Governance and Operations This manual drafts the business model for the execution and operation of the Fashion House cooperative, its member services, and regulatory body with additional guidance for its day-to-day functioning.</p> <p>4. The Red Thread Atlas This manual compiles atlases that map the supply chain infrastructure, logistics, and regional production centers that operate in and around the Red Thread network.</p>	

	<p>1.04</p> <p>The Four Core Parameters</p>	
	<p>Four core parameters guide Fashion House. They direct design, operation decisions and certification frameworks at all Fashion House locations, to determine how Fashion House acts and how to maintain accountability:</p> <p>1. Value</p> <p>Value is embedded in craftsmanship, design inclusivity and exclusivity, knowledge and cultural monetization, intellectual property, preservation and heritage, branding, and desirability to name only a few.</p> <p>2. Duration</p> <p>Duration is evident throughout a product's life span, ownership or rental, resale and repair, seasonal collections and editions, among others.</p> <p>3. Production</p> <p>Production occurs not only in material responsibility and innovation, provenance, re- and upcycling, but also in the building constructions of Fashion House such as window displays, facade elements and other attributes within each city.</p> <p>4. Consumption</p> <p>Consumption underlies all forms of pricing, bespoke and mass-customization, mediation, advertisement, and customer experience ranging from in-store display and purchasing to digital presence and online-shopping.</p>	
		13

	<p>1.05</p> <p>Terms of Agreement</p>	
		15

Hanseatic League (German: Hanse)	The Hanseatic League was a medieval commercial and defensive confederation of merchant guilds and market towns of mainly North German merchants, that existed between the Twelfth and Seventeenth Centuries, the aim of which was to ensure the safety of traveling merchants, and to represent common economic interests, especially in markets external to the league. The Hanseatic League heavily influenced economic, political, and cultural development. This legacy can be seen today in architectural patterns across former member cities and towns.	
Intermodal Container	An intermodal container, commonly referred to as a shipping or cargo container, is a large standardized shipping container designed and built for intermodal freight transport, meaning that these containers can be used across different modes of transport, from ship, to rail, to truck, without unloading and reloading their cargo.	
Local	Relating or restricted to a particular area or one's neighborhood.	
Long ton (mass: 2,240 pounds)	The long ton is an imperial measurement of weight defined as 2,240 pounds.	
Low Carbon	Causing or resulting in only a relatively small net release of carbon dioxide into the atmosphere.	
Made in Europe 2030	2030 was the target year of the "Made in Europe" policy initiative by European Union governmental bodies to shift all industries toward regionalization of production and consumption, environmental and social sustainability, and the adoption of circular economy procedures. The target goals of these initiatives were successfully met by 2030.	
Metric ton (mass: 1000 kilograms)	The metric ton, or tonne, is a unit of mass defined as 1,000 kilograms.	
Municipal	Relating to a town or district or its governing body.	
Nearshoring	A form of offshoring, for a business to establish part of their production process outside of the country in which the business is domiciled, and in a country that is relatively nearby. It usually takes place in bordering countries.	
Net-zero	A target of completely negating the amount of greenhouse gases produced by human activity, to be achieved by reducing emissions and implementing methods of absorbing carbon dioxide from the atmosphere. Net-zero is not carbon neutrality, which refers to balancing out the negative environmental consequences of carbon emissions through compensatory measures.	
Not-Collected (recycling)	Garments which are not collected for fiber-to-fiber recycling, and therefore, entry into the circular economy recycling process, due to material or construction ineligibility.	
Offshoring	For a business to establish a part of their production process outside of the country in which the business is domiciled. The offshored workplace may or may not be owned by, or be a subsidiary of, the business. For instance, Taiwanese semiconductor manufacturer TSMC may offshore part of their microchip manufacturing process by establishing a chip manufacturing plant in the United States of America.	
Polycentric law	Polycentric law is a theoretical legal structure in which "providers" of legal systems compete or overlap in a given jurisdiction, as opposed to monopolistic statutory law according to which there is a sole provider of law for each jurisdiction.	
		18

Post-consumer Waste	Post-consumer waste is a waste type produced by the end consumer of a material stream; that is, where the waste-producing use did not involve the production of another product. Depending on the type of waste and the action taken by the consumer, post-consumer waste is recycled, sent to a landfill, or incinerated.	
Post-industrial city	Derived from Alain Touraine's theory of a post-industrial society, a post-industrial city is a city in which the service sector of the economy generates more wealth than the manufacturing sector of the economy. This transition from one dominant sector to the next is accompanied by widespread and deep societal restructuring, often through economic stratification changes, city district and neighborhood gentrification and decline.	
Provincial	Of or concerning the regions outside the capital city of a country.	
Register ton (volume: 100 cubic feet)	The register ton is used to measure the volumetric capacity of ships defined as 100 cubic feet (2.8 m3).	
Regional	Relating to or characteristic of a region.	
Regulatory Body	A regulatory body is a public organization or government agency that is responsible for establishing and strengthening standards and ensuring consistent compliance with them. Various regulatory bodies oversee different sectors of the economy and public life, including transportation, education, and the sale of food and drugs. - Impose requirements, conditions, and restrictions on businesses and organizations. - Draft, issue, and revise standards. - Conducting inspections and audits. - Enforcing standards by issuing fines and other consequences for violations	
Rehabilitation	The act or process of making possible a compatible use for a property through repair, alterations, and additions while preserving those portions or features which convey its historical, cultural, or architectural values.	
Repair (garments)	Repair of garments is rather self-explanatory, and includes mending tears, replacing lost buttons, stitching loose seams, darning or patching tears and holes on clothes, and replacing spilt zippers and slacked elastics. The earlier one repairs damage, the more one avoids continued damage, and later increased time and effort for repair.	
Reshoring	For a business to establish in its domicile country, a part of their production process that was formerly established in another country. For instance, Taiwanese semiconductor manufacturer TSMC may reshore its formerly offshored manufacturing by shutting down some or all plants abroad, and re-establishing those aspects in Taiwan. Secondary cities are urban centers that typically, but don't necessarily have to, follow after the largest cities in their respective countries in terms of population, and which provide critical support services for governance, infrastructural, production, financial, and other functional areas. Several secondary cities are former industrial centers—as a result of national-level economic trends—which heavily distinguishes their contemporary socio-economic character relative to the primate city of their respective country. Berlin is one such secondary city that, while nearly doubling the next largest German city in population, and while having the seat of the German federal government, mostly functions as a support city towards the financial capital of Frankfurt, the technologies innovation hub of Munich, or the automotive center of Stuttgart.	
		19

Accountable	For an individual or group to be required or expected to justify their actions or decisions. In other words, for that individual or group to be morally or legally responsible.
Adaptive-Reuse	The process of reusing an existing building for a purpose other than which it was originally built or designed for. It is also known as recycling and conversion.
Alteration (garments)	Alteration is a change made in fitting a garment, such as the lengthening of a sleeve, or the tightening of a waist belt.
Carrying Capacity (environmental)	The carrying capacity of an environment is the maximum population size of a biological species that can be sustained by that specific environment, given the food, habitat, water, and other resources available.
Certification (the Process & Document)	Certification is the action or process of providing someone or something with an official document attesting to a status or level of achievement. The process of certification is performed by a certification body or certifier, which is always a third-party. Internal control is called first-party verification. The granting or denial of certification is the certification decision. The document, analog or digital, which attests to certification can also be referred to as a certification.
Certification Label	A label or symbol indicating that compliance with standards has been verified. Use of the label is usually controlled by the certification body. Where certification bodies certify against their own specific standards, the label can be owned by the certification body.
Circular Economy	A circular economy is a model of production and consumption, in which the value of products, materials and resources is maintained in the economy for as long as possible, and the generation of waste is minimized. A circular economy involves sharing, leasing, reusing, repairing, refurbishing, and recycling existing materials and products for as long as possible, all to resist contributing to climate change, biodiversity loss, waste, and pollution. This stands in contrast to the traditional linear economic model.
Collected (recycling)	Garments which are collected for fiber-to-fiber recycling, and therefore, entry into the circular economy recycling process.
Confederation	A confederation (also known as a confederacy or league) is a union of sovereign groups or states united for purposes of common action. There is no one singular definition, but only a series of precedents from history, such as the Hanseatic League, or the European Union, which establish certain consistent patterns. The member states of a confederation retain their sovereignty and some degree of autonomy. The central authority is relatively weak, or non-existent.
Cooperative (Business Model)	In general, a cooperative is a business owned and democratically controlled by the people who use its services and whose benefits are derived and distributed equitably on the basis of use. <ol style="list-style-type: none"> 1. Democratic Member Control <ul style="list-style-type: none"> - One member: one vote. - Members elect a board of directors - The board of directors handle all other provisions. 2. Member's Economic Participation <ul style="list-style-type: none"> - Members contribute equally to, and democratically control, the capital of the cooperative. This benefits members in proportion to the business they conduct with the cooperative rather than on the capital invested. - Profit is allocated on the basis of the work contributed by each member in order to achieve this profit.

16

3. Cooperation Among Cooperatives	- Cooperatives serve their members most effectively and strengthen the cooperative movement by working together through local, national, regional and international structures.
4. Concern for Community	- While focusing on member needs, cooperatives work for the sustainable development of communities through policies and programs accepted by the members.
Covenant of Mayors	The Covenant of Mayors is a European cooperation movement involving local and regional authorities, launched by the European Commission to support the efforts of the EU climate and energy package of 2008. Signatories of the Covenant of Mayors voluntarily commit to increasing energy efficiency and the use of renewable energy sources on their territories.
Efficiency	The degree to which a system or machine is efficient, is how much it maximizes productivity while minimizing wasted effort or expense. The degree to which a person is efficient, is how much they can work in a well-organized and competent way.
Environmental Sustainability	The avoidance of the depletion of natural resources in order to maintain an ecological balance.
Environmental sustainability	This is a stated goal of the European Green Deal. There is a built-in interim goal of a fifty to fifty-five percent reduction of greenhouse gas emissions by 2030.
European carbon neutrality 2050	
European Committee of the Regions	The European Union's assembly of local and regional representatives that provides sub-national authorities (i.e. regions, counties, provinces, municipalities and cities) with a direct voice within the EU's institutional framework. Established in 1994, the CoR was set up to address two main issues. First, about three quarters of EU legislation is implemented at local or regional level, so local and regional representatives need to have a say in the development of new EU laws. Second, there were concerns about a widening gap between the public and the process of European integration; involving the elected level of government closest to the citizens was one way of closing the gap.
European Green Deal	The European Green Deal is a set of policy initiatives by the European Commission to make the European Union climate neutral by 2050. An interim goal of fifty to fifty-five percent greenhouse gas emission reduction from 1990 to 2030 was met. - No net emissions of greenhouse gases by 2050. - Economic growth decoupled from resource use.
Expeditious	Done with efficiency and speed.
Fast fashion	Fast fashion is a fashion industry business model of replicating recent catwalk trends and high-fashion designs, mass-producing them at a low cost, and bringing them to retail stores quickly, while demand is at its highest. Fast fashion relies on low cost, high volume labor. The term fast fashion is also used generically to describe the products of the fast fashion business model.
Fiber-to-Fiber Recycling	A recycling system which turns textile waste into new fibers, that are then used to create new clothes or other textile products. Fiber-to-fiber recycling limited by the collection, sorting, and preprocessing production limitations.
Guild	Guilds are an association of people with similar interests or pursuits.

17

Restoration	The act or process of accurately depicting the form, features, and character of a property as it appeared at a particular period of time by means of the removal of features from other periods in its history and reconstruction of missing features from the restoration period. The limited and sensitive upgrading of mechanical, electrical, and plumbing systems and other code-required work to make properties functional is appropriate within a restoration project. The Restoration Standards allow for the depiction of a building at a particular time in its history by preserving materials, features, finishes, and spaces from its period of significance and removing those from other periods.																				
Shipping ton (volume: 1.1—1.2 cubic meters)	A shipping ton, freight ton, measurement ton, or ocean ton is a measure of volume used for shipments of freight in large vehicles, trains or ships. In the United States of America, it is equivalent to 40 cubic feet (1.1 m3) while in the United Kingdom, it is 42 cubic feet (1.2 m3).																				
Short ton (mass: 2,000 pounds)	The short ton is an imperial measurement of weight defined as 2,000 pounds.																				
SMEs - Small & Medium-sized Enterprises	European Commission - SME Definition as per European recommendation 2003/361. SMEs face fewer requirements or reduced fees for EU administrative compliance. The main factors determining whether an enterprise is an SME are 1. staff headcount 2. either turnover or balance sheet total.																				
	<table><tr><th>Company Category</th><th>Company Category</th><th>Company Category</th><th>Or</th><th>Company Category</th></tr><tr><td>Medium-sized</td><td>< 250</td><td>≤ euros 50 m</td><td></td><td>≤ euros 43 m</td></tr><tr><td>Small</td><td>< 50</td><td>≤ euros 10 m</td><td></td><td>≤ euros 10 m</td></tr><tr><td>Micro</td><td>< 10</td><td>≤ euros 2 m</td><td></td><td>≤ euros 2 m</td></tr></table>	Company Category	Company Category	Company Category	Or	Company Category	Medium-sized	< 250	≤ euros 50 m		≤ euros 43 m	Small	< 50	≤ euros 10 m		≤ euros 10 m	Micro	< 10	≤ euros 2 m		≤ euros 2 m
Company Category	Company Category	Company Category	Or	Company Category																	
Medium-sized	< 250	≤ euros 50 m		≤ euros 43 m																	
Small	< 50	≤ euros 10 m		≤ euros 10 m																	
Micro	< 10	≤ euros 2 m		≤ euros 2 m																	
Steady-state economy	A steady-state economy is an economy structured to balance growth with environmental integrity. A steady-state economy seeks to find an equilibrium between production growth and population growth. In a steady state economy, the population would be stable with birth rates closely matching death rates and production rates similarly matching the depreciation or consumption of goods.																				
Sustainability	The capacity to maintain or improve the state and availability of desirable materials or conditions over the long term.																				
Traceability	The metric measuring the ability to trace all processes from procurement of raw materials to production, consumption, and disposal, to clarify when and where the product was produced by whom.																				
Transparency (Products & Services)	The practice of disclosing detailed information about products and services including what they contain, how they were produced and where they come from.																				
Twenty-foot equivalent unit (TEU)	An inexact unit of cargo capacity, often used for container ships and container ports, and based on the volume of a twenty-foot-long intermodal container. Container heights are not standardized, leading to unit inexactitude.																				

20

20

Universal certifications (Fashion House)	Universal certifications are the certifications that specify the requirements that each current and new Fashion House member must follow. These requirements ensure adherence to environmental and social sustainability mandates from the 2030 Made in Europe framework, and drive the fashion industry towards meeting the 2050 European Union carbon neutrality goal. These universal certifications are verified by Fashion House full-time in-house certification body employees, as opposed to specific certifications which are audited by third-parties.
Upcycling	Upcycling is the reuse of discarded objects or material in such a way as to create a product of higher quality or value than the original discarded objects or material.
Vegan leather	Vegan leather is any leather alternative that is not made from the skin of animals, and which may include stricter requirements against the inclusion of animal products in specific or every part of the manufacturing process. The wide range of leather alternatives currently includes plastics-based leather alternatives that may be improperly disposed of, and contribute to plastic and microplastic pollution. Vegan leathers based on plant materials may biodegrade.

21

II. Governance and Operations

23

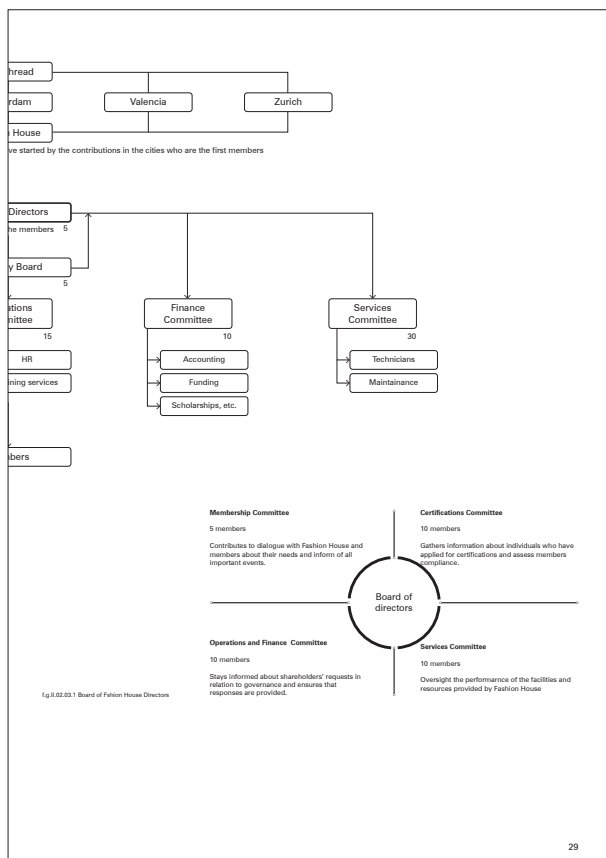
II.01 How to use this manual

The Governance and Operations manual defines how Fashion House is organized, managed, and monitored. The two governing bodies of Fashion House are the Board of Directors, and the Committees. Both bodies determine strategic priorities in the best interests of the regulatory body and services providing departments of Fashion House.

Fashion House governance procedures are inspired by medieval European organizations known as guilds. Medieval guilds were associations of merchants and artisans that ensured consistent product quality standards, and unified taxes and prices, across different guild houses of a particular category of product.

The guild house program included meeting halls, rooms for members, libraries, trading spaces, storage, and working areas. Guilds imposed long standardized periods of apprenticeship for new members seeking to learn the skills necessary to produce particular categories of products.

25



29

II.02.04 Advisory Board

The Board is composed of 9 chairs with wide and diversified experience, relating in particular to:

Corporate strategy
Finance
Governance
Logistics
social and environmental responsibility
retail sector
fashion industry
Technology
product development
financial corporations

The advisory Board will bring a fresh perspective to the cooperative and help it evolve. The term will be of four years, with the opportunity of renewing it for one more time.

Eligibility:
Current or former members of Fashion House
Representatives of partner organizations

Age and tenure

Advisory Board is appointed based on skills, leadership, integrity, experience, diversity and business requirement. No maximum age limit and tenure on the board is determined with reference to contribution and engagement as assessed through the annual board evaluation process.

Independence

The majority of the board should consist of non-executive members, the majority of whom should be independent.

Gender

At least 30% of the board should comprise of female in the medium term.



0 - 5 years
5 - 10 years
10+ years



Executive
Independent



Male
Female

Eg. II.02.04.1 Advisory Board

30

II.02 Fashion House Governance

Fashion House is a cooperative, owned and democratically controlled by the members who use its services and whose benefits are derived and distributed equitably on the basis of use.

27

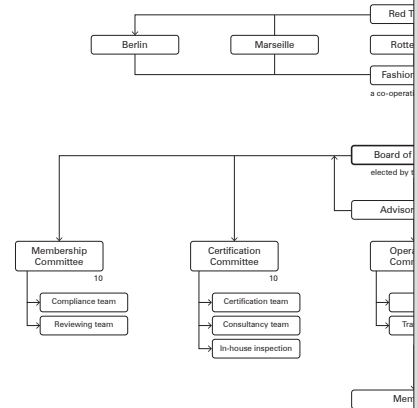


Fig. II.02.01: Fashion House Organization

II.02.01 Governance Model

Fashion House is organized as two independent departments: a certification body that tests, administers, authenticates, and regulates Fashion House certifications across the Red Thread and an in-house service provider that offers members access to production equipment, design consultancy, logistical support, and marketing among others. In a non-hierarchical cooperative model, organizational responsibilities and expertise are distributed between all Fashion House locations across the Red Thread.

II.02.02 Organigram

Directors and Advisory Committee are expected to be diligent and fully committed to the work of Fashion House, which benefit from the diverse backgrounds, skills and expertise of their members.

II.02.03 Committees

The different committees will be formed according to the cooperative organigram. They will share their opinions and perspectives, study issues, with the main goal of developing recommendations and an implementation handbook for the future of Fashion House.

- Committees:
- Membership
- Certifications
- Operations and Finance
- Services

28

II.03 Fashion House Members

As a service provider, Fashion House offers memberships to local micro, small and medium enterprises - SMEs - sited within the five cities of the Red Thread.

31

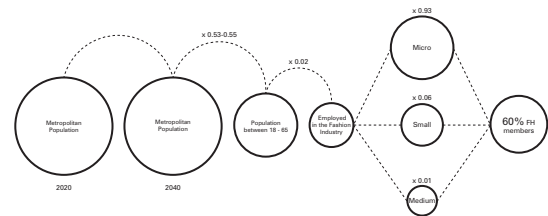


Fig. II.03.01: Number of Members' Computation Process Membership Type

II.03.01 Eligibility

Eligible candidates that wish to become Fashion House members shall comply with the following requirements:

- Be an SME directly or indirectly employed in the fashion or textile industry.
- Be sited in one of Fashion House's city locations; Berlin, Marseille, Rotterdam, Valencia and Zurich, or within the city's regional economic jurisdiction.
- Have a local supply chain and comply with "Made in Europe" policy.
- Their products, systems, individuals or processes shall comply with Fashion House's universal certifications - *For the Record, Door to Door, and Everlasting*.

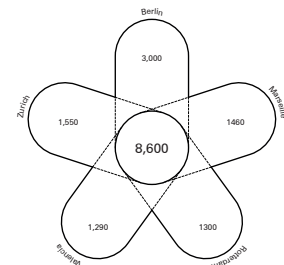


Fig. II.03.01.2 Members Numbers

32

II.03.02 Benefits

Fashion House members are granted the following benefits:

- Reduced trade taxation within the Red Thread participating cities
- Access to universal certifications and specific certifications
- Access to consultancy services with Fashion House's network of experts in the fashion and textile industry
- Access to Fashion House's workshops, equipment and training spaces
- Connection with all Fashion House's members
- Assistance to events hosted by Fashion House
- A vote in advisory board elections

Fashion House has a limited number of members per city. This number is based on the city's population growth or degrowth, the population employed in the fashion industry and its operational size. In this respect Berlin will cater for 3,000 members, Marseille for 1,460, Rotterdam for 1,300, Valencia for 1290 and Zurich for 1550; adding to a total of 8,600 members.

33

II.04

Fashion House Management

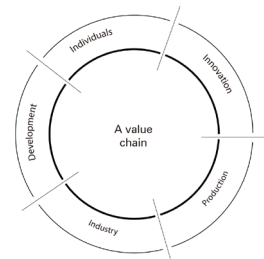
Fashion House management is organized through the cooperative principles model, which establishes that it is a business owned and controlled by the people who use its services where benefits are distributed equitably among its members.

35

II.05 Fashion House Role and Responsibilities

Fashion House strives to create best practices with local brands, producers and suppliers supported by services and platforms, framed by the highest environmental and social standards.

39



Eg. II.05.01.1 Governance Investment

II.05.01 Onboarding and Training

As a cooperative, Fashion House facilitates the smooth transition of new employees and members into the organization via role-specific onboarding and training.

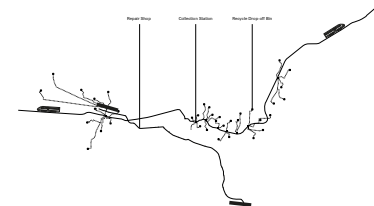
- Members

Prior to induction into Fashion House, prospective members should already be informed on Fashion House universal certification requirements (see IV.02. Certification Parameters and Categories). Onboarding procedures prepare newly inducted members on continuing certification procedures, including auditing, and procedures toward developing specific certifications (see IV.03.02 Discretionary Certifications).

Onboarding and continuing training prepares Fashion House staff to provide services to members, and to upkeep the Fashion House organization, and physical locations.

II.05.02 Production

Fashion House locations are sites of textiles recycling, upcycling, repair, and research, through either in-house facilities operated by Fashion House staff, or by facilities open to third-party contracting and use. In addition to a portfolio of services that do not produce tangible products (see II.04.03 Revenues, Expenses and Profits), Fashion House locations are equipped with garment drop-off locations for members of the public to deposit unwanted garments (see V.04.05 Collection Points).



Eg. II.05.02.1 Repair and Recycle Infrastructure in Berlin

40

II.04.01 Investment Policy (taxes, incentives, etc)

Fashion House is initially funded by municipal grants in the form of non-reimbursable investments. The municipalities in which it is established are emerging creative industries that seek to strengthen and position the fashion and textile sector as one of its main contributors to their economy. Once established, Fashion House will run as a privately owned cooperative whose business model is sustained through membership fees. Each fashion house runs with a minimum of 10,000,000.00 euros for its operational annual expenses.

Membership fees are divided in three types, S, M and L. The S type has a cost of 4,000 euros per year and only access to universal certifications. The M type cost is 4,800 euros per year. M type memberships include universal and specific certifications, access to Fashion House's services - workshops and training spaces - and Fashion House's members network. The L type has an annual cost of 8,400 euros and gives fully and unlimited access to all Fashion House's services including consultancy.

Fashion House is established under the premise of degrowth, speculating that the fashion and textile market will slow down and shrink until full circularity is achieved. Accordingly, members are limited to a fixed quantity of 8,600 members distributed throughout the five participating cities. However, during the first five years of its establishment, Fashion House considers possible expansions to nearby cities to the Red Thread network. In this case, the number of members will be recalculated in relation to the new cities' population and textile industry market.

	S	M	L
Annual membership fee	4,000 €/year	4,800 €/year	8,400 €/year
Universal certifications	✓	✓	✓
Access to Fashion House's services	✓	✓	✓
Access to Fashion House's members network	✓	✓	✓
Access to Fashion House's training spaces	✓	✓	✓
Access to Fashion House's workshops	✓	✓	✓
Access to Fashion House's consultancy	✓	✓	✓
Access to Fashion House's equipment	✓	✓	✓
Access to Fashion House's materials	✓	✓	✓
Access to Fashion House's tools	✓	✓	✓
Access to Fashion House's machines	✓	✓	✓
Access to Fashion House's software	✓	✓	✓
Access to Fashion House's hardware	✓	✓	✓
Access to Fashion House's infrastructure	✓	✓	✓
Access to Fashion House's energy	✓	✓	✓
Access to Fashion House's water	✓	✓	✓
Access to Fashion House's waste management	✓	✓	✓
Access to Fashion House's security	✓	✓	✓
Access to Fashion House's health and safety	✓	✓	✓
Access to Fashion House's legal and financial	✓	✓	✓
Access to Fashion House's marketing and communication	✓	✓	✓
Access to Fashion House's human resources	✓	✓	✓
Access to Fashion House's technology	✓	✓	✓
Access to Fashion House's innovation	✓	✓	✓
Access to Fashion House's research and development	✓	✓	✓
Access to Fashion House's production and distribution	✓	✓	✓
Access to Fashion House's sales and marketing	✓	✓	✓
Access to Fashion House's customer service	✓	✓	✓
Access to Fashion House's logistics and supply chain	✓	✓	✓
Access to Fashion House's environmental and social	✓	✓	✓
Access to Fashion House's governance and compliance	✓	✓	✓
Access to Fashion House's risk management	✓	✓	✓
Access to Fashion House's crisis management	✓	✓	✓
Access to Fashion House's disaster recovery	✓	✓	✓
Access to Fashion House's business continuity	✓	✓	✓
Access to Fashion House's resilience and adaptability	✓	✓	✓
Access to Fashion House's sustainability and circularity	✓	✓	✓
Access to Fashion House's transparency and accountability	✓	✓	✓
Access to Fashion House's integrity and ethics	✓	✓	✓
Access to Fashion House's trust and credibility	✓	✓	✓
Access to Fashion House's reputation and brand	✓	✓	✓
Access to Fashion House's image and perception	✓	✓	✓
Access to Fashion House's identity and culture	✓	✓	✓
Access to Fashion House's values and beliefs	✓	✓	✓
Access to Fashion House's mission and vision	✓	✓	✓
Access to Fashion House's strategy and goals	✓	✓	✓
Access to Fashion House's plans and actions	✓	✓	✓
Access to Fashion House's results and outcomes	✓	✓	✓
Access to Fashion House's impact and contribution	✓	✓	✓
Access to Fashion House's legacy and future	✓	✓	✓

E.g. II.04.01.1 Membership Types

II.04.02 Employees (different committees, policy of employment, diversity, etc)

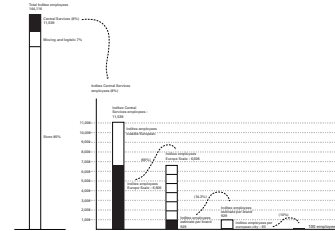
Fashion House substantiates the principles laid out by its baseline universal certifications, and supports the economy of the Red Thread city region, by, whenever economically or logistically feasible, sourcing internal staff and contracting entities, and equipment and operational material procurement, from within city region economic jurisdictions.

Operations are met with a minimum of 70 employees and a maximum of 100 employees distributed into 5 committees: membership committee, operations committee, certifications committee, finance committee and services committee.

Fashion House employment policies operate under the following standards and principles:

- Fashion House does not employ anyone underage.
- We operate under a safe, healthy and respectful environment where everybody has equal opportunities regardless of gender, ethnicity, age, physical appearance, ability, illness, and political, religious or sexual orientation.
- Any physical, sexual, psychological or verbal harassment or abuse towards employees is denounced and forbidden.
- Gender equality and diversity is promoted among employees, partners and suppliers.
- We offer training programs that range from the use of the facility and its equipment to social and environmental sustainable practices.

- Our supply chain is highly monitored to secure working conditions that comply with the standards here mentioned.
- Fashion House implements the four-day workweek where employees only work for 32 hours a week and have three days off.
- We encourage workers to avoid overtime. However overtime is voluntary and paid, and it shall comply with the permitted hours stated in the laws and regulations of each country.
- We promote remote work. Workers can work remotely three to five days a week, therefore flexible workspaces are implemented.
- During vacations we offer "Climate Leave" in order to incentivise train travel. Train travel is environmentally more sustainable than air travel. However since it is slower, we offer 5 extra days of vacation to accommodate train travelling time spans.
- Parental leave is supported by Fashion House. Parents are entitled to 480 days of paid parental leave. If they are two, days shall be split in 240 days each.
- Three to five paid days of medical leave due to severe menstrual pain.

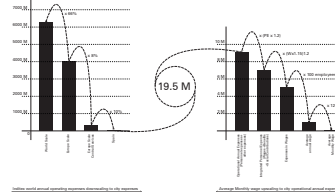


E.g. II.04.02.1 Employees

II.04.03 Revenues, Expenses and Profits

Fashion House operates through a membership business model in which its net sales are distributed in three main areas: taxes and amortization, operational expenses and profit. Taxes and amortization represent x percent of the net sales. The operational expenses include personnel expenses - wages, salaries, and social contributions - administrative expenses, maintenance, repair and utilities, and funding for the Equity Road foundation sited in Valencia.

Fashion House is a non-profitable institution. All profits will be reinvested in assets for its operation, from furniture and up-to-date machinery and equipment to transportation, training and research.



E.g. II.04.03.1 Money Breakdown

II.05.03 Services

Fashion House is a service-providing business. It provides services to its members primarily at its physical locations throughout the Red Thread. In addition to the core portfolio of services offered at each Fashion House location, there are services unique to one or more locations, referred to as Flex programs (see V04.08.2 & Appendix).

Universal services are:

- Consultancy
Fashion House provides consultancy services to regional fashion industry micro- to medium-sized enterprises.
These include assisting the enterprise in applying for and following local, regional, and state-level financial programs, private funding programs, and bureaucratic and legal procedures.
- Liaison
Fashion House offers intermediary services between an enterprise client and Fashion House location municipal governmental agencies and departments, in matters concerning municipal business regulation, law, and financial incentive programs.
- Production Workshops
Fashion House locations offer production workshop spaces for clients and members to use. Woodworking and metalworking workshops are offered at each Fashion House location.

II.05.04 Ethical Position On Sustainability

Fashion House adheres to a consequentialist organizational ethical model regarding sustainability. If processes and their end results are analogous to means and ends, then Fashion House considers the adherence to upright means, as an end-in-itself.

Fashion House considers carbon neutrality as an upright objective from a consequentialist standpoint. Carbon neutrality is a means toward a more livable world, as it inherently decreases carbon emissions, the main driver of climate change, which directly increases the likelihood of climatic conditions and disasters which threaten all life on the planet currently living, and all life yet to come into being. The extent to which processes get closer to achieving carbon neutrality, the more upright those processes are.

Tangibly, adherence to standard operating procedures which are economically circular as default, and which uphold carbon neutrality as much as possible, is considered upright behavior.

Non-upright behavior is negligence, willful or not, of fully adhering to economic circularity, and of deliberate efforts toward achieving or verifying carbon neutrality in all Fashion House processes.

II.05.05 Commitment to Customers & Members and Members

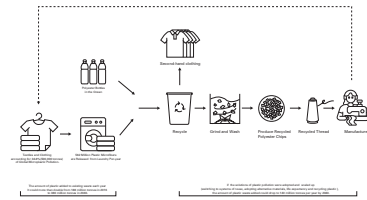
Fashion House commits to delivering a mutually satisfactory exchange of goods and services between the organization and its in-house members and external customers. This is to maintain the good reputation of the organization among its target demographics of micro- to medium-sized enterprises, which cannot financially bear to pay for and receive a less-than-satisfactory service.

Fashion House physical showroom and digital client relations staff are all trained in Fashion House sustainability principles (see II.05.04 Ethical Position On Sustainability) and their strategic implementation into Fashion House processes. They are always prepared to help inform our clients about these sustainability principles and practices across multiple platforms, all to encourage industry-wide carbon neutrality adoption.

II.05.06 Environmental Sustainability

Fashion House organizational policies, whether in logistics, procurement, construction, production, and more, push for carbon neutrality wherever financially or logistically feasible, and then economic circularity as a fall-back default. Fashion House performs carbon emissions calculus on all these aforementioned processes as part of standard operating procedure, which involves materials and financial auditing of several internal and external service providers, including any third-party logistics services (for example, procurement outside of the Red Thread and/or European Union).

Carbon neutrality is achieved through groups of processes which, on-balance, reduce as many carbon emissions as emitted. Carbon reducing processes can be used to offset the emissions of another process.



E.g. II.05.06.1 Microplastic Pollution and Recycling

II.05.07 Economic Circularity

Fashion House organizational policies, whether in logistics, procurement, construction, production, and more, operate in economic circularity as default, as required by European Union business law. This means that any raw materials consumed in any of the aforementioned processes lose as little of their value as possible during consumption, and Fashion House produced items are designed to be durable and long-lasting. Economic circularity is verified through the materials and financial auditing of all aforementioned processes.



E.g. II.05.07.1 Made in EU 2020

II.05.08 Transport	<p>Fashion House transport of employees and members for organizational matters, no matter the distance required to travel, shall prefer passenger trains, including public or private services, and including high-speed, intercity, commuter, and light rail.</p> <p>Fashion House is intentionally sited within four-hundred meters of multiple public transportation stops or stations, including bus and light rail stops, and metro and long-distance rail stations.</p> <p>Fashion House encourages its staff, and visiting clients and members, to use human-pedal or electric bicycles to commute to Fashion House locations. Fashion House, per location, designs and installs bike parking stands in-excess of staff and visitor capacity, electric bike charging stations, and hydrogen-fuel pumps.</p>
--------------------	--

43

II.06 Fashion House Working Hours	<p>Fashion House's offices and administration services are open from 9:00 to 14:00, Monday to Thursday. We work under a 32 hour week four times a week.</p>
-----------------------------------	---

45

III.01 Fashion House Certifications	<p>Fashion House is a regulatory body that grants certifications to products and businesses to ensure the implementation of strict regulations, initiate conscientious consumption patterns, and provide a competitive edge to small- and medium-scale fashion enterprises within the Red Thread and beyond. The 2050 climate neutrality goals to be accomplished at a global scale are pushing toward regionalizing economic networks; in particular, the European Union's 2030 "Made in Europe" framework. In response, Fashion House Certifications (FHCs)—granted to participating brands—implement slowed and contracted production and consumption cycles in the fashion industry. A combination of universal certifications that dictate bare-minimum requirements for participation within the Red Thread network, and discretionary certifications that certify specific processes and products for brands that surpass universal requirements, establish a single baseline standard across the Red Thread.</p> <p>Certifications are given to a wide gamut of brand's products, services, processes, and individuals in the fashion industry, in accordance with the European Commission's framework for certification types. From individual craftspeople to fully-automated manufacturing techniques, and garments' utility to its inventive recycling and upcycling, the certifications simultaneously establish benchmark standards for fashion goods and stipulate spatial requirements in which the fashion goods are made, retailed, used, or reprocessed. Each Fashion House location shall include a physical full-time in-house certification committee that maintains a detailed record of their respective members' certification data and compliance status.</p>
-------------------------------------	---

49

III.02 Certification Parameters and Categories	<p>Fashion House Certifications integrate Fashion House's four key parameters—production, consumption, value, and duration—to champion global paradigms of connected and interdependent regional networks, less frequent and limited production cycles, discontinued sizing standardizations, and environmental sustainability and economic circularity as default throughout the fashion industry.</p> <ul style="list-style-type: none">- Production The shift from mass-produced to made-to-measure garments shall focus on preserving local crafts and know-how, hyper-personalization, and in-house production to emphasize quality over quantity; while, at the same time, addressing the environmental impact of products and services to establish fully traceable manufacturing processes.- Consumption In response to capped regionalized production within a digitalized and image-based society, consumption of products and services will be inextricably embedded with notions of data privacy, techniques of dissemination and training in the fashion industry, alternative spaces for self-expression and unique experiences, and shall reimagine traditional practices that emphasize environmental circularity.- Value Less frequent and capped production—in addition to more conscientious consumption patterns, restricted use of synthetic textiles, and limited new resource extraction—shall prioritize sourcing alternative virgin materials that are environmentally replenishable, focusing on garment quality over quantity and utilizing existing valuable resources in the fashion industry.- Duration The lifespan of garments and textiles shall be extended through commonplace repair and recycling, and garment sharing infrastructures, incorporating post-consumer waste as a new resource in the fashion and building industries, and reframing non-traditional materials—like human material waste—to be worthy to use in new fashion goods. <p>Certifications are classified according to the European Commission's defined categorization for certification framework and types:</p> <ul style="list-style-type: none">- Products or Services Certifying a product or service that meets specific predetermined requirements that enable their lifespans to be extended.- Processes or Systems Certifying a series of procedures that a brand or a company adopts that are interconnected and meet certain quality requirements that contribute to limited quality-focused production and consumption- Individuals Certifying that an individual has amassed—over a set of stipulated length of time—extraordinary knowledge, skills, and expertise that surpass the industry standard or are proprietary to a specific brand, product, or tradition that demonstrate the potential to elevate established standards in the fashion industry. <p>FHCs are granted to recognize brands, companies, or people who have evidently contributed to the fashion industry by adopting responsible and innovative methods of production, shifting patterns of consumption, recentring value in regional know-how, and ensuring extended duration of fashion goods.</p>
--	---

51

II.06.01 Contribution to Nightlife

In order to contribute to a safe night environment within the neighborhoods that Fashion House is established, workshops and studio areas are open 24/7 for its members. Trained and authorized members can make use of Fashion House's installations and equipment at any time through personalized ID's that give access to these areas.

Public spaces such as courtyards are accessible to any visitor until 23:00. Cafes and restaurants are as well accessible to members and non-members from 9:00 to 14:00 and from 16:00 to 23:00 as part of Fashion House's effort to engage with its neighborhood.

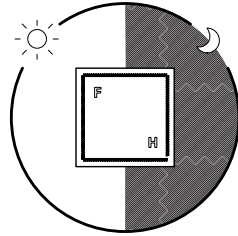


Fig. II.06.01.1 Governance Diversity and Safety

III. Certifications

III.03 Certification Types

Fashion House provides two different types of certifications :

1. Universal Certifications
2. Discretionary Certifications

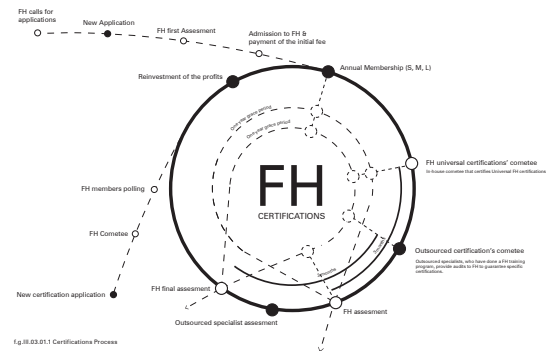


Fig. III.03.01.1 Certifications Process

III.03.01 Universal Certifications

Universal certifications include the specific requirements that each member—both current and prospective—of Fashion House must abide by to remain—or be admitted to become—a member of Fashion House. Universal certifications are verified and attested by Fashion House's in-house certification body of auditors, examiners, and policy-experts. These certifications shall primarily address sourcing transparency, environmentally sustainable means of manufacturing and delivery of goods and services, and extended lifespans of materials and textiles.

03.01.1 For the Record Certification

The certification guarantees a product, service, system, or processes' traceability by displaying its economic costs—including labor and material—and environmental impact—including energy and territorial—associated in its manufacturing. It outlines the minimum required lifespan for the product and its speculated costs of repair, alteration, and recycling over its lifespan. A "For the Record"-certified product recognizes the primary origin and sustainable sourcing of the raw materials used in the manufacturing of the product and ensures the protection of workers' rights whom are involved in its process.

03.01.2 Door to Door Certification

The certification guarantees that bulk delivery has been transported using minimally greenhouse gas-emissive infrastructures of waterways and/or high-speed railways that avoid air freight. Deliveries of products and services are batched for optimal local efficiency. Express deliveries and/or single-recipient deliveries are not permitted. Last-mile delivery to municipal and regional infrastructures of collection and drop-off points ensure timely deliveries that holistically balance speed, prudence, and environmental sustainability. Biodegradable and/or reusable packaging solutions must be used for all products.

03.01.3 Everlasting Certification

The certification guarantees products that have been designed for holistic circularity and are suitable to be reused or repaired in its original state, or recycled after deconstruction, and/or biodegradable once degraded. Additionally, it prioritizes mono-material constructions—as opposed to blended constructions—to enable easier repair and recycling to extend a product's longevity.



Fig. 10.03.02.1 Fashion House Certification Stamp

III.03.02 Discretionary Certifications

Discretionary certifications are specific certifications whose criteria exceed the baseline universal certifications that are developed in collaboration with Fashion House members who intend to raise the standards of their products or services to give themselves a competitive edge within the fashion industry. To certify discretionary certifications—whose requirements often incorporate professional expertise, resources, or authorizations outside Fashion House’s qualifications—Fashion House hires external specialists with sophisticated knowledge and expertise of the product, service, or process to verify their compliance with Fashion House Certification standards.

55

Tde FH Discretionary Certifications Category : Consumption

03.02.01. Classified Certification

The certification guarantees a mono-directional spatial organization that eliminates double encounters and ensures client anonymity while acquiring a product, process or service.

The certification has three spatial requirements. Each space must have at least two access points to separate entry and exit. Spaces must be organized as an enfilade in which each space is only entered once and exited in succeeding order. In the event of multiple possible exit routes, the separating thresholds and/or doors must remain ambiguously marked to preserve the anonymity of the succeeding spaces.

The certification addresses consumption of hyper-personalized fashion goods and services that require a consumer’s privacy to be secured. Therefore, this certification provides fashion brands who explicitly address notions of, or handle products, that wrestle with shame, embarrassment, or guilt with an ideal strategy to guarantee their clientele’s privacy.

External FH Consultant: A spatial-patenting expert

03.02.02. Growing-the-Scene Certification

The certification guarantees locations that are well-suited to, and fulfill the spatial requirements, to host spectacular events. Locations must be unique, iconic, timeless, and embody extraordinary experiences.

Prospective locations must adhere to the following parameters and will be determined relative to its speculated impact within the urban fabric. The entrance must not only be a threshold but be holistically incorporated into the experience the prospective location offers. On the premises, enclosed spaces with limited access for members and collaborators that are designed to meet their professional needs must be provided. There must be one extraordinary architectural characteristic that is an iconic symbol to make a certified location to stand out.

The facility and fellowship offered by highly social and recreational physical locations counteracts commonplace digital dissemination of fashion: displaying products and services, collaborating with like minded professionals within the fashion fraternity, and conducting business reaffirms fashion’s emancipatory capacity.

External FH Consultant: A speaksakey enthusiast

03.02.03. Know-It-All Certification

The certification guarantees professionals that have concurrently achieved handicrafts skills competency in at least five distinct fashion artisanal disciplines toward becoming increasingly generalist professionals. Individual competencies can be attested by professional auditors representing disparate business entities including vocational schools, manufacturers, and discipline-specific organizations, associations, unions, or federations.

The minimum five competencies must be evaluated within one examination space within a three-month timespan, upon completion of the first competency. The examination spaces must be appropriately outfitted with necessary equipment, machinery, materials, tools, furnishings, and other items for the completion of the audit process. Competency will be evaluated through tests that are, per discipline, of appropriate challenge and rigor to determine the knowledge and understanding of handicrafts skills necessary to work at a high level.

The “certification advocates the training and proliferation of professionally-autonomous generalist artisans in the fashion industry. These professionally generalist artisans are best suited to revitalize regional legacies or reinforce emerging handicraft industries through individual manufacturing capacity, and the dissemination of skills and knowledge through mentorship and product sales.

External FH Consultant: A professor with an expertise in generalization

56

03.02.09. Savoir-Faire Certification

The certification guarantees products that have been crafted in strict accordance to local traditional techniques by brands or individuals in workshops that are similarly authentically organized and/or supplied so that the product and its associated know-how are perpetuated to new generations.

Certified products shall be required to be made at premises that have learning and/or study spaces for apprentices to practice, and shall be flexibly-planned to accommodate adjusted layouts for numerous craft specialties. These demonstration spaces shall be designed—by including promenades, balconies, or theater seating to name a few examples—to allow students, apprentices, and the general public to easily observe the certified product’s manufacturing process to promote its dissemination and continuation.

With the onset of fully-automated manufacturing technologies, traditional knowledge and skills for handcrafted products are at risk for obsolescence therefore becoming more highly-sought after as luxury items that stimulate downstream general-production processes to adopt traditional techniques that are by virtue slower, less wasteful, and rooted in crafted quality.

External FH Consultant: A cultural historian

03.02.10. Made-from-Scratch Certification

The certification guarantees modifiable digital mannequins that are used to exhibit products on online platforms. A certified mannequin shall use anonymously-collected user data to generate customized presentations of fashion goods in an exclusive and secure manner.

Mannequins shall only use data collected from consumers in private body-scanning rooms in brand-approved locations. Data shall be securely stored, and will only be processed at brand-approved—or brand in-house—3D-modelling laboratories that will design new appearances.

Certified digital mannequins exhibiting products on online platforms assist prospective customers to assess and compare products as they would look on themselves so that they can make informed decisions based on their own beauty judgements rather than socially-idealized beauty standards.

External FH Consultant: A data analyst

59

FH Certification Category : Value

03.02.11. Good-as-New Certification

The certification guarantees the cleaning process for resold or rented fashion goods to meet quality, safety, and sanitation standards that require no traces of any hazardous materials or contaminants, and are processed using only eco-friendly cleaning products and energy-efficient equipment.

Certified fashion goods shall undergo a rigorous process—or a demonstrably similar—of several stages that happen on a single premises. Goods must be initially screened in designated unloading areas and subsequently sorted, washed, dried, and steamed in a streamlined and interconnected area. After cleaning, goods shall be carefully examined for quality control and prepared for delivery to designated online shopping or renting pick-up points operated—or licensed—by the brand.

In a slowed and more prudent fashion economy, in which new methods and materials in garment manufacturing have necessarily increased their useful lifespans, consumers who aspire to participate in—and shape—rapidly evolving fashion trends will enthusiastically utilize now-commonplace garment rental services to—temporarily—flaunt the latest styles.

External FH Consultant: A laundry technician

03.02.12. Made-to-Last Certification

The certification guarantees products that have been manufactured with meticulous tailoring techniques that are made with highly durable raw materials, and are designed to seamlessly be continually repaired, altered, and updated over an individual’s working career.

Tailored alterations shall be conducted in brand-run or brand-approved ateliers that offer professional in-house alterations for garment component substitution or renewal. These ateliers shall be furnished with all requisite equipment and work areas for simple or extensive alterations, and shall be hospitably designed to host networking events for working professionals.

Products designed to be continually redesigned mirror industry-wide recalibrations towards slower consumption habits, garment longevity, and reviving high-quality handcraft. By establishing lifelong relationships with their garments—no matter how frequent or extensive its renovation—consumers will personalize their wardrobes and be more self-responsible for its proper care and maintenance.

External FH Consultant: A tailor

03.02.13. With Love Certification

The certification guarantees garments that have been carefully repaired and customized by the local repair experts, customers, and qualified robots. Garments’ lifespans must be prolonged and visible repairing alteration to their appearance—through examples such as stitching, darning, or needle felting—or visible transformation and upgrading—such as reizing, remaking, redecorating, or recoloring—shall be required to synthetically unify aesthetics of maintenance and care with consumer desirability for personalization.

For different settings and/or scales of repair and alteration, distinct requirements shall be mandated for certification. At “to-go” or express repair stations, robotic scanning and inspection machines shall be required at the stations’ terminus to examine garments before they are re-packaged and available for pick-up. At at-slower “do it yourself” repair centers, desks and/or workstations for volunteers shall be provided in public view to encourage friendly exchanges between volunteers and repairers while garments are inspected to ensure self-repaired garments have been responsibly mended. At consultancy-based repair and alteration studios, adequate space shall be provided for inspection officers to undergo quality control reviews and shall be furnished with sufficient digital infrastructures to register products into Fashion House’s digital database.

Promoting aesthetics of lovingly-maintained products and garments, widespread and commonplace services recalibrate the fashion industry away from an obsession with almost-exclusively “new” products towards customizing reused products, designating longstanding cultural assumptions about repair—and whom repairs—through highly efficient, self-responsible, and high-quality design.

External FH Consultant: A veteran seamstress

60

03.02.04. Shameless Certification

The certification guarantees individuals that have fulfilled a three-month residency in which they—in close contact with consumers—have been empowered to rethink fashion and body norms and design.

This residency must be based in and around a design atelier situated within an enclosed social condenser that is used as testing ground by both consumer and designer to ensure short feedback loops between iterative design, applied testing, and design refinement. The testing ground shall reside outside of everyday life and the expected fashion norms that come with it, and shall incorporate spaces in which consumers can see and be seen by one another in both normative and subversive spaces.

The certification stimulates perennial reconsiderations of fashion and body norms that—by reconfiguring the relation between designer and consumer—progressively disentangle the fashion industry and its consumers from deep-rooted consumption patterns established by fast fashion.

External FH Consultant: A travel and fashion influencer

03.02.05. Perfect Match Certification

The certification guarantees ceremonial processes, events, and public functions that—through a carefully constructed protocol that integrates traditional and contemporary regionally-appropriate methods—are situated in forgotten landscapes for their protection and locational rejuvenation after its completion.

Certified ceremonies shall be located in remote, yet not difficult-to-reach, venues that have dilapidated or otherwise destabilized natural features. Temporary and/or semi-permanent event installations shall simultaneously protect landscape features for the duration of the ceremony and—upon its completion—shall contribute to the landscape's continued rejuvenation. Examples include diverting runoff courses for better on-site water management, botanical renaturation, and debris pulverization; however each ceremony must produce bespoke protocols for each landscape venue.

Formerly the culminating moment for specially-designed and laboriously-crafted garments and fashion goods, ceremonies will reverse the fashion industry's ecological footprint from a "consumer" to a propagator.

External FH Consultant: An environmental expert in landscape revivals

57

FH Certification Category : Production

03.02.06. Off-the-Shelf Certification

The certification guarantees brands that exclusively use mono-materials and instantaneous production processes to create personalized items. Zero-waste production—such as additive manufacturing and overall reductions in material debris and off-cuts—shall be used by certified brands to make products that can be made, worn, shredded, and remade.

This certification shall require dedicated on-site spaces in the brand's retail stores or production facilities for clients to test their hyper-personalized products, such as biometric walking tracks to test footwear. Additionally, brand's shall provide clearly identified pick-up points on the facility's premises for customers to retrieve their purchased goods. Storage spaces shall be meant solely for personalization machinery and raw materials but shall not be used for display or stockpiled inventories of finished products.

Instantaneous production processes enable brands to shape or quickly adapt to shifting trends and satisfy customer expectations for highly customized products while maintaining high standards of quality without wasting material by creating superfluous deadstock products. Instantaneous production requires a dispersed network of local production centers, which will forge stronger connections between customers and brands, leading to increased brand loyalty and improved long-term outcomes.

External FH Consultant: A material scientist / researcher

03.02.07. On-the-House Certification

The certification guarantees products that have been manufactured without the intention to make profit by requiring products to be made, re-cycled, and re-made in a closed-loop cycle that only uses new material when the recycled stock is too degraded to be reused.

It requires that the producer implements official trade-in and pickup locations for products so that they can be remade. Additionally—and most especially—this certification requires that the product's fabrication is unlicensed or outsourced and is made at a single location from beginning to end, thus ensuring that the certified products are made without compromising its quality or integrity.

Not-for-profit production system removes the incentives and competitive pressures on brands to increase revenues, thereby shifting brand's focus from profit to value, which results in quality-made products that reflect a shift towards brand loyalty becoming the most highly-prized asset.

External FH Consultant: An independent investigation auditor to track monetary flows

03.02.08. Re-Scents Certification

The certification guarantees fragrance and perfumery products that recreate natural fragrance smells by combining extracts from organic scents and oils from greenhouse-grown botanicals with distilled compounds from food waste into fragrance mix solvents.

The certification requires that all constituent ingredients in a certified fragrance base notes shall be adequately collected, extracted, sampled, and tested in accordance with established standards of organoleptic and analytical inspection specifications and shall be safe for use in human and non-human surroundings. Carefully monitored botanical greenhouses, dedicated temperature and moisture regulated storage spaces for food waste, and sanitary laboratories shall be required on the same premises in which the fragrance is produced.

Fusing together techniques of material preservation and inventive waste repurposing, biologically-engineered products will safeguard the existence and viability of natural species from the dangers associated with shifting climatic conditions and will streamline future innovations to further reduce dependencies on natural raw materials.

External FH Consultant: A botanical scientist

58

03.02.14. Sweep-Up Certification

The certification guarantees a safe and sanitary method to collect human hair for safekeeping, or for use to make new personalized products, including hair-sweaters, socks, and wigs.

Collected hair must be kept at hair banks in strict observance of the following regulations: hair must be collected from hair bank-affiliated salons and barbershops and transported to the hair bank in climate-conditioned packing. Collected hair shall be sorted in specially-designated areas according to their intended purpose—safekeeping or repurposing—and separately washed at designated washing stations, untangled and dried in designated drying rooms, and stored in certified containers in a vault room. At hair banks that reprocess and manufacture new hair products, physically-separate manufacturing spaces shall be provided with necessary equipment and workstations.

Already an integral—albeit offshoot—component to the fashion industry, hair and hairstyles are reconsidered to reintegrate its byproduct—hair clippings—as a worthy resource to make new and necessary products.

External FH Consultant: A bank executive

03.02.15. Sorted-Out Certification

The certification guarantees textile recycling processes that properly sorts, shreds, and stores textile and post-consumer waste so that it can be seamlessly transformed into new products.

"Sorted Out" certified recycling facilities shall implement fully-automated sorting equipment and storage spaces that have segregated individual textile and fabrics based on a three-parameter criteria—material type, quality/degradation, and color—so that recycled textiles can have best "second-use" lifespans. Furthermore, certified facilities shall incorporate textile collection and recycling spaces and equipment to concentrate full-circle textile recycling to single close-to-home locations.

Dispersed, semiautonomous, and fully-automated sorting and recycling facilities will complement progressively increasing volumes of discarded recyclable textiles to fuel public adoption of remade fashion goods.

External FH Consultant: A garment recycling expert

03.02.16. Clothes-the-Loop Certification

The certification guarantees made-to-order cladding materials that have been manufactured using exclusively locally sourced end-of-life textiles and fabrics.

Certified facilities shall be required to operate and maintain a connected network of textile pick-up locations in its regional vicinity, and shall provide display areas for reprocessed end-of-life textiles and cladding manufacturing areas on the premises. Furthermore, facilities shall be constructed—as much as possible—from reclaimed construction materials instead of virgin materials.

By reappropriating waste from one industry into a resource for another industry, light-industrial waste-processing-cum-manufacturing plants circumvent waste build-up of end-of-life products that can no longer be sensibly recycled and celebrate the potentials of fully closed-loop and interconnected economies.

External FH Consultant: An architect

61

FH Certification Category : Duration

03.02.17. Nowhere-to-Hide Certification

The certification guarantees breeding, raising, euthanizing, pelting, crafting, and retelling practices of animal-origin virgin materials at a single destination that synchronously focuses on product quality and the continued well being of the animal until euthanasia all within the animal's natural habitat.

Certified facilities—including farms, ranches, aquariums, and plantations to name a few examples—shall provide detailed reports and study for the bred animal species's biological needs—from nutrition and shelter to physiological and behavioral training—that is developed in close consultation with zoological and wildlife researchers and conservationists. The conclusive findings of these reports shall inform the landscape design, preservation, and/or alteration of each certified facility's property to ensure suitable habitation for the animals while also positively contributing to its locale's biodiversity. All constituent processes—from breeding to raising, from crafting to retelling—shall be performed on the same single premises in which the animals have been euthanized so that their provenance can be faithfully recorded. Each certified facility must be clearly delineated from its surroundings using physical separators—such as fences, moats, or ha-ha barriers—and shall incorporate closed-loop ecosystem maintenance infrastructures to record and regulate ecological balances.

Restricted synthetic fiber use and progressively rigorous manufacturing standards for durable and long-lasting fashion goods will reincentive using animal-origin materials that are responsibly sourced. Animal-origin materials and products—cultivated and crafted at single-address natural landscapes—provide attractive and bespoke alternatives to mass-produced virgin-material fashion goods.

External FH Consultant: An animal biologist with an expertise in ecological balance

03.02.18. End-to-End Certification

The certification guarantees textile products that are entirely biodegradable and made using sustainable methods in a fully circular production chain in which supply, design, planning, processing, and packaging are exclusively conducted in a closed-loop system.

Certified products undergo rigorous evaluation to verify provenance, quality, contamination, and performance testing. Certified products shall be cultivated, processed, and crafted in hyper-proximate spaces whose microclimatic conditions are tightly monitored and regulated. Facilities producing certified products shall be proportionately-sized to exacting standards to produce a predetermined number of products annually, with constituent spaces—that are designated for specific stages or production processes—sized accordingly.

While initially only economical for luxury textiles such as silk, cashmere, and velvet, exceedingly strict product and production requirements give consumers utmost confidence of a product's provenance, allowing brands to retail certified products at higher values that is reinvested into preserving traditional and/or industrial know-how and heritage.

External FH Consultant: A sustainability consultant specializing in textiles

62

03.02.19. As-Found Certification

The certification guarantees organizations and institutions that rehabilitate dilapidated neighborhoods into desirable locations by forming locally-run luxury hospitality platforms that reposition guests and hosts.

Certified organizations shall adhere to strict—yet regionally-appropriate—means and methods of rehabilitation, and shall only be undertaken with continual and robust community involvement. Rehabilitation shall occur only in neighborhoods that are not already-advantaged nor are highly-sought after. Similarly, rehabilitation efforts shall primarily be focused—in area and finance—in private residences or public venues that facilitate direct engagement between residents and visitors.

Already a longstanding approach used by fashion brands to build reputation and ground themselves into chosen and/or native locations, brand-sponsored architectural restorations of landmarked and heritage buildings will be more widely-adopted. No longer favoring new or faraway clientele, fashion brands will reinvest into local urban rehabilitation projects, enhancing the familiar everyday with experiences of luxury, championing new product classifications of “local” to be of necessity and privilege.

External FH Consultant: A travel influencer

03.02.20. Cult-rated Certification

The certification guarantees digital collectibles and fashion goods that meet superlative standards for quality, authenticity, and uniqueness that make them recognized high-value, low-risk, and exclusive investments.

Certified digital collectibles shall be cached in secure, climate-controlled, and private digital data vaults that can only be accessed by collectible owners. This is to ensure that these collectibles are maintained in mint condition and uncorrupted from outside conditions.

Progressive expansions—and integration—of digital platforms and collectibles with fashion will challenge the verifiable provenance of collectibles and their creative singularities, necessitating both regulatory and incentive-based countermeasures—such as coordinated digital marketplaces and highly-desirable exclusive collectible releases—to combat counterfeiting and reaffirm artist’s copyrighting.

External FH Consultant: A product designer specialized in digital technologies

03.02.21. Extra-Ordinary Certification

The certification guarantees individuals who have completed the requirements for—and have demonstrated appropriate demeanor to—become independent inspectors and reporters that unbiasedly test and promote fashion goods’ performance, quality, and durability before mass-production approval.

Certified individuals shall conduct performance testing—and disseminate their findings—in laboratory-based environments that consolidate variegated testing equipment, simulated real-world environments, and seductive broadcasting studios to convincingly and objectively report fashion good prototype results.

Independently-reviewed, unbiased, and institutionally-endorsed performance testing exposes industry-wide malpractice, progressively safeguarding consumers and reinforcing more conscientious patterns towards a more sustainable fashion industry.

External FH Consultant: An athlete involved in extreme winter sports

63

03.02.22. Right-to-Replica Certification

The certification guarantees fashion goods that have demonstrably significant merit as heritage assets—both tangible and intangible merit, such as rare antique materials and historically-significant technique, respectively—that can be reproduced as contemporary simulacrums as a method of heritage conservation.

To obtain certification, prospective fashion goods shall undergo rigorous evaluation on its technical and material credentials on the basis of its contextual historic importance and its potential to be reproduced. Upon certification, a certified good shall be archived in climate-controlled facilities that—in a single interconnected location—store, analyze, reconstruct, and publicly-disseminate fashion goods in a linear workflow that systematizes exceptional garment care and creation.

Expanding on conventional notions of archiving and knowledge-preservation, reproduction-based archival methods ensure that historically-significant garments and fashion goods are not fetishized solely as artifacts, but maintain inherent qualities of utility and self-expression because they are once-more worn in everyday scenarios.

External FH Consultant: A counterfeit analyst

03.02.23. Ready-to-Grow Certification

The certification guarantees individuals who have sufficiently completed the requirements to own and operate wool textile production facilities—including, but not limited to, sheep farms, yarn spinners, felting workshops, and knitting studios—in coordination with and from financing of non-profit foundations.

Certification candidates must train in wool-producing facilities within—and already affiliated with—Fashion House’s network throughout the Red Thread for a minimum of two years. These wool-producing facilities shall be full-service producers that have expertise across the entire gamut of wool textile making—from husbandry to shearing, and felting to knitting—in a consolidated environment. Regionalized economic networks will reprioritize locally-sourced resources, offering formerly-disadvantaged communities and individuals opportunities for upward social mobility through vocational training in vital emergent industries.

External FH Consultant: A wool farmer

64

III.05
Certification Protocols

1. The Fashion House Certification Committee shall take up to three months to report the compliance of prospective and current members after thorough evaluations of their product and/or services.

2. Members and brands that seek discretionary certification shall only be considered if they are already compliant with Fashion House’s Universal Certifications.

3. FHC’s are initially granted for up to five years to awarded brands, companies, or individuals upon which an Official Certification Display Document (refer to —), This includes the certification warrant is presented to the awarded recipient, which provides the recipient the authority to use the certification.

4. When the product, process, or an individual displays an awarded certification warrant(s), it shall always adhere to the coding systems of Fashion House (refer to IV.06.01). Fashion House’s coding systems govern how certification warrants must be displayed on a brand’s products, services, stationery, advertisements, broadcasting, and other printed material, on their premises and on delivery vehicles to name but only a few examples.

5. In the event that a member can no longer fulfill the standards required for universal and/or discretionary certifications, their awarded status shall be temporarily withdrawn during a one calendar year grace period in which to correct their inaccuracies. Members placed into this grace period are still expected to pay Fashion House membership dues if seeking reinstatement. If—at the verification inspection concluding this mandated grace period—the member still cannot fulfill the expected standards, the brand’s Fashion House membership shall be immediately withdrawn.

6. Brands seeking reinstatement shall be allowed to reapply for Fashion House membership and should expect no special treatment during the vetting process.

7. All certification warrants are audited by the Fashion House Certification Committee in advance of at least one calendar year before their expiration.

8. A certification may not be renewed if the quality and/or supply for the product or service no longer sufficiently meets the guidelines established by Fashion House at the time of renewal.

9. The certification committee reserves the right to—and shall—perform annual unannounced on-site inspections to verify member brand’s compliance with FHC standards.

10. Any certification awarded to a brand that undergoes ownership change or becomes financially insolvent shall be automatically reviewed and may be revoked if FHC standards cannot be demonstrably met.

67

III.05
Coding System

Organizes all information of registered fashion house companies and products into a digital platform. Each Fashion House company has a registered number and each new product produced by Fashion House companies or a halfway product has a unique code. The code can be seen on the label attached to the product and has an RFID tag on it. Customers can scan the smart tag and see all of the information about this product: the complete unique code, history, manufacturer information, materials, certifications, etc. The structure of the product number: registered company number, timestamp, monthly counter. The coding system is reflected in the graphic design of the Fashion House logo.

69

III.04 Discretionary Certifications		
Title	Description	Type
CONSUMPTION		
CLASSIFIED	Certifies a mono-directional spatial organization that eliminates double encounters and ensures client anonymity while acquiring a product, process or service.	Process
GROWING THE SCENE	Certifies locations that are well-suited to, and fulfill the spatial requirements, to host spectacular events. Locations must be unique, iconic, timeless, and embody extraordinary experiences.	Individual
KNOW IT ALL	Certifies professionals that have concurrently achieved handicrafts skills competency in at least five distinct fashion artisanal disciplines toward becoming increasingly generalist professionals.	Individual
SHAMELESS	Certifies individuals that have fulfilled a three-month residency in which they—in close contact with consumers—have been empowered to rethink fashion and body norms and design.	Individual
PERFECT MATCH	Certifies ceremonial processes, events, and public functions that—through a carefully constructed protocol that integrates traditional and contemporary regionally-appropriate methods—are situated in forgotten landscapes for their protection and locational rejuvenation after its completion.	Process
PRODUCTION		
OFF THE SHELF	Certifies brands that exclusively use mono-materials and instantaneous production processes to create personalized items.	Process
ON THE HOUSE	Certifies products that have been manufactured without the intention to make profit by requiring products to be made, re-cycled, and re-made in a closed-loop cycle that only uses new material when the recycled stock is too degraded to be reused	Process
RE-SCENTS	Certifies fragrance and perfumery products that recreate natural fragrance smells by combining extracts from organic scents and oils from greenhouse-grown botanicals with distilled compounds from food waste into fragrance mix solvents.	Product
SAVOIRE - FAIRE	Certifies products that have been crafted in strict accordance to local traditional techniques by brands or individuals in workshops that are similarly authentically organized and/or supplied so that the product and its associated know-how are perpetuated to new generations.	Product
MADE FROM SCRATCH	Certifies modifiable digital mannequins that are used to exhibit products on online platforms. A certified mannequin shall use anonymously-collected user data to generate customized presentations of fashion goods in an exclusive and secure manner.	Product
DURATION		
GOOD AS NEW	Certifies the cleaning process for resold or rented fashion goods to meet quality, safety, and sanitation standards that require no traces of any hazardous materials or contaminants, and are processed using only eco-friendly cleaning products and energy-efficient equipment.	Process

65

Title	Description	Type
MADE TO LAST	Certifies products that have been manufactured with meticulous tailoring techniques that are made with highly durable raw materials, and are designed to seamlessly be continually repaired, altered, and updated over an individual's working career.	Product
WITH LOVE	Certifies garments that have been carefully repaired and customized by the local repair experts, customers, and qualified robots.	Product
SWEEP UP	Certifies a safe and sanitary method to collect human hair for safekeeping, or for use to make new personalized products, including hair-sweaters, socks, and wigs.	Process
SORTED OUT	Certifies textile recycling processes that properly sorts, shreds, and stores textile and post-consumer waste so that it can be seamlessly transformed into new products.	Process
CLOTHES THE LOOP	Certifies made-to-order cladding materials that have been manufactured using exclusively locally sourced end-of-life textiles and fabrics.	Product
VALUE		
NOWHERE TO HIDE	Certifies breeding, raising, euthanizing, petting, crafting, and retailing practices of animal-origin virgin materials at a single destination that synchronously focuses on product quality and the continued well-being of the animal until euthanization all within the animal's natural habitat.	Process
END-TO-END	Certifies textile products that are entirely biodegradable and made using sustainable methods in a fully circular production chain in which supply, design, planning, processing, and packaging are exclusively conducted in a closed-loop system.	Process
AS FOUND	Certifies organizations and institutions that rehabilitate dilapidated neighborhoods into desirable locations by forming locally-run luxury hospitality platforms that reposition guests and hosts.	Product
CULT-RATED	Certifies digital collectibles and fashion goods that meet superlative standards for quality, authenticity, and uniqueness that make them recognized high-value, low-risk and exclusive investments.	Product
EXTRA ORDINARY	Certifies individuals who have completed the requirements for-and have demonstrated appropriate demeanor to-become independent inspectors and reporters that unbiasedly test and promote fashion goods' performance, quality, and durability before mass-production approval.	Product
RIGHT TO REPLICA	Certifies fashion goods that have demonstrably significant merit as heritage assets-both tangible and intangible merit, such as rare antique materials and historically-significant technique, respectively-that can be reproduced as contemporary simulacra as a method of heritage conservation.	Product
FRIENDLY WOOL	Certifies individuals who have sufficiently completed the requirements to own and operate wool textile production facilities-including, but not limited to, sheep farms, yarn spinners, felting workshops and knitting studios-in coordination with and from financing of non-profit foundations.	Individual/s

III.05.01 Coding System

Transitioning from traditional labeling systems and inspired by Maison Margiela —where each garment is labeled with a series of numbers that correspond to the item's design process— Fashion House introduces a labeling system for all of its products, that provides an insight into the history, manufacturer information, materials, certifications, among others. This system is meant to reflect Fashion House's focus on minimum standards (refer to IV.03) towards a conscious and slow-paced fashion industry.

E.g.III.05.01.1 Red Thread symbol

Fashion House has two types of labels.

The first type of label is for products that are made from scratch inside Fashion House. The second label is for preloved garments that enter the circular process of Fashion House.

The first includes automatic identification and data capture through an RFID tag system. The second type of label is for preloved garments that enter the circularity process of Fashion House by upcycling or repairing; these garments are inspected, cleaned and returned to trace materials, sourcing and others before tagging and being returned. This label has a different design and includes information about the product's history and condition before entering the circularity process.

E.g.III.05.01.2 Coded System

All tags are positioned on the inside of garments, where possible, recognizable by the red stitch on the left hand side. The front of the tag features certification and compliance information, while the back of the tag displays each item's care instructions.

Fig.18.05.01.3 Apply to products

For easy and convenient access to information, customers can scan the RFID tag on the label attached to the product using the Fashion House app. The app contains extensive information about the product, including its complete history, certifications, and compliance information.

Fig.18.05.01.4 Fashion House Application Interface

IV. Toward the Red Thread

73

IV.01 Intro- from Consumption to Waste

The fashion industry has a high consumption to waste rate, meaning that a large amount of resources, such as water and energy, are used to produce clothing, and a significant portion of these garments end up in landfills or are incinerated. This is due to a variety of factors, including fast fashion, which is the practice of producing cheap clothing in large quantities to meet consumer demand, and a culture of disposability, where clothing is seen as disposable and not meant to last. Additionally, the industry is also known for its poor working conditions, exploitation of labor and negative impact on the environment.

In 2040, with increasing awareness of the environmental and social impacts of the fashion industry, consumers and companies are likely to place more emphasis on ethical and sustainable production methods. This could involve using more eco-friendly materials, reducing waste through recycling and upcycling, and implementing fair labor practices. Additionally, advances in technology may also play a role in reducing consumption to waste, through the use of digital textile printing and other innovations. However, it is also important to note that it will take significant effort from all stakeholders to reduce the consumption to waste rate of the fashion industry by 2040.

77

IV.01.02 Production to Consumption

Consumers of the fast fashion paradigm circa 2022 tended to spend, on average, approximately six-hundred euros on footwear and clothing annually, of which forty percent of this was generally disposed of as waste. A relatively low percentage was recycled annually: there was insufficient post-consumer household waste recycling infrastructure in-place to process low quality, rapidly degrading fast fashion garments.

Fashion House and its various members currently manage textile disposal management across the Red Thread and its five member cities to recycle and upcycle old garments, and guarantee further reuse. In our slower fashion paradigm, one particular annual expenditure may be higher, but average expenditures over time are lower compared to those of the previous paradigm, due to prevalent conscientious maintenance of clothing use, such as repair, and rental.

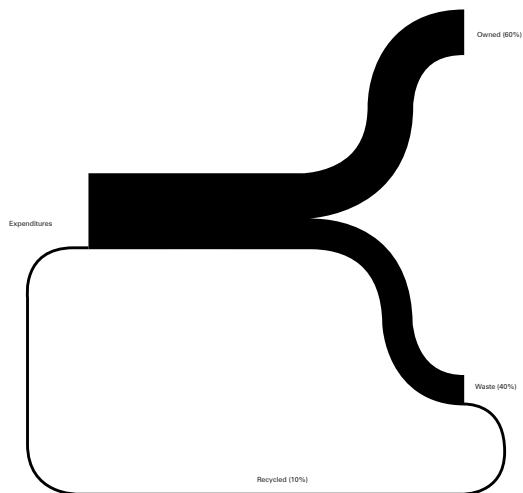


Fig. IV.01.02.1 Current situation in 2022

80

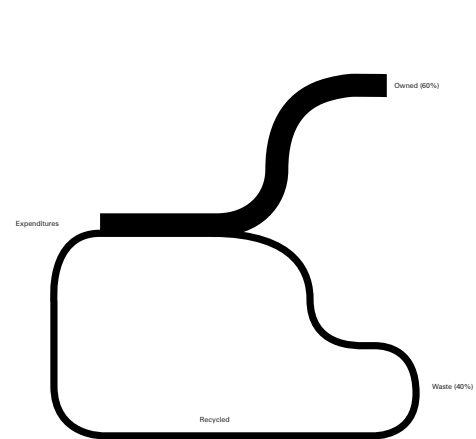


Fig. IV.01.01.2 Speculation for 2040

81

IV.01.01 Production to Consumption

The previous fashion paradigm production-to-consumption manufacturing standard was unsustainable due to continually increasing deadstock, and the lack of customer personalization or built-in waste management procedures prior to final manufacturing.

Deadstock is now eliminated from the fashion industry, both in physical storage, and as a concept altogether. Customer product customization in a made-to-order manufacturing paradigm avoids overproduction of unwanted products. Efficient recycling processes based on precise and accurate automated sorting eliminate the traditional concept of waste. Controlled production which responds specifically to consumers' necessities avoids overconsumption.

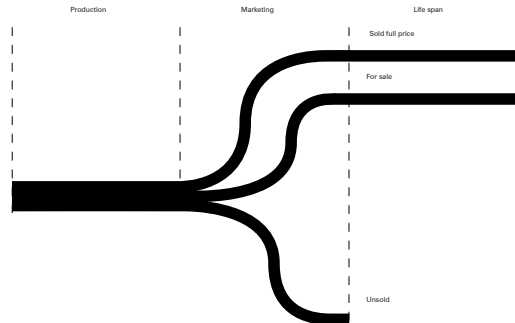


Fig. IV.01.01.1 Current situation in 2022

78

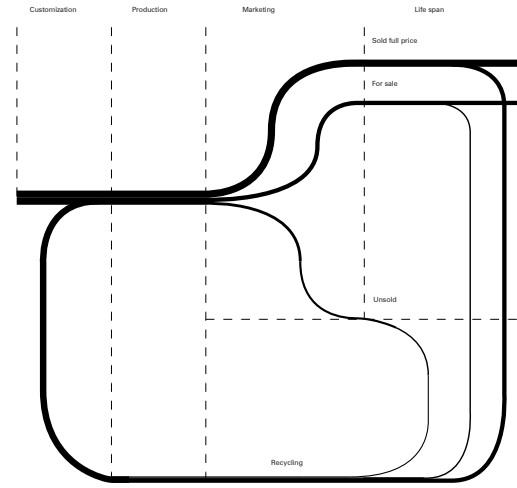


Fig. IV.01.01.2 Speculation for 2040

79

IV.01.03 The one percent

About 40% of the textiles bought in Europe became waste, currently, only 1% of those is recycled fiber-to-fiber. Not Collected—those items which are not eligible to recycling processes. Not fiber-to-fiber recycled—open loop recycling processes to create sources other than textiles. Fiber-to-fiber recycled—close loop recycling systems which allow to obtain new materials for the fashion industry.

The future Production-to-Waste pattern scales textile recycling, and manage responsibly post-consumer household textiles across the Red Thread.

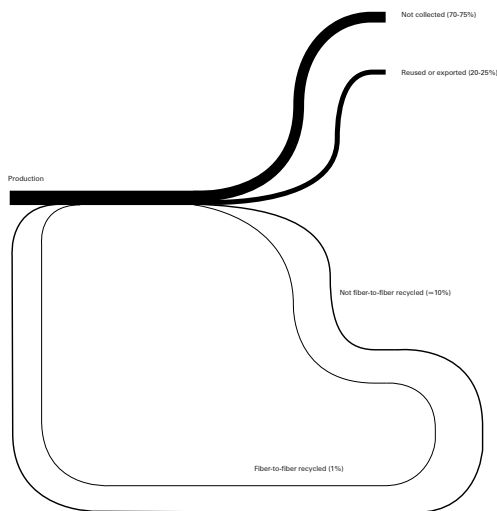


Fig. IV.01.03.1 Current situation in 2022

82

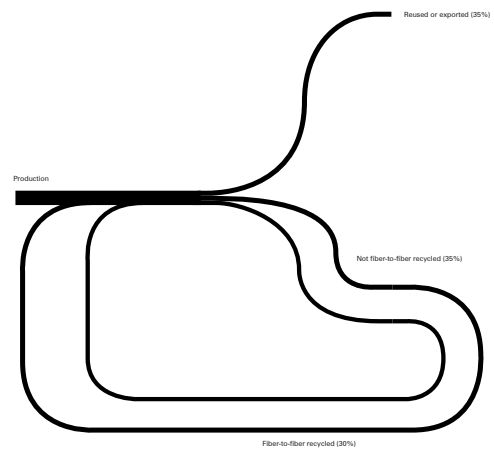


Fig. IV.01.03.2 Speculation for 2040

83

IV.01.04 Nine Million Tons Waste

One consistent set of objectives across the Red Thread is, at bare minimum, to maintain the amount of waste generated in Europe each year, and ideally, to gradually lower this amount year-over-year. We currently produce up to approximately seven million tons of gross textile waste. This is forecasted to increase up to nine million tons, shifting from fifteen kilograms, to twenty kilograms of waste per person. Fashion House proposes a scenario where this gross textile waste can be reduced by thirty percent, instead of gradually increasing over the years.

9 million tons

7

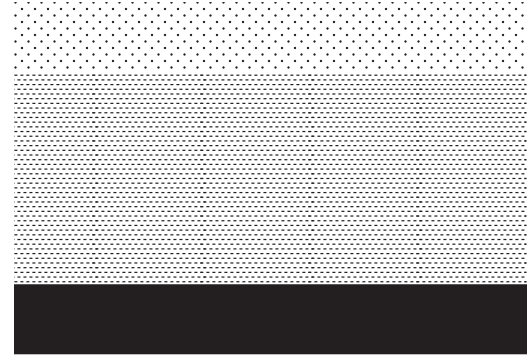
4

2020

Eg. (0.01.04.1) The Nine Million Tons

84

Fast fashion trajectory



Fashion House scenario

2040

85

IV.03 Raw Materials

Raw materials are the materials that are used to produce clothing. These range from more traditional materials as wool, cotton and leather, that will keep their significance, to materials like hemp that will be significant in 2040, to materials as polyester that will lose significance in 2040.

91



Raw Materials | Arable land

25% of Europe is arable land. In 2050 south of Europe will risk water shortages due to raised temperatures and decrease in precipitation. This will have an impact on the what is cultivated in that area in the future.

Legend

Arable land
Risk for watershortage in 2050

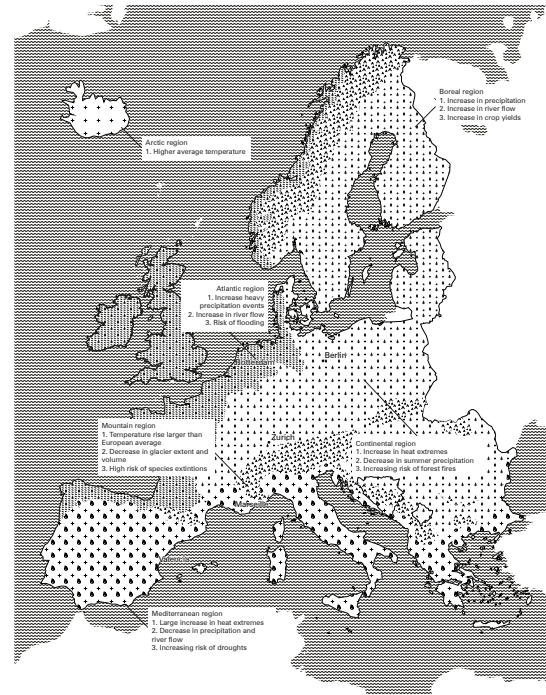
0 100 400km

92

IV.02
Climate

In 2040, climate zones will shift in Europe due to the continuous CO2 emissions. The shift of these zones will impact the arrangement of cultivation and industries in the territory.

87

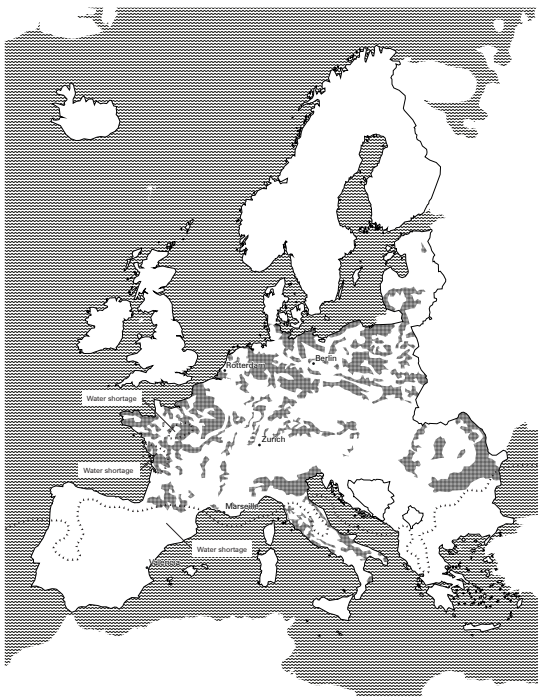


Climate

This map illustrates how climate zones across the countries are organized per climatic regions and are featured by different weather conditions.

0 100 400km

89



Raw Materials | Hemp

This map shows the hemp distribution within the arable areas.

0 100 400km

93

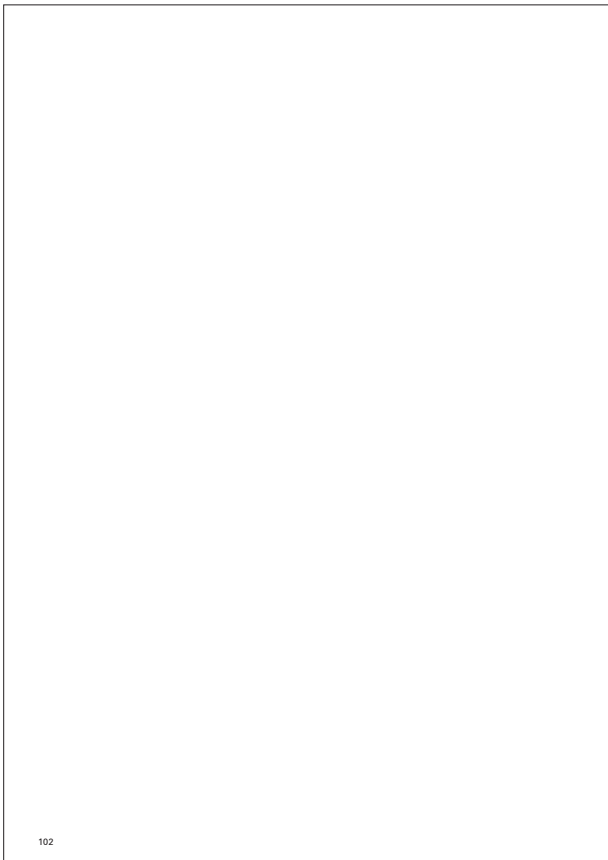
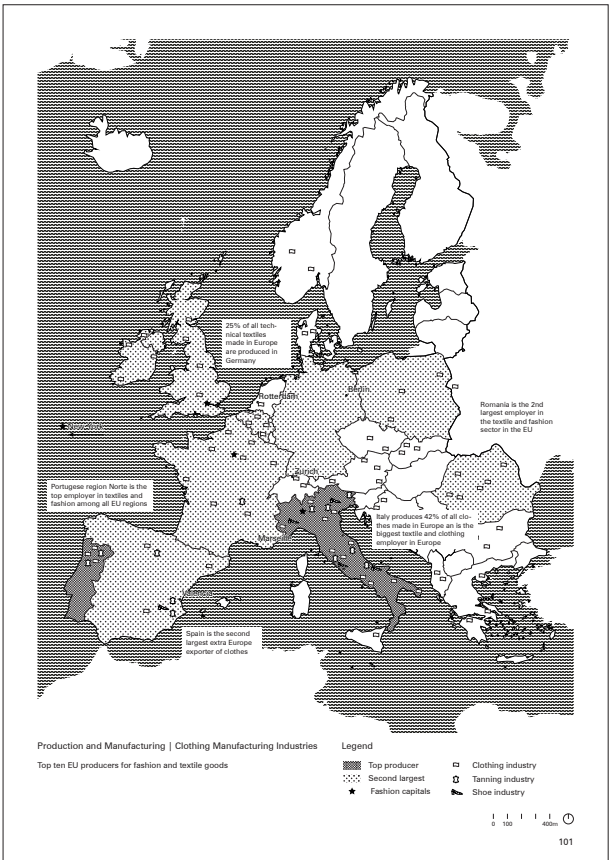
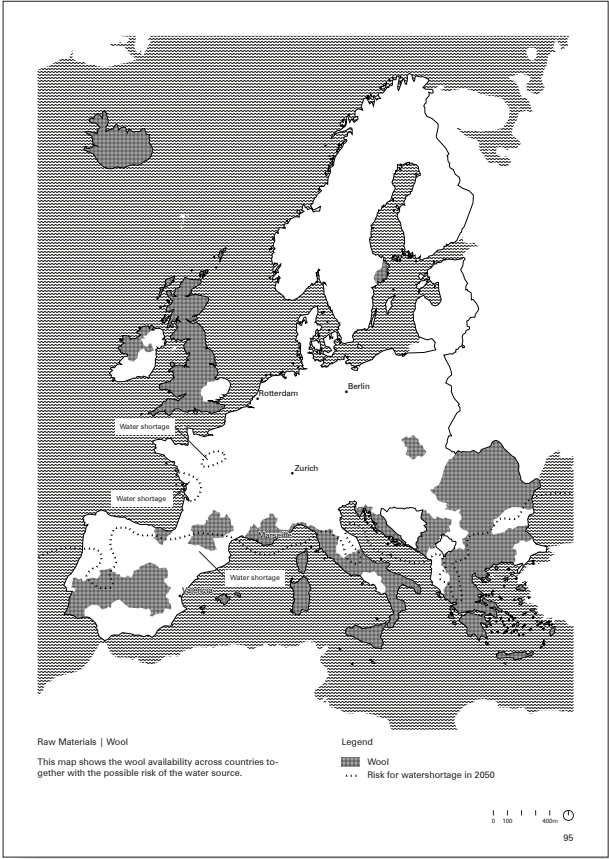


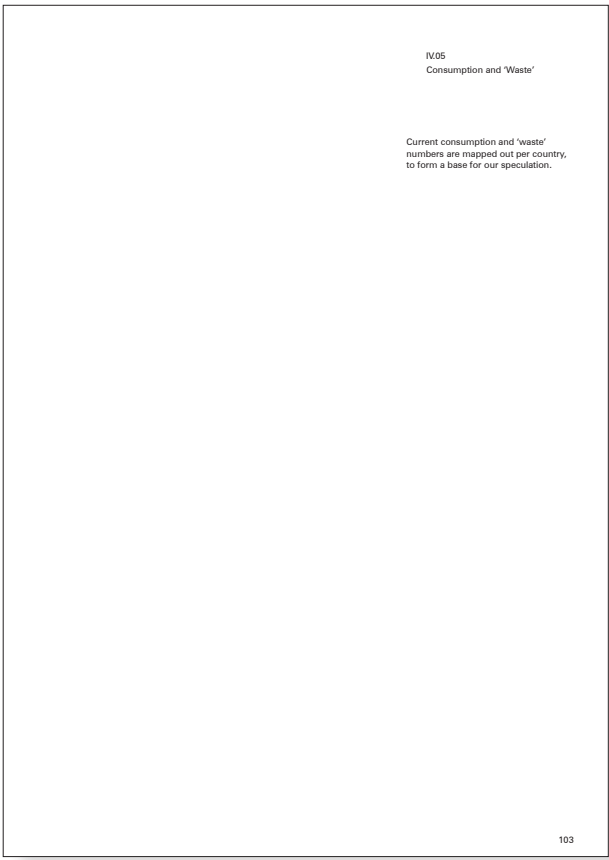
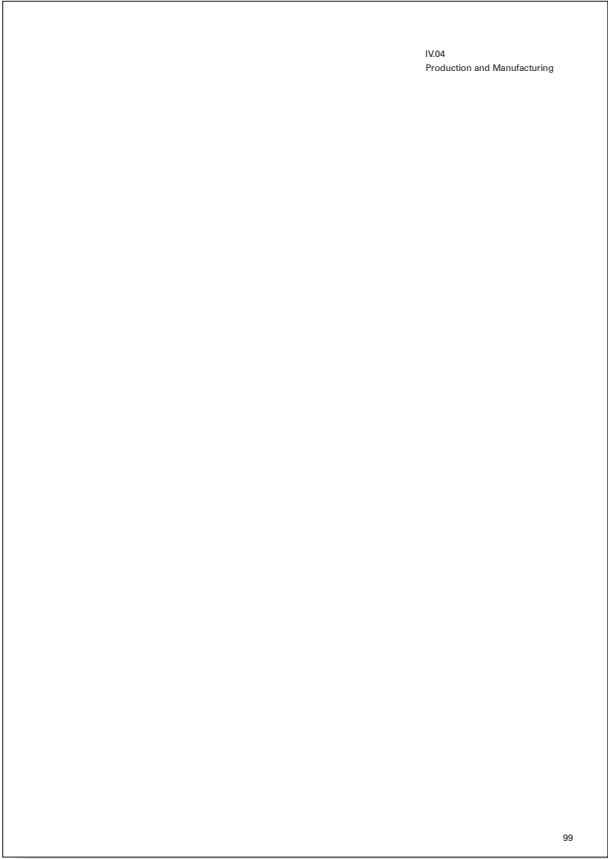
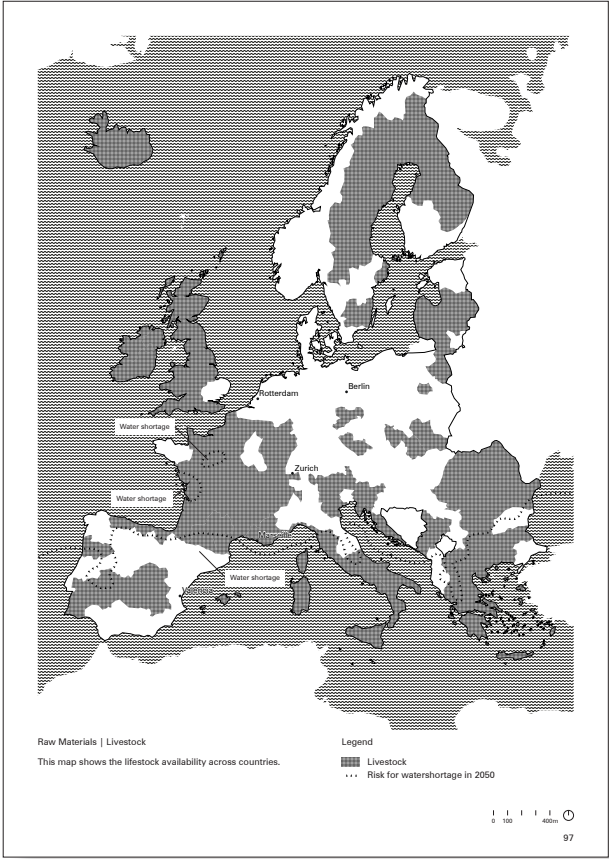
Raw Materials | Cotton

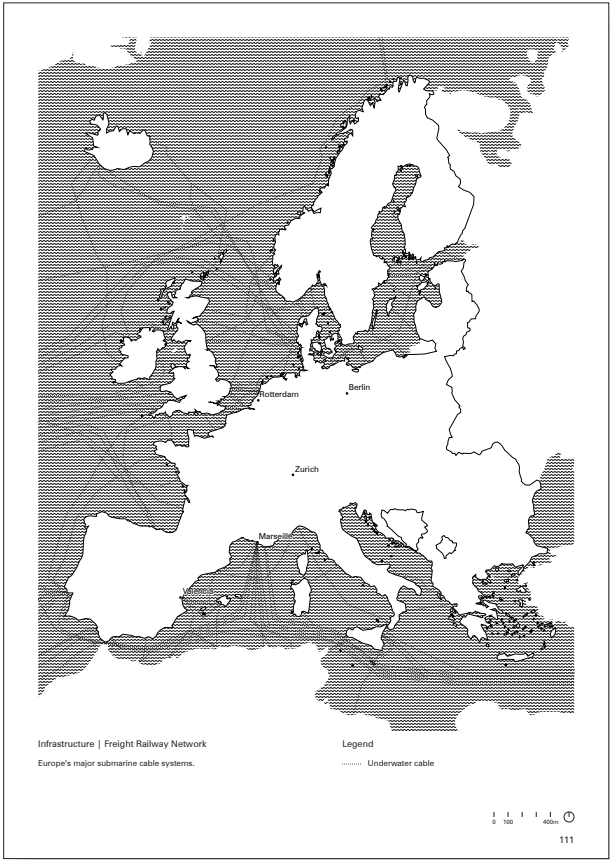
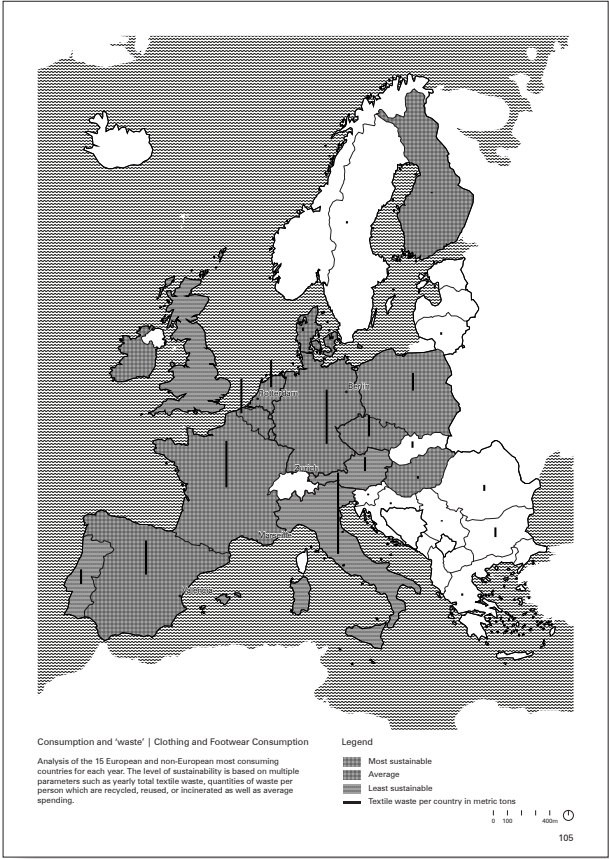
This map illustrates the amount of cotton available in relation to the water scarcity.

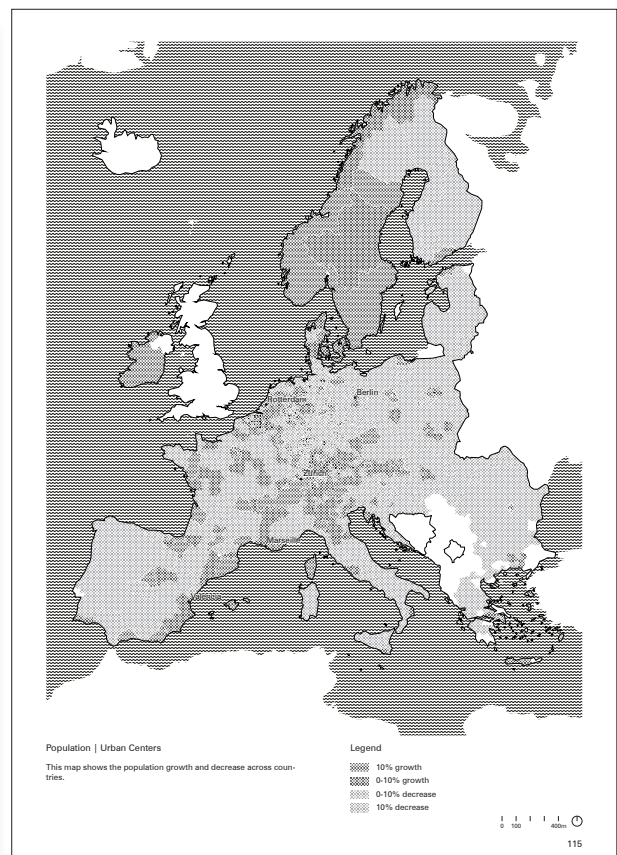
0 100 400km

94









IV.08
Pilot Locations

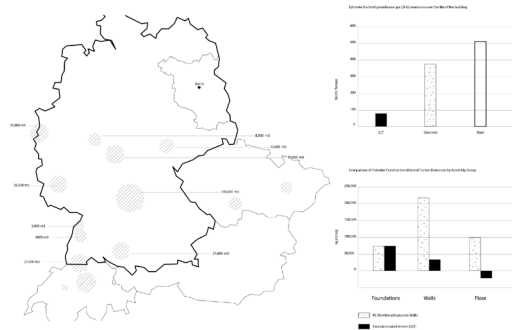
Current and expected infrastructural networks are mapped out, both for the transfer of people: high speed train network, the transfer of goods: water navigation, and the transfer of information: below sea level network cables.

117

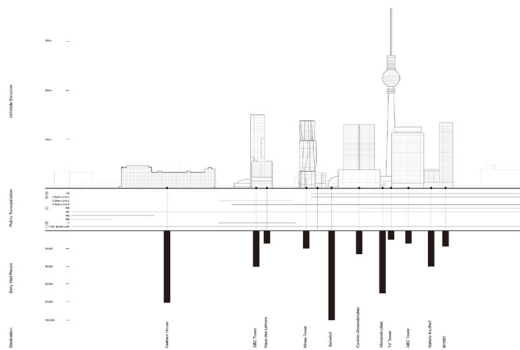
IV.08.01
Berlin

5

IV.08.02 Berlin Visualized Evidence

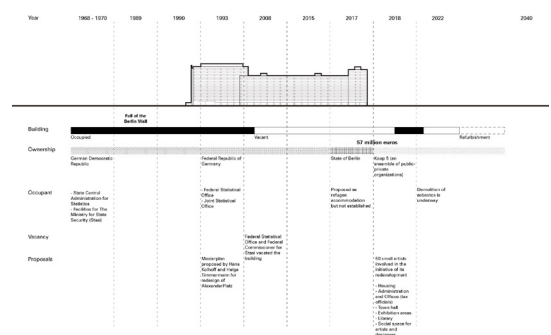


Eg IV.08.02.1 Germany Cross Laminated Timber (CLT) Production & Sustainability

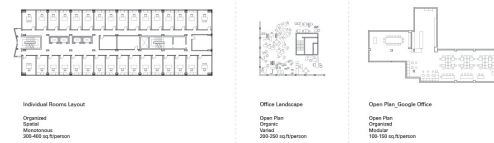


Eg IV.08.02.2 Unfolded Elevation around Fashion House Berlin

120

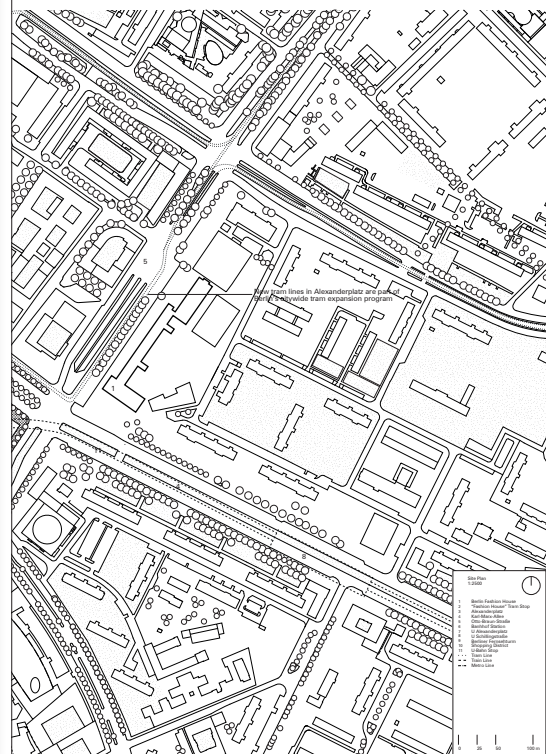
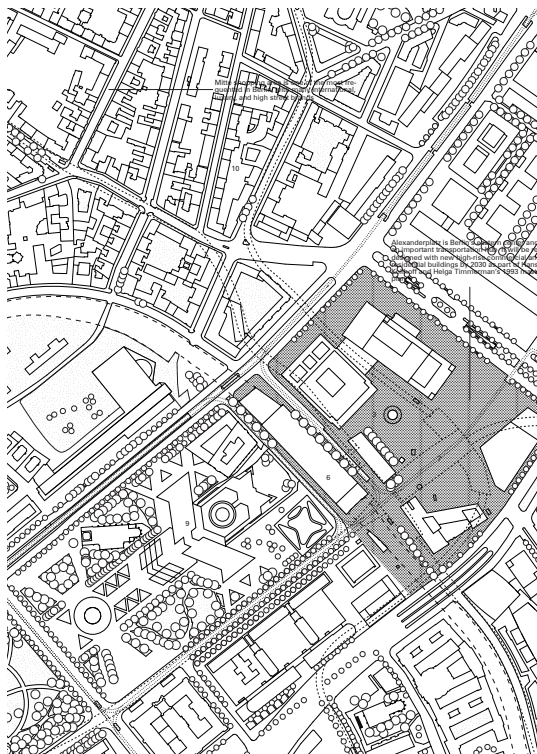
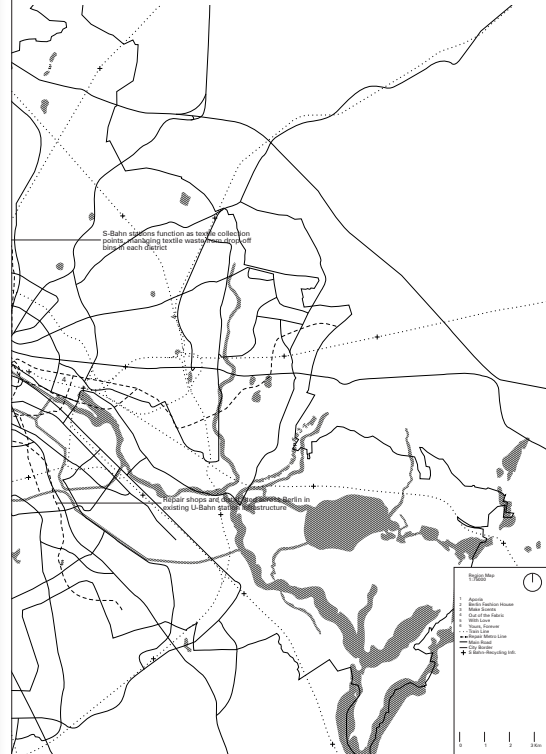


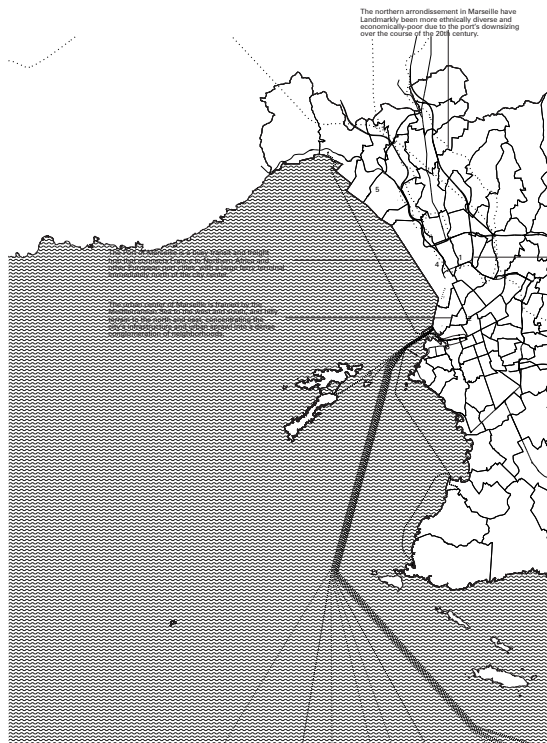
Eg IV.08.02.3 Haus der Statistik - Chronological Scenario



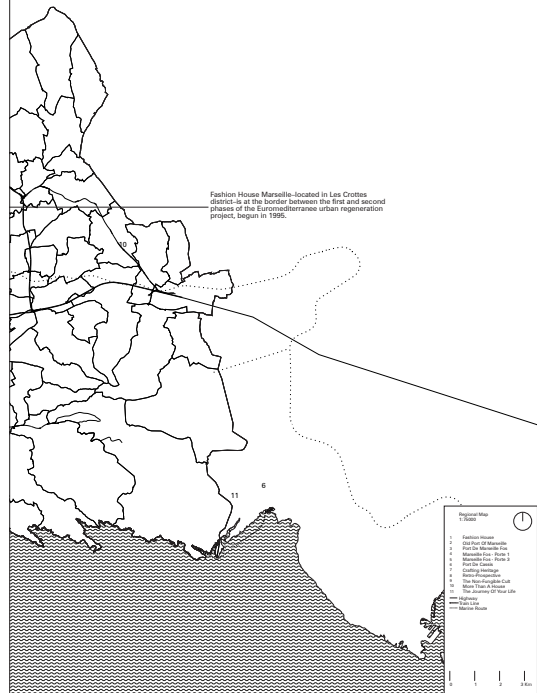
Eg IV.08.02.4 Evolution of Office Layout

121

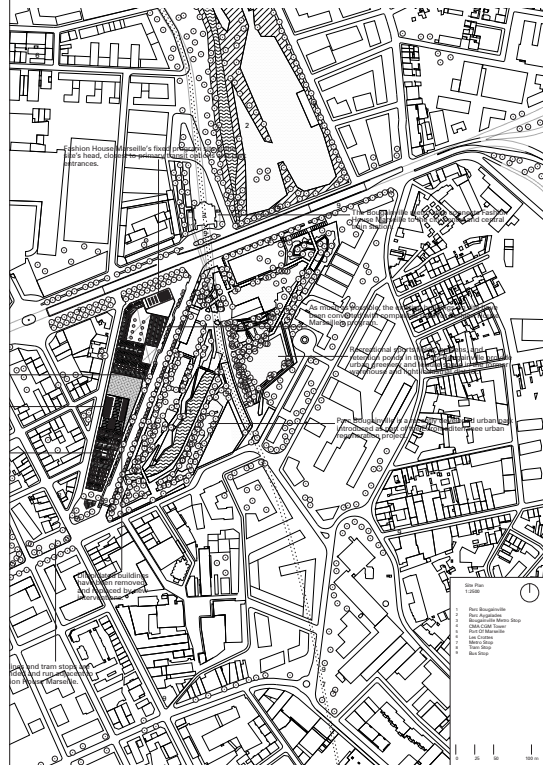




Fashion House Marseille located in Les Crottes district is at the border between the first and second phases of the EuroMediterranean urban regeneration project, begun in 1995.



Fashion House is located at the intersection of Phase 1 and Phase 2 of the EuroMediterranean masterplan, adjacent to the Parc Bougainville. Divided into a patchwork of several buildings occupying an entire city block, the intervention is designed to reconcile the industrial and post-industrial neighborhood vernaculars to the north of the site with the newly-constructed EuroMediterranean-financed developments primarily to the south of the site.



IV.08.05 Marseille Visualized Evidence

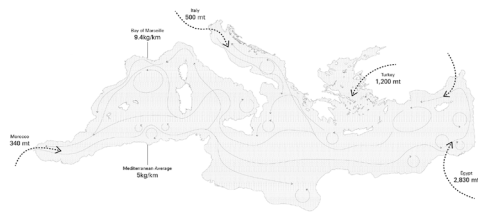


Fig. IV.08.05.1 Mediterranean Marine Plastic Pollution

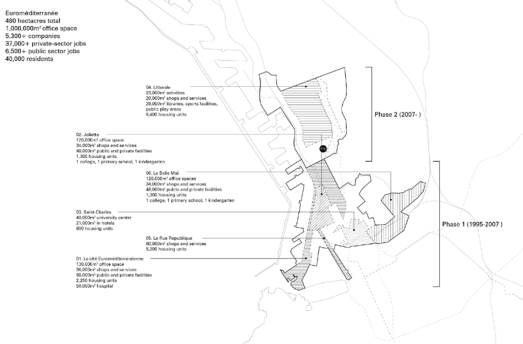


Fig. IV.08.05.2 Euro-Mediterranean Masterplan

126

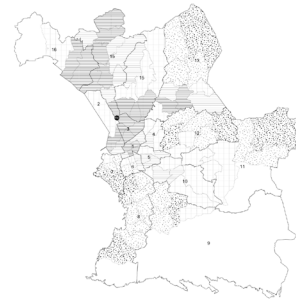


Fig. IV.08.05.3 Marseille Poverty Unemployment

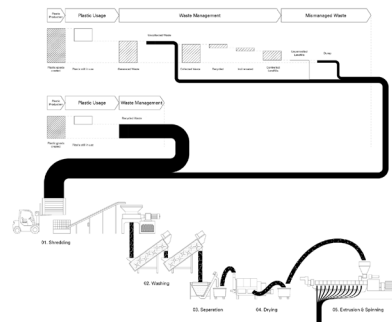


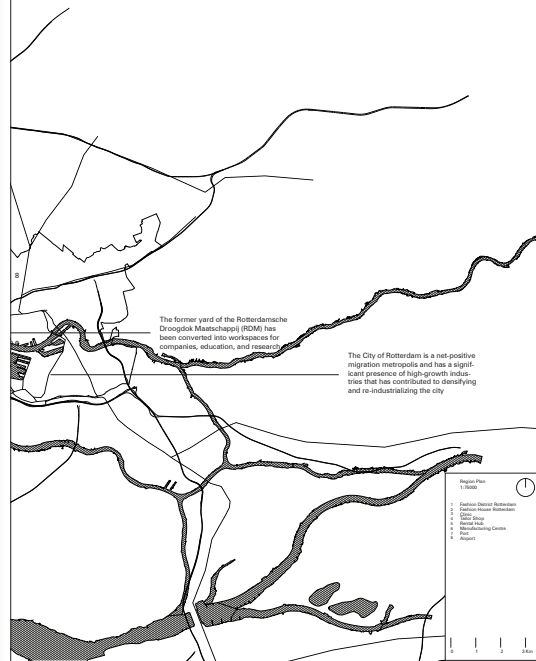
Fig. IV.08.05.4 Plastic Recycling Process

127

IV.08.07 Rotterdam Regional Plan

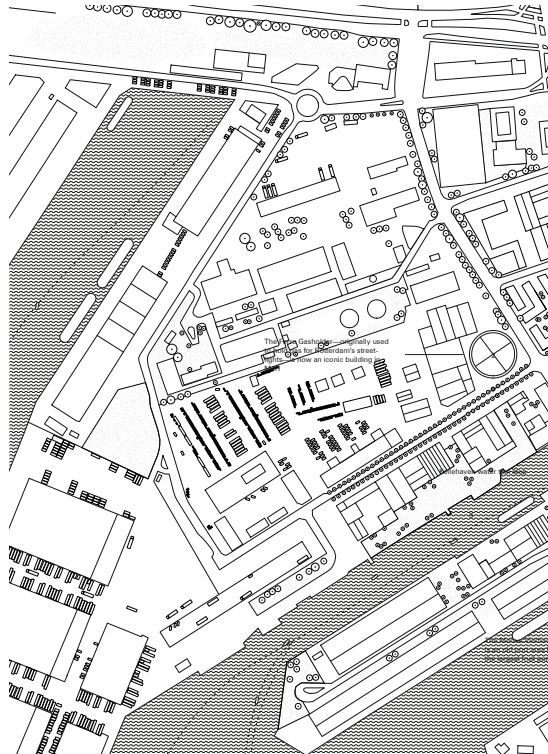


130

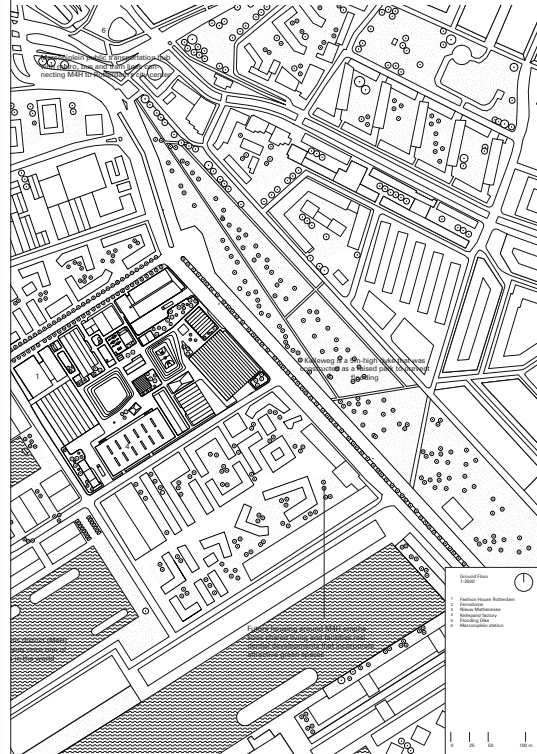


131

IV.08.09 Rotterdam Site Plan

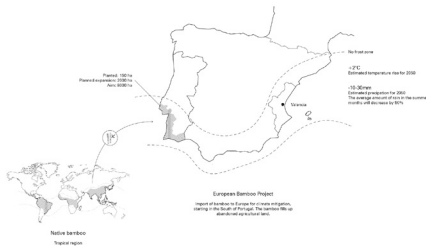


134

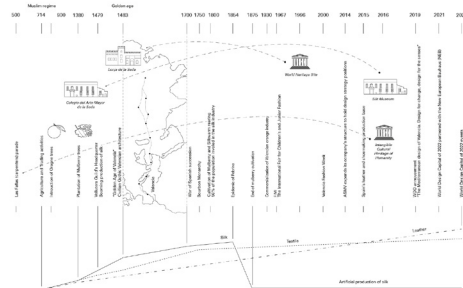


135

IV.08.11 Valencia Visualized Evidence

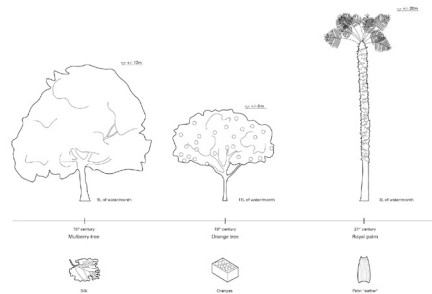


Eg.IV.08.11.1 European Bamboo Project

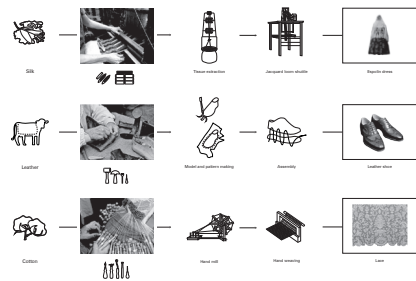


Eg.IV.08.11.2 Number of members' compilation process Membership Types

138

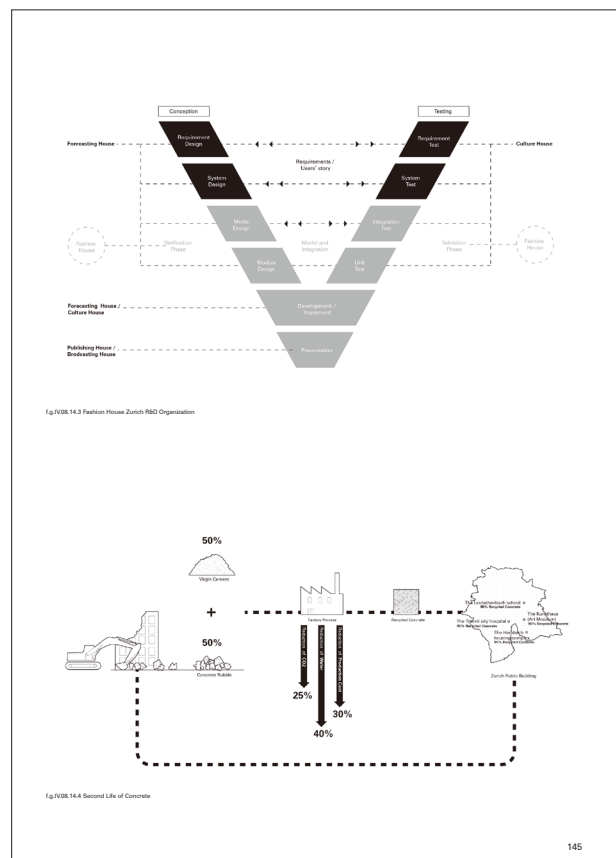
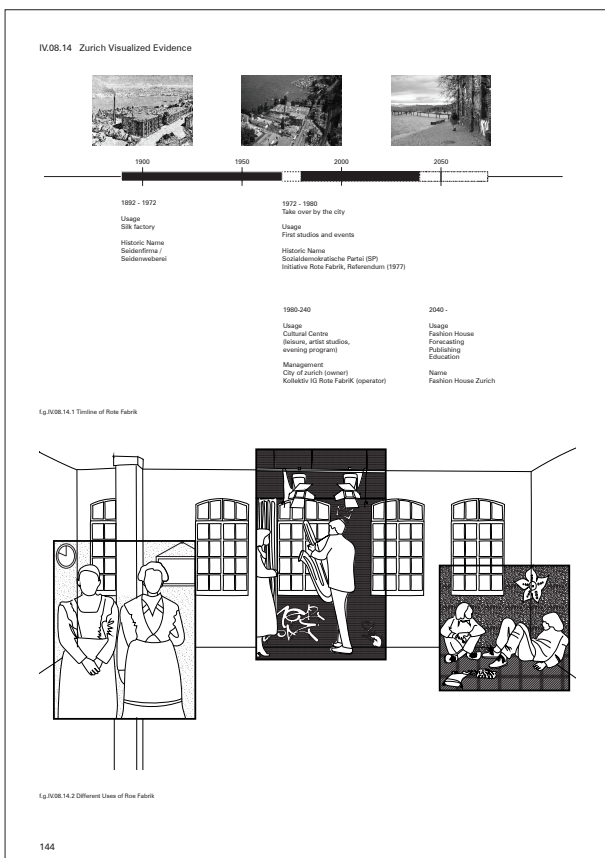
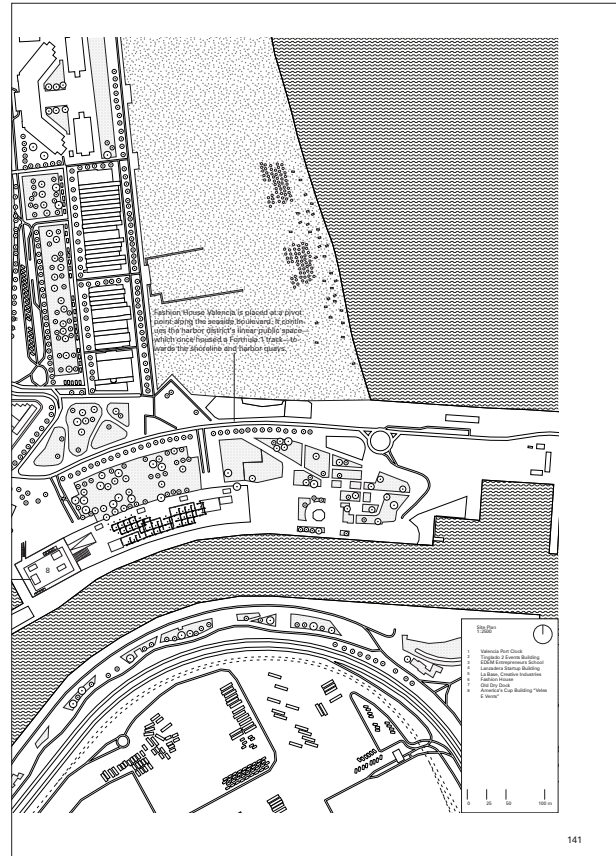


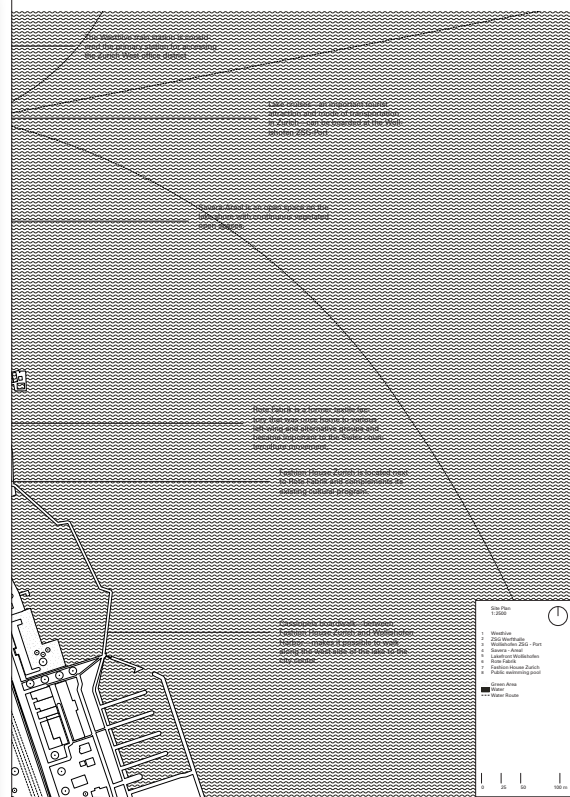
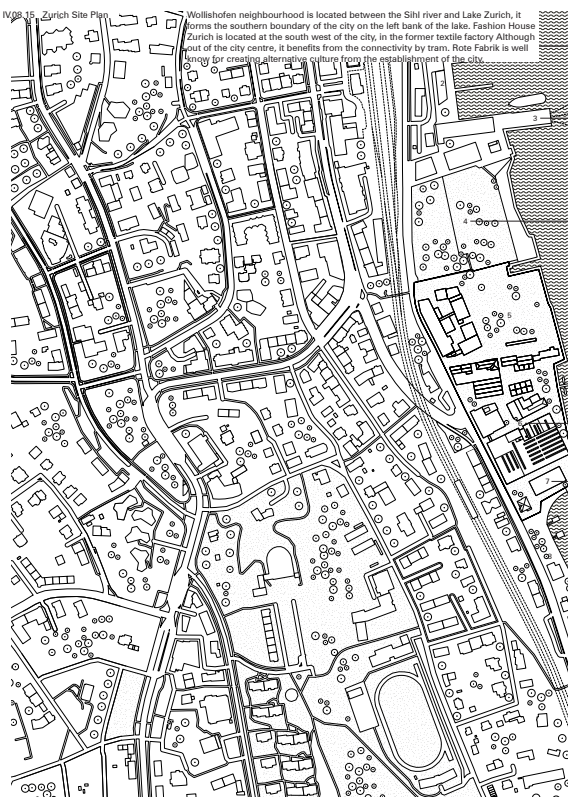
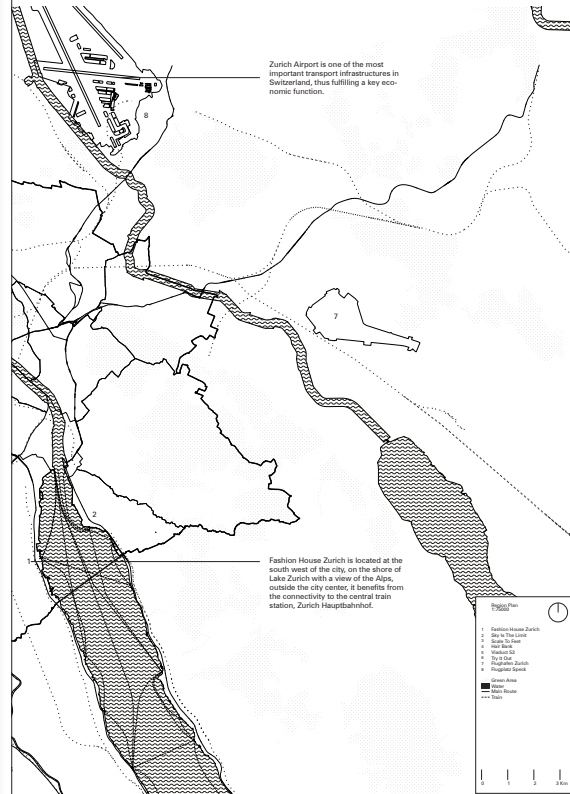
Eg.IV.08.11.3 Succession of trees in the Valencia region through the years



Eg.IV.08.11.4 Handcraft Manufacturing

139

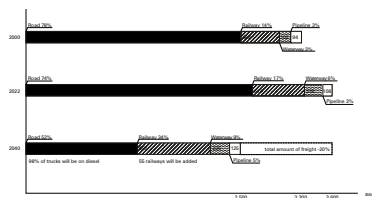




The following manual is a set of written guidelines and visual aids that inform the design of Fashion House locations, from site selection to detailing and everything in between.

This manual establishes a step-by-step guide to place an emphasis on the interactions between design components—such as architectural spaces and details, to furniture and signage throughout. This consistent set of guidelines paired with a common, but not identical, way to act within the Red Thread network incorporates considerations for locations' sites and design parameters that enables the design of each Fashion House to spatially and stylistically adjust within each member city.

02.02.3 Fashion House is connected to regional low carbon emissions transportation networks to facilitate exchange of goods and services to and from nearby cities and towns. Fashion House is situated close to a water network and/or train network to move goods.

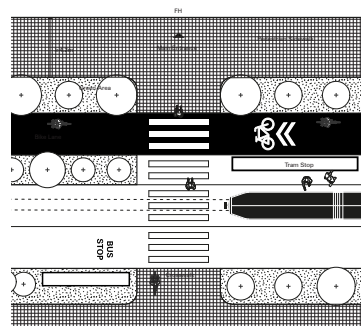


E.g. V02.02.2 Tendency of freight transportation change

V.02.03 Accessibility

02.03.1. The route connecting Fashion House locations to public transportation and the main entrance must be always accessible and inclusive, in compliance with municipal accessible design regulations. Sidewalks should be at least 4.2m wide. Crosswalks shall be placed as close as possible to preferred walking paths.

02.03.2 Frontage signage along pedestrian-first routes is paramount.

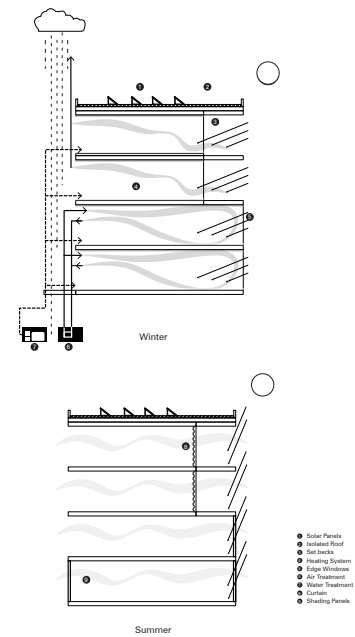


E.g. V02.03.1 Fashion House and its surrounding

V.02.04 Accommodating Changing Climatic Conditions

Scientific projections predict rising temperatures and more volatile natural disasters over the short, medium and long term. Updated projections and reports—specific to the climate of any prospective Fashion House location—must be evaluated before implementing any new location. Building design must incorporate specific mitigation and/or climate design strategies in response to these reports' findings.

Energy - Climate change will shape the amount and type of energy consumed. Energy demand is highly climate-sensitive, and temperature in particular is a significant determinant of both the quantity and type of energy consumed.



E.g. V02.04.1 Climate System

V02 Site Selection

This section outlines site selection parameters for physical locations of the regulatory body in a city, prioritizing integrated connectivity with the city infrastructure and regional transit networks.

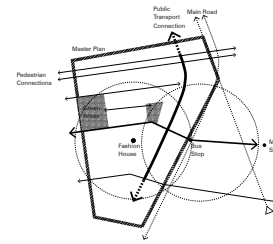
153

V02.01 Real Estate

02.01.1 Fashion House is situated in a post-industrialized city, taking advantage of the existing infrastructure and placed in proximity to current and future business, cultural, and entertainment establishments, it is designed to catalyze emergent neighborhoods.

02.01.2 The property is located in decentralized areas which are part of future or ongoing development projects promoted by municipal efforts, providing a space for local designers and the community.

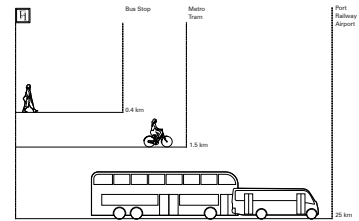
02.01.3 Fashion House is situated in a well-connected district so that it can be easily reached by local producers, designers, and visitors.



E.g.V02.01.1 Master Plan Outline

V02.02 Public Transportation

02.02.1 Fashion House is located within 400m (5 minutes walk) of multiple transit stops along well-traveled public transit lines such as the metro, tram, bus stop; at least one stop should be named Fashion House.



E.g.V02.02.1 Master Plan Outline

02.02.2 Existing bicycle lanes that are clearly designated by striping, signage, and pavement markings for the exclusive use of bicyclists—running in the same direction of traffic—will adjoin Fashion House to ensure convenient and affordable travel to and from for employees, clients, members, guests and visitors, tourists, and friends. If no such bicycle lanes exist, new lanes will be introduced in the design of Fashion House and will be integrated within the city's bicycling infrastructure.

154

V03 Site Design

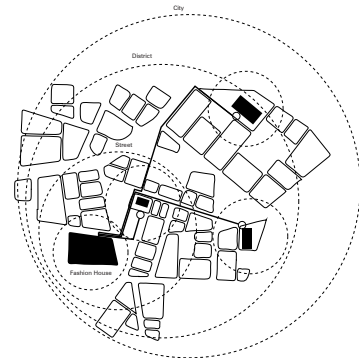
Fashion House's surroundings—gardens, public areas for people to sit or interact, and premises access—shall follow common patterns that highlight activity on the ground floor.

157

V03.01 Urban Anchor

03.01.1 Fashion House locations are institutional headquarters that represent each member city and region in the Red Thread network. Therefore, every location shall be designed to be a source of civic pride, putting on display the best of each city.

03.01.2 Fashion House frequently hosts events for its members, city and regional officials, and the general public; the spaces within and around each location shall be designed to accommodate large and/or formal events.

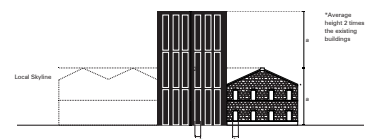


E.g.V03.01.1 Urban Impact

V03.02 Context

03.02.1 Fashion House's exterior building design shall adhere to its contextual language and integrate into its surroundings while being distinct.

03.02.2 Building envelope volumes shall be scaled to appropriately fit into each location's site surroundings, or into future zoning masterplans; building area shall be minimized to most completely implement the program requirements of each location and any future phasing or addition plans.



E.g.V03.02.1 Elevation Context of Fashion House

158

03.02.3. Materials used within the construction of the building shall be locally sourced and recyclable as much as possible, or sourced within the Red Thread (refer to V.06.04 Building Materials).

03.02.4. Building construction techniques shall adapt regional know-how and expertise to promote the dissemination and preservation of knowledge.

03.02.5. Fashion House will become a landmark.

From lot-line setbacks to courtyards and public spaces Fashion House is generous with its space, time, and presence in its community.

03.03.1 Outdoor seating should provide shading and flexible seating. Seating that can be rearranged to accommodate different group sizes and needs should be included so that each outdoor space has many possible uses. Seating areas should be arranged to allow members and employees to congregate or sit individually, provide places to sit in the sun or shade, and encourage passersby to sit down to extend the social quality of the street and opportunities to choose comfortable positions. For further implementation see V03.04 Natural Features.

03.03.2. Outdoor spaces shall be well-lit throughout the day. Night-time lighting shall be provided to extend the hours in which people can comfortably and safely remain in outdoor spaces at Fashion House locations. Lighting shall be designed to avoid glare, prioritize natural light, and avoid deep shadows.

Height - Standard poles for sidewalks and bike facilities in commercial or industrial areas shall be between 10 m and 12 m.

Spacing - The spacing between two light poles should be roughly 2.5–3 times the height of the pole.

Energy - Lighting should comply with low-energy solutions such as LED/ OLED to minimize energy consumption and light pollution.

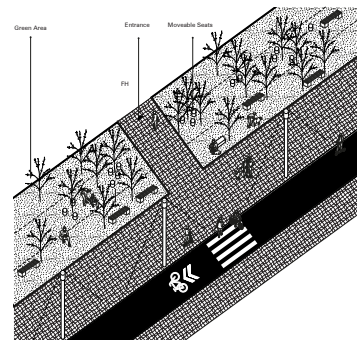


Fig.V03.03.1 Fashion House Public Space

159

V.03.04 Natural Features

Fashion House locations enhance the best qualities of its local context, from harnessing daylight and climate to prioritizing scenic views and utilizing natural features.

03.04.1. Outdoor gardens—at grade, on patios, or terraces to name only a few options—shall be considered in the design of Fashion House. These gardens shall be cultivated to provide plants for natural dyes and to encourage on-site biodiversity.

03.04.2 Tree planting is necessary in the public space to provide natural shading, promote on-site biodiversity, and—when surrounded by soft-scapes—shall be provided to improve the local microclimate and reduce urban heat island effects.

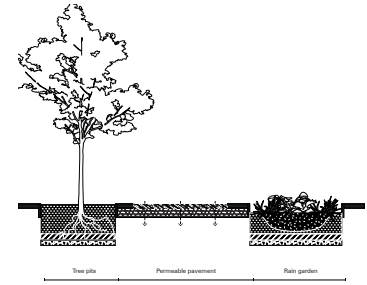


Fig.V03.04.1 Green Infrastructure

03.04.3. Green infrastructure along sidewalks shall be implemented as continuous or noncontinuous strips, while also maintaining clear pedestrian paths. These strips can consist of various green elements such as tree pits, swales, rain gardens, and permeable paving.

03.04.4. Species selection shall be appropriate for today's climate and ensure resilience for future change. The following criteria shall be considered:

- Drought tolerance
- Heat tolerance
- Wind tolerance
- Longevity
- Pollution tolerance
- Pest and disease susceptibility
- Sun and shade tolerance
- Ongoing maintenance requirements

03.04.5. Green and/or blue roofs shall be implemented on as much roof-area as possible at each Fashion House location, particularly in colder climates. Rainwater shall be collected and used wherever possible within the building and for plant irrigation.

V.03.05 Art

03.05.1. In member-facing spaces, and spaces of high-traffic, art commissioned by regional artists will be displayed to enrich each location's spaces with a friendly and modest atmosphere.

03.05.2. In display areas visible in lobbies, public-facing spaces, and along street fronts, products and designs from Fashion House members will be featured.

160

03.07.2. Interior Signage

- Interior signage shall maintain consistent sizes and formatting, referring to Fashion House's brand identity.
- Interior signage shall be discrete but easily discoverable to provide sufficient wayfinding.
- Interior signage shall be located at eye-height on vertical surfaces.
- Interior signage will consist of icons and text to indicate spaces within Fashion House locations.
- Interior signage color palettes will be adapted to each location according to locally-sourced materials.

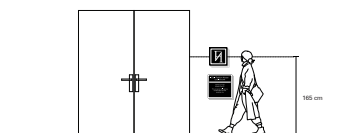


Fig.V.03.07.1 Fashion House Signage position.

V.03.08 Logistics

03.08.1 Dedicated transportation options—including designated bicycle lanes and parking, ridesharing stands, and bus-stops—and delivery drop-off and pick up zones adjacent to pedestrianized zones shall provide Fashion House employees and members safe and convenient transportation options.

03.08.2. To decrease the carbon footprint of last mile delivery, Fashion House shall use automated equipment, drones & self-driving electric vehicles to move goods and materials. One designated parking spot for loading and unloading shall be provided at Fashion House with sufficient electrical plugs and charging ports.

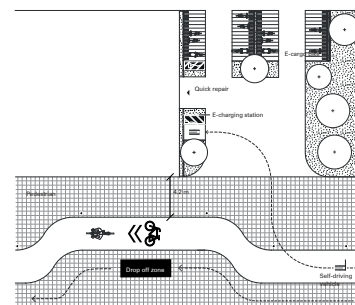


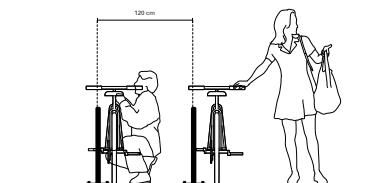
Fig.V.03.08.1 Fashion House Standard Logistic Area Design

163

V.03.09 Parking

Fashion House prioritizes pedestrian and cycling mobility. Cars will only have access to drop-off areas with temporary parking. (refer to V.04.03 Entry)

- Be near building entries
- Be easy accessible and useable
- Offer spaces for non-standard sized bicycles
- Offer tools for quick repairs
- Offer covered spaces
- Offer electric charging stations



e.g. V03.09.1Bike Parking Infrastructure Installation

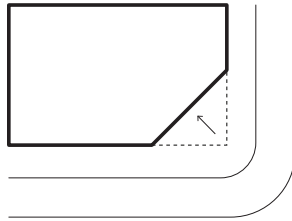
164

V03.06 Facades

03.06.1. There is no front and back facade, all facades are equally important and to be designed.

03.06.2. Fashion House locations with a corner condition shall recess the building's facade to create a public plaza before entry.

03.06.3. At Fashion House locations built on sites with existing construction, exterior wall construction shall be evaluated for its structural durability, construction techniques, and historical significance to determine its viability for future and compatible use in each location's design.

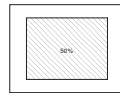


E.g.V03.06.1 Buildings in a corner

03.06.4. New construction must not mimic contextual architectural languages. Rather, new interventions shall be differentiated from its surroundings.

03.06.5. Ground-up construction at Fashion House locations shall incorporate climate design strategies to accommodate changing climatic conditions (refer to V02.04 Accommodating changing climatic conditions), built according to the regional planning regulations and use recycled building materials (refer to V06.04 Building Materials) as much as possible.

03.06.6. Windows shall be located to prioritize natural ventilation and incorporate shading devices where necessary.



E.g.V03.06.2 Minimum window-to-wall-ratio for display areas and public-facing programs in ground-up buildings

03.06.7. Fenestration specifications shall be common across all Fashion House locations, with minor adaptations allowed to avoid unsightly conflicts with contextual conditions.

03.06.8. Along sun-path facing facades, sun-shading devices-such as exterior louvers and fins-and internal adjustable screens-such as blinds or curtains-shall be provided.

03.06.9. The South Facade must open towards the outdoors.

161

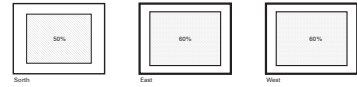
V04 Building Design

Building design considers factors such as functionality, aesthetics, and building codes, as well as the needs of the building's inhabitants and the surroundings.

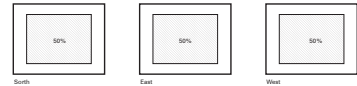
165

03.06.10. Facades must be built with materials that do not require high maintenance or constant replacement. Fashion House encourages physical locations to limit construction to three materials. Refer to V06.04 Building Materials for additional information regarding building material selection.

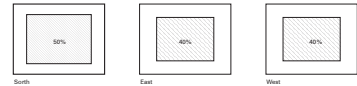
Climate: Humid continental climate: Central and North-east Europe



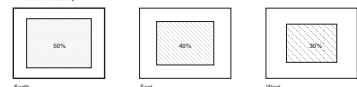
Climate: Humid temperate climate: North-western Europe



Climate: Steppe climate: South-western Europe



Climate: Mediterranean climate: South-western Europe



E.g.V03.06.3 Average window-to-wall-ratio for climate control and lighting per climate

V03.07 Signage

A brand is recognizable through its brand identity. Fashion House locations embrace its uniqueness and stands out to potential members.

03.07.1. Exterior Signage

- Fashion House exterior signage shall be in street-facing facades, far from any trees or any other possible obstructions.
- Exterior signage shall be sized to be legible at a distance across the street, but no more.
- Exterior signage shall be located at eye-height on vertical surfaces.
- Exterior signage shall not monopolize the street front elevations of Fashion House locations, except when done to fit contextual signage conventions.
- Signage typography is consistent with institutional typography standards as described in Fashion House's brand identity.

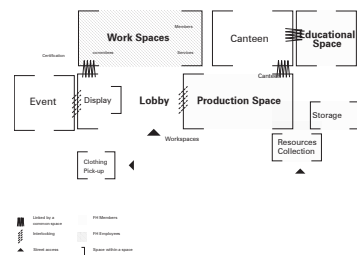
162

V04.01 Space Tactics

04.01.1 The layout of every Fashion House location shall be organized in accordance with a common diagram that articulates points of entry, primary programmatic adjacencies, and spatial relationships. Although universal, this common shall be adapted in its planimetric and sectional distribution for each location to accommodate site-specific constraints or contextual spatial strategies.

04.01.2. Each Fashion House location consists of Fix and Flex programs. The Fix program, as detailed in Fashion House's Governance and Operations manual, is a common set of minimum programmatic requirements to facilitate Fashion House's operations throughout the Red Thread network as established in this manual, and referenced in the Appendix. The Flex programs are accentuated, or otherwise exaggerated, components of the Fix programs that feature a location's particular specialty contribution across the Red Thread network. Please refer to the Appendix for additional details of the currently-operational Fashion House locations specialties.

04.01.3. Flex programs shall not be physically separated from Fix programs, unless unavoidable because of site constraints, to facilitate continual interaction between employees working in different departments.



E.g.V04.01.1 Spatial progression of program

V04.02 Ground Floor

04.02.1. The ground floor level of Fashion House is where its primary public-facing - lobby, collection points and fabrication spaces - programs are located, so that it can generously connect to its surrounding city and host wide-ranging events.

04.02.2. The ground floor should welcome employees, Fashion House members, students, event-participants, customers, and passersby.

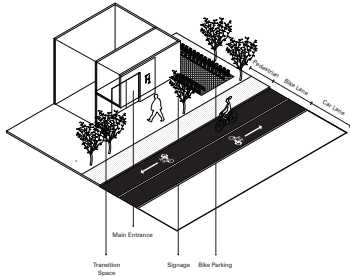
04.02.3. Celebrating the distinct contributions to the Red Thread network, the flex-program spaces of each Fashion House location are featured prominently in the allocation and organization of the ground floor.

04.02.4. Easy pedestrian access to, and into, the ground floor of each location is necessary.

166

V04.03 Entry

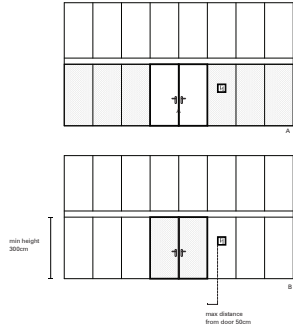
Prioritizing pedestrian access, Fashion House's public space guides its visitors towards the main entrance.



Eg V04.03.1 Fashion House Entrance surroundings

04.03.1. Fashion House is a public building, open to all public and members.

04.03.2 Signage should be placed at eye level to be recognizable and legible from the pedestrians' and bikers' point of view. Signage should be within a maximum distance of 50 cm from the main door.



Eg V04.03.2 Fashion House Main Door Material

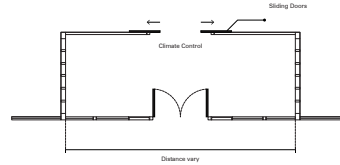
167

04.03.3 Where possible, the main entry door shall be set back from the minimum setback line of the building plot to create a transition between interior and exterior. The entry threshold is articulated with a small vestibule prior to entering the lobby space to create anticipation and provide a climate-controlled buffer, as required.

04.03.4 There shall be a height difference between the vestibule and lobby to emphasize the interior space of the lobby.

04.03.5 Primary entry facades shall juxtapose sections of opaque (or solid) wall constructions with sections of transparent vision lites to add visual interest and maintain window-wall ratios. For instance, if the entry door is made with a transparent, glass-like material, the adjacent walls should be solid; alternatively, if the main door is built with an opaque material, the adjacent walls shall be transparent.

04.03.6 Entry doors shall specify automatic sliding doors to minimize temperature transmission.



Eg V04.03.3 Fashion House Main Door Dimension

V04.04 Lobby

The lobby is the main public space at Fashion House and articulates its other main programmatic spaces. It is both the point of departure and convergence of all activities that occur at Fashion House. The lobby consists of three main elements that shall be prominently featured at all locations: shelves and clothing racks for display (refer to V04.04.3), a self service and information kiosk (refer to V04.04.4), and demonstration table (refer to V04.04.5).

04.04.1. Entry lobbies are generous spaces that welcome visitors into an open-floor display area.

04.04.2 Lobbies are used for members' products display and meeting point to network and exchange expertises.

04.04.3 Display areas shall not provide points-for-sale nor shall be considered as sales floors. As is Fashion House's policy, displayed products and goods are only purchasable on online platforms. Multi-configurable shelves and clothing racks shall attractively display member products and goods, and shall provide customers sufficient information so that they can purchase goods online on each members' platforms.

04.04.4 Personalized and automated customer service shall be available at information self-service kiosks located immediately upon entry, to the right or left side of the main entrance where possible.

168

V04.05 Collection Points

Deadstock elimination and made-to-order production processes allow storage spaces to be significantly reduced in size, enabling them to be self-contained within larger public spaces as collection points and accessible by foot and by small self-driving electric vehicles.

04.05.1 Collection points within Fashion House shall be located either inside or adjacent to the lobby space and in close proximity to the main entrance as freestanding clearly-visible modules. These collection points are divided into three categories: 1) resources collection point, 2) textile drop off, and 3) clothing pickup.

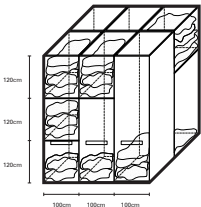
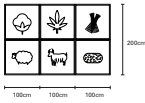
04.05.2 Resources collection point

04.05.2.1 Resources collected at Fashion House range from natural products-such as palm leather and madder root-to synthetic products-such as post-consumer plastic waste-depending on each location's regional specialty. Resource collection points shall be designed in accordance to the dimensional and weight requirements of the anticipated resource collected at each location.

04.05.2.2 Resource collection points shall be located nearby bicycle lanes and shall provide an independent entrance for deliveries and resource retrieval by small self-driven electric vehicles.

04.05.2.3 Resource collection points shall provide sufficient climate control and/or passive interior climate regulation to ensure collected natural products will not decompose due to improper temperature and humidity levels.

04.05.3 Textile Drop off points



Eg V04.05.1 Textile Drop-off box dimension

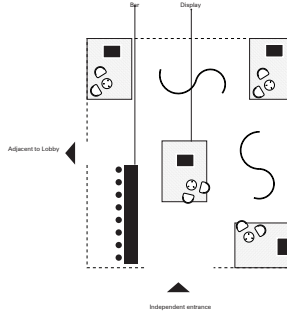
04.05.3.1 Fashion House locations shall provide designated spaces for members, neighborhood residents, or passersby to donate and recycle old textiles and post-consumer textile waste.

04.05.3.2 Textile dropoff points will be clearly visible from the exterior and interior. They will have a separate-or adjacent-entry to Fashion House's primary entry for small self-driven electric vehicles that will collect and move textiles to local recycling centers.

04.05.3.3 Drop-off points will consist of deposit doors and drop-off instructions signage. Each door corresponds to a single compartment that is sorted by fiber-such as cotton, wool, cashmere, silk, linen and hemp-to allow for individuals to more easily self-sort their textiles.

171

04.05.4 Clothing Pick-up

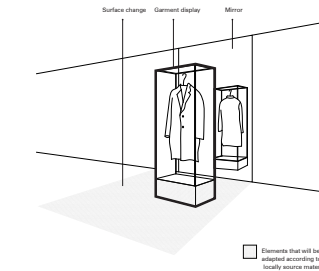


Eg V04.05.2 Fashion House Clothing Pickup Plan Instruction

04.05.4.1 Every Fashion House location shall provide a designated area for online-ordered clothing and accessories purchases pickup. This space should be located adjacent to the lobby, with an independent entrance towards the street.

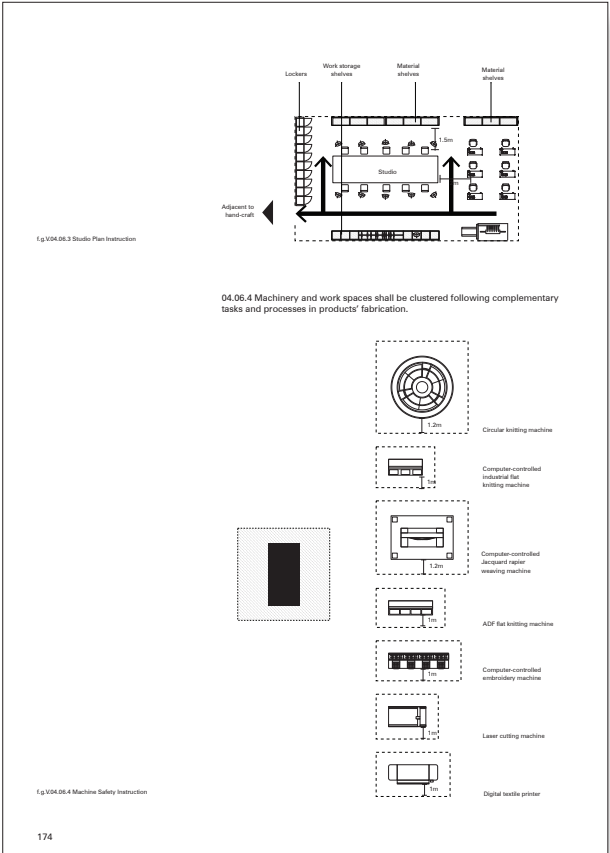
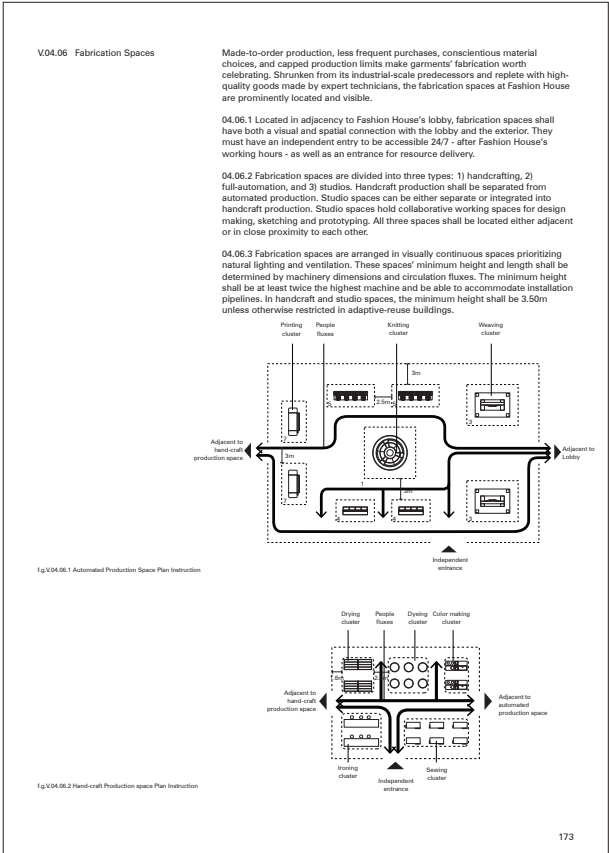
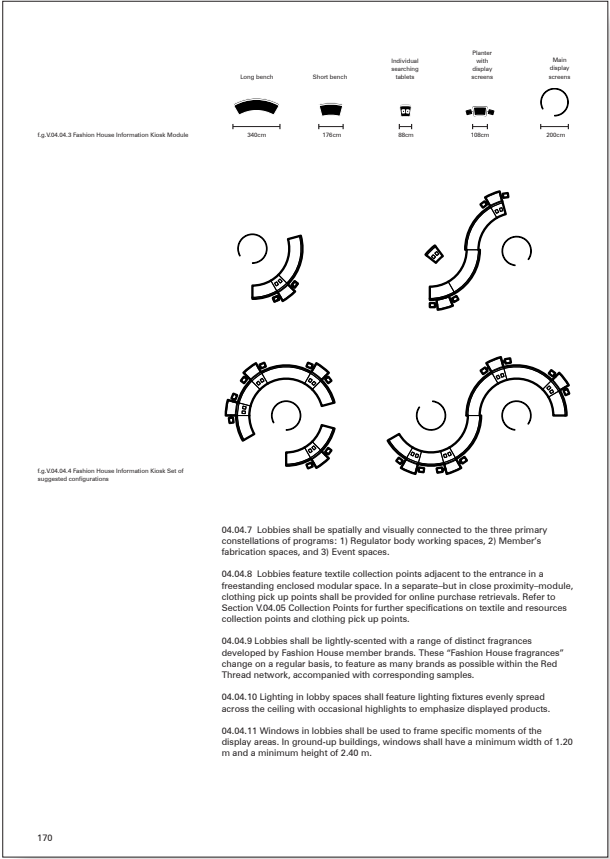
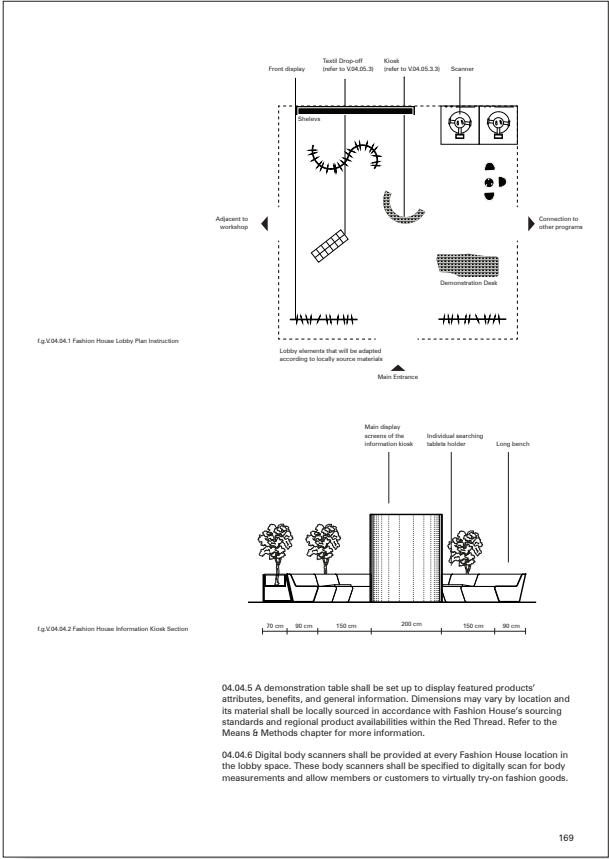
04.05.4.1 Retrievals are scheduled throughout Fashion House's daily operating hours. A maximum of 2 to 4 customers can be scheduled per hour to allow ample time for customers to try on their purchased goods and ask questions on its care instructions.

04.05.4.1 Pickup areas shall be designed to reflect the same care with which the goods were crafted. Purchased goods will be delivered into transparent display cases that are only accessible to customers with a purchase code. Special fitting rooms with seating areas will be provided for customers to try on their new garments in front of family and/or friends.



Eg V04.05.3 Fashion House Clothing Pickup Garment Display Area

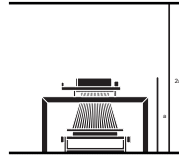
172



04.06.5 Fabrication spaces shall provide tools and equipment for beginning-to-end garment and fashion goods fabrication that are organized into specialized clusters corresponding to complementary techniques and/or stages in garment construction. Technicians train members to be knowledgeable and under control of all fabrication stages. Each cluster shall be separate, but connected by dedicated circulation paths that streamline crossovers for goods and technicians. Connecting corridors and/or paths shall have minimum widths of 150 cm—for two people passing simultaneously—and be increased by 80 cm per new person.

04.06.6 To aid natural ventilation, targeted ventilation hoods and high-volume, low-noise ventilation systems, that are activated only when the space is in use, shall be provided.

04.06.7 Fabrication spaces shall provide sufficient acoustic panels and baffles on ceilings and walls as needed, based on the machinery, equipment, and tools that are used in each area.



Eg V04.06.5 Production Space Ceiling Height

V04.07 Working Spaces

First and foremost, Fashion House locations are places for work: clerical regulatory auditing, member consultation, and Red Thread network-wide logistics and management.

04.07.1 Hybrid work-in-office and work-from-home modalities are utilized in each location, with a limited number of assigned workstations. Each workstation interfaces with programmable settings that, when initiated by any employee who taps their work badge, automatically adjust to their desired settings.

04.07.2 Working spaces will be designed as open floor collaborative flexible areas with a minimum amount of workstations due to hybrid work. Meeting rooms are the main working spaces and shall be visually clear. Demountable partitions with transparent vision file are recommended to allow multiple configurations.

04.07.3 Working spaces shall incorporate small break areas with a kitchenette and tables for eating. (refer to V04.09.1)

04.07.4 Proper acoustical comfort is paramount. Open office workspaces shall provide sufficient non-invasive acoustic panels and baffles on ceilings and/or between workstations as needed.

04.07.5 Within the working spaces, a specific area shall be designated for Fashion House's patent and consultancy services.

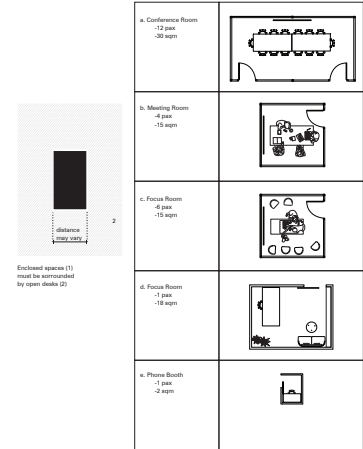
04.07.6 Working spaces designated for patent review and approval shall provide safe storage spaces for official paper documents.

04.07.7 An online archive of all patents will be only accessible from Fashion House servers while on-premise. Therefore, access to the online database will be granted only at assigned spots within the patent/consultancy area.

175

04.07.8 Spaces for members' consultancy services shall be enclosed within the open working spaces to ensure privacy. Solid partitions or operable dividers such as curtains are recommended.

04.07.9 Each working space shall maintain compliance with all other general requirements for workspaces as part of the flexible program's requirements of the potential site.



Eg V04.07.1 Fashion House Office Area Layout

V04.08 Common Areas

Each employee should take at least one long break during the day and multiple shorter breaks to ensure physical and mental well-being. Common areas that are separated from working spaces shall be provided in at least one location per floor or primary working space.

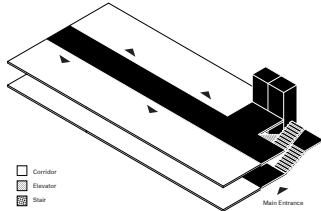
04.08.1 Sitting arrangements shall be provided in and around common areas to provide alternate spaces to enjoy breaks during the day.

04.08.2 Common areas shall provide space for game lounges—furnished with digital and board game options—as an alternative break option during working hours.

04.08.3 Space for personal wellbeing—including activities such as stretching, praying, and breastfeeding—shall be positioned next to at least one common area in each Fashion House location. Employees are able to book this area during breaks to exercise and disconnect from the working routine.

176

04.11.4 Every space in Fashion House locations must be accessible by freight elevator. Elevators will be multi-functional as much as possible so as to limit the total number of elevators designed at each location. Cabin interiors shall be designed with durable materials.



Eg V04.11.1 Circulation Layout

V04.12 Services

Service areas for technical and mechanical support, maintenance, and storage are necessary to operate Fashion House locations. These areas shall be inaccessible to members and visitors, and shall be designed with the smallest possible footprint.

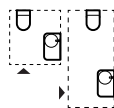
04.12.1 Every Fashion House location will consolidate primary and fixed mechanical equipment into designated mechanical and/or building systems rooms.

04.12.2 Whenever possible, rainwater shall be collected for greywater use in toilets or for on-site garden irrigation. The collection cisterns shall be located underground, or inside designated building systems rooms.

04.12.3 Every Fashion House location shall provide a dedicated waste room in close proximity or directly adjacent to a pick-up zone. Waste rooms hold basic processing machinery—such as collectors and high-pressure machines—that prepares the produced waste for transportation to the cooperative city services.

04.12.4 A well-ventilated closet or room shall be provided to allocate Fashion House's servers. This should be easily accessible and close to the working spaces.

04.12.5 Restrooms at every Fashion House location are genderless. Individual toilet compartments and washbasins are grouped together with no differentiation between male and female restrooms.

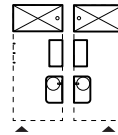


Eg V04.12.1 Fashion House Restroom Layout

179

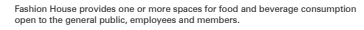
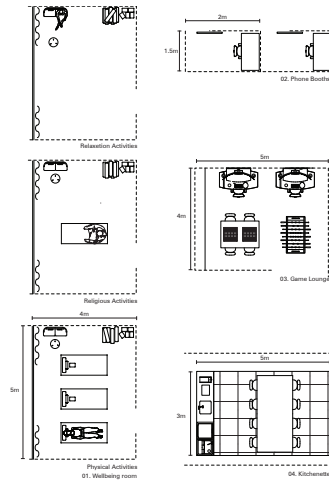
04.12.6 Toilets must be seamlessly integrated into the space and should not be viewed as separate areas.

04.12.7 In at least one location per Fashion House location, sufficient changing room space with personal storage lockers and showers shall be provided.



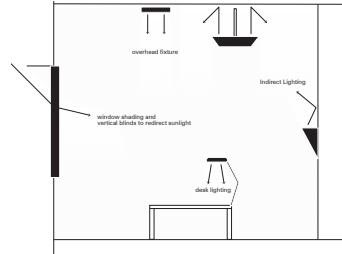
Eg V04.12.2 Fashion House Changing Room Layout

180



V.05
Building Specifications

- 05.02.2 Avoid placing lights in corners to reduce unnecessary light fixtures. Repeatable patterns in ceiling construction, except when creating highlighted lighting features, are recommended.
- 05.02.3 Lighting fixtures shall be connected to automated smart-lighting programming and controlled by digital interfaces that adjust to outside weather conditions and to interior occupancy.
- 05.02.4 Lowest-possible lighting levels shall be maintained wherever possible - in particular in open office workspaces - and supplemented with task-lighting to avoid glare and minimize energy consumption.
- 05.02.5 Indirect natural light shall illuminate as many spaces as possible.



Eg. V05.02.2 Lighting Type

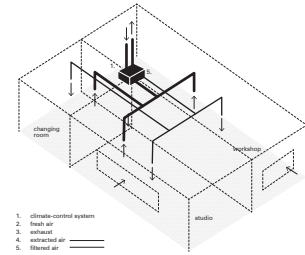
V.05.03 Climate Control

- 05.03.1 Climate zones are established-according to program type and spatial organization-to maximize passive heating and cooling strategies, and to minimize the necessity for active climate-control.
- 05.03.2 Natural ventilation should be prioritized, to avoid dependency on active climate-control.
- 05.03.3 Automated, integrated climate-control systems - such as smart thermometers, motion-activated and smart-scheduled conditioning systems, automated window shades, and night-time flushes - regulate the building interiors where applicable in each location. Employees, particularly those who spend the majority of their working day at a desk, should have manual override control to operate these systems.
- 05.03.4 Mechanical ventilation systems will utilize the highest industry-standard filtration systems available, particularly in colder climates and near busy street fronts.

183

- 05.03.5 Passive heating and cooling systems - like heat sinks, heat chimneys, or hollow-core slabs - shall be incorporated into the design.

- 05.03.6 Sufficient insulation shall be provided in the exterior envelope of every Fashion House location, particularly in colder climates or in climates with large annual temperature swings, in applicable wall construction.



Eg. V05.03.1 Fashion House General Ventilation System

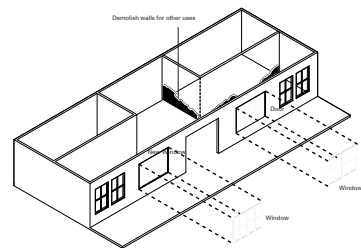
184

V.06.02 Demolition

Existing construction that does not sufficiently facilitate proposed uses nor holds significant historical value shall be removed.

- 06.02.1 Existing elements on Fashion House sites are not needlessly removed. Instead, interventions alter as little as possible to implement its objectives, whether that be minimal alteration or extensive overhaul.

- 06.02.2 Salvage, recycle, or reuse as much non-hazardous construction waste as possible, and ensure proper handling to minimize contamination or commingling.



Eg. V06.02.1 Demolition Elements

V.06.03 Construction Techniques

- 06.03.1 New construction should not specify techniques that require specialists or equipment that is not readily procurable within the Red Thread network.

- 06.03.2 Non-invasive attachment techniques for easy dismantling in case of change of program or future extensions are encouraged.

V.06.04 Building Materials

Fashion House strives to minimize waste and environmental damage by prioritizing material reduction, reuse and recycling, when possible construction should avoid new materials. New construction should avoid specifying materials that require specialists or equipment that is not readily procurable within the Red Thread network.

- 06.04.1 Fashion House has the following hierarchy to make material choices:

- 1 - Reuse materials (Refer to V.06.01.2.)
- 2 - Recycled materials (Refer to V.06.01.3. to V.06.01.7) .
- 3 - If not possible, use Bio-based materials: Materials derived from renewable bio resources. Ecological building materials are renewable without chemical or abiotic substances. (Refer to V.06.04.2.)
- 4 - If no other alternative, use Conventional materials: conventional building materials can be an option, with considerations to carbon emissions, environmental impact, and its capacity to be reused or recycled at the end of its life.

187

The following are quality standards that must be included in all architectural specifications:

- 06.04.2 Raw materials grown, cultivated, or harvested within the Red Thread should be prioritized, such as hemp, natural dyes, and biomaterials such as plant-based leather to take advantage of endemic materials to localize the supply chain. (Refer to IV. Red Thread Atlas)

- 06.04.3 The use of petroleum-based materials will be reduced to a minimum over time, shifting the use of plastic to bioplastic and gas to alternative sources.

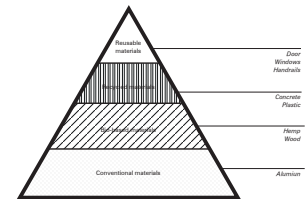
- 06.04.4 Specified materials must have low-carbon footprints, within accordance to European Union 2050 climate-neutral guidelines, except when no other alternatives are available.

- 06.04.5 In addition to aesthetic choices, specified materials should be selected on their capacity to be safely deconstructed, recycled, or salvaged with minimal unusable construction waste in the event of full-demolition or remodeling.

- 06.04.6 Except when no other alternative is available, materials, fixtures, and building components should be sourced from producers or suppliers from within the Red Thread network.

- 06.04.7 Specified materials must be fully-traceable to its raw-material source from suppliers and vendors whose operations are certified for sustainable practices.

- 06.04.8 Specified materials must be durable and require only intermittent maintenance without replacement.



Eg. V06.04.1 Material Hierarchy of Fashion House

188

V06
Means & Methods

Techniques, materials, and processes used in the design and construction of ground up buildings and/or adaptive and reuse structures.

185

V06.01 Heritage

Following International standards for heritage buildings and construction, Fashion House employs distinct strategies to appropriately incorporate existing buildings and techniques into its locations.

06.01.1. Fashion House locations that include existing building and landscape construction shall be examined for features that exhibit "significant historic value," and value their regional significance based on their site specifications.

06.01.2. Preservation - Important physical features on site shall be identified based on their significant historical value and will be stabilized to preserve its existing integrity as-is. Additional work shall be limited, but can include work such as building system upgrades of plumbing, mechanical and electrical systems to make these features functional and sufficiently integrated with Fashion House location building operations, and shall be carried out without new physical additions.

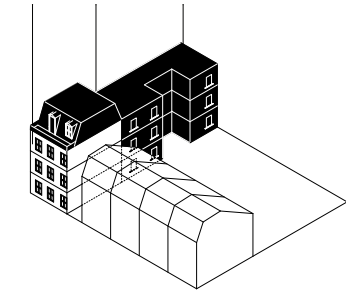
06.01.3. Restoration - Important features on site - that cannot be adapted to proposed compatible uses, or that demonstrate more-than-significant historical value - shall be identified to be restored to its original character. All additions from other historical periods that are damaging to its original physical features shall be carefully removed and made functional with appropriate building systems upgrades, such as plumbing, mechanical and electrical systems.

06.01.4. Rehabilitation - Important features on site shall be identified on their significant historical value to be repaired, restored or preserved to retain its historic character while new additions or alterations should be incorporated according to the spatial demands of the building's functions.

Existing building

Extension

New building



E.g. V06.01.1 Adaptive Reuse

06.01.5. Existing patterns and motifs-including structural elements, decoration and ornamentation, materials, and building techniques-shall be surveyed and inform the design of new construction and/or interior fitouts. These existing elements shall be integrated within the new designs while remaining recognizable.

06.01.6. Salvaged construction waste should be integrated within the materials for new on-site construction as much as possible. Masonry can be pulverized and used as aggregate in new concrete or masonry; wood and gypsum can be broken down and included in new fiber-board constructions; fiber materials can be shredded and used as wall insulation.

06.01.7. Construction waste will only be disposed of in landfills or incinerated if no other options exist.

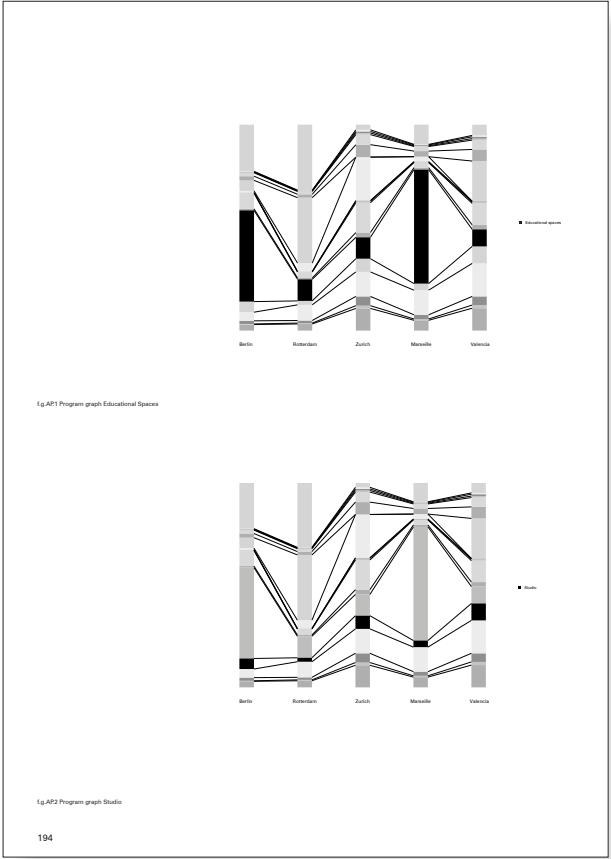
186

Appendix

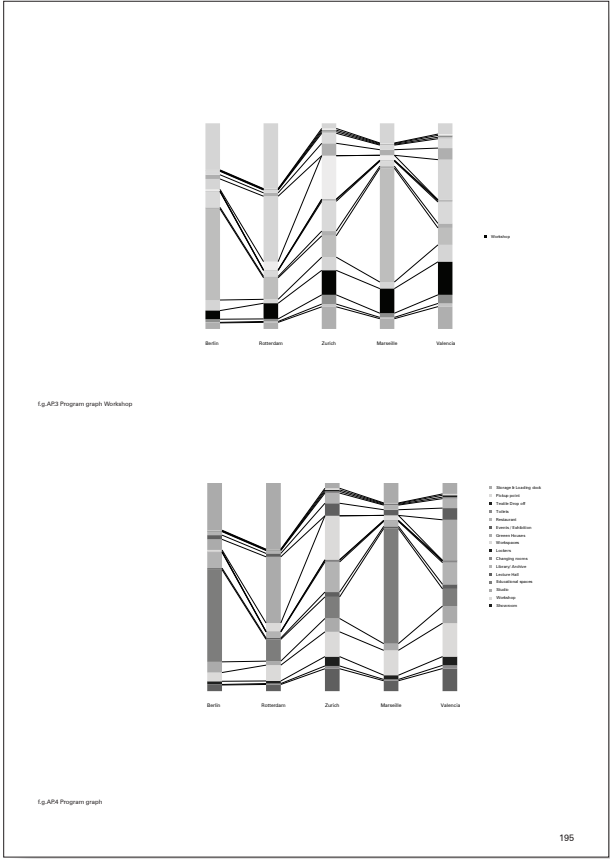
191

APPX.01
Program Matrix

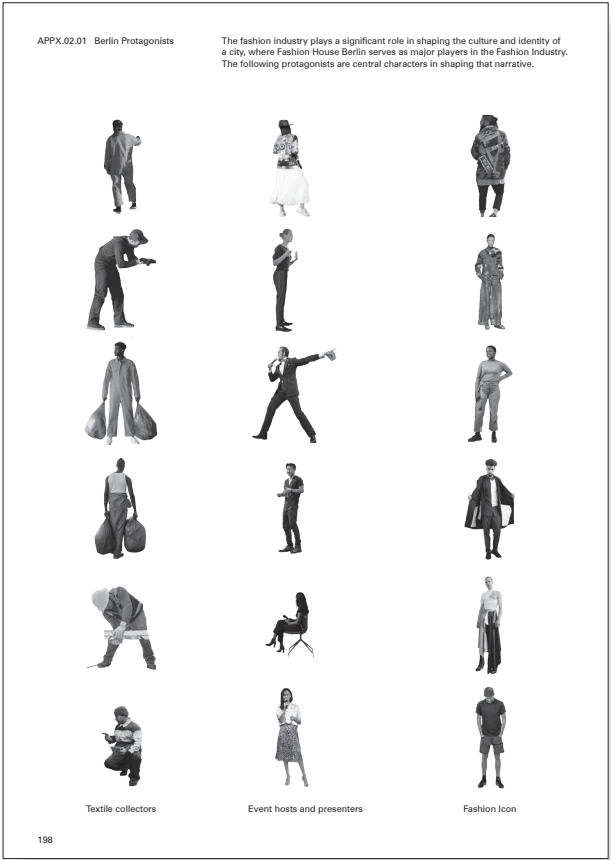
193



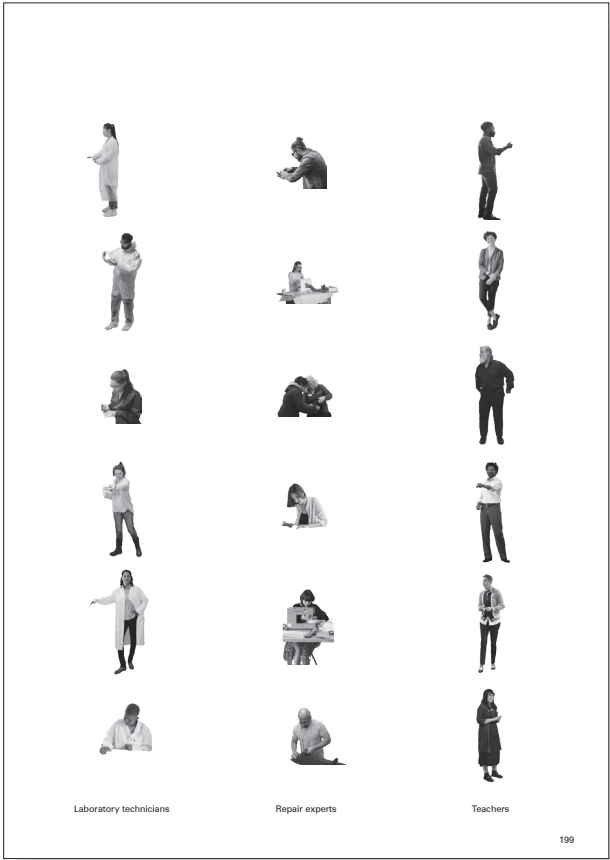
194



195



198



199

LgAPS Fashion House Square Meters

196



APPX.02.02 Marseilles Protagonists

The fashion industry plays a significant role in shaping the culture and identity of a city, where Fashion House Marseilles serves as major players in the Fashion Industry. The following protagonists are central characters in shaping that narrative.



Cruise Tourists

Sports Streetwearers

Marseille Fashion Icons

202



Film Student

Fishermen

Honeymooners

203

APPX.02.03 Rotterdam Protagonists

The fashion industry plays a significant role in shaping the culture and identity of a city, where Fashion House Rotterdam serves as major players in the Fashion Industry. The following protagonists are central characters in shaping that narrative.



Cyclist

Logistics worker

Raincoat people

206

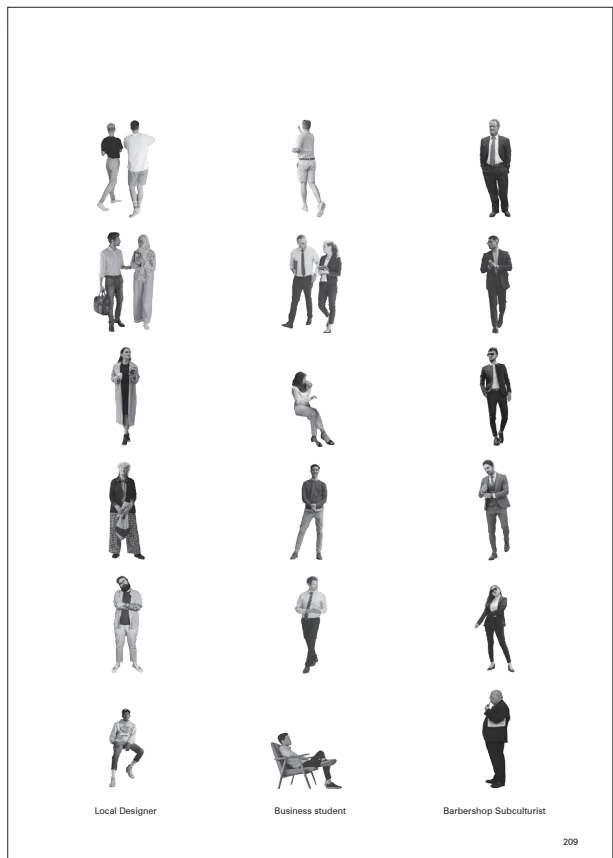
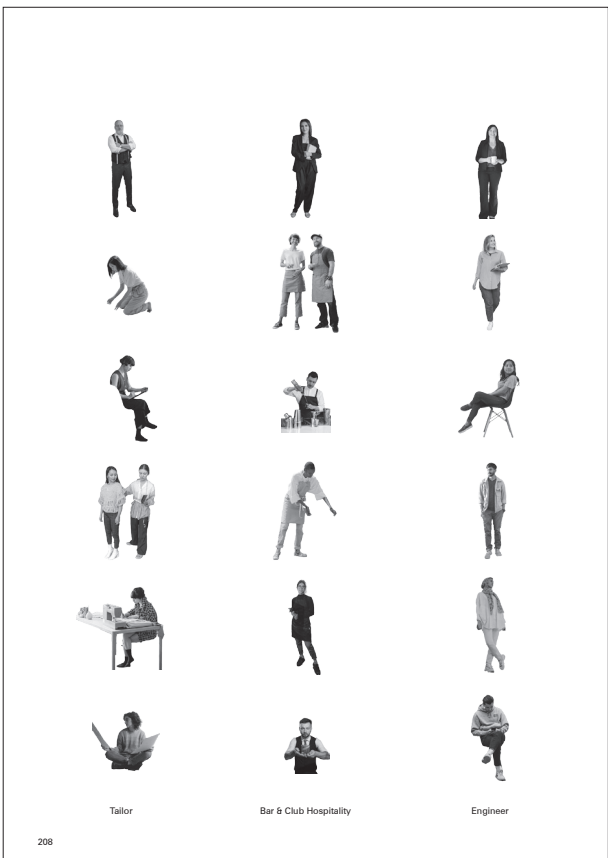
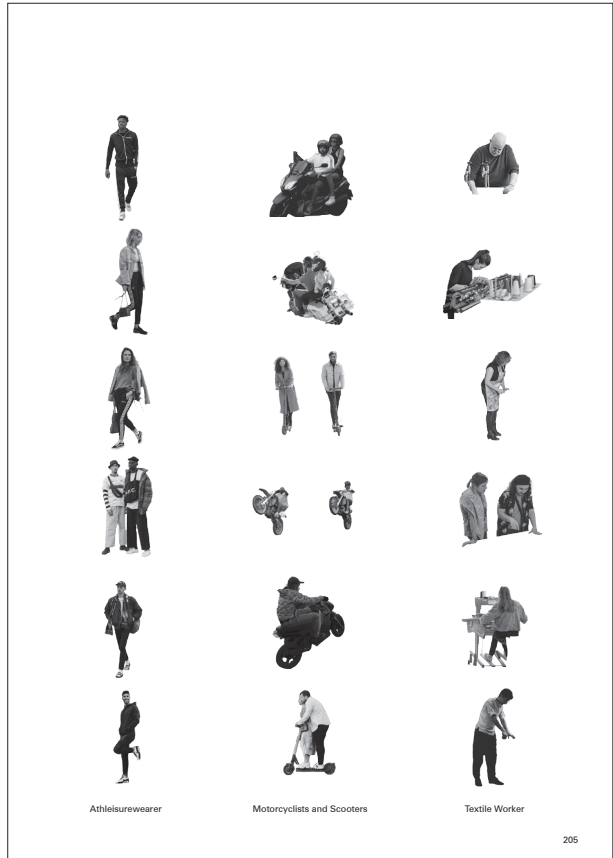
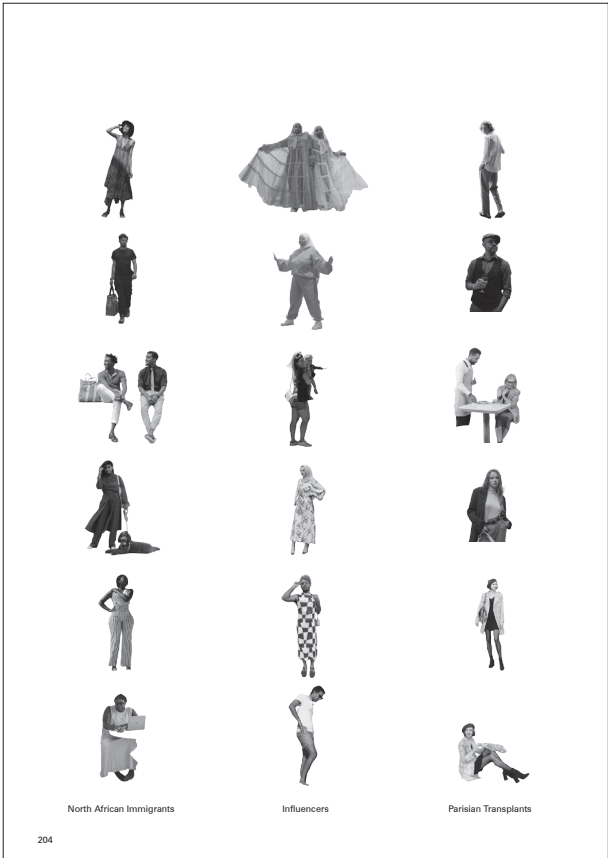


Umbrella people

Logistics worker

Dancing people

207



APPX.02.04 Valencia Protagonists

The fashion industry plays a significant role in shaping the culture and identity of a city, where Fashion House Valencia serves as major players in the Fashion Industry. The following protagonists are central characters in shaping that narrative.



The Beach Go-er

North European Middle Aged Tourist

Erasmus Students

210



Coastal Grandparents

Enhanced People

Digital Nomad

211

APPX.02.05 Zurich Protagonists

The fashion industry plays a significant role in shaping the culture and identity of a city, where Fashion House Zurich serves as major players in the Fashion Industry. The following protagonists are central characters in shaping that narrative.



Gorp Core

ETH Students

High Class

214



Fit & Healthy

Bikes & Skates

Wealthy Casual

215



Workshop workers

Old Crafts

Fashion Icons

212



Scooter People

Local Designers

Hospitality Worker

213



Technicians

Hair Stylists

Forecasting

216



Investors

Bikes & Skates

Designers

217

Signatory of Fashion House

Yours, Forever

With Love

Out of the Fabric

Make Scents

Aporia

The Journey of Your Life

Non-fungible Cult

Crafting Heritage

More than a House

Retro-Prospective

The Unmentionables

Ready-to-Rent

The Establishment

Shelf Life

Ready to Grow

Bone to be Natural

Built to Crack

The Standard Resort

Sky's the Limit

Hair Bank

Try It Out

Scale to Feet

Viaduct...53

219

Fashion House is a collective project exploring architecture and the fashion industry. Twenty-three contributions are sited across five European cities—Berlin, Marseilles, Rotterdam, Valencia, Zurich—that are emerging today as new fashion centers, challenging the global “big four” of London, Milan, New York, and Paris. The project begins by examining the spatial relationships between dressmaker and client at the beginning of the twentieth century and then continues by speculating on how future production and consumption patterns will alter the once domestically conceived “Fashion House,” redesigning its architecture for the near present. Topics range from planned obsolescence and life span to re- and up-cycling and mass customization, from provenance and heritage to intellectual property to branding.

The Berlage Center for
Advanced Studies in Architecture
and Urban Design

Faculty of Architecture and
the Built Environment

Delft University of Technology

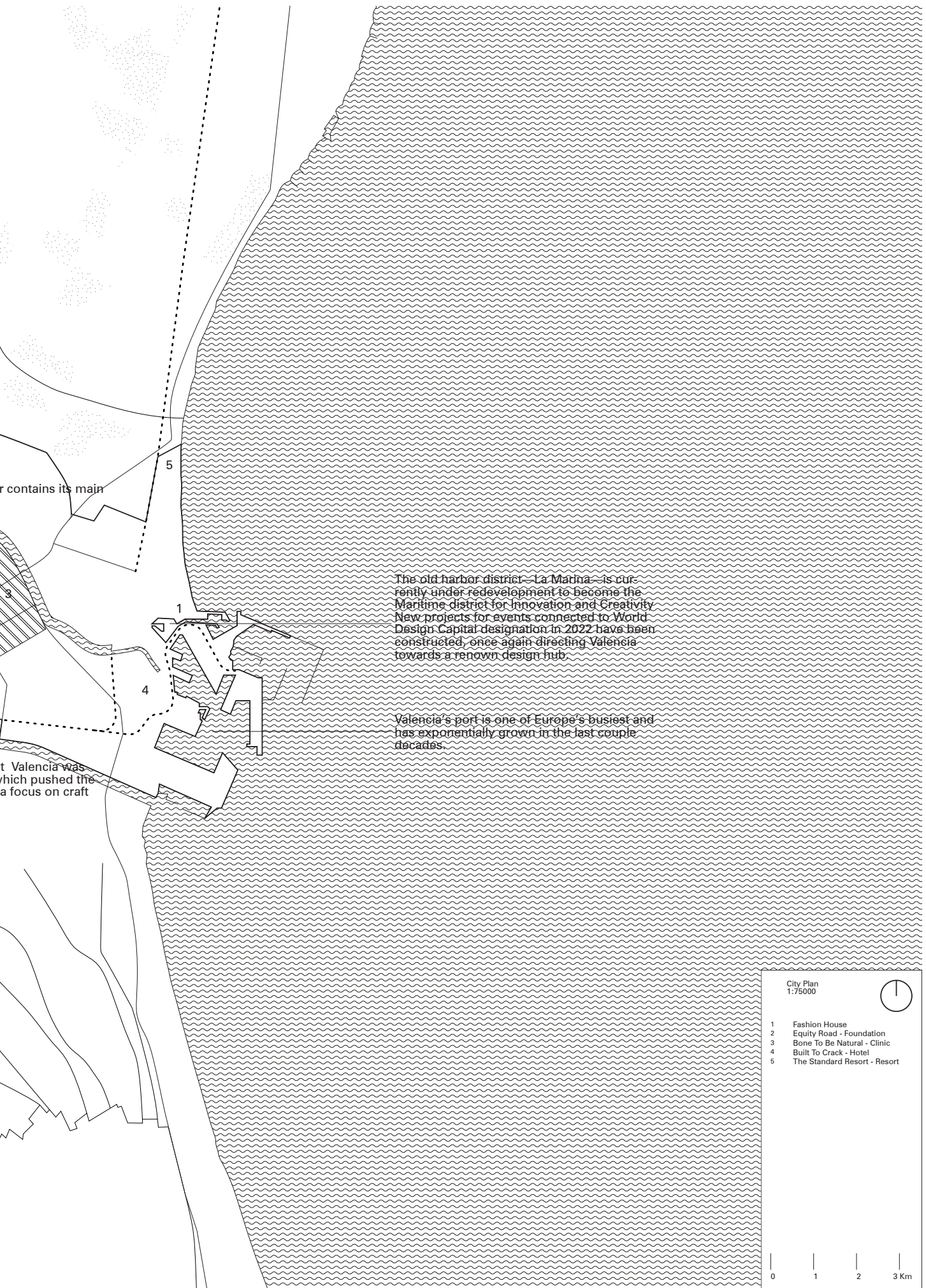
Editors
Nigel Alarcon ^(PH)
Pooja Bhavs ^(PH)
Fabiola Cruz ^(PH)
Mariano Cuofano ^(PH)
Alonso Diaz ^(PH)
Xiaoyu Ding ^(CN)
Sandra Garcia ^(PH)
Inés García-Lexana ^(PH)
Martino Greco ^(PH)
Sebastian Hitchcock ^(PH)
Alejandra Huesca ^(PH)
Yesah Hwangbo ^(PH)
Takuma Johnson ^(PH)
Yi-Ni Liu ^(PH)
Cristhy Mattos ^(PH)
Preradon Pimpakan ^(PH)
Adi Samet ^(PH)
Raymond Tang ^(PH)
Kulaporn Tamudom ^(PH)
Paola Tovar ^(PH)
Danaï Tsiganou ^(PH)
Jesse Verdoes ^(PH)
Rongting Xiao ^(CN)

Edition
January 20, 2023



Valencia's historic city center shopping district.

Valencia's historic silk district, once part of the Silk Road, was the city's development towards trades.



r contains its main

t Valencia was
which pushed the
a focus on craft

The old harbor district – La Marina – is currently under redevelopment to become the Maritime district for Innovation and Creativity. New projects for events connected to World Design Capital designation in 2022 have been constructed, once again directing Valencia towards a renown design hub.

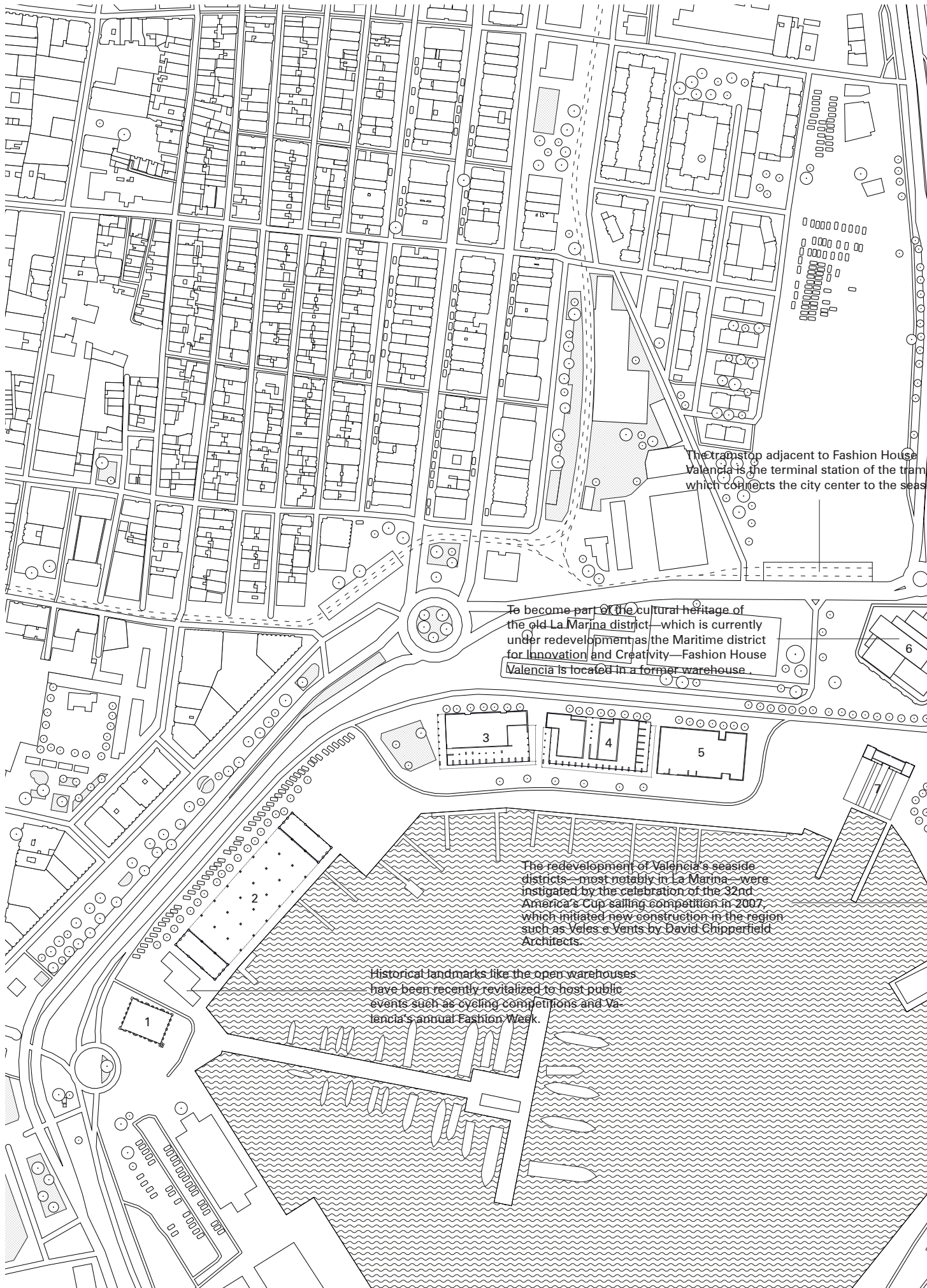
Valencia's port is one of Europe's busiest and has exponentially grown in the last couple decades.

City Plan
1:75000



- 1 Fashion House
- 2 Equity Road - Foundation
- 3 Bone To Be Natural - Clinic
- 4 Built To Crack - Hotel
- 5 The Standard Resort - Resort

0 1 2 3 Km

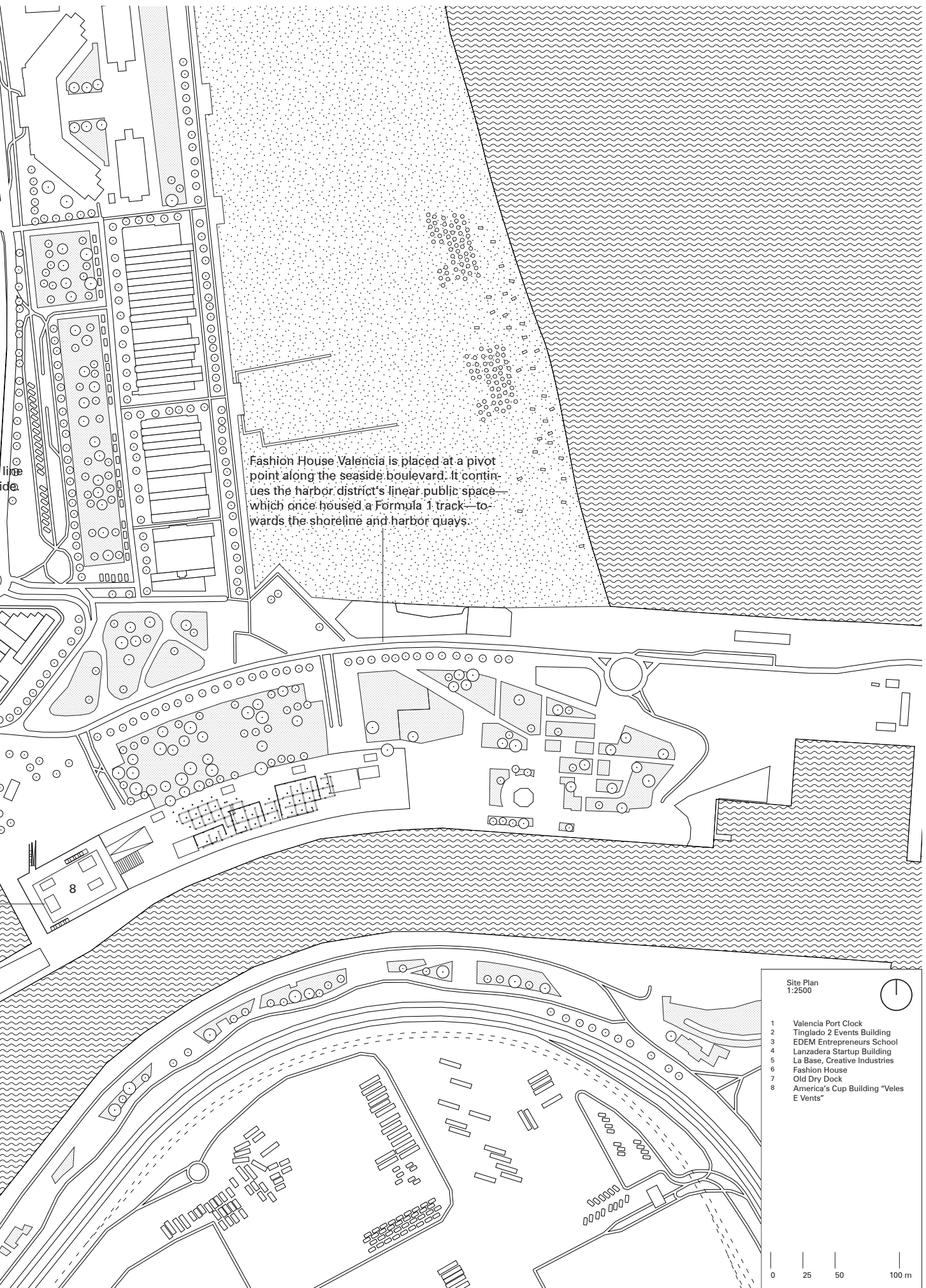


The tramstop adjacent to Fashion House Valencia is the terminal station of the tram which connects the city center to the seas

To become part of the cultural heritage of the old La Marina district—which is currently under redevelopment as the Maritime district for Innovation and Creativity—Fashion House Valencia is located in a former warehouse.

The redevelopment of Valencia's seaside districts—most notably in La Marina—were instigated by the celebration of the 32nd America's Cup sailing competition in 2007, which initiated new construction in the region such as *Veles e Vents* by David Chipperfield Architects.

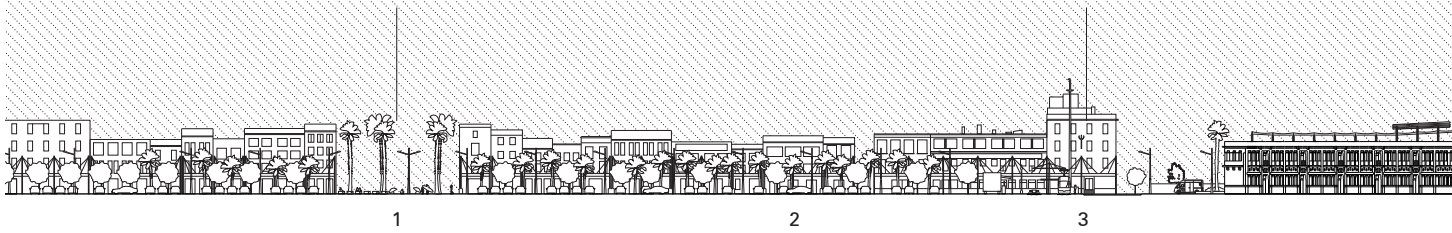
Historical landmarks like the open warehouses have been recently revitalized to host public events such as cycling competitions and Valencia's annual Fashion Week.



Fashion House Valencia is placed at a pivot point between the La Marina district and the seaside boulevard.

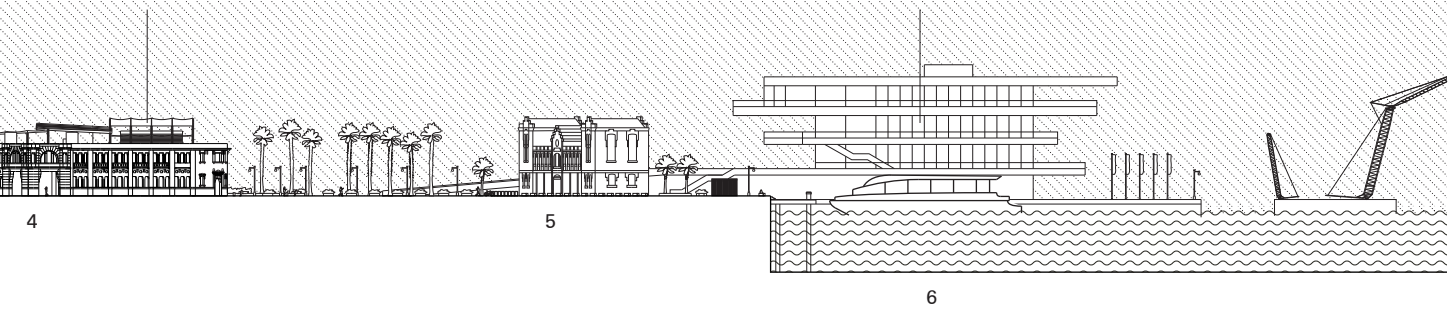
The tram stop adjacent to Fashion House Valencia is the terminal station of the tram line that connects the city center to the seaside.

To become
the old
under
for Inn
Valenci



ome part of the cultural heritage of
La Marina district—which is currently
redevelopment as the Maritime district
novation and Creativity—Fashion House
a is located in a former warehouse.

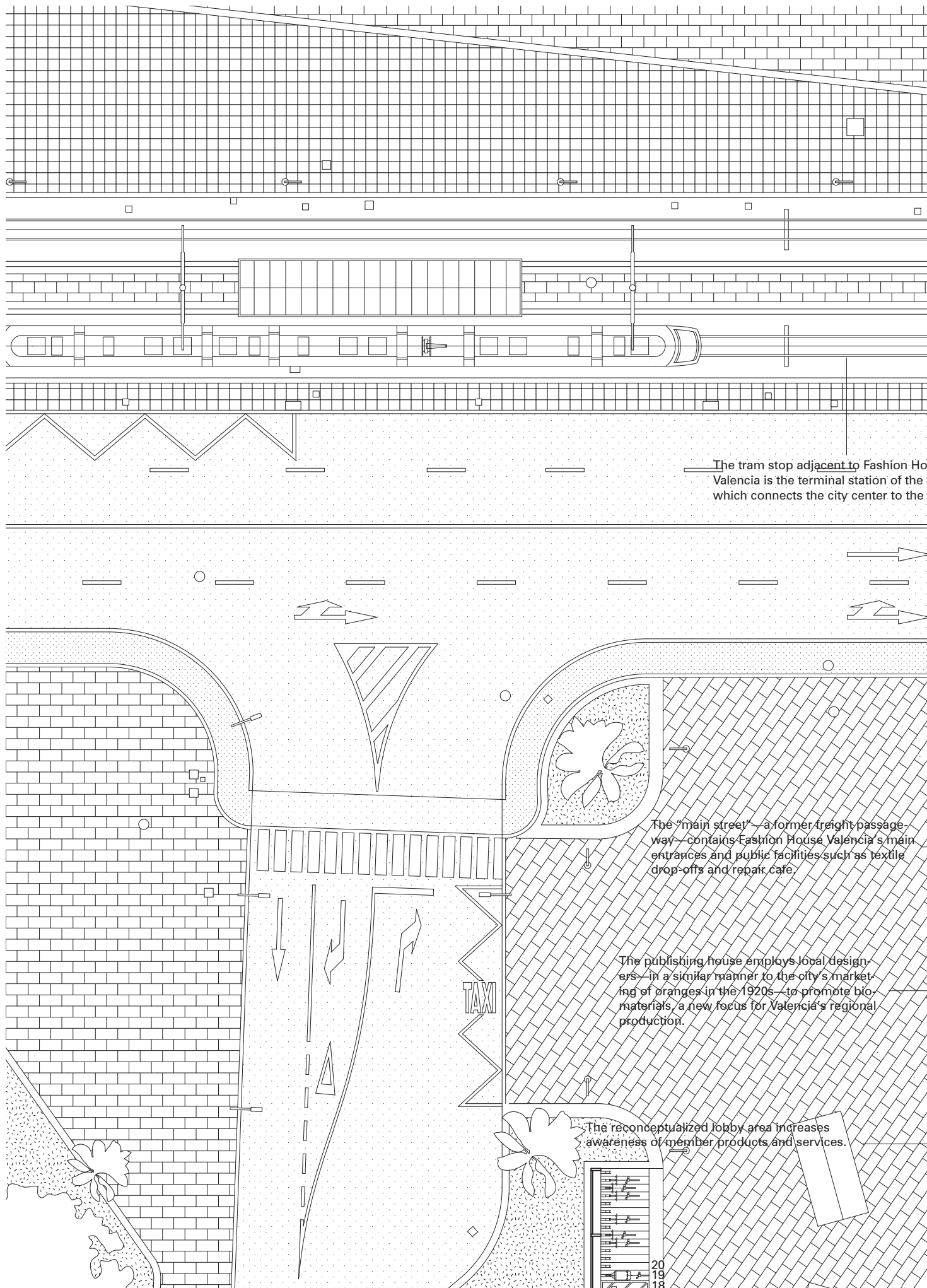
Guests traveling to the Standard Resort from
Fashion House Valencia depart from this ferry
terminal.

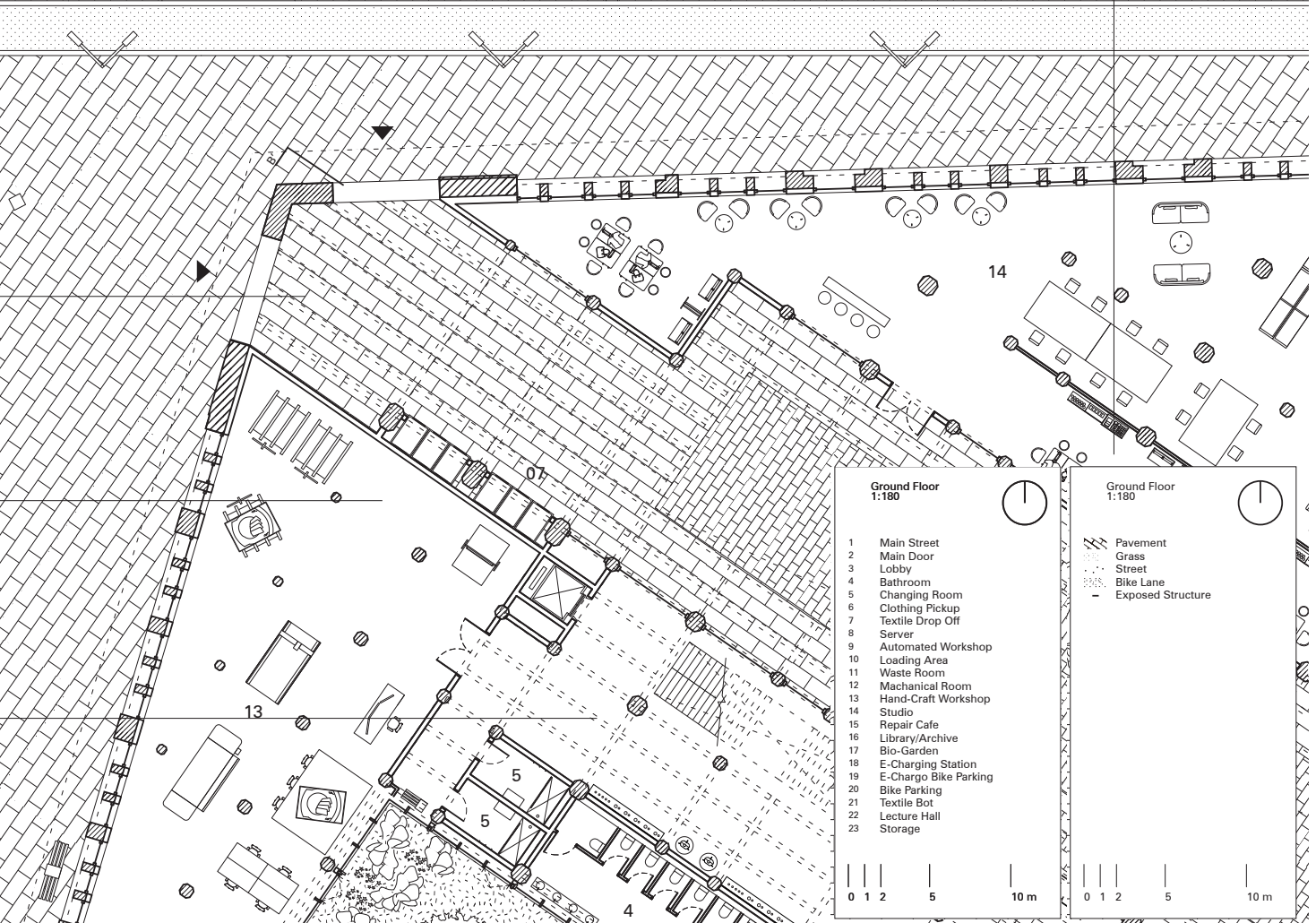
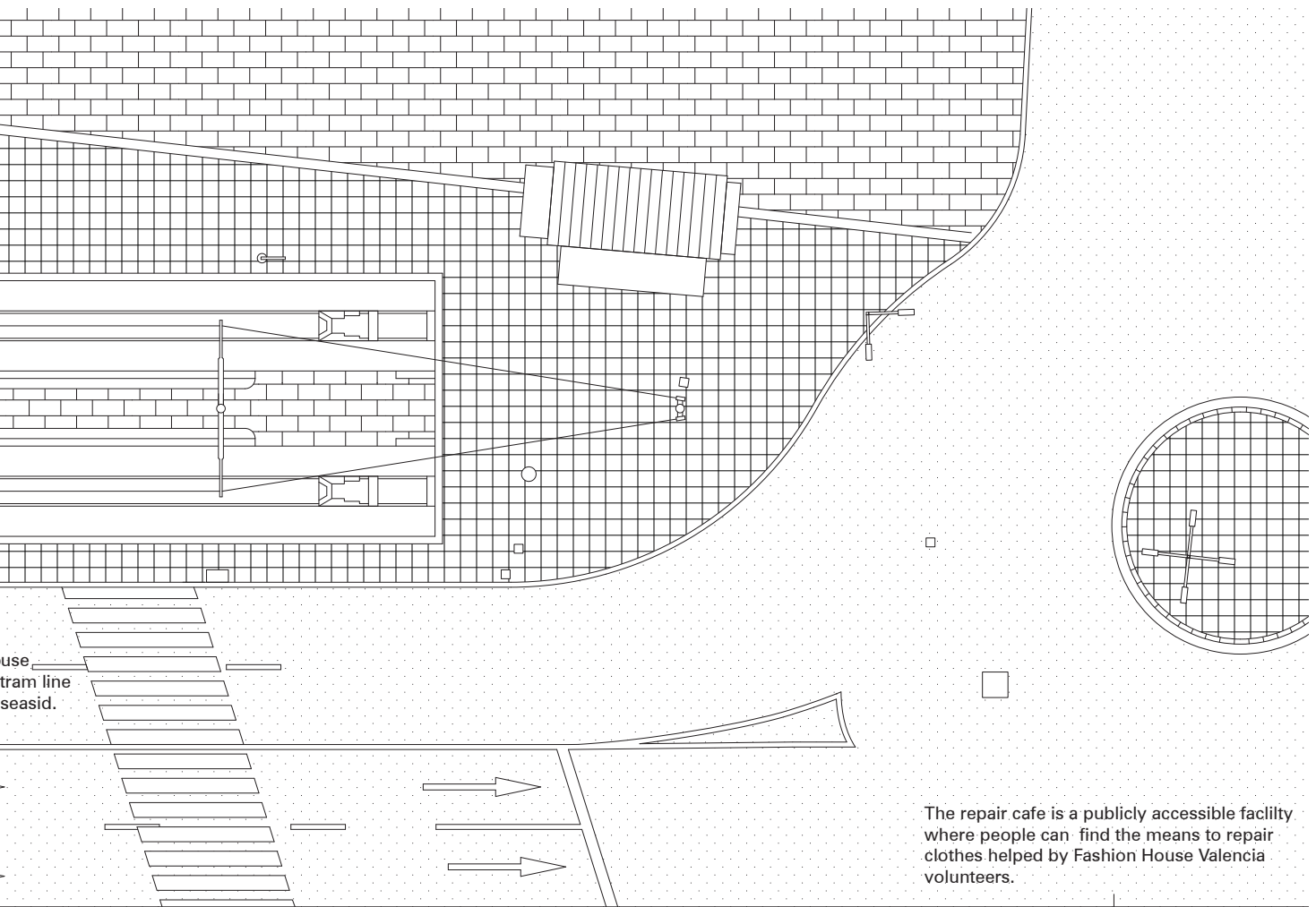


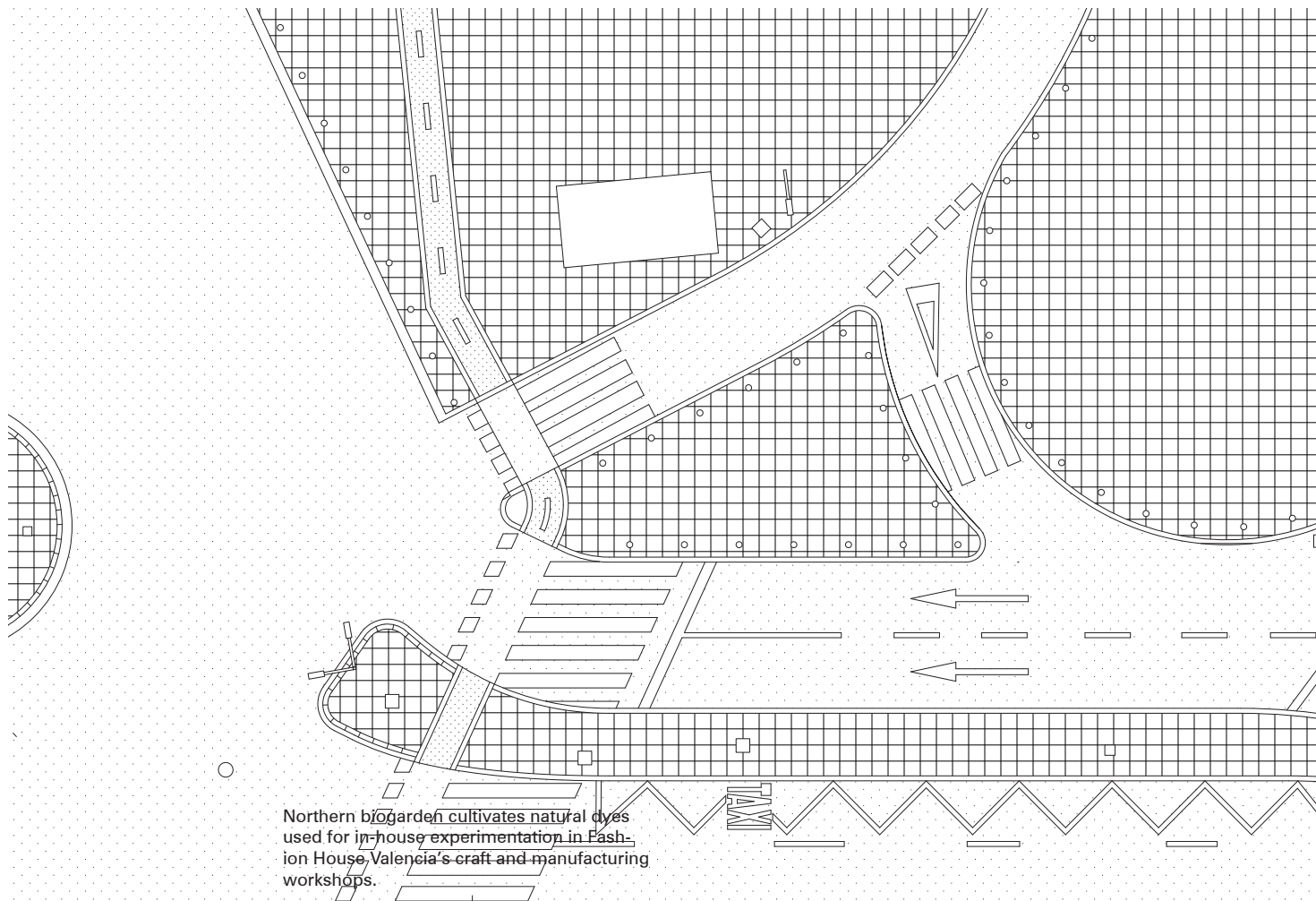
Site Elevation
1:1000

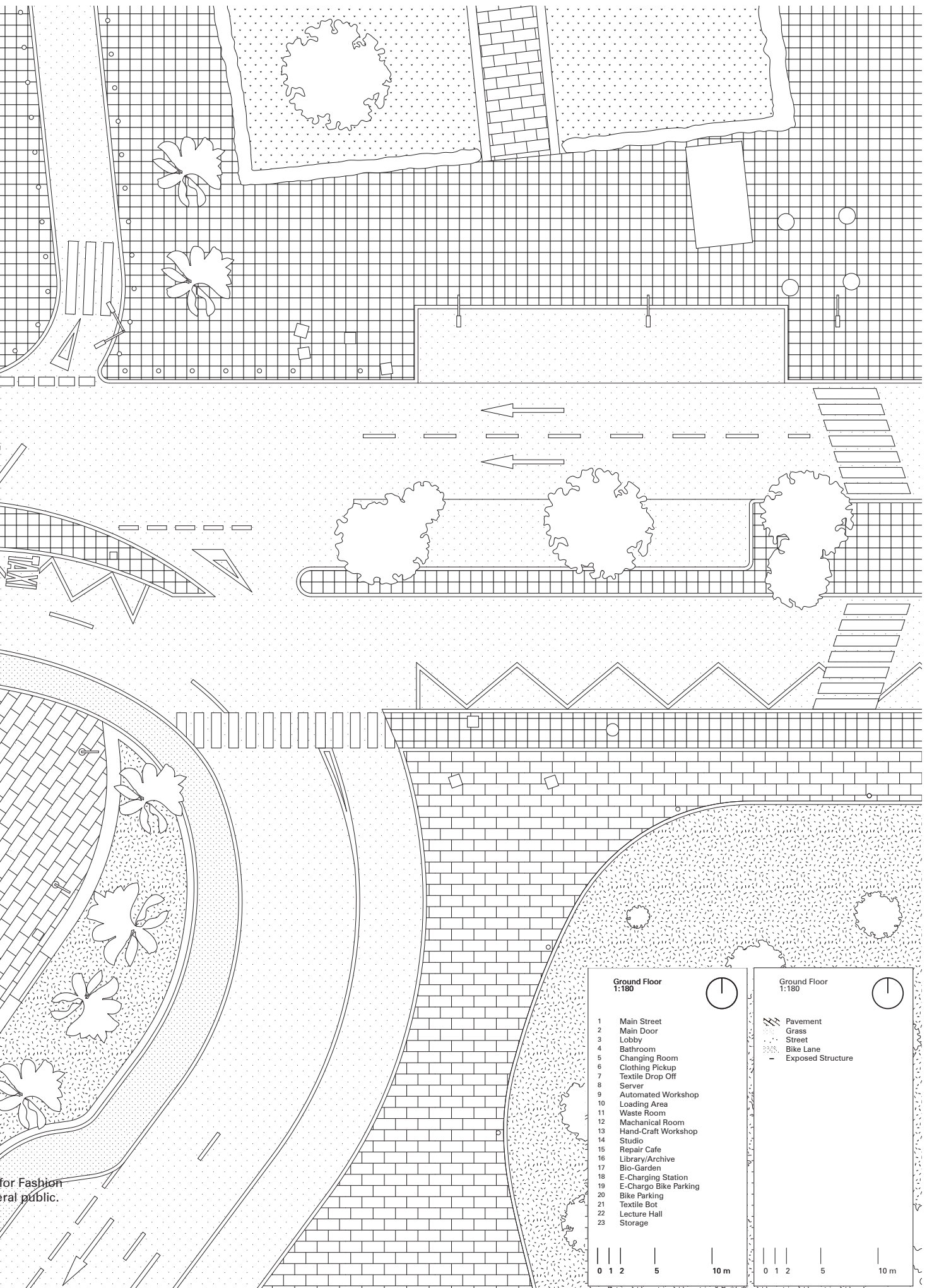
- 1 Las Arenas Beach
- 2 Promenade, Parking Lot
- 3 Tram Stop
- 4 Fashion House
- 5 Old Dry Dock
- 6 America's Cup Building "Vele
E Vents"

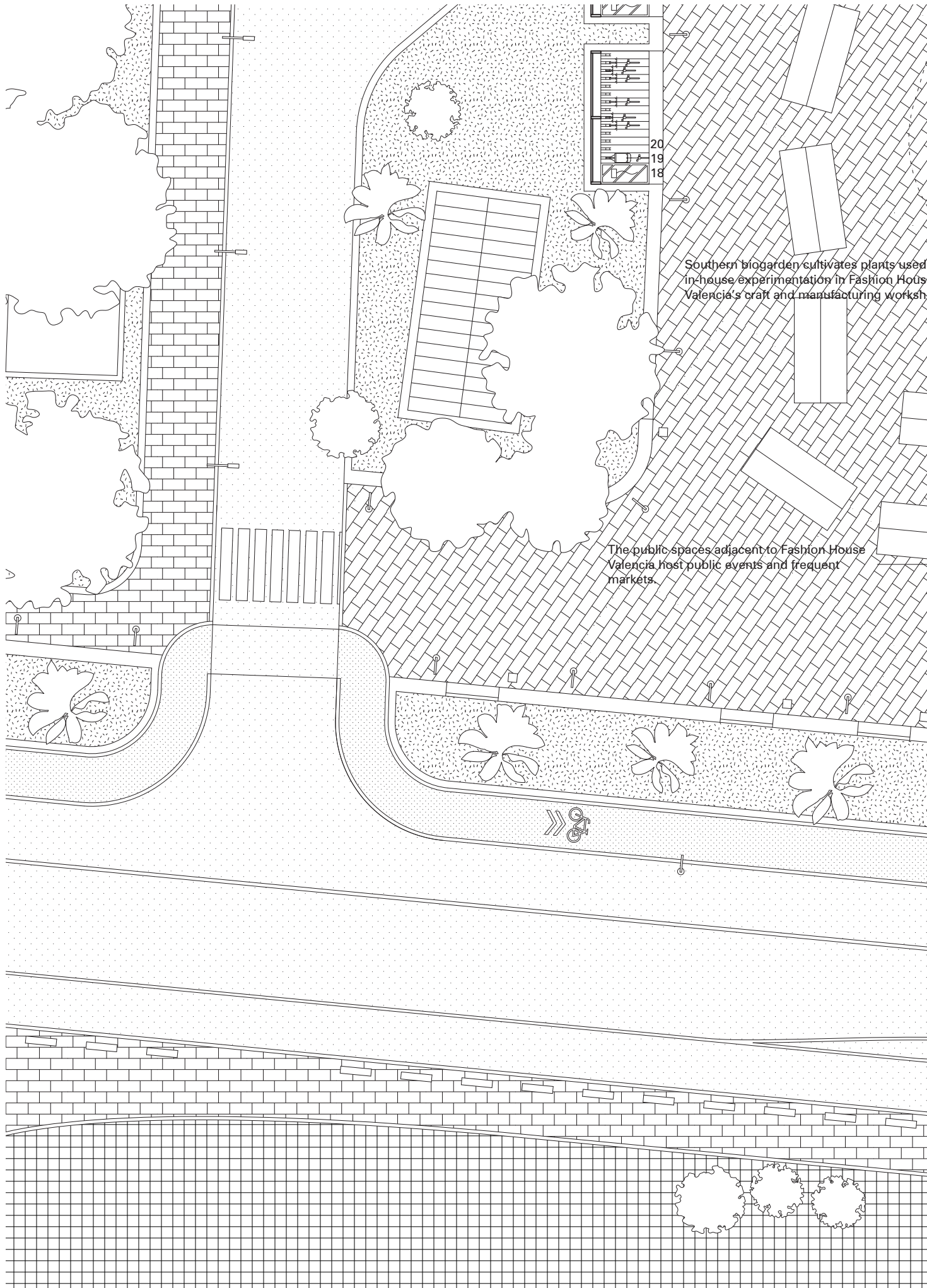
0 10 20 30 40 m

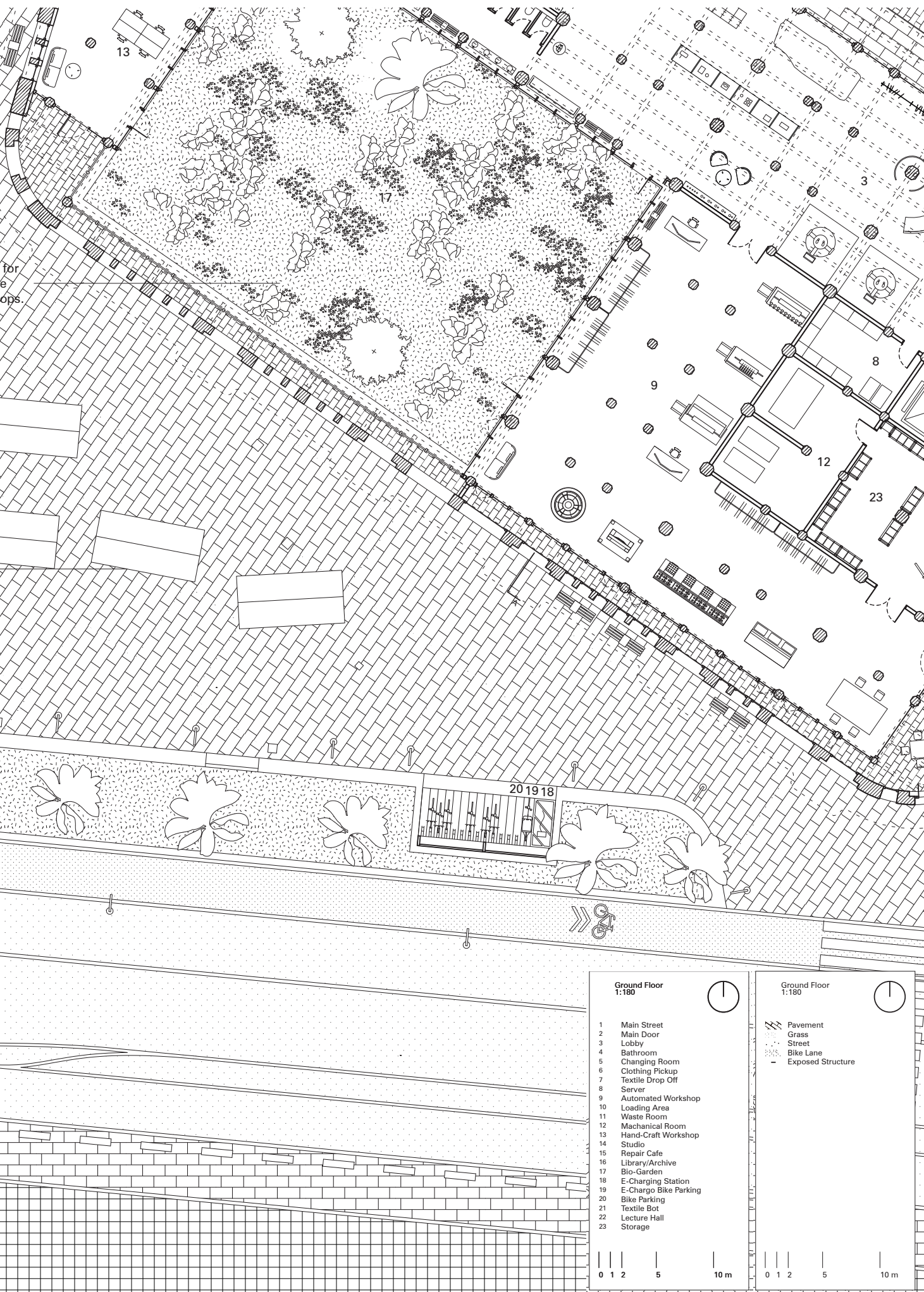


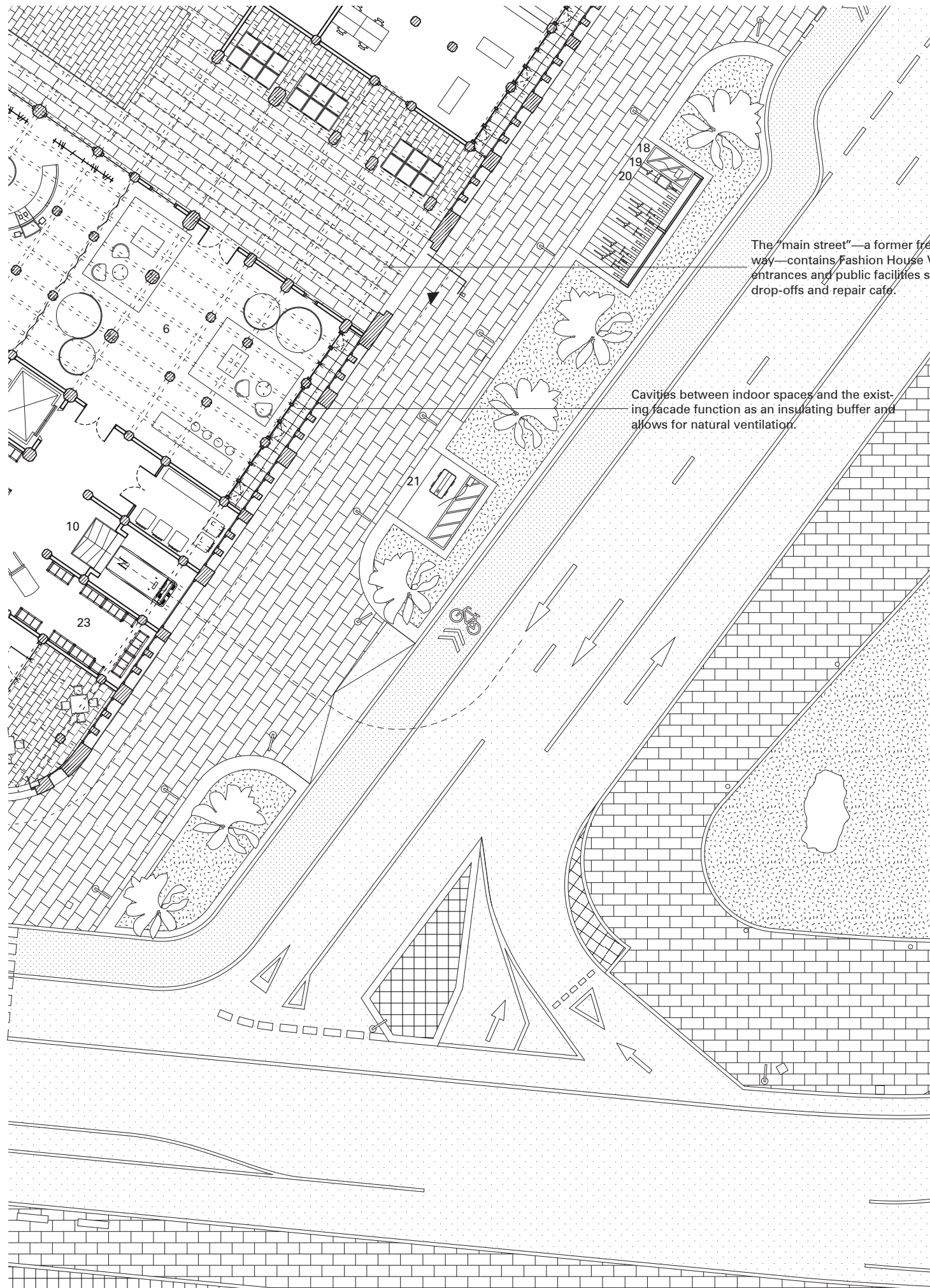






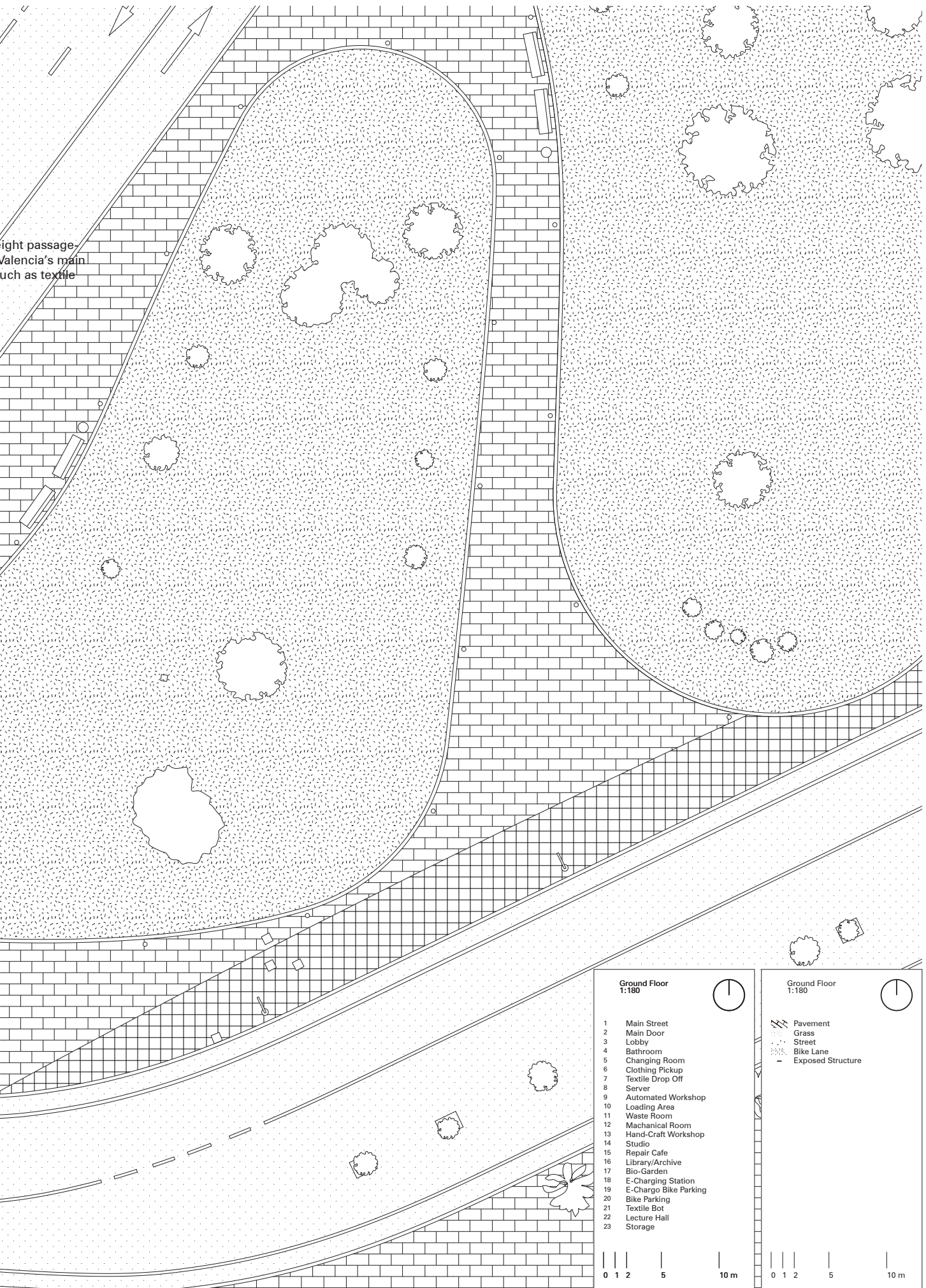




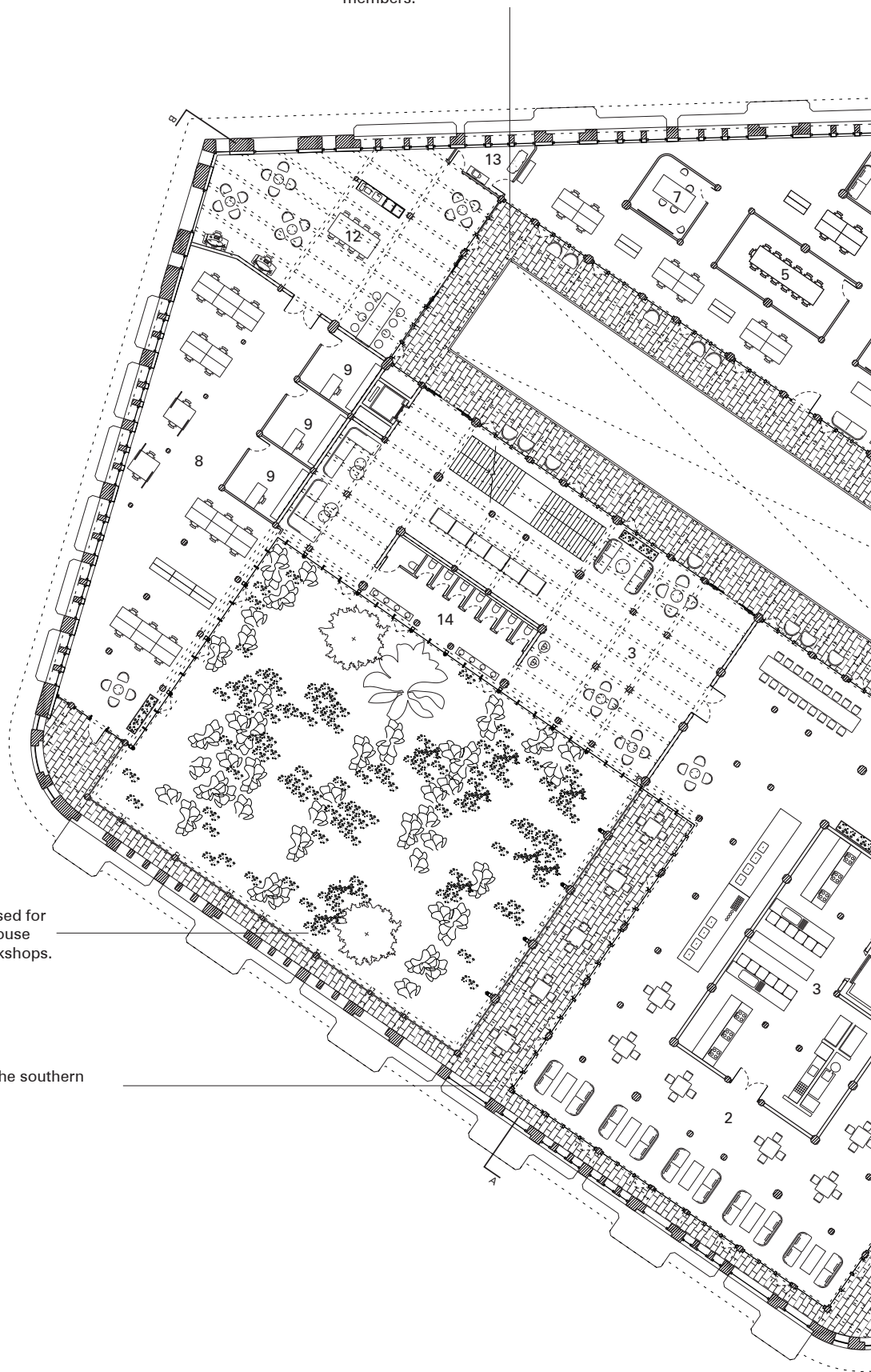


The "main street"—a former tree way—contains Fashion House entrances and public facilities such as drop-offs and repair cafe.

Cavities between indoor spaces and the existing facade function as an insulating buffer and allows for natural ventilation.



The middle atrium functions as a central circulation core, providing access to all Fashion House Valencia's programs and facilitates interaction between employees, volunteers, industry designers, and Fashion House members.



Southern biogarden cultivates plants used for in-house experimentation in Fashion House Valencia's craft and manufacturing workshops.

Outdoor terrace overlooking the southern biogarden.


Northern biogarden cultivates natural dyes used for in-house experimentation in Fashion House Valencia's craft and manufacturing workshops.





Local fashion brands and designers can rent working spaces in the studio.

Cavities between indoor spaces and the existing facade function as an insulating buffer and allows for natural ventilation.

First Floor
1:250

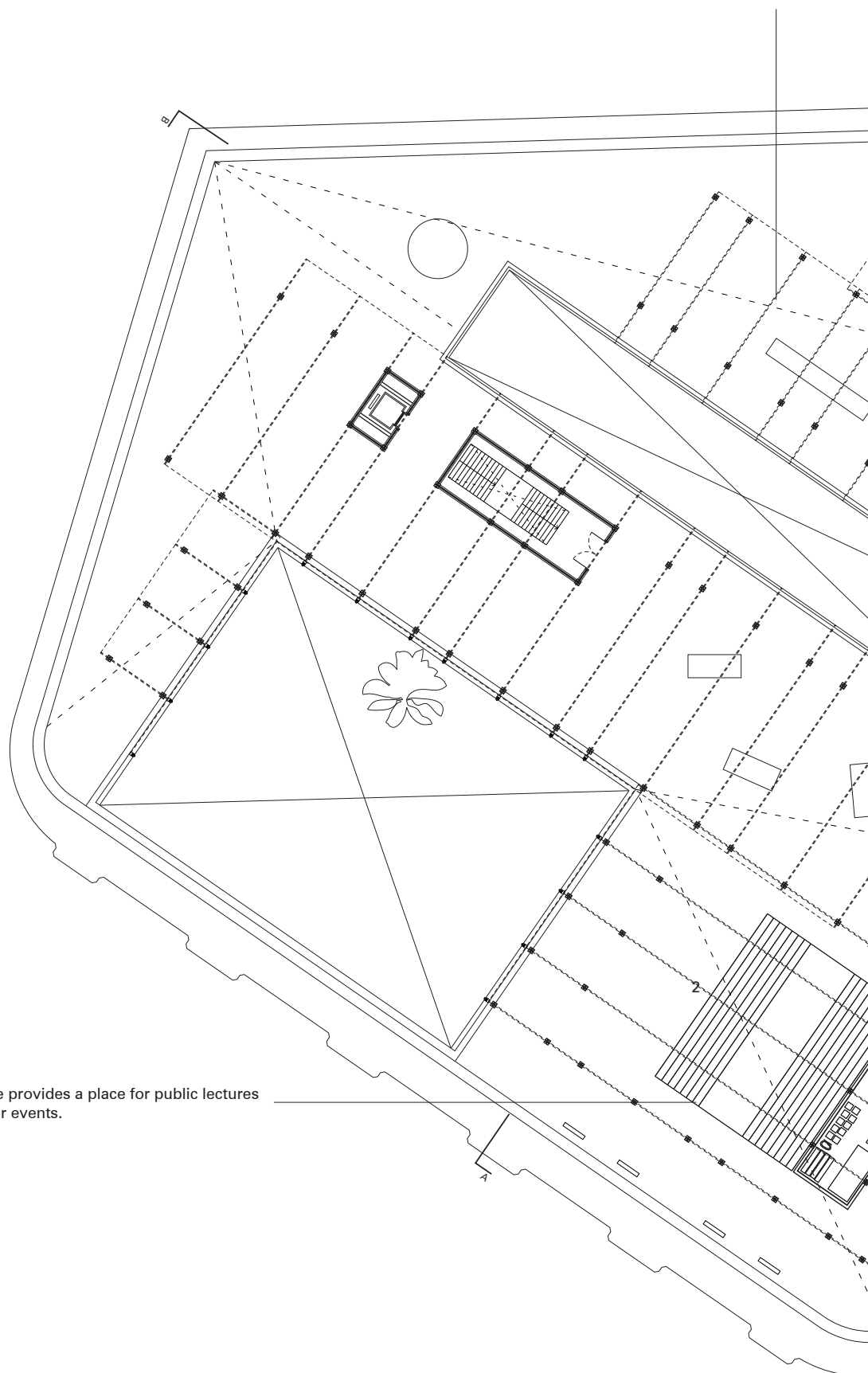


- 1 Terrace
- 2 Canteen
- 3 Kitchen
- 4 Office Areas
- 5 Conference Room
- 6 Meeting Room
- 7 Focus Room
- 8 Patent Office
- 9 Consultancy Spaces
- 10 Game Lounge
- 11 Wellbeing Room
- 12 Kitchenette
- 13 Printing Room
- 14 Bathroom
- 15 Studio

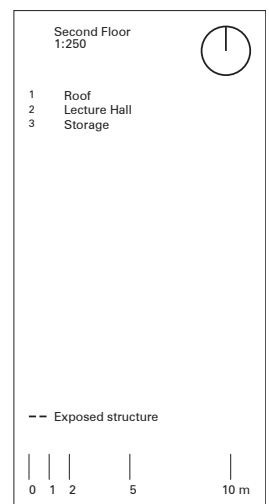
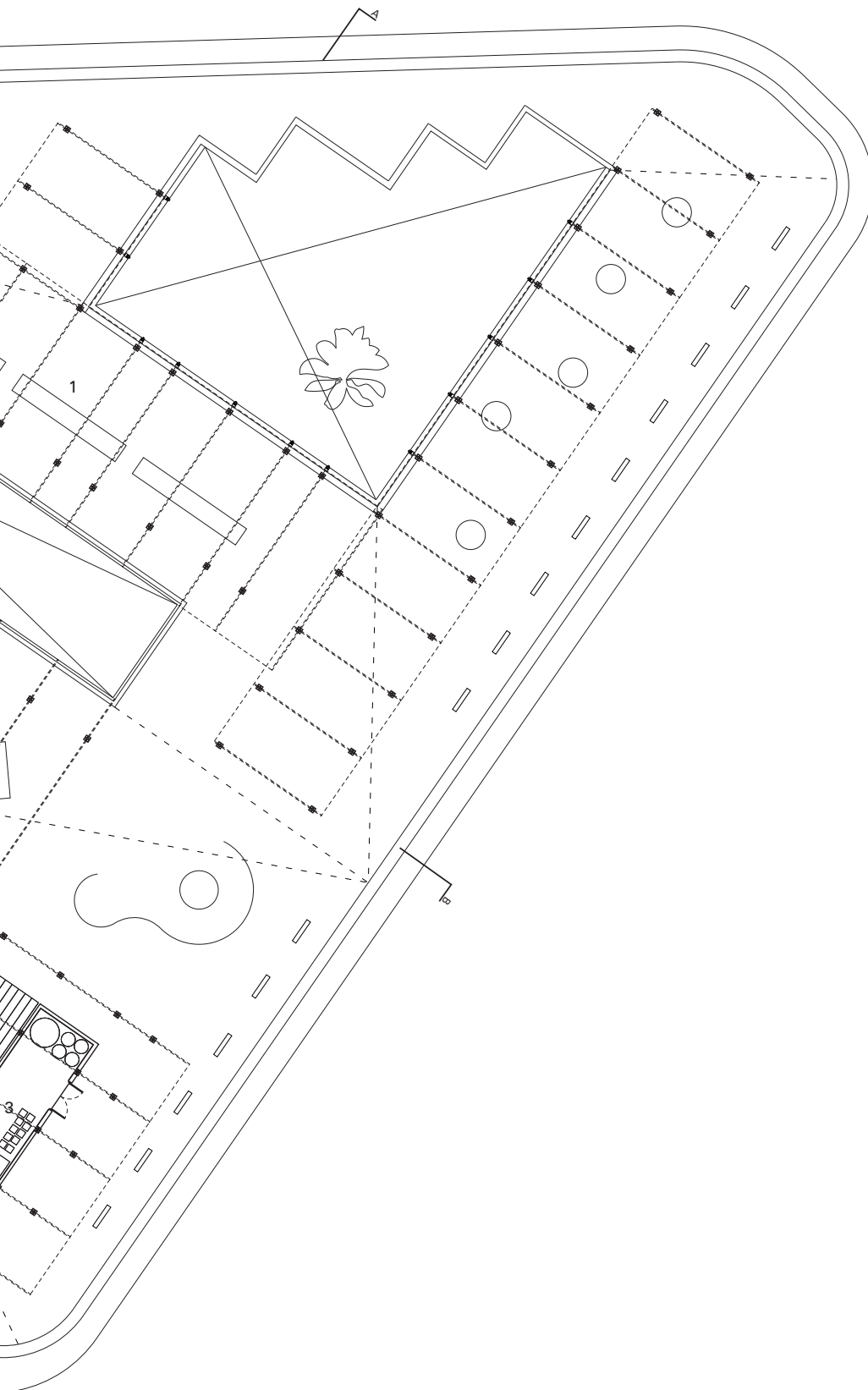
 Pavement
 Exposed Structure

0 1 2 5 10 m

The shaded outdoor rooftop is a flexible space that provides a panorama of the District for Innovation and Creativity.



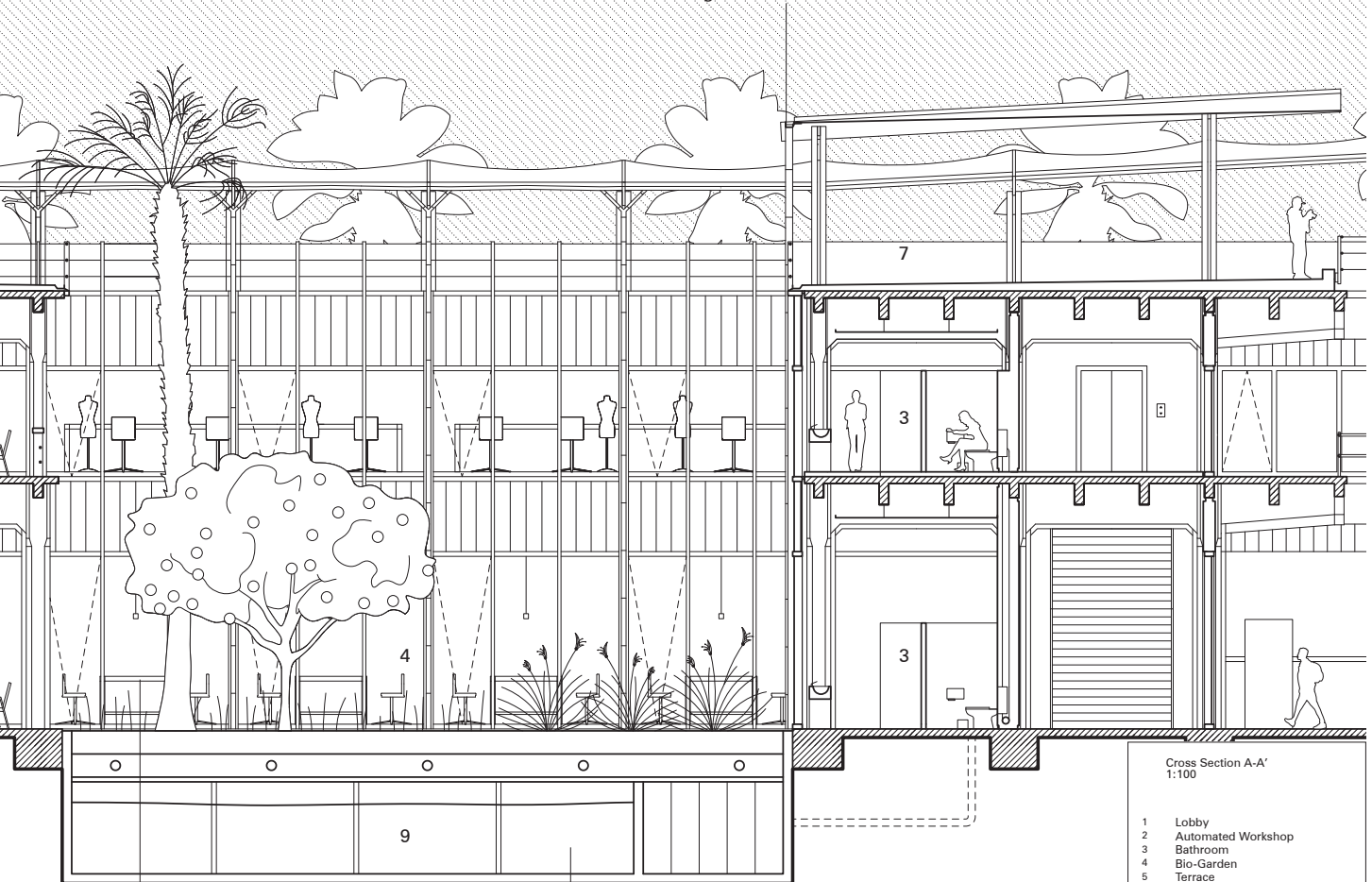
A tribune provides a place for public lectures and other events.





Northe
dyes us
Fashion
turing v

The removable roof shading is made from solar textile—a fabric embedded with photovoltaic cells—that will generate on-site electrical power and is angled to collect rainwater for use in the biogardens.



ern biogarden which cultivates natural
sed for in-house experimentation in
n House Valencia's craft and manufac-
workshops.

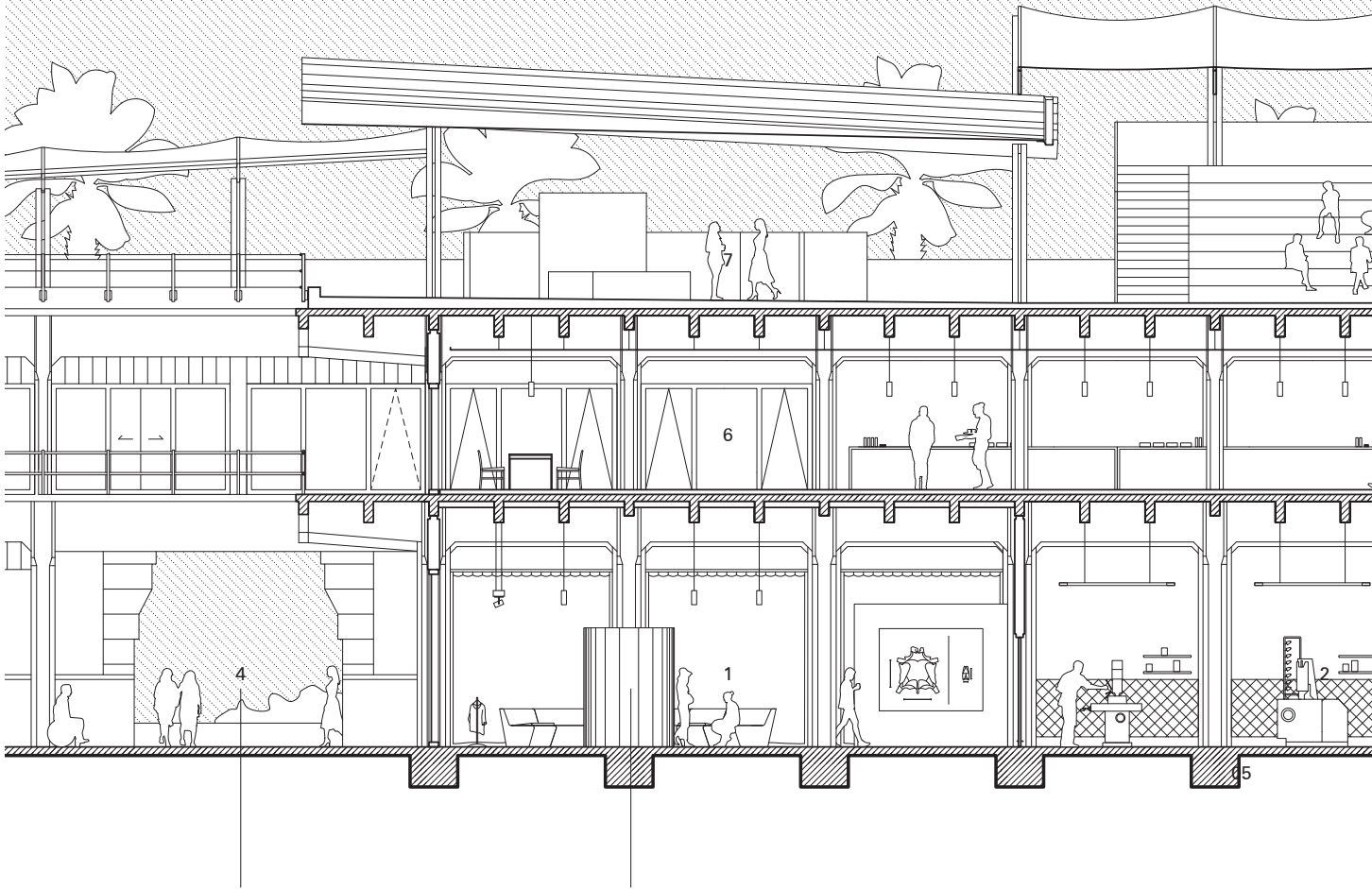
Water tanks collect and filter gray water to
reuse for toilet fixtures and watering on-site
biogardens.

Cross Section A-A'
1:100

- 1 Lobby
- 2 Automated Workshop
- 3 Bathroom
- 4 Bio-Garden
- 5 Terrace
- 6 Canteen
- 7 Roof
- 8 Lecture Hall
- 9 Rainwater Cistern

0 1 2 3 4 m

The shaded outdoor
space that can be used
as lectures and work-

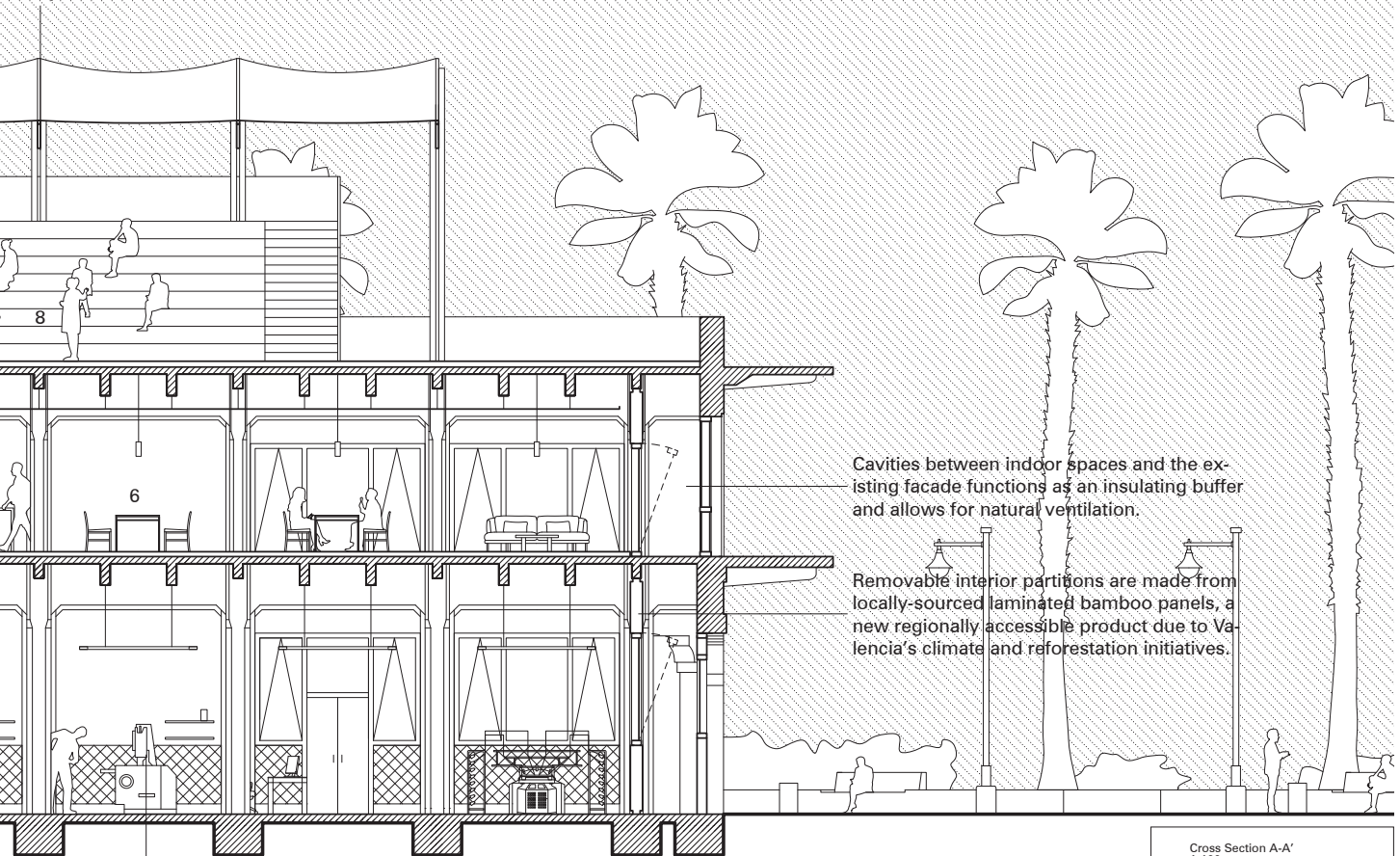


The 'main street'—a former freight passageway—contains Fashion House Valencia's main entrances and public facilities such as textile drop-offs and repair cafe.

Information kiosk gives navigation to visitors.

Workshops
materials.

or rooftop is a flexible-use
used for public events such
rkshops.



Cavities between indoor spaces and the existing facade functions as an insulating buffer and allows for natural ventilation.

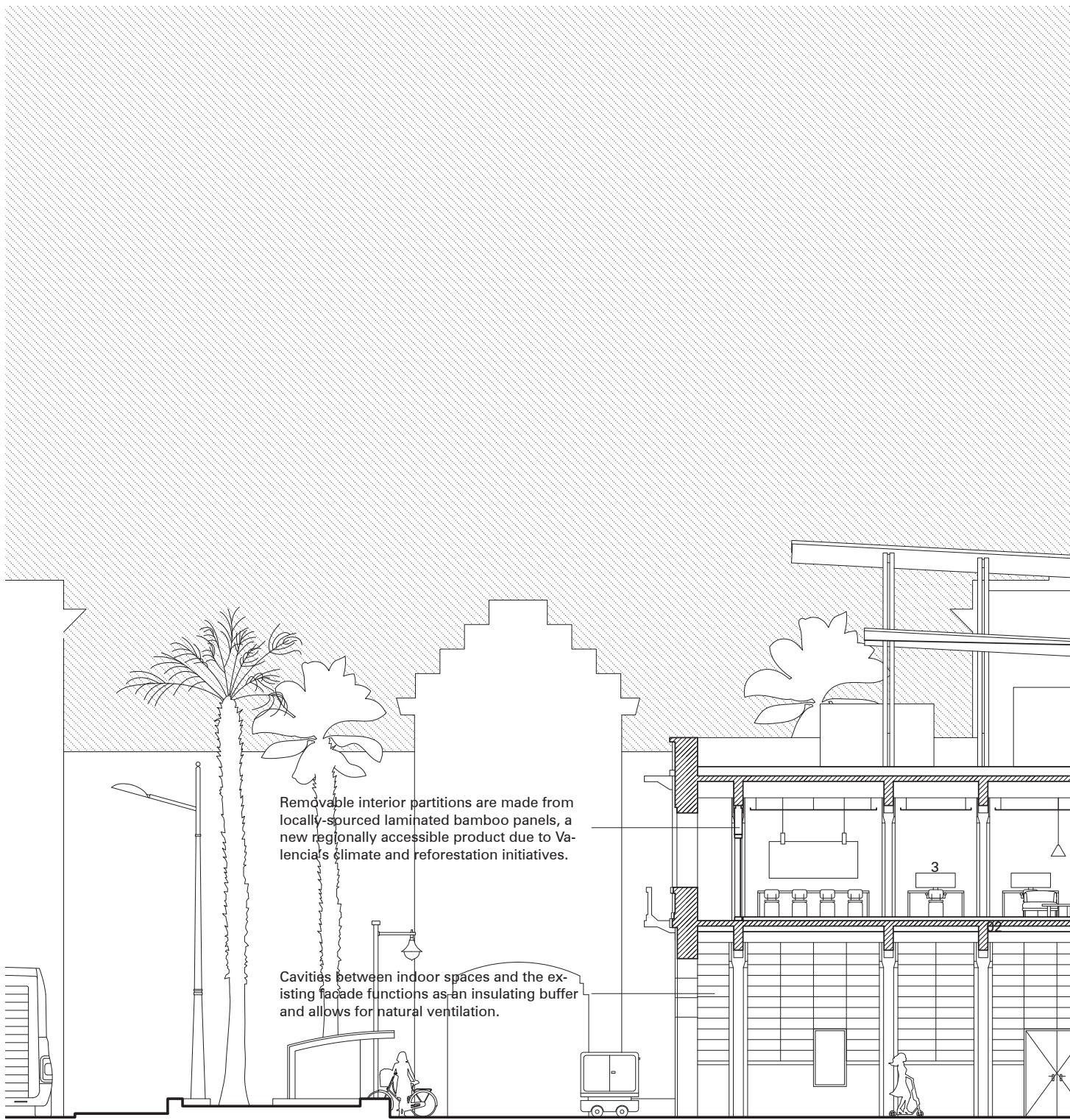
Removable interior partitions are made from locally-sourced laminated bamboo panels, a new regionally accessible product due to Valencia's climate and reforestation initiatives.

shop for testing and producing biomate-

Cross Section A-A'
1:100

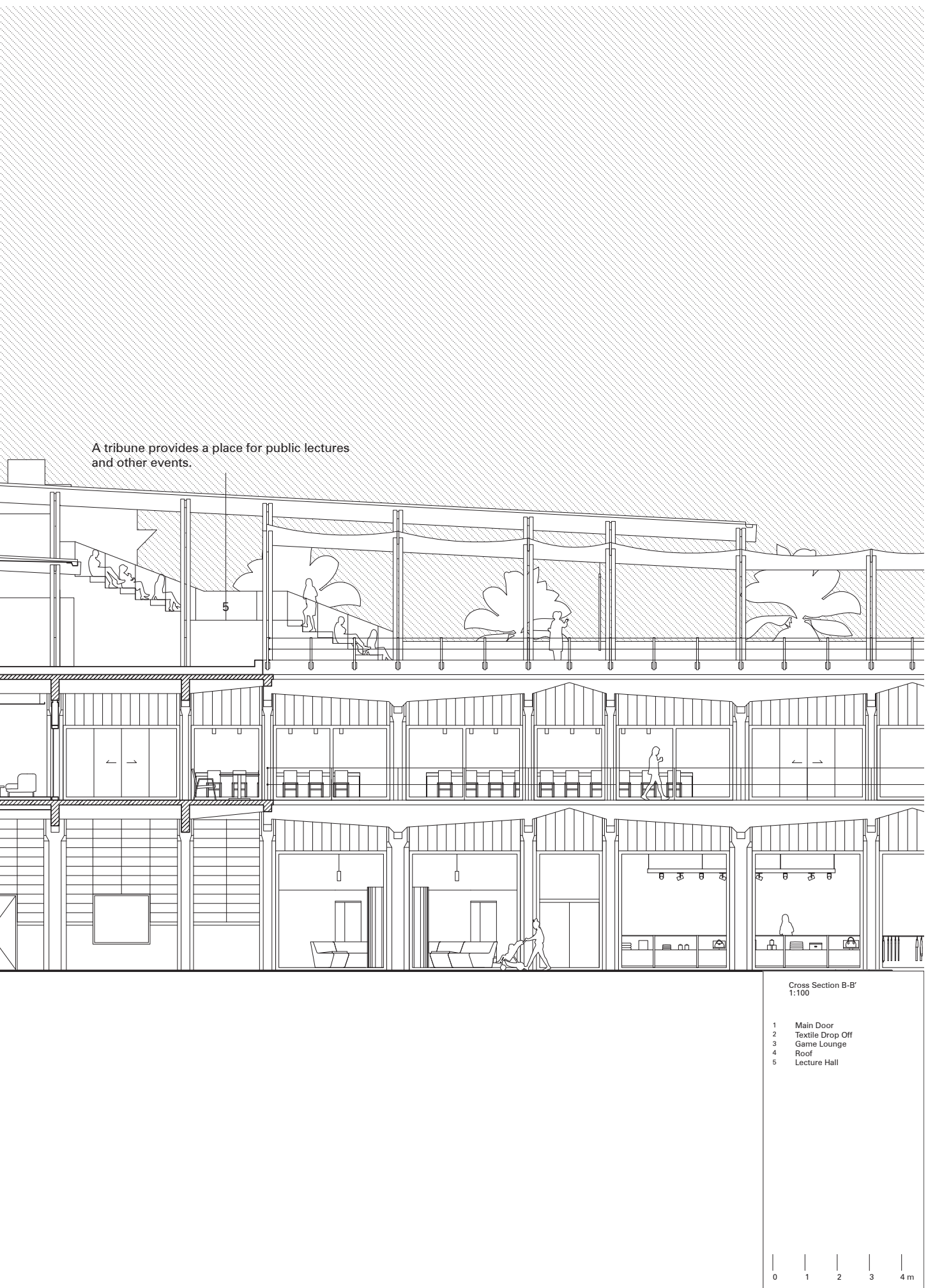
- 1 Lobby
- 2 Automated Workshop
- 3 Bathroom
- 4 Bio-Garden
- 5 Terrace
- 6 Canteen
- 7 Roof
- 8 Lecture Hall
- 9 Rainwater Cistern

0 1 2 3 4 m



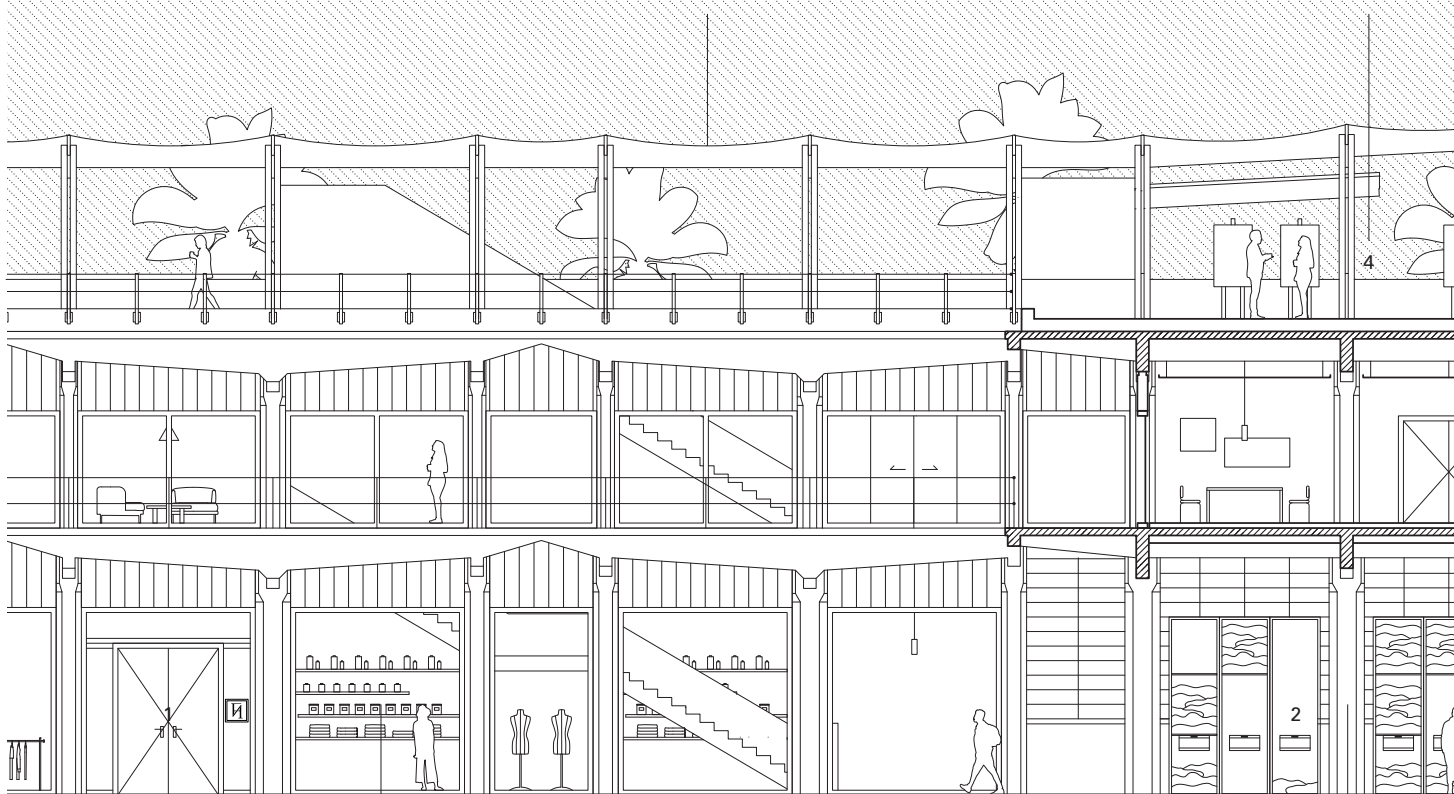
Removable interior partitions are made from locally-sourced laminated bamboo panels, a new regionally accessible product due to Valencia's climate and reforestation initiatives.

Cavities between indoor spaces and the existing facade functions as an insulating buffer and allows for natural ventilation.



The removable roof shading is made from solar textile—a fabric embedded with photovoltaic cells—that will generate on-site electrical power and is angled to collect rainwater for use in the biogardens.

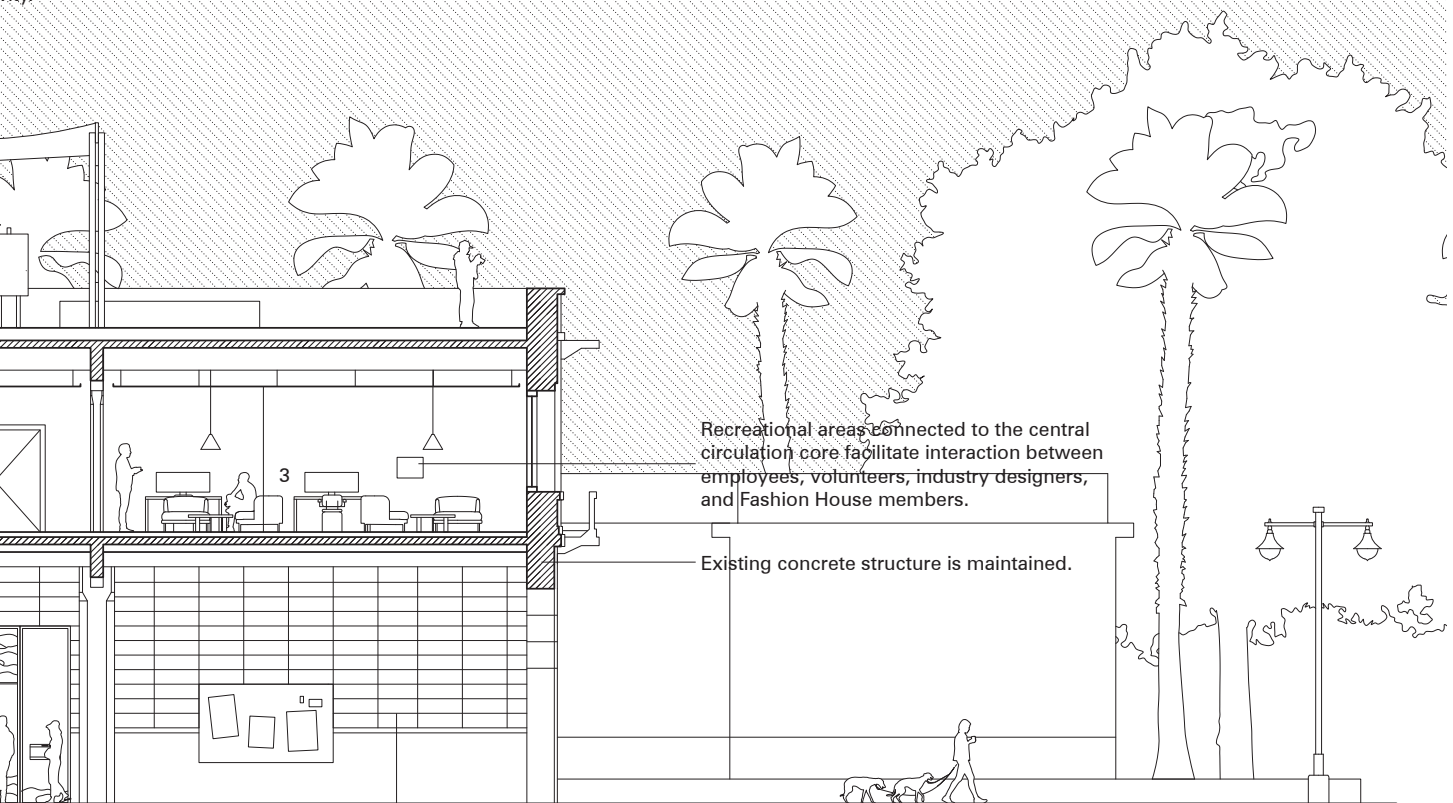
The shaded outdoor rooftop is a space that provides a panorama of the District for Innovation and Creativity.



The large lobby windows prominently display Fashion House members' goods and services to pedestrian passersby.

The 'main street'—a former freight way—contains Fashion House Valley entrances and public facilities such as drop-offs and repair cafe.

flexible-use
of La Marina
vity.



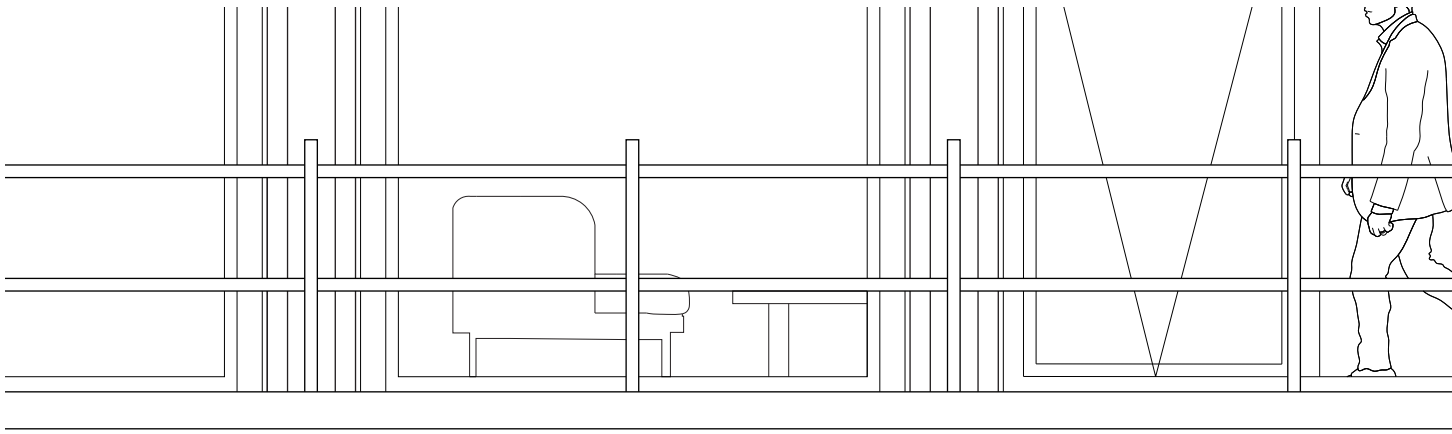
t passage-
encia's main
h as textile

Used only in 'main street', naturally-dyed and locally-crafted green tiles emphasize its importance by distinguishing it from the rest of the structure.

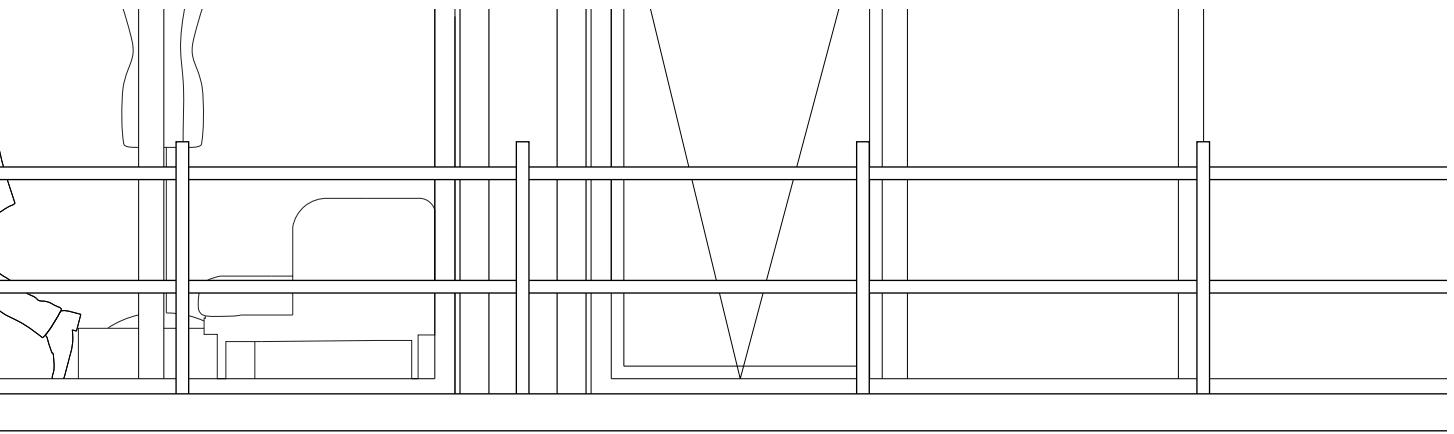
Cross Section B-B'
1:100

- 1 Main Door
- 2 Textile Drop Off
- 3 Game Lounge
- 4 Roof
- 5 Lecture Hall

0 1 2 3 4 m



Main entry door to Fashion House Valencia made from locally-sourced laminated panels, a new regionally accessible product due to Valencia's climate and reforestation initiatives.

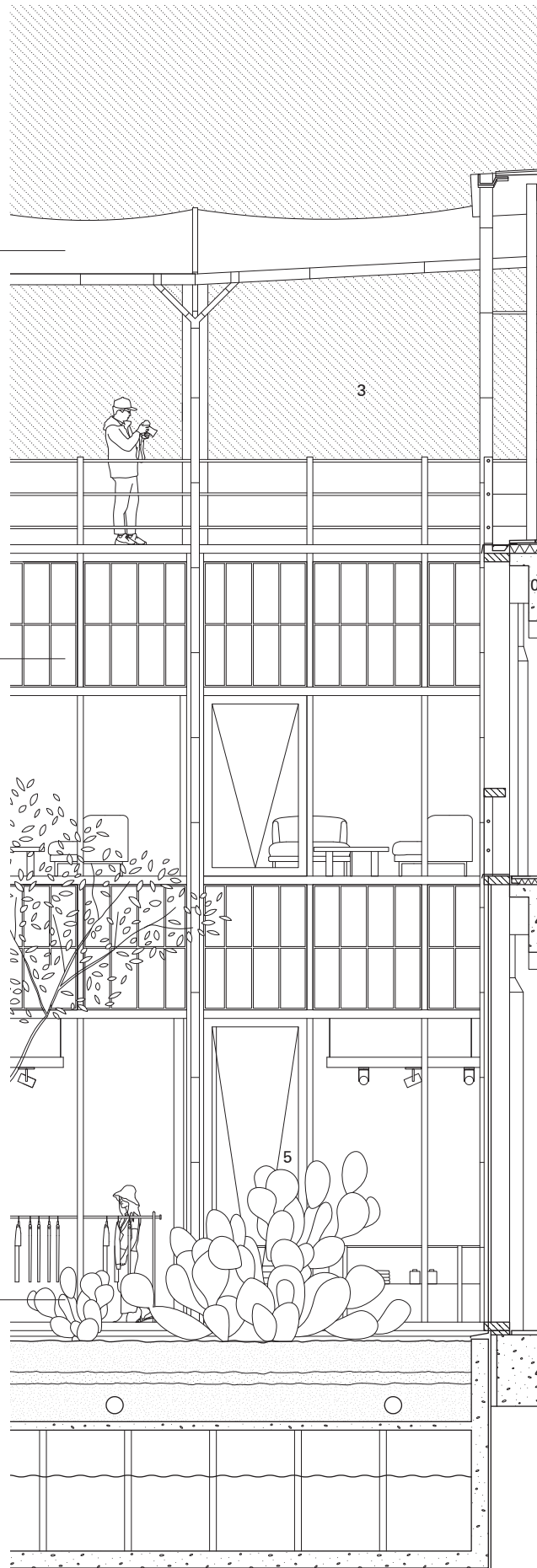
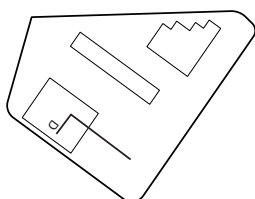


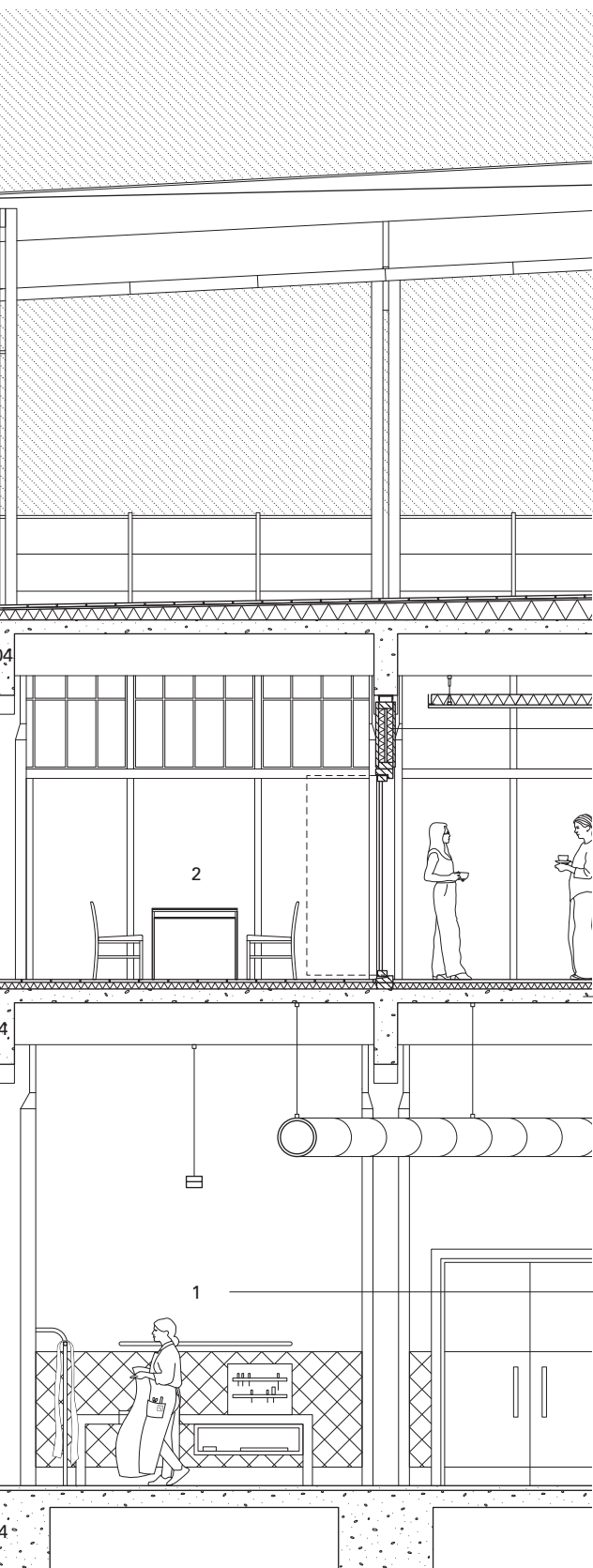
Valencia is
a bamboo
product
station

Removable roof shading made from solar textile—a fabric embedded with photovoltaic cells—with laminated bamboo supports generates on-site electrical power and is angled to collect rainwater for use in the biogardens.

Naturally dyed and locally crafted ceramic tiles accentuate the bio garden space.

Southern biogarden which cultivates plants used for in-house experimentation in Fashion House Valencia's craft and manufacturing workshops.





Removable exterior walls are made from locally-sourced laminated bamboo panels, a new regionally accessible product due to Valencia's climate and reforestation initiatives.

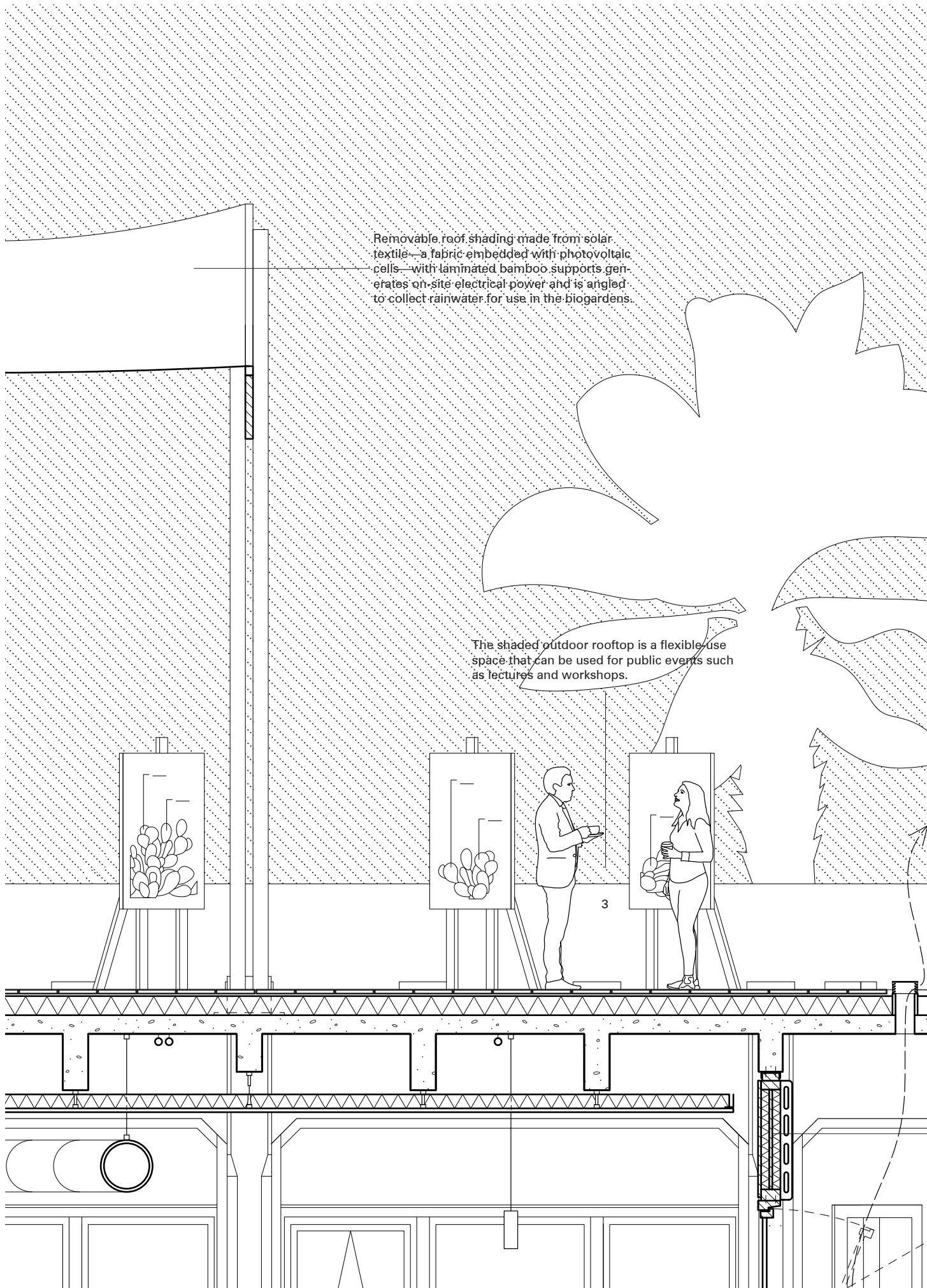
Existing concrete structure is largely maintained cut-outs are only made specifically for the biogardens and in necessary areas to make the building a healthy working environment.

Workshop for testing and producing biomaterials.

Detailed Section [Atrium]
1:50

- 1 Automated Workshop
- 2 Canteen
- 3 Roof
- 4 Existing Concrete Structure
- 5 Bio-Garden

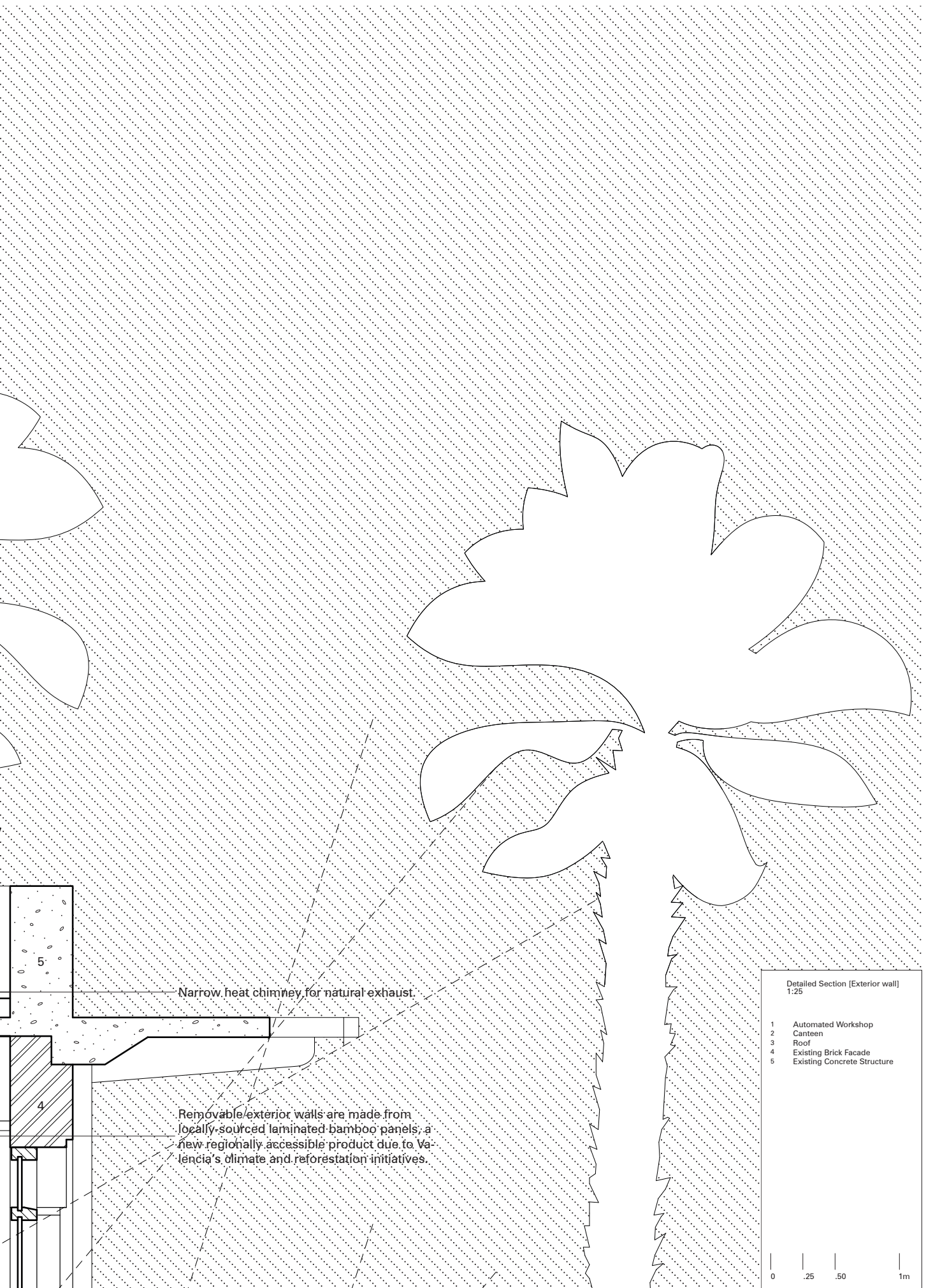
0 .50 1 2 m

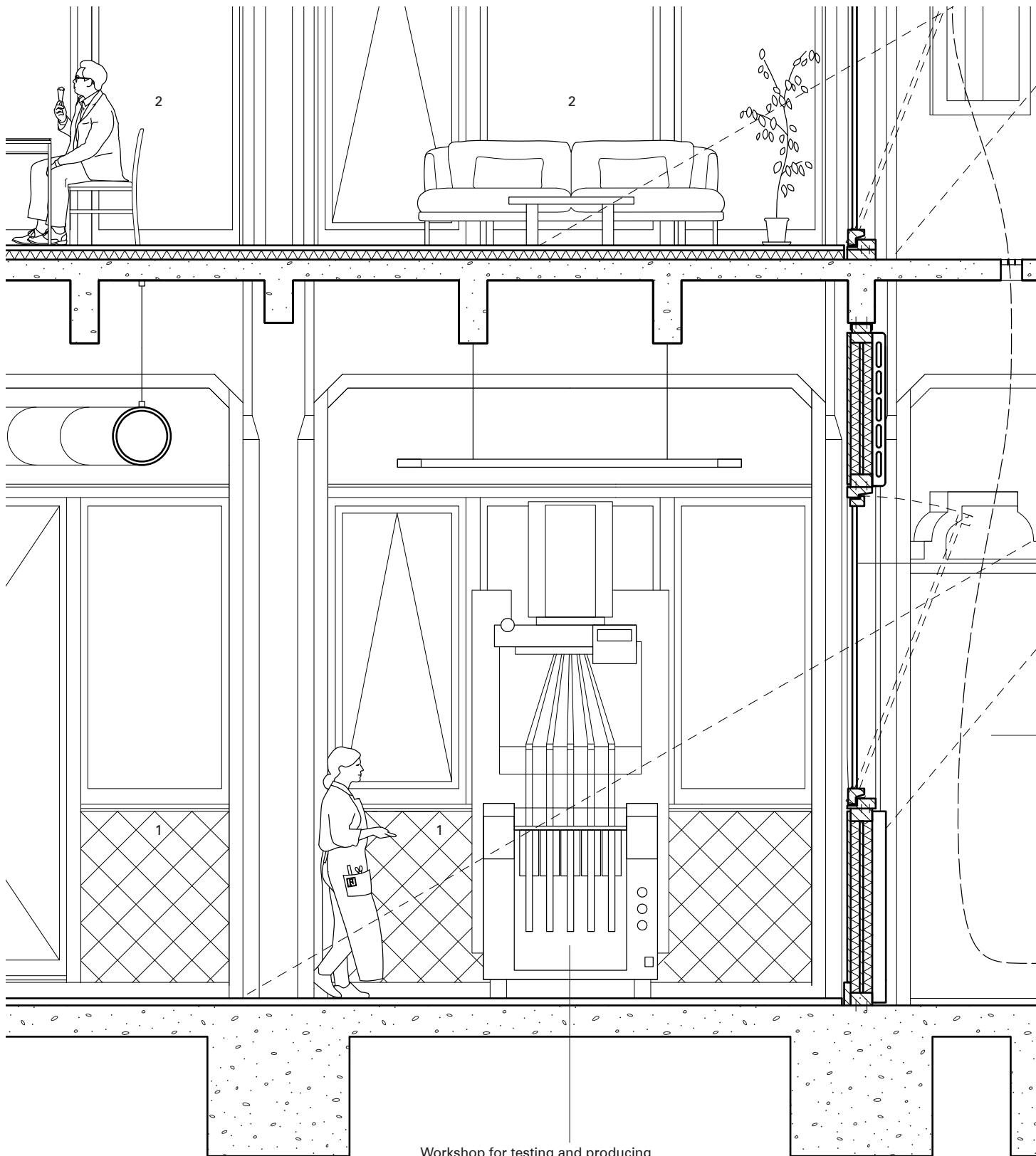


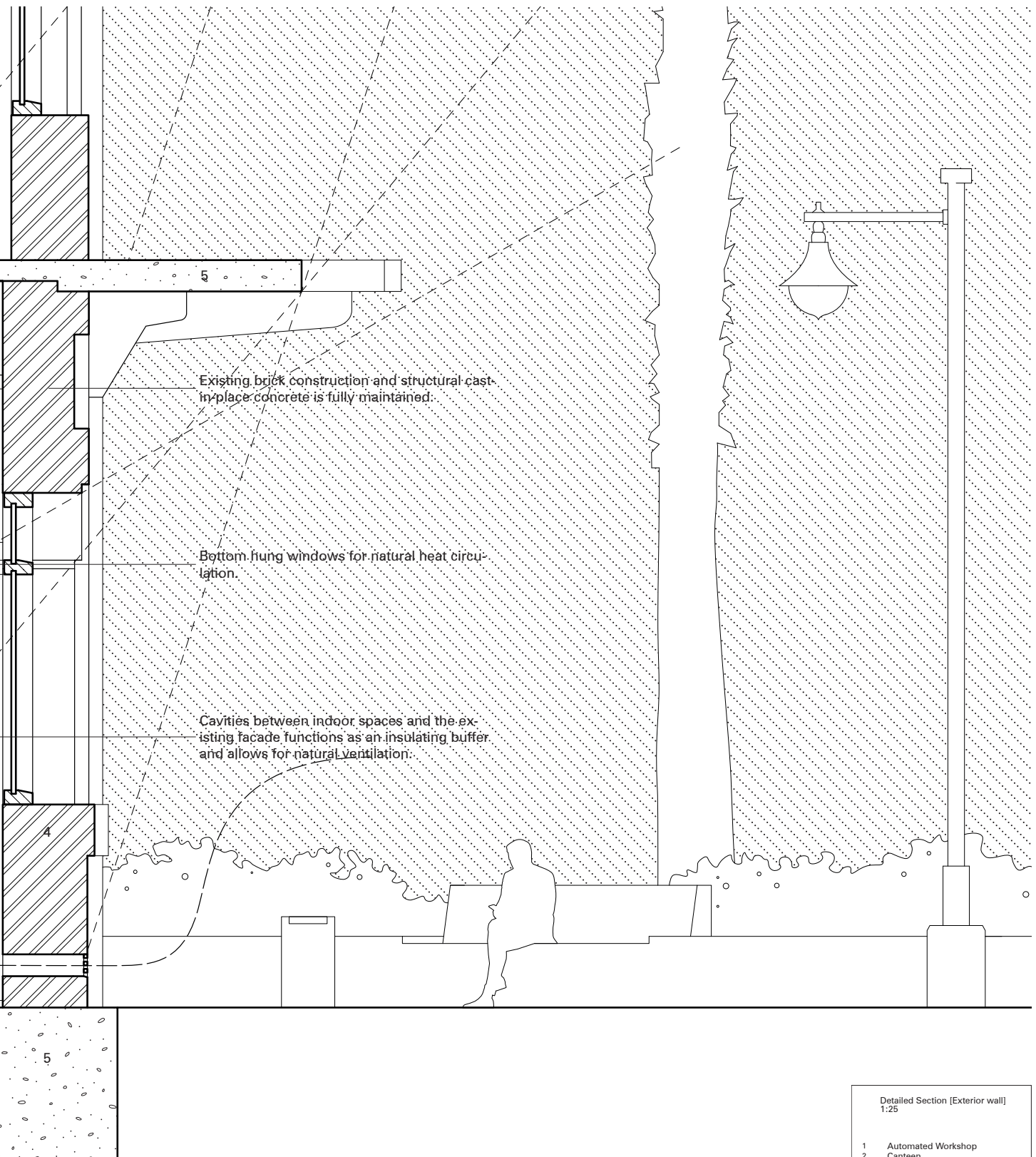
Removable roof shading made from solar textile—a fabric embedded with photovoltaic cells—with laminated bamboo supports generates on-site electrical power and is angled to collect rainwater for use in the biogardens.

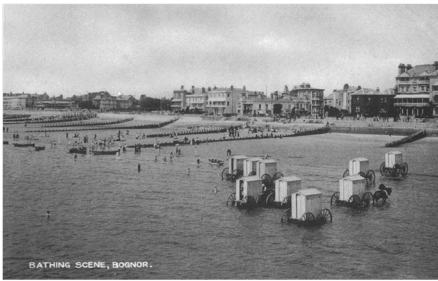
The shaded outdoor rooftop is a flexible use space that can be used for public events such as lectures and workshops.

3

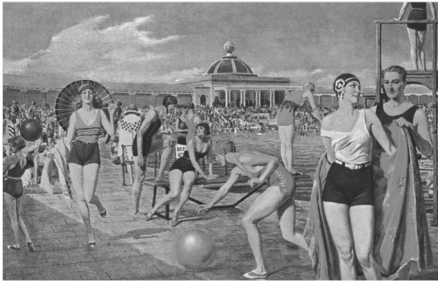




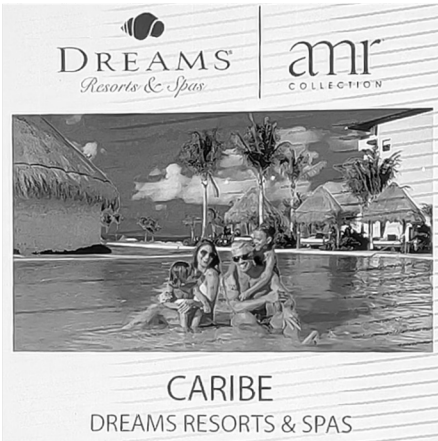




Bathing machines at Bognor Regis, Sussex in an early 20th-century postcard



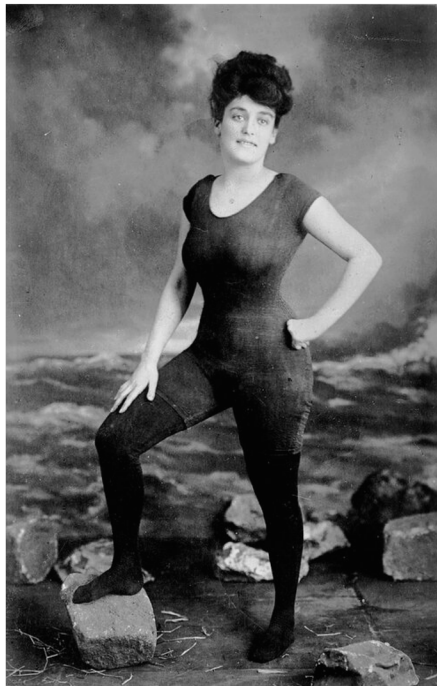
Seeing and being seen in the Southport Sea Bathing Lake, 1940. Painting by Italian artist Furtunino Matania



Street advertisement in Valencia depicting a 'perfect family', 2022



Advertisement for Prora resort in Germany, depicting 'perfect couple', 1939



Uproar as Annette Kellerman wears form fitting one-piece to the beach, 1900



The first two-piece bikini was invented by Louis Réard in 1946 and promoted by a 19 year old Parisian model at one of the city pools



The first Barbie doll, 1940



Diversification of the Barbie doll, 2022



Beauty pageant in Las Arenas resort on the seaside of Valencia, 2021



Lone Star State selection of beauties for the 100 year pageant. Bodies are selected for participation if they fit the predefined ideal shape



Photoseries 'The Last Resort' by Martin Parr, 1985



Hooded beauty pagaent at Margate Lido, ca.1950



Guest arrive at the hotel and are removed of all personal posesions, scene from "The Lobster", 2015



Man looking at couple having sex in front of the window in the Standard Hotel, New York. Scene from "Shame", 2011



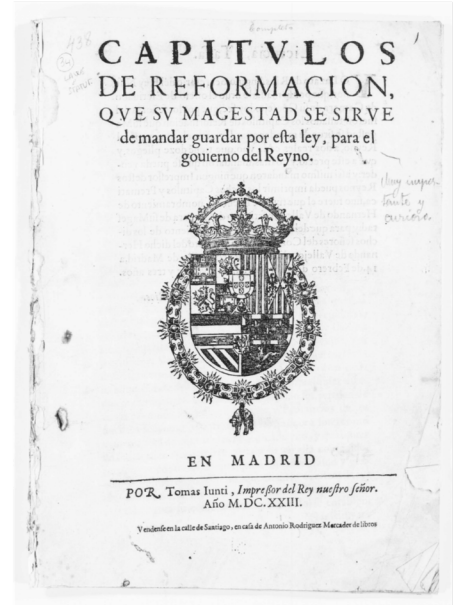
Emmeline ashamed of having her first menstruation, while growing up on an abandoned island. Scene from "The Blue Lagoon", 1980



Adam and Eve picking the apple and subsequently developing the feeling of Shame, seen from the change in posture and the appearance of the branche to cover up genitals



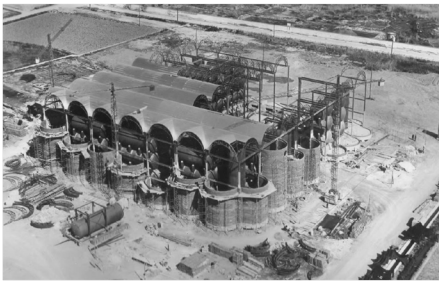
In the 1980s ballroom culture, the African American, Latino, gay and transgender communities came together in enclosed spaces to participate in balls where they walk for judges and an audience to compete for prizes. The enactments of societal catagories like "schoolboy", or "military" by dressing up for the walk in the underground ballroom space had an emancipatory effect on the community



The Royal Order of Spain from 1632 contained sumptuary laws, or in other words, wardrobe restrictions, describing what attire was forbidden from being worn or sold in the Kingdom of Spain



Prison uniforms are considered as "garments of shame"



Vinival winery production and storage facility under construction



Loading and unloading docks



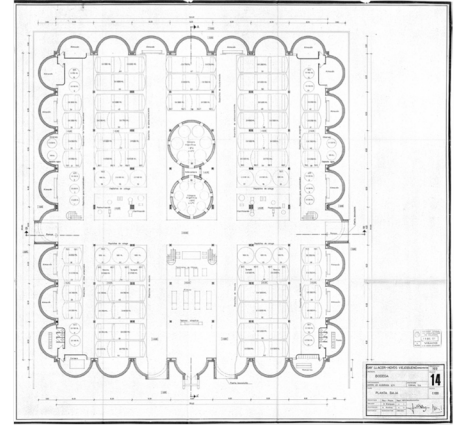
Current situation of the abandoned plot



The exterior wall is built out of bricks



Wine barrels



Floorplan of ground floor



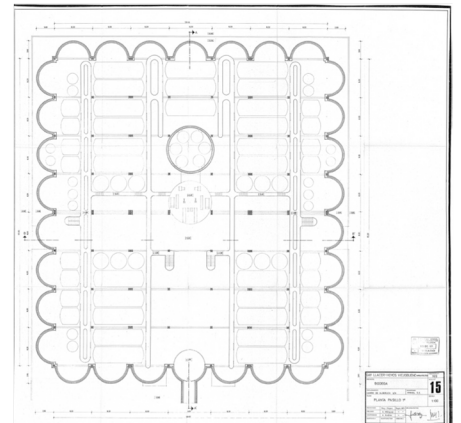
Interior structure is made from a grid of steel columns and beams



Reception building in front of the storage facility



Opening of winery in 1969. Bodegas Vinival was established as a service company for all exporters in Valencia



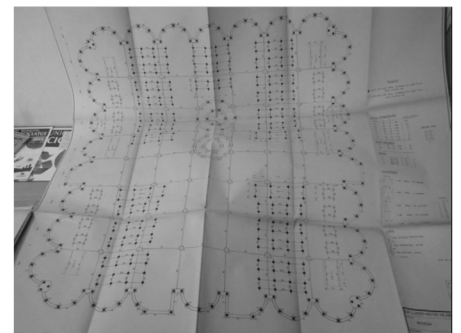
Floorplan of second floor



Opening of winery in 1969. Photo taken at one of the two main entrances



Concrete barrel at the center of the facility



Floorplan of structural foundation





The roman resort town Baia was a place for the rich and powerful to carry out their illicit affairs, building started at 200 BC



Las Arenas resort in Valencia, built in 1898 and renovated in 2005



Monte Carlo Beach resort transformed as catwalk for the Chanel 22/23 resort fashion, resort built in 1926



The structure of prora resort is 4,5km in length and was planned to house 20000 guests, built in 1936 under nazi regime



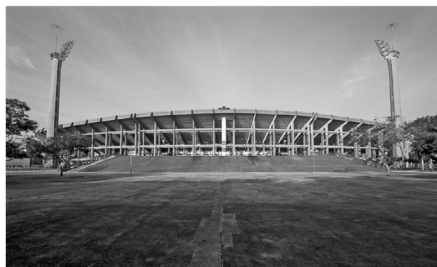
Modern holiday apartment building in Valencia, swimming pool is framed by the rooms, built in 2000



Exhibitionism at the new York Standard Hotel with full story windows and the New York Highline going underneath, built in 2009



Estádio Municipal de Braga, built in 2002



Former National stadium in Singapore, built in 1973



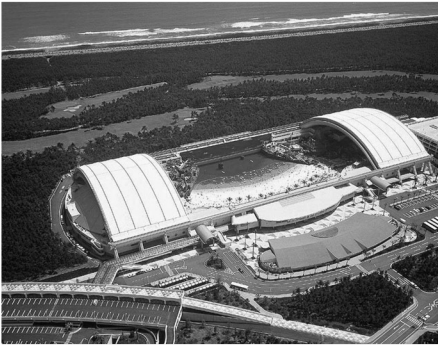
Southport sea bathing lake, built in 1928



Berghain is a non-descript heating plant that is transformed into a nightclub, built in 1953, transformed in 2004

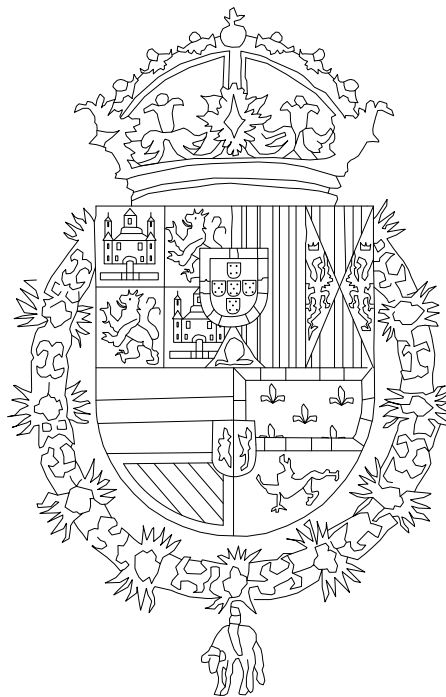


'Sun and sea' Lithuanian Pavilion at the Venice Biennale, 2019



Seagaia Ocean Dome, artificial beach
built in 1993

CAPITVLOS
DE REFORMACION,
QVE SV MAGESTAD SE SIRVE
de mandar guardar por esta ley, para el
gouierno del Reyno.



The
Royal
Order
of Spain
from
1632

EN MADRID

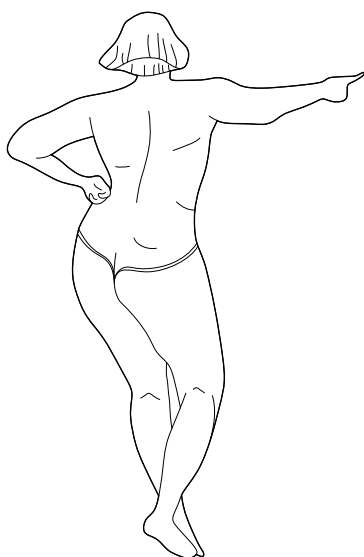
POR Tomas Iunti, *Impresor del Rey nuestro Señor.*
Año M.DC. XXIII.

Vendenfe en la calle de Santiago, en casa de Antonio Rodríguez Mercader de libros

"Fashion norms I": Richard Sennet contextualizes the enactment of sumptuary laws in the 18th century as a result of urbanization: In the 1750s,

the body was a mannequin for public presentation of class, organizing social interaction in public space. When social strata began to blur due to the

immigration of 'strangers' to the city, sumptuary laws, describing a set of appropriate clothes, were enacted to enforce a clearly labelled society.



Ballroom
category

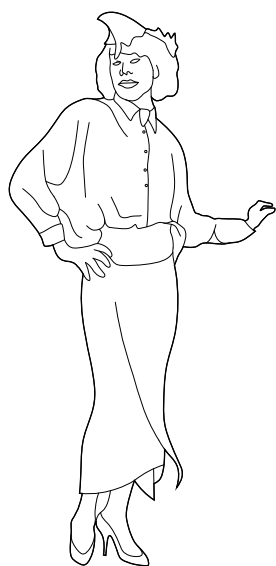
— LUSCIOUS BODY



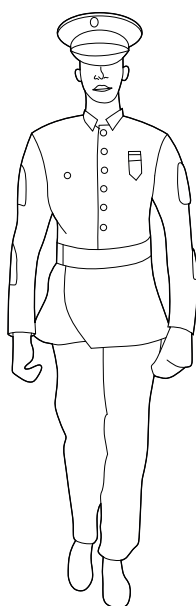
SCHOOLBOY
REALNESS



EXECUTIVE
REALNESS



BUTCH QUEEN
FIRST TIME IN DRAG
AT A BALL



MILITARY

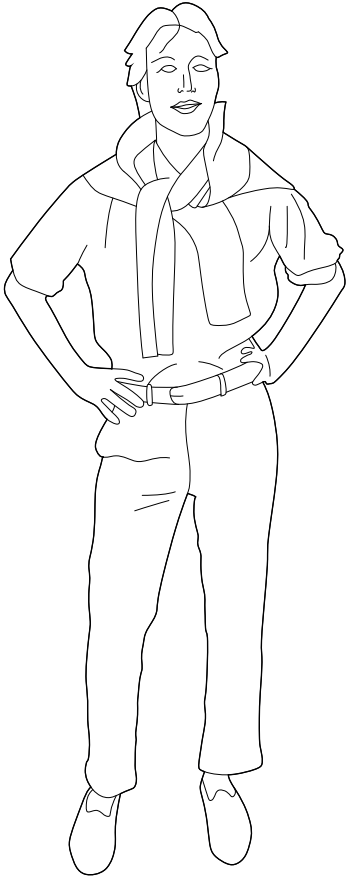

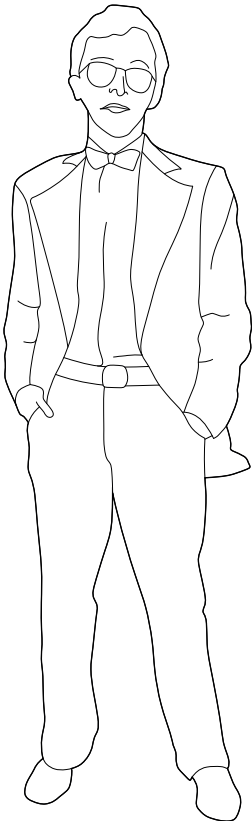


HIGH FASHION
EVENINGWEAR

"Fashion norms II": In the 1980s ballroom culture, the African American, Latino, gay and transgender communities came together in

enclosed spaces to participate in balls where they walk for judges to compete for prizes. Through a variety of categories that reflected status, class,

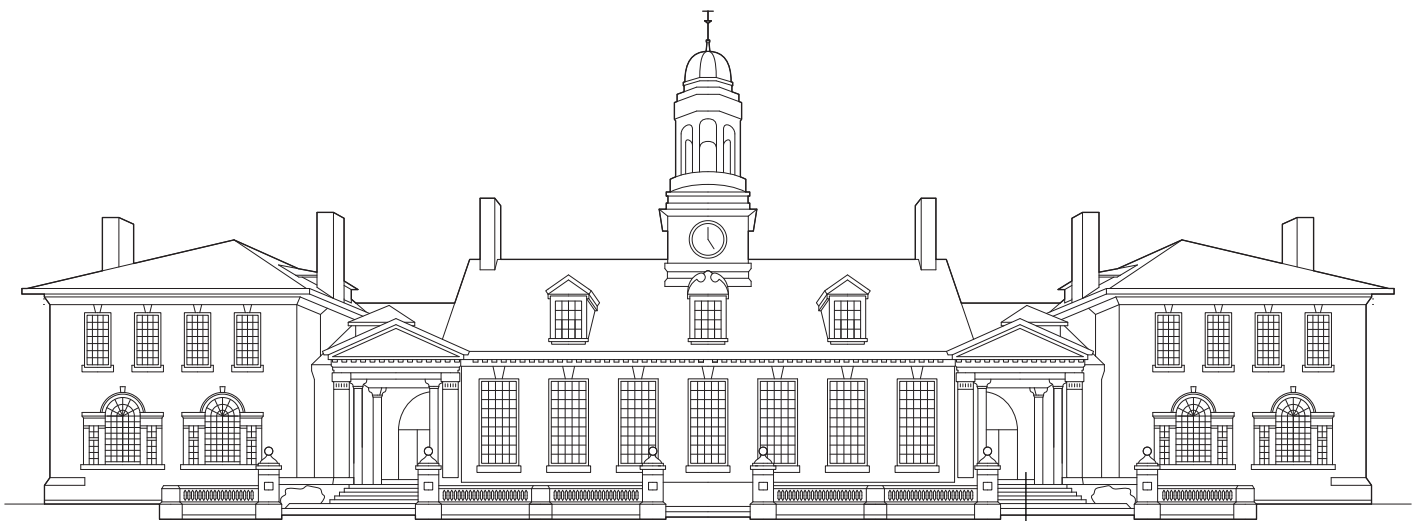
or bodies from the outside world, from 'high fashion evening wear' to 'luscious body', participants aspired to be the person they were not allowed to be.

M A L E		
THE CUTE BOY	THE GOOD OLD BOY	THE AESTHETE
Pepsodent smile Moderate muscles, early-James Franciscus look	Beautiful eyes, spare tire Genetically attached beer can	Tortoise-shell glasses Absence of body hair Abundance of freckles
WOODBERRY FOREST	LAWRENCEVILLE	PORTSMOUTH ABBEY
UVA	HAMPDEN-SYDNEY	HARVARD
<p><i>“Should I call you for breakfast or just nudge you?”</i></p> 	<p><i>“Trading bonds is the most fun you can have with your clothes on.”</i></p> 	<p><i>“In vino veritas.”</i></p> 

“Fashion norms III”: The Official Preppy Handbook is an ironic and cynical guidebook for the characteristic way of speech, dress, and mannerism of

the American ‘preppy’. Preppy is a subculture associated with the rich upper-class prep-school alumni. The graphic is one of the visuals

that is used in the book in order to describe different ‘preppy looks’ as ‘the Cute Boy’, ‘the Good Old Boy’ and ‘the Aesthete’. The prep-school



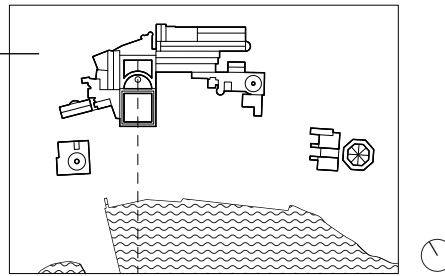
School is built in
neo-classical style, with a
symmetrical elevation

architecture that forms the stage for these fashion norms is a clear example of architectural design, in this case the classic, stately appearance and

materiality, demands an appropriate clothing style —the 'preppy style'

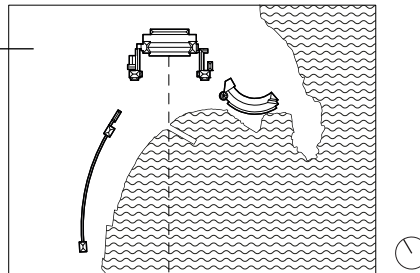
'First resort'

Baiae, Italy,
200BC



'Chanel resort collection
show 22/23'

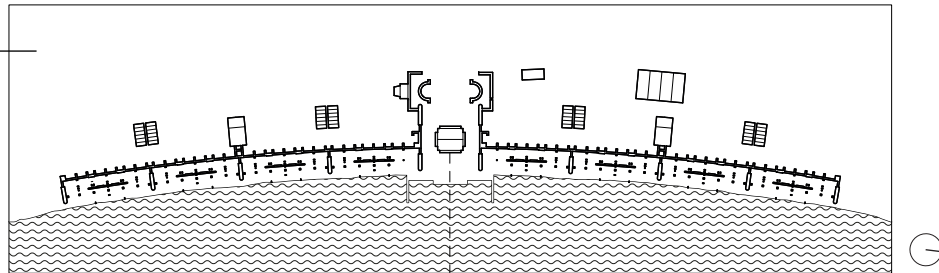
Monte Carlo Beach,
Monte Carlo, 1926



'Absolutist
resort'

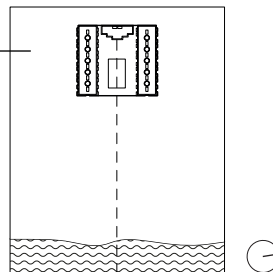
Prora, Germany
1926

*Scale 1:5



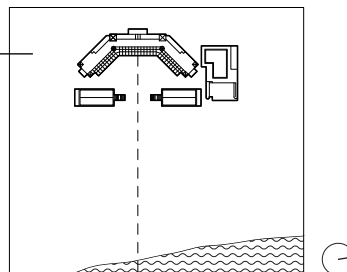
'Budget resort'

Apartemento Playa
Valencia, Spain, 2000



'Premium resort'

Las Arenas
Valencia, Spain, 1889
& 2005



0 50 100 m

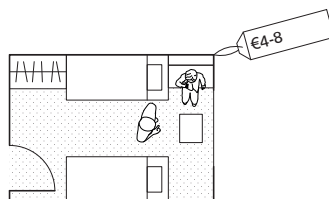
"The urban architecture of the beach resort"
These five cases show a clear similarity in the resort type on the urban scale.

All are clearly directed towards the beach, and frame the resort environment, like the pool area or garden, in a symmetrically designed

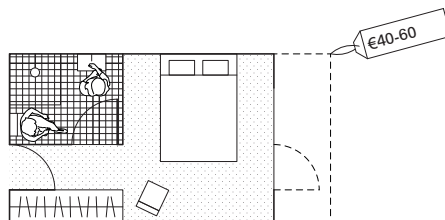
urban gesture.

Living/bedroom	10m ²
Sanitary	(shared)
Bed	90x190mm
Total	10m ²

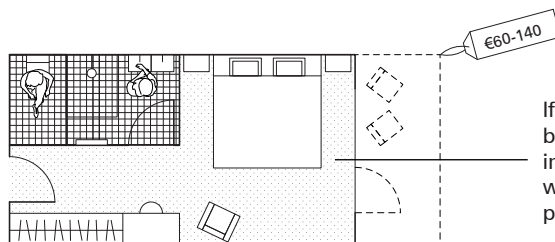
Based on Prora



★	Living/bedroom	11m ²
	Sanitary	≥3m ²
	Balcony (opt.)	3-5m ²
	Bed	≥135x190mm
	Shower	≥0,8m ²
	Total	≥14m ² (14m ²)

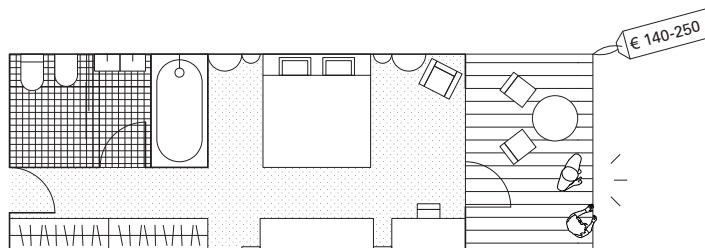


★★★☆☆	Living/bedroom	16m ²
	Sanitary	≥5m ²
	Balcony (opt.)	3-5m ²
	Bed	≥180x200mm
	Shower	≥0,95m ²
	Toilet	(seperate)
	Total	≥17m ² (21m ²)



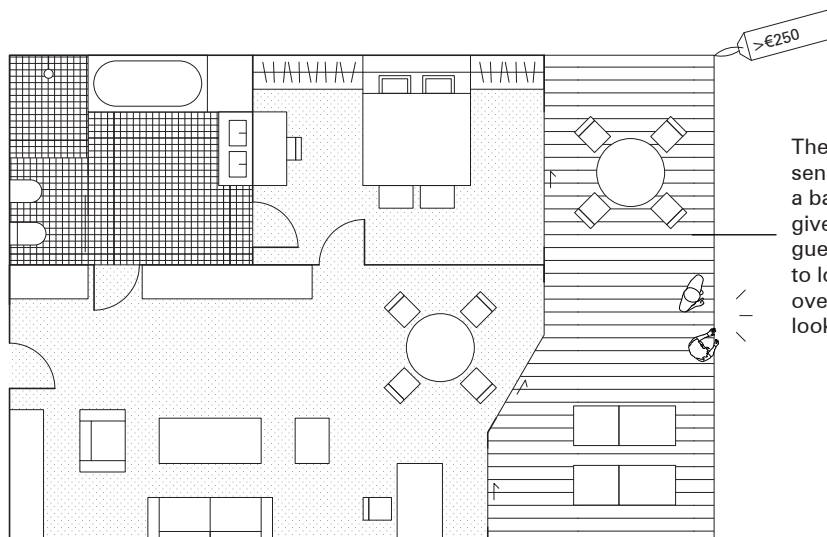
If there is no balcony, the space in front of the window becomes performative

★★★★★	Living/bedroom	21m ²
	Sanitary	≥5m ²
	Balcony	≥5m ² (8m ²)
	Bed	≥180x200mm
	Shower	≥0,95m ²
	Bath	≥170mm
	Toilet	(seperate)
	Total	≥17m ² (36m ²)



★★★★★ ⁺	Living room	43m ²
	Bedroom	19m ²
	Sanitary	≥5m ²
	Balcony	28m ²
	Bed	≥180x200mm
	Shower	≥0,95m ²
	Bath	≥170mm
	Toilet	(seperate)
	Total	≥17m ² (110m ²)

Based on Las Arenas



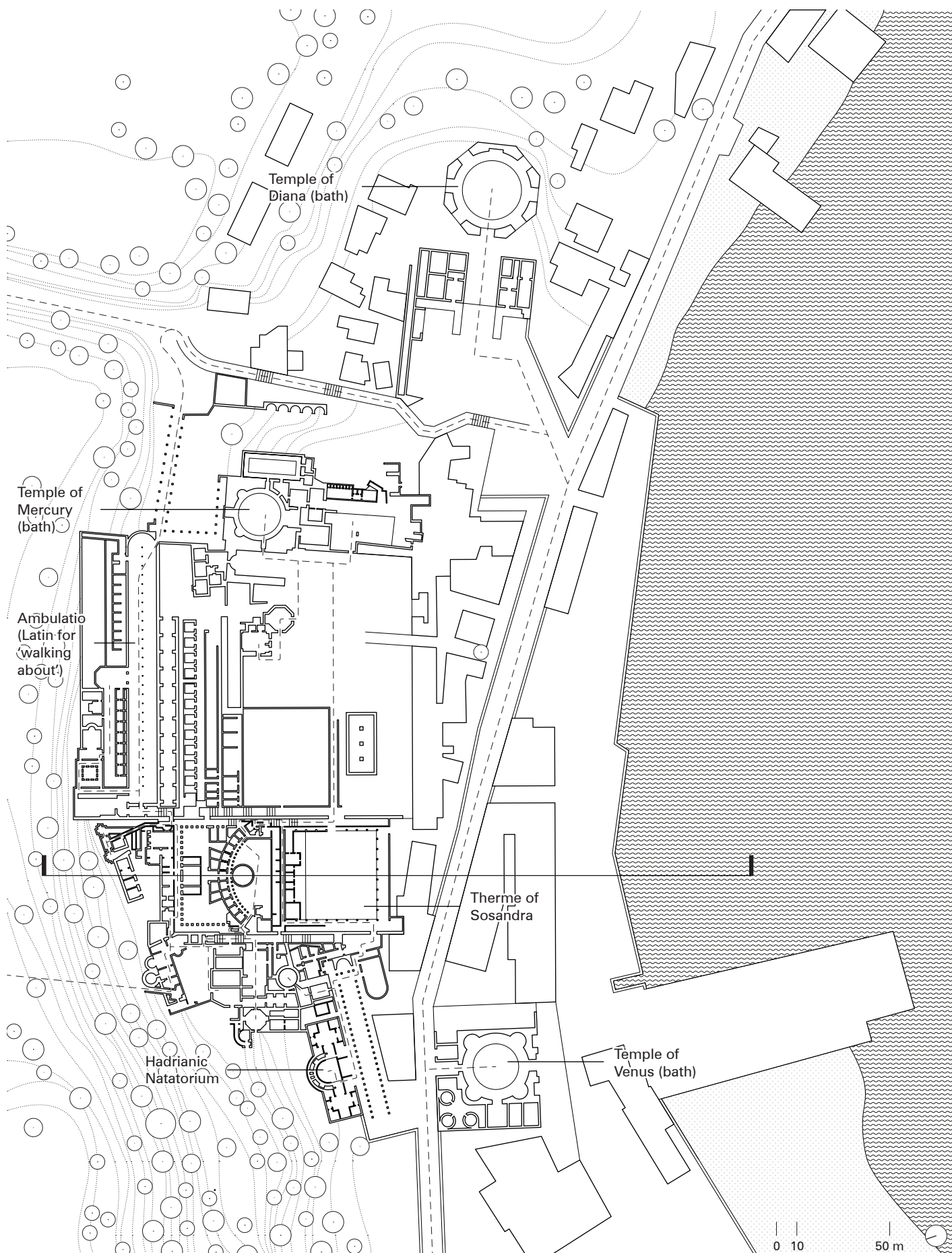
The presence of a balcony gives the guest power to look over being looked at

0 1 5 m

“More stars = more control”
Through an analysis of the type and configuration rooms that fall under different hotel ratings, it becomes clear

that guest have more privacy, or have more power of seeing of being seen, by renting a higher classified room. This is mainly caused by the presence

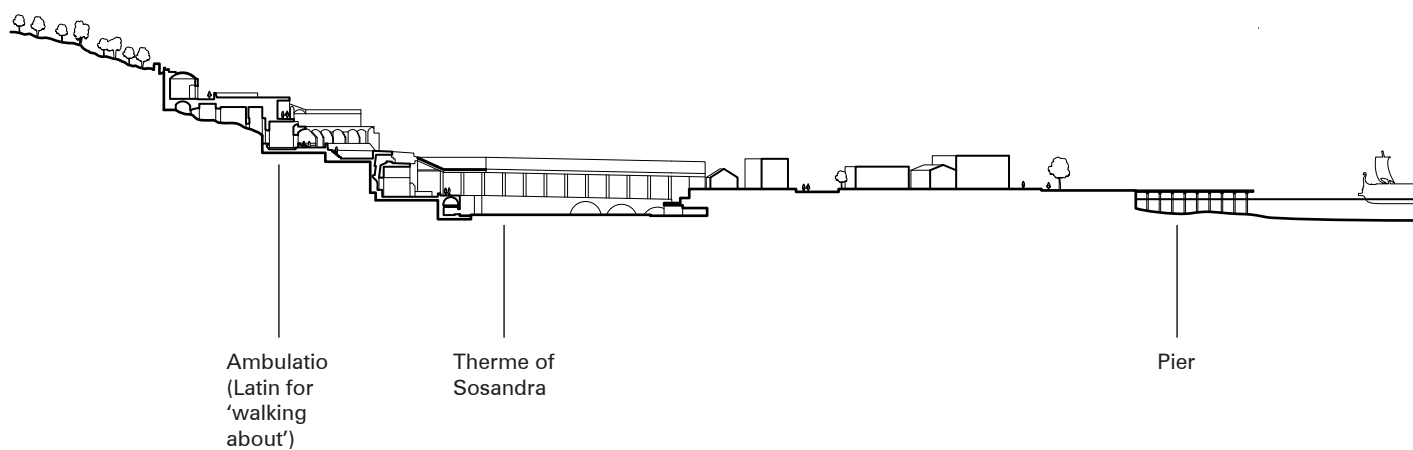
of a balcony as a in between space between outside and inside, enlarging the distance between the bed and the exterior.



First Resort, Baiae, 200BC
 Plan (1:2000), Section (1:1500)
 Baiae is one of the oldest know resort towns and belongs to the roman

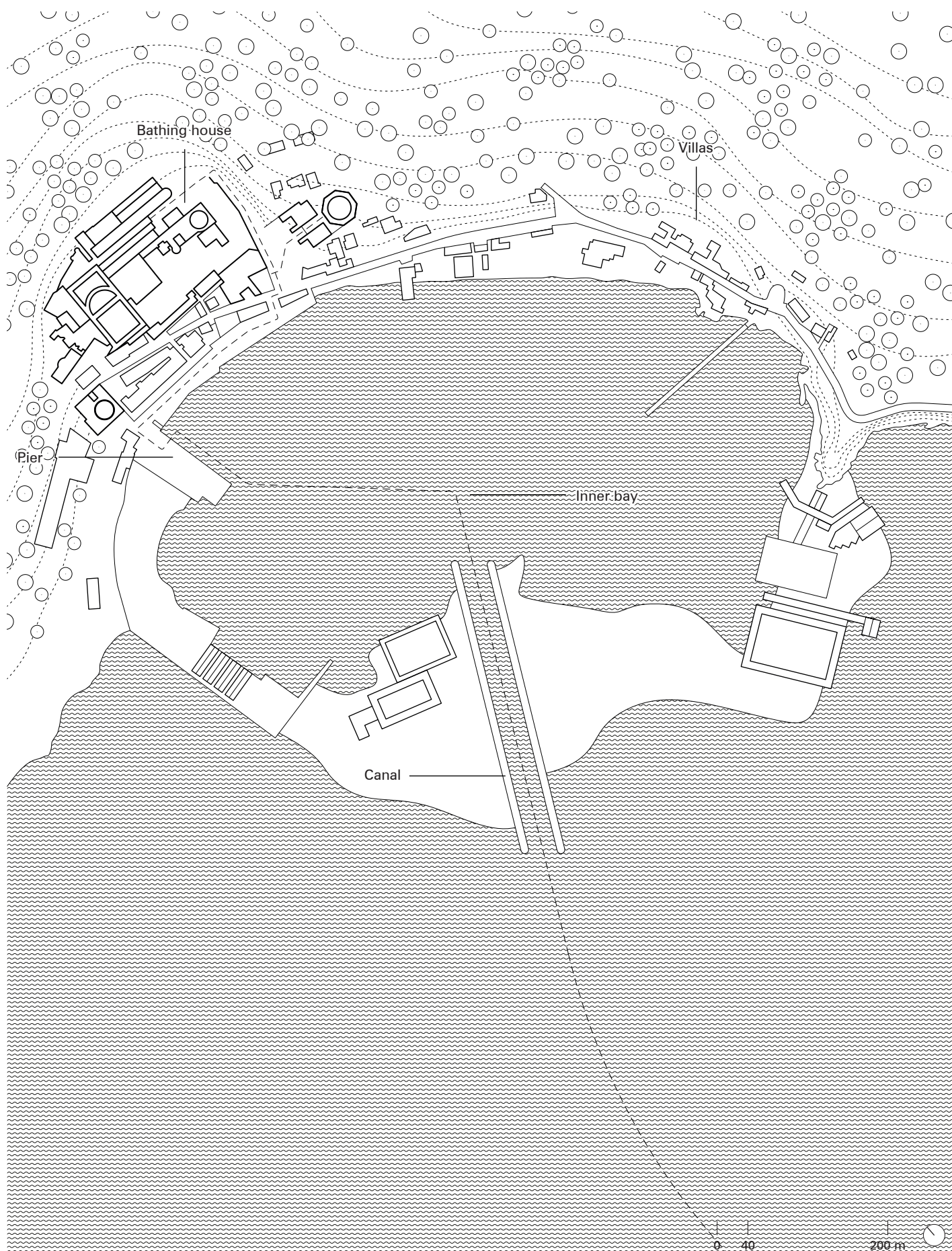
era. Built around a multitude of
 hotsprings, providing warm water for
 the bathing facilities, the social centre
 encompassed everything to make

an ideal playland for the enjoyment
 of the public, the wealthy as well as
 those who aspired to be wealthy. The
 labyrinth of differently levelled spaces



0 10 50 m

and passages is specifically designed for seeing and being seen by other people.

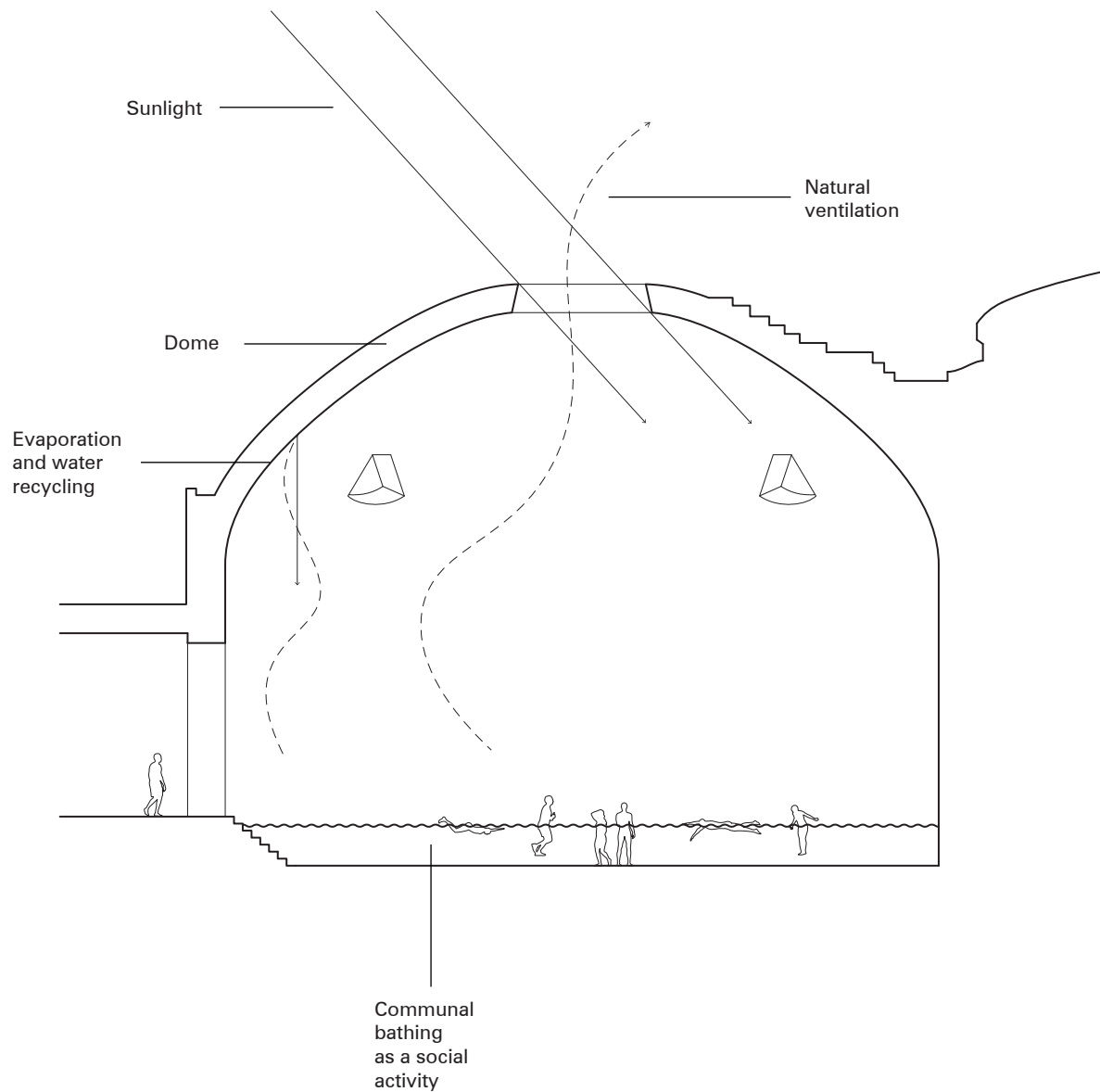


"Arriving at the resort town"

The direction and focus on the sea lake results in a sense of enclosure and exclusivity. A series of thresholds,

from the canal to entering the lake, and finally setting foot in the glorious galleries of the resort make for a gradual entrance, enforcing its distance

from the daily life and giving guests the feeling of freedom to behave in ways that would not be accepted outside of the resort.



"Communal bathing"

The section drawing of the Temple of Mercury bath reveals the intimacy of the enclosed bathing spaces in

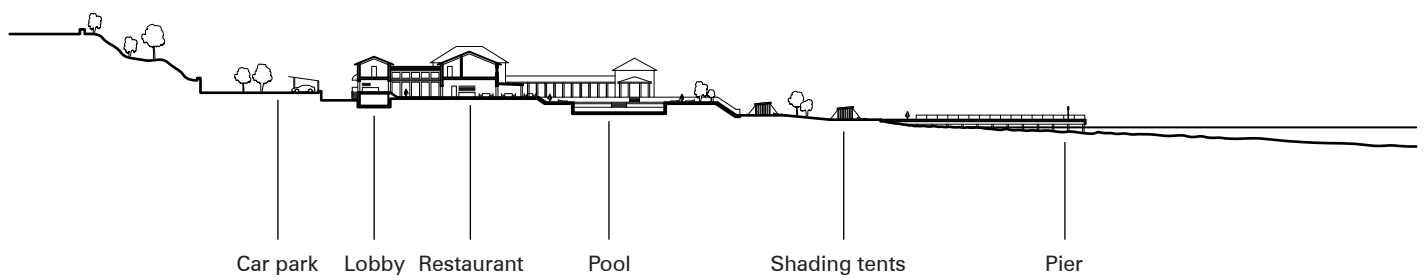
the Baiae resort town. The dome shape allows the evaporated water to accumulate and form droplets on the curved ceiling that would subsequently

drip down so that the least amount of water was lost. The opening at the top allows for natural ventilation and light.

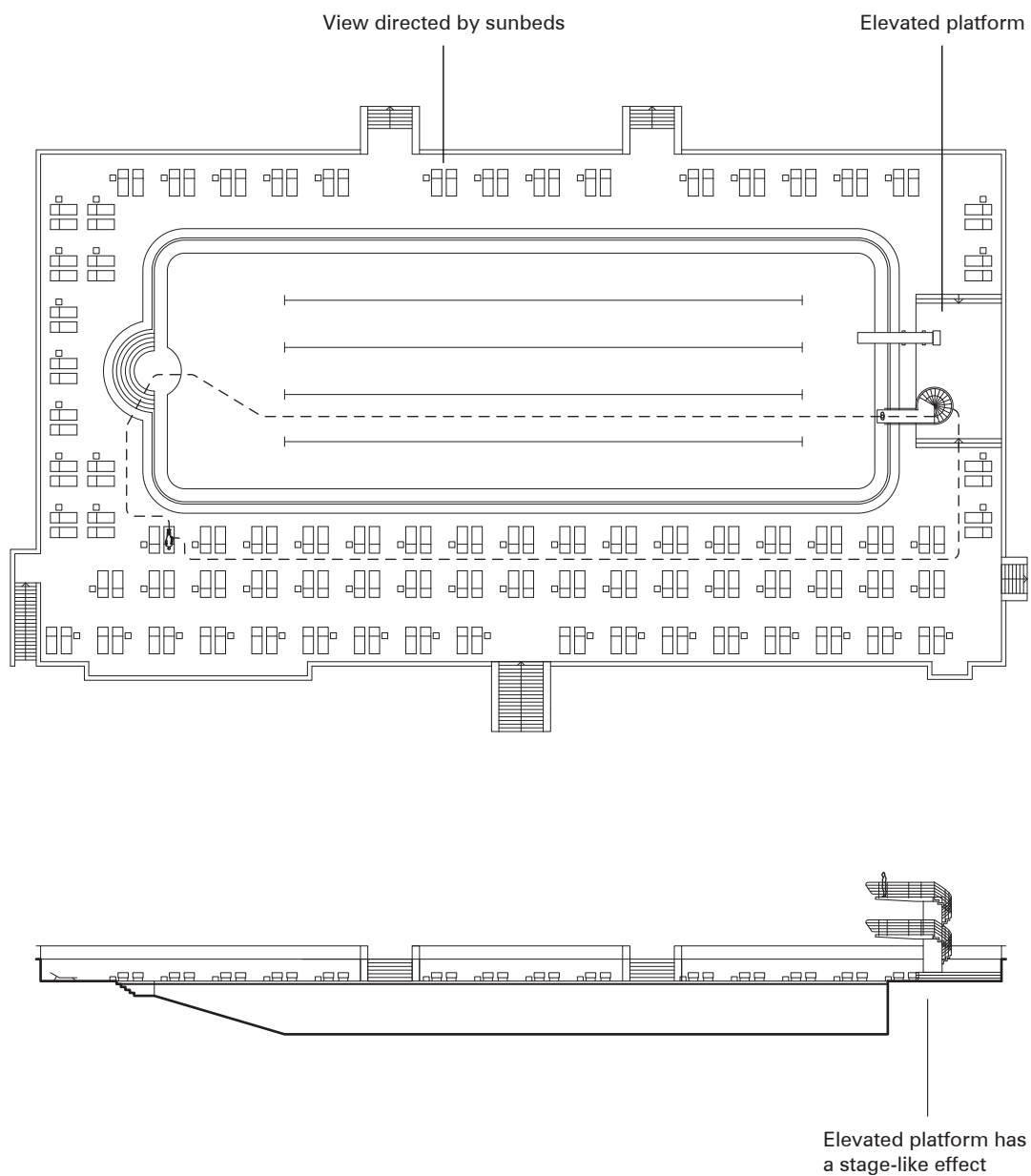


Monte Carlo Beach, Monte Carlo, 1936
 Plan (1:2000), Section (1:1500)
 Monte Carlo Beach is a 5-star luxury
 hotel with private beach. Renovated in

2021, it was chosen as the set for the
 fashion show of Chanel's 22/23 resort
 collection.



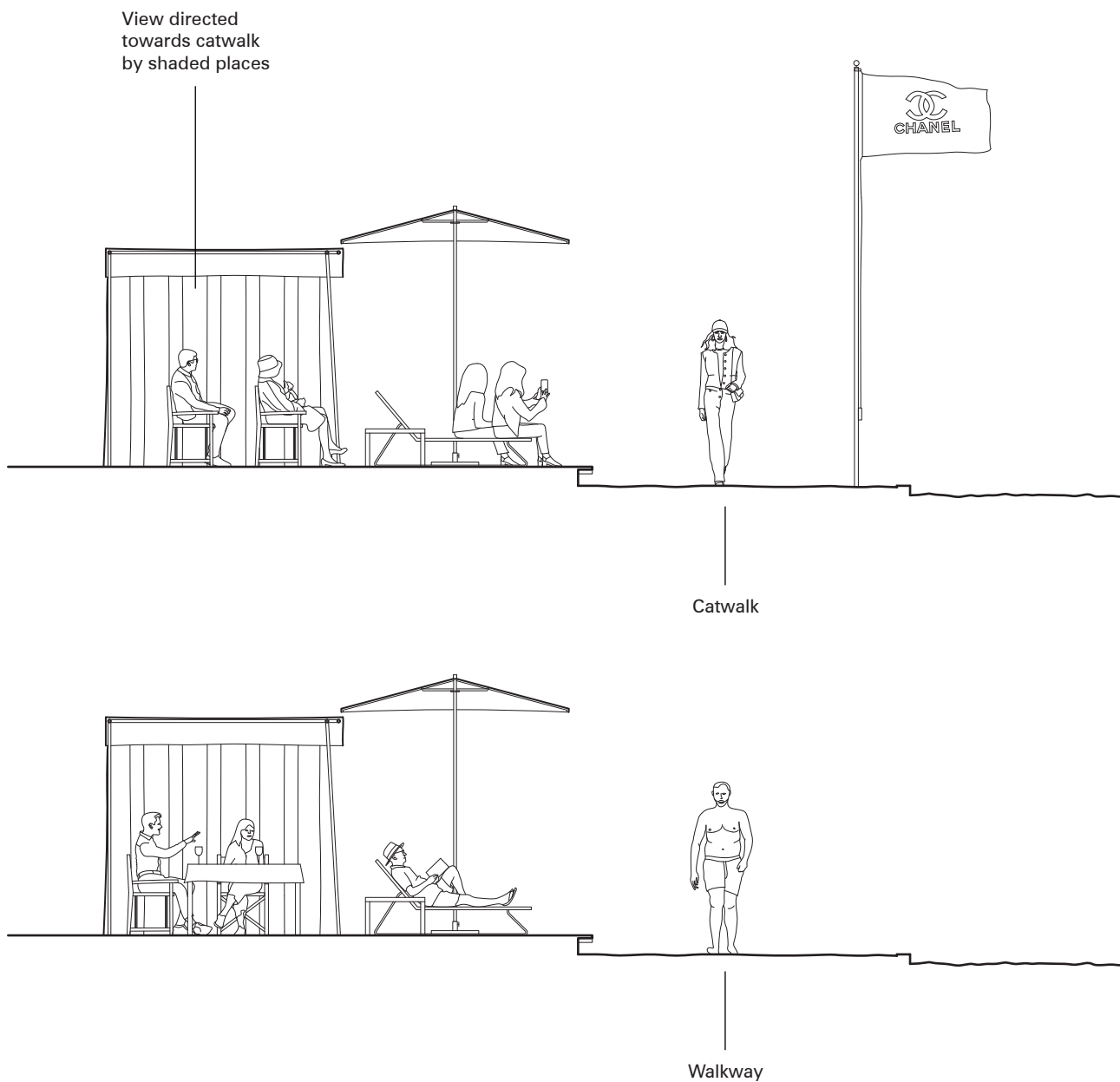
0 10 50 m



0 2 10 m

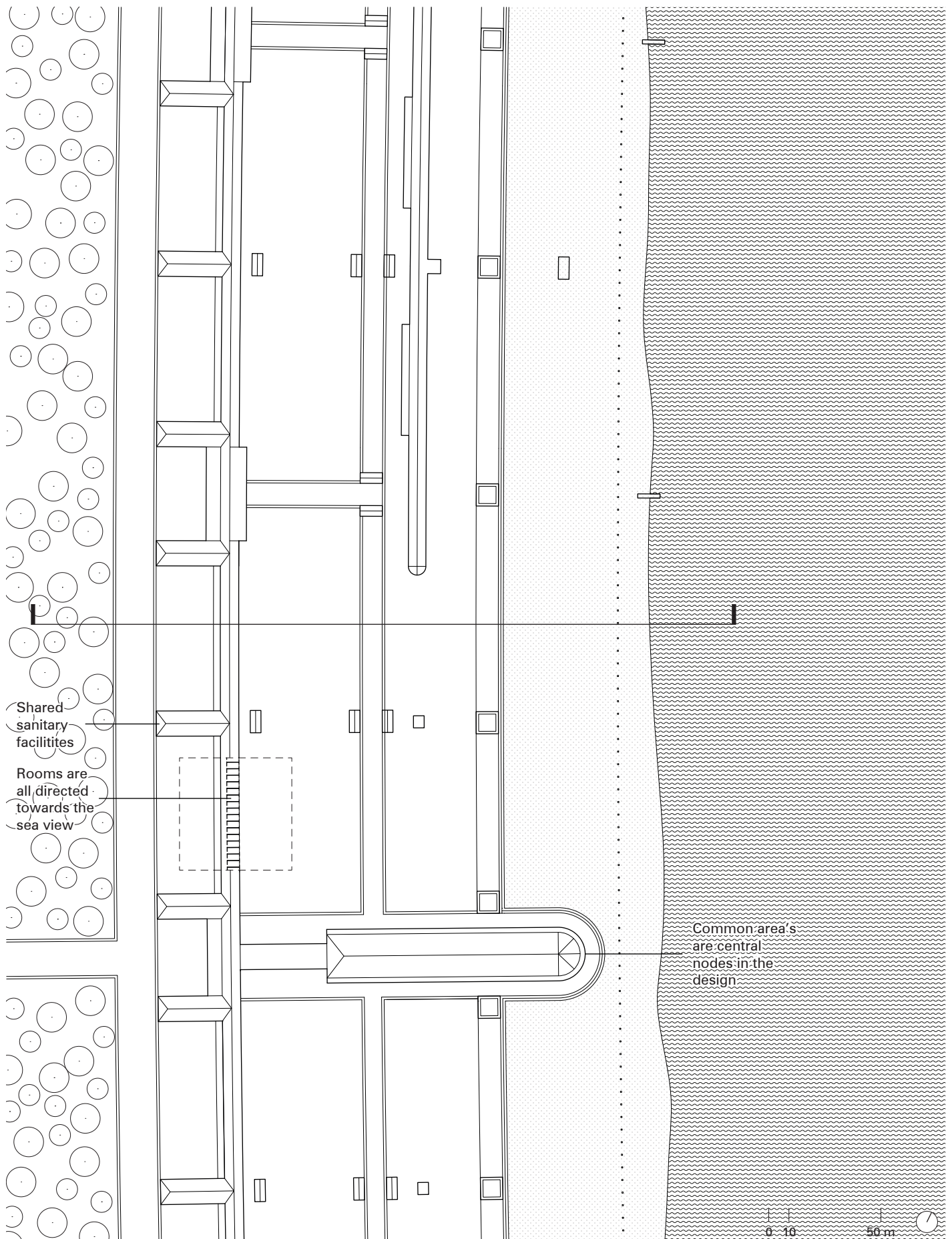
"No pressure"
Plan and section of pool (1:500)
The performance of taking a dive in
front of the other guests laying on

centrally directed sunbeds, at the
Monte Carlo Beach hotel.



"Chanel show vs. normal use"
 Section of beach front (1:70)
 The setting of the Monte Carlo Beach
 Hotel —its walkways and places for

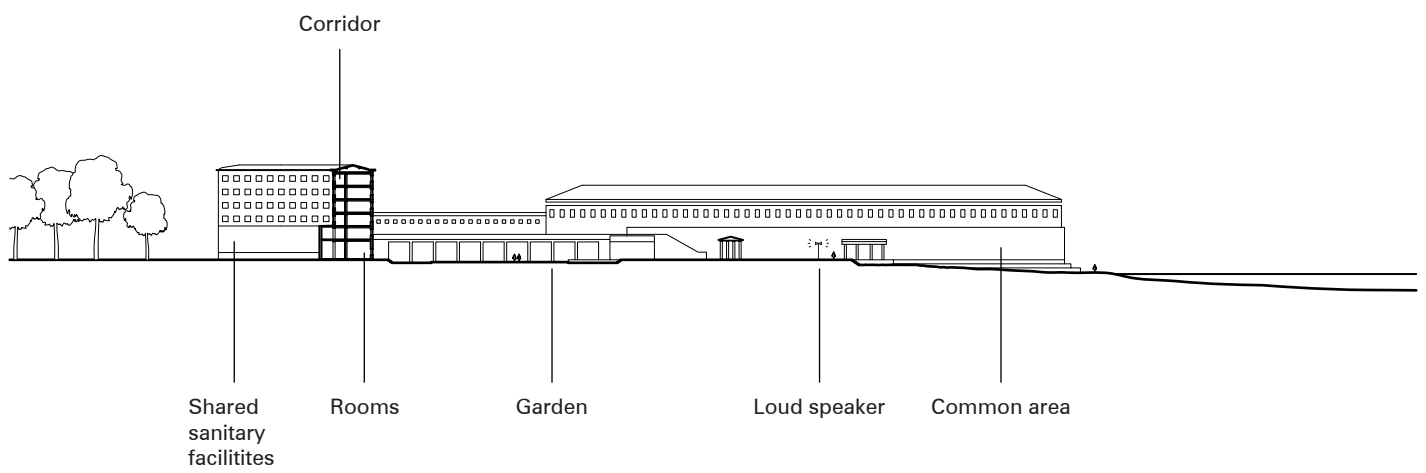
shadow— can effortlessly be converted
 to host a a fashion show, as shown
 by Chanel for the resort fashion in
 2022/2023.



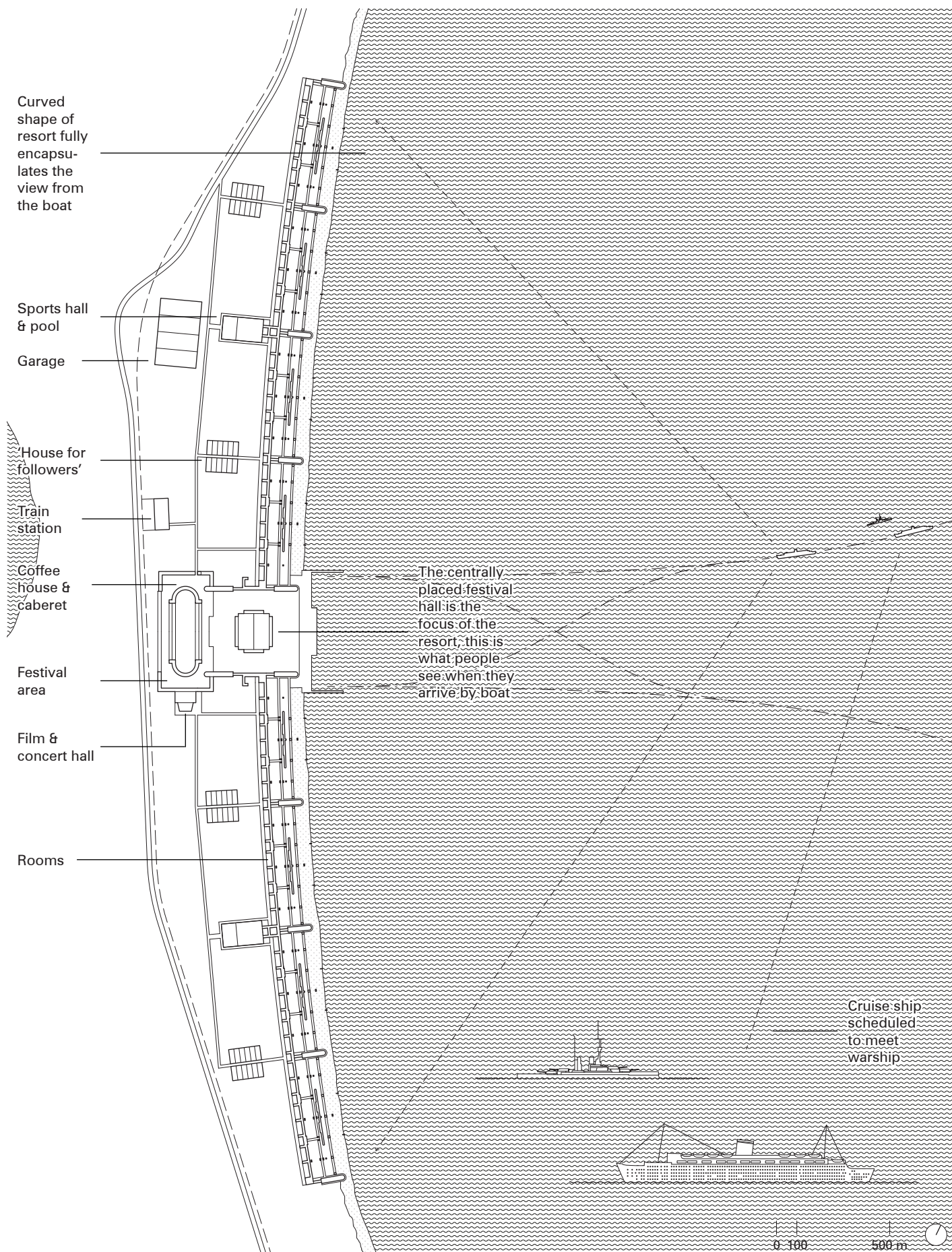
Nazi beach resort, Prora, 1936
 Plan (1:2000), Section (1:1500)
 Prora resort, a mostly linear building
 that stretches over a length of 4,5

kilometers along the coast, is designed
 as machine for hosting a maximum of
 20.000 workers, that would come to
 be fed a diet of sun, sports and Nazi

propaganda. Loud speakers ensured
 that each guest was informed of the
 carefully designed schedule.



0 10 50 m



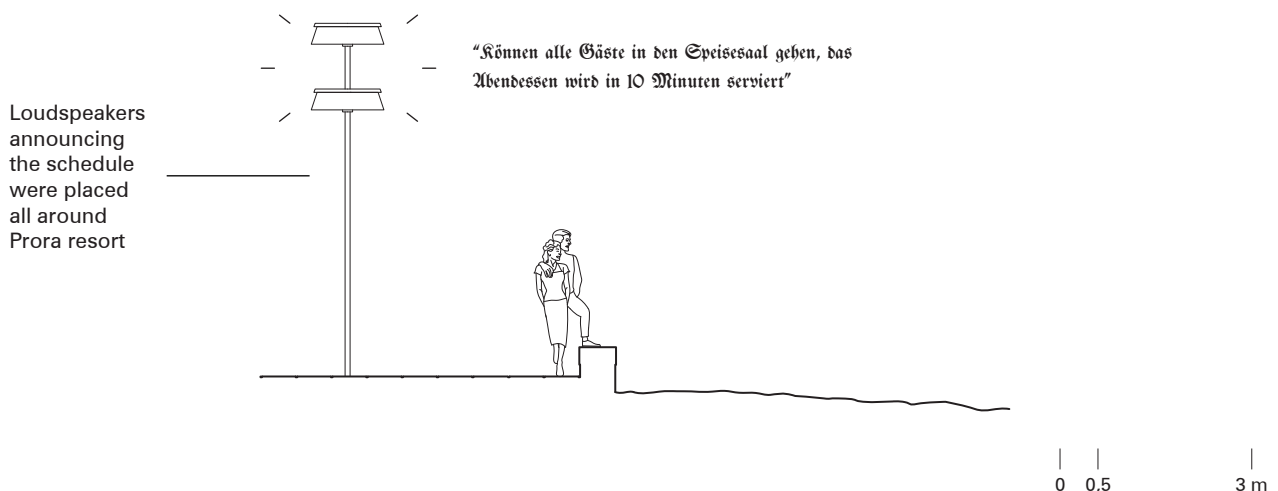
"Choreographed arrival"

The arrival at Prora resort is highly choreographed. Guests on the cruise ship first encounter a German warship,

which was specifically placed so that German citizens would get accustomed to war. Subsequently they are greeted by the totality of the enormous

architecture, showing the power of the Third Reich. Guests enter the resort at the centrally placed piers, close to the giant, classically designed festival hall.

Today:	
7:00 = 9:00	Breakfast Common area
10:00 = 11:00	Exercise Sports hall
12:00 = 14:00	Lunch Common area
14:00 = 16:00	Sunbathing Beach
16:00 = 17:00	Coffee Coffee house
17:00 = 20:00	Dinner Dining hall
21:00 = 22:00	Caberet Caberet hall

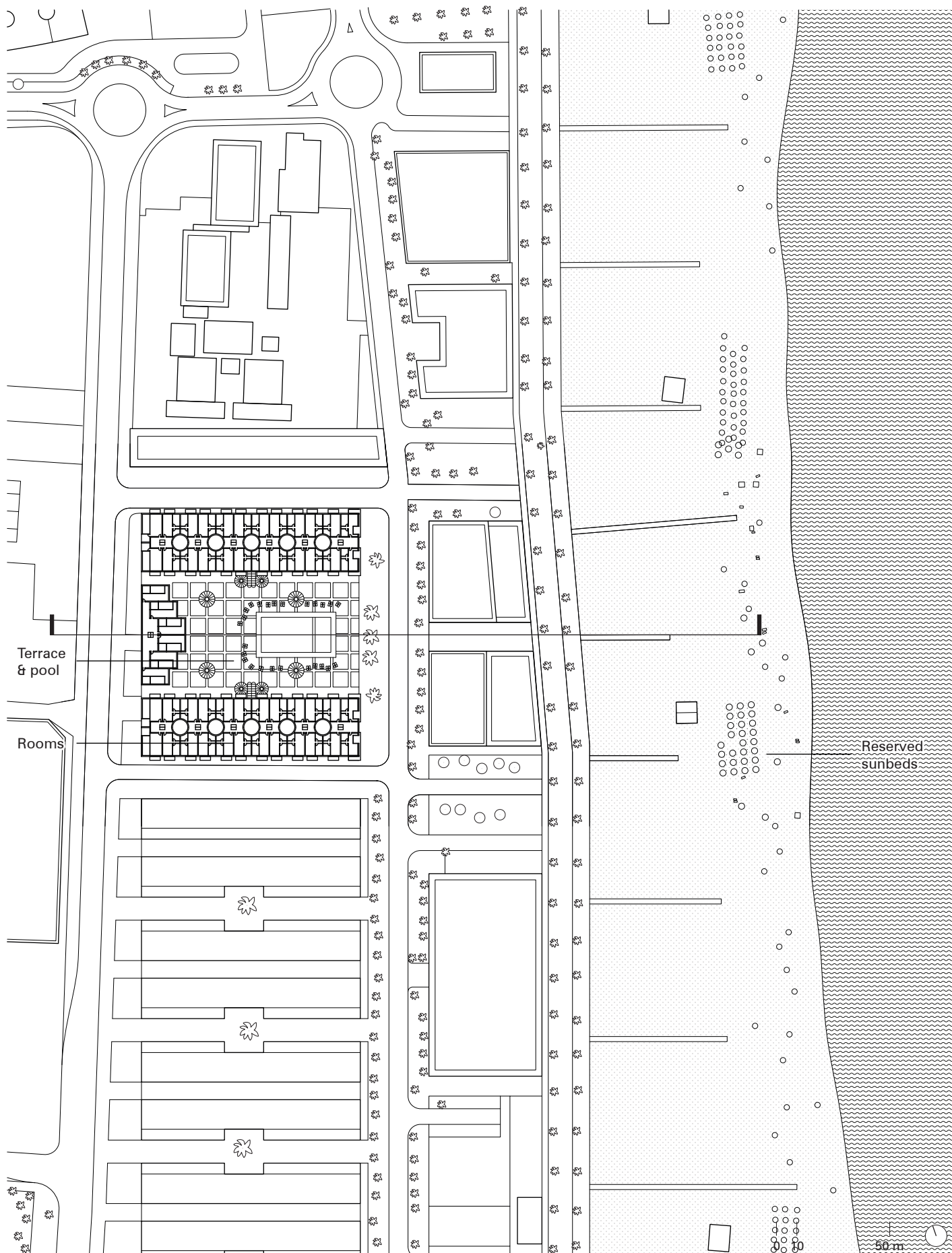


“Choreographed day”

Loud speakers ensured that each guest was informed of the carefully designed schedule. This extreme example shows

how the resort schedule dictates what is supposed to happen in what space, for example ‘having dinner in the dining hall’. It allows the guest to get

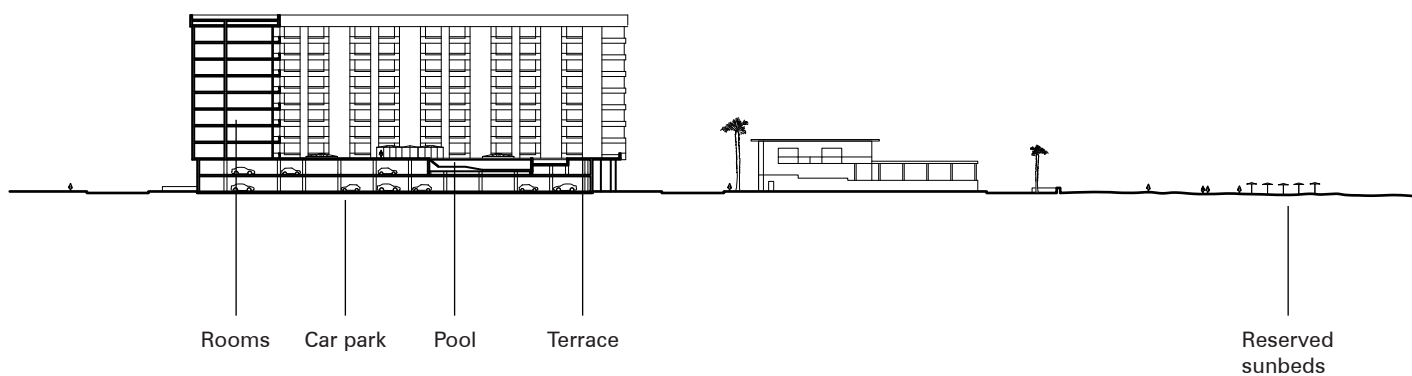
into a passive, ‘holiday’ mode. The schedule is a device that the resort can use to manage the behavior of its guests.



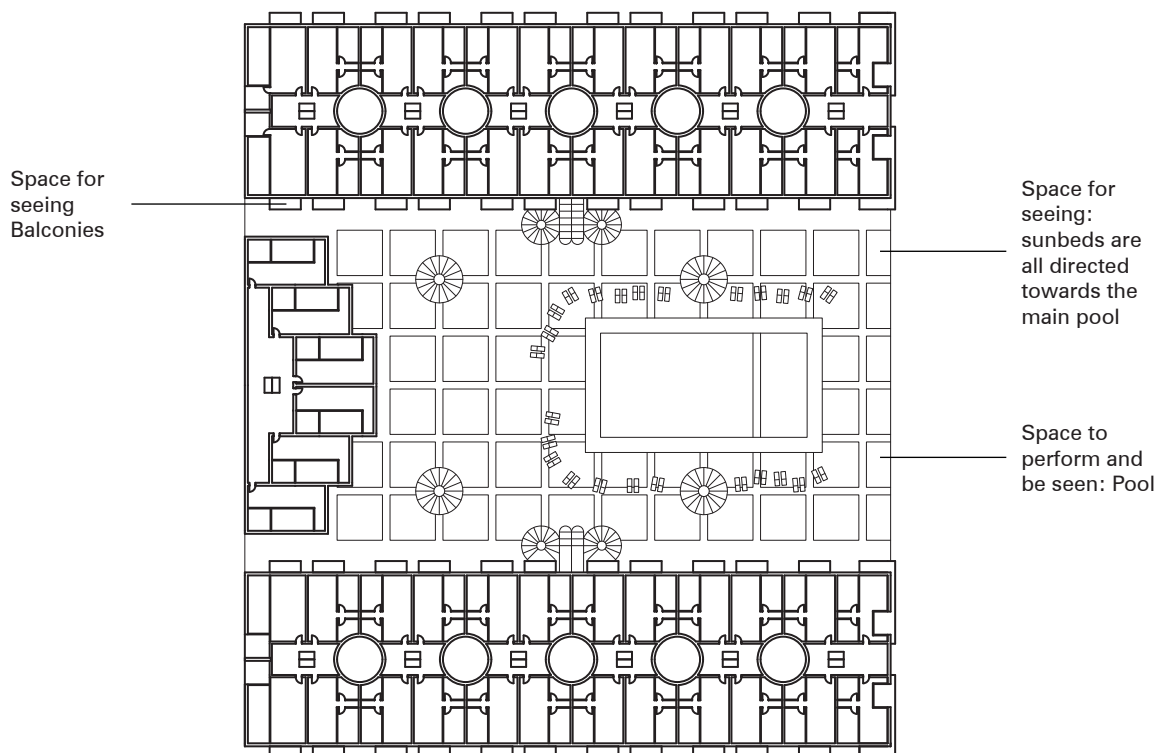
Appartamento Playa Valencia, 2000
 Plan (1:2000), Section (1:1500)
 This efficiently configured budget
 hotel on the coast of Valencia has a

distinct urban presence as a contained
 block. The elevated pool area, framed
 on three sides by the apartments has
 privacy in relation to the street. Next

to this specific plot, the urban type is
 repeated on adjacent plots.



0 10 50 m



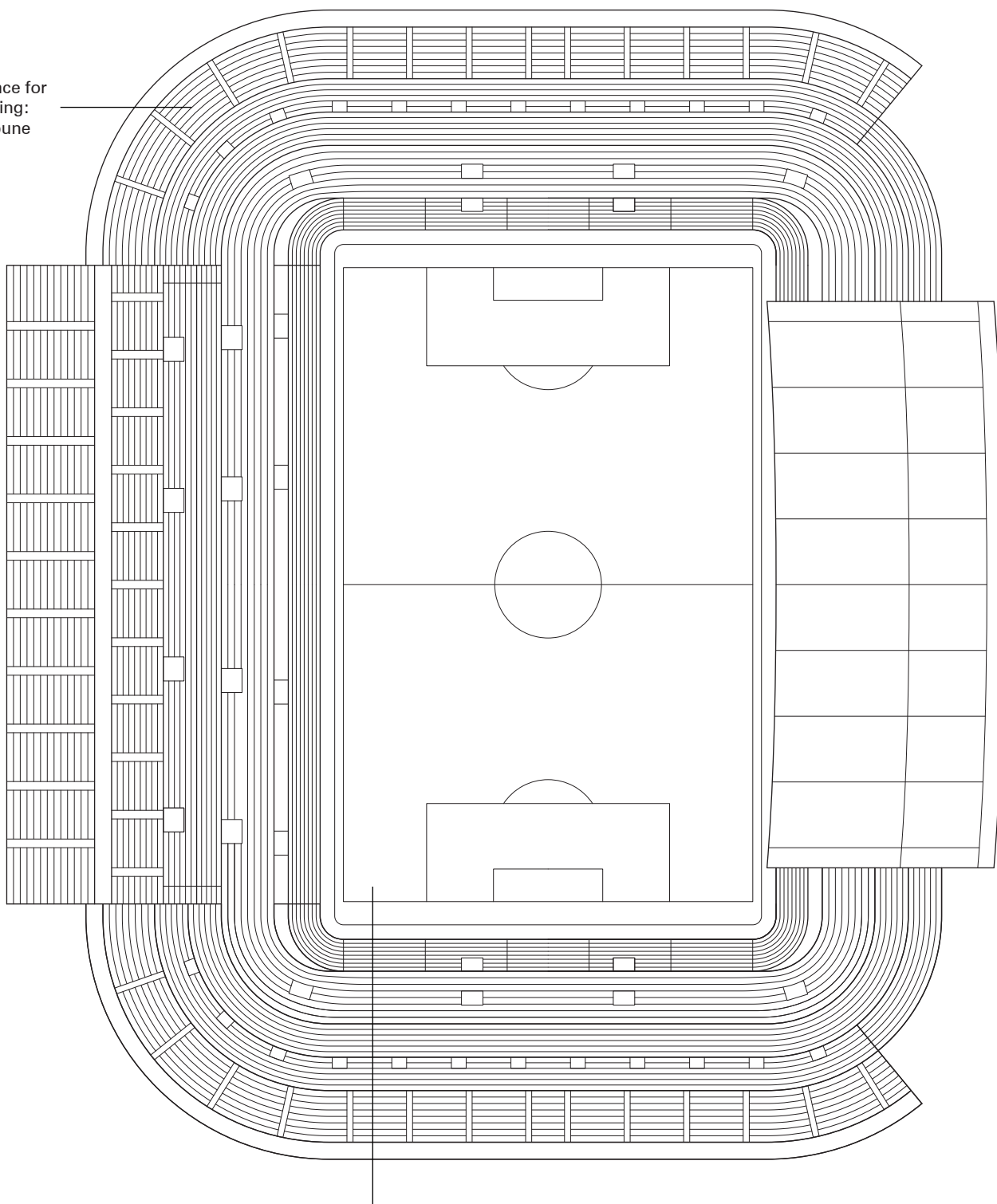
0 10 50 m

"The resort vs. the stadium"

Comparing the Valencian hotel is to the Valencian football stadium, reveals a similar distinction between a space to

perform —the pool or the field— and a space to view —the balcony or the tribune.

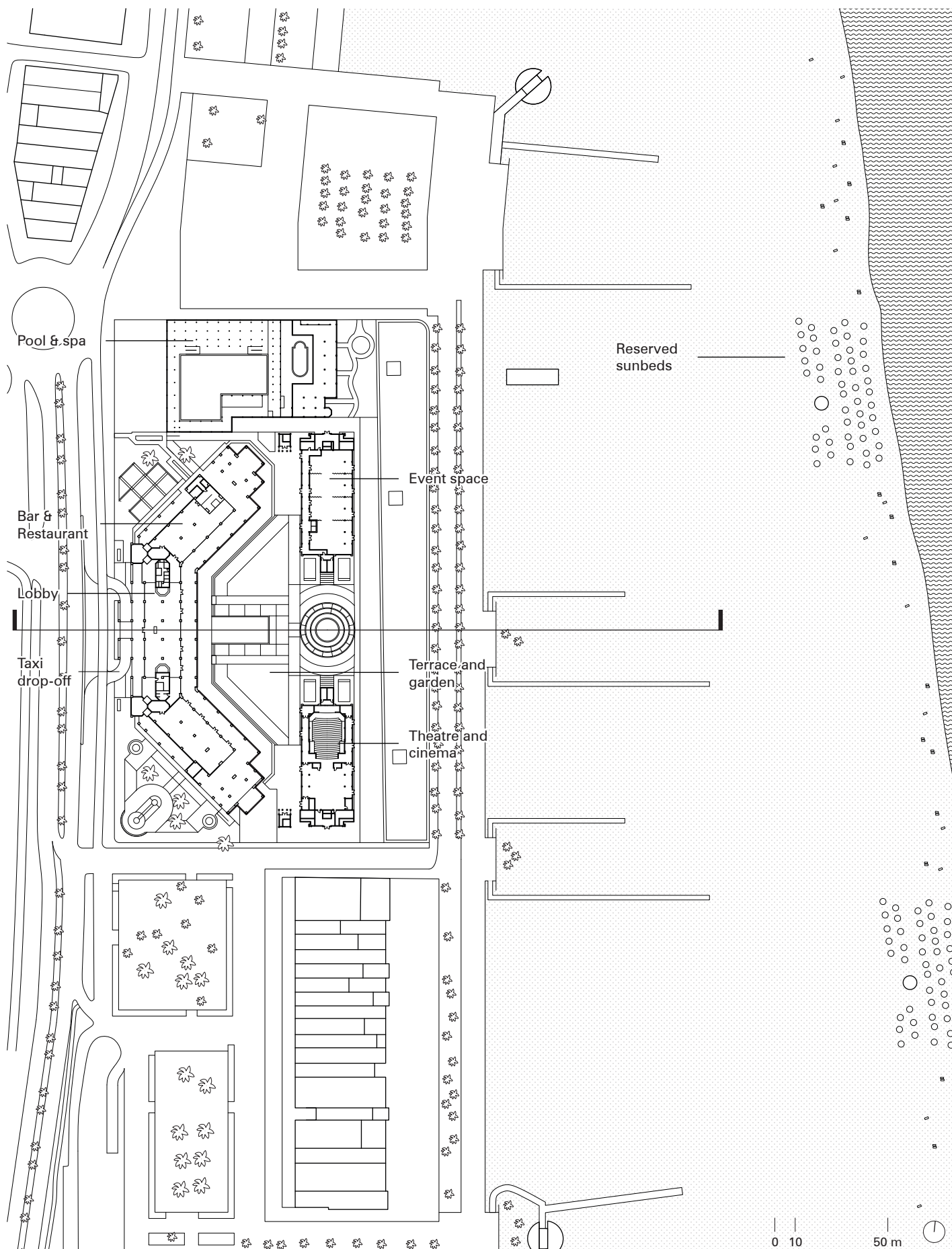
Space for
seeing:
Tribune



Space to perform and
be seen: Field

0 10 50 m

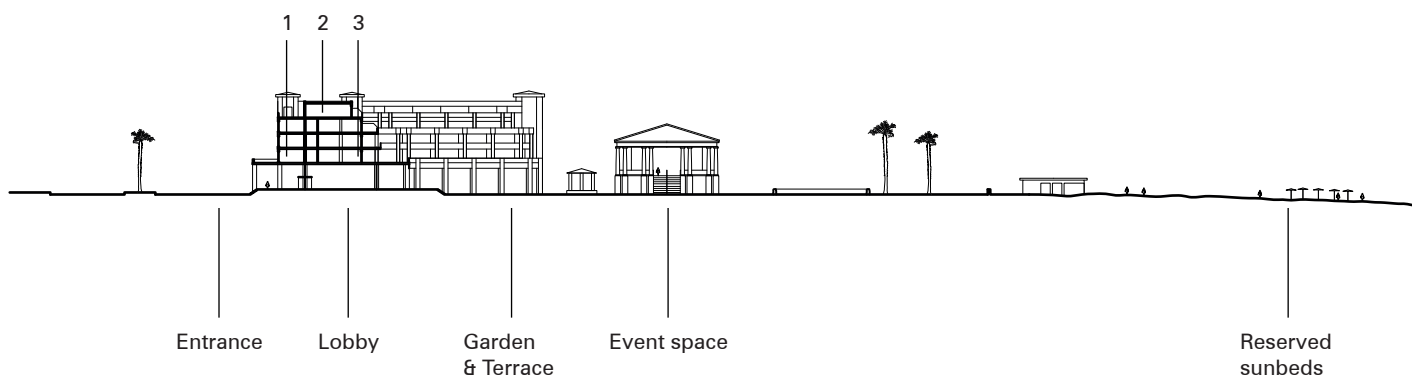




Hotel Las Arenas, Spain, 1889 & 2005
 Plan (1:2000), Section (1:1500)
 Las Arenas is a 5 Grand Luxury hotel
 at the coast of Valencia. The hotel

originates as a spa and bathing area for
 the city and was redeveloped as hotel
 later. The hotel has a distinct classical
 style that clearly sets it apart from its

urban context.



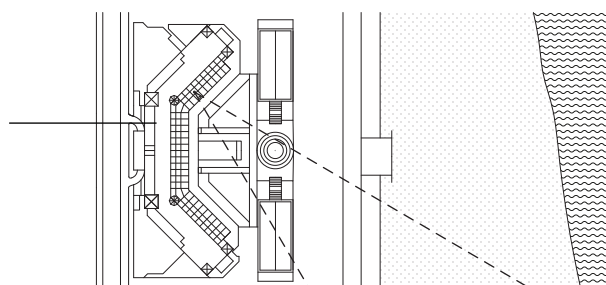
1: 'Classic Room' (city view)= €140-260
 2: 'Deluxe Room' (sea view)= €220-330
 2: 'Executive Room' (sea v.)= €250-380

Window opening frames view towards the sea



Balcony becomes a stage

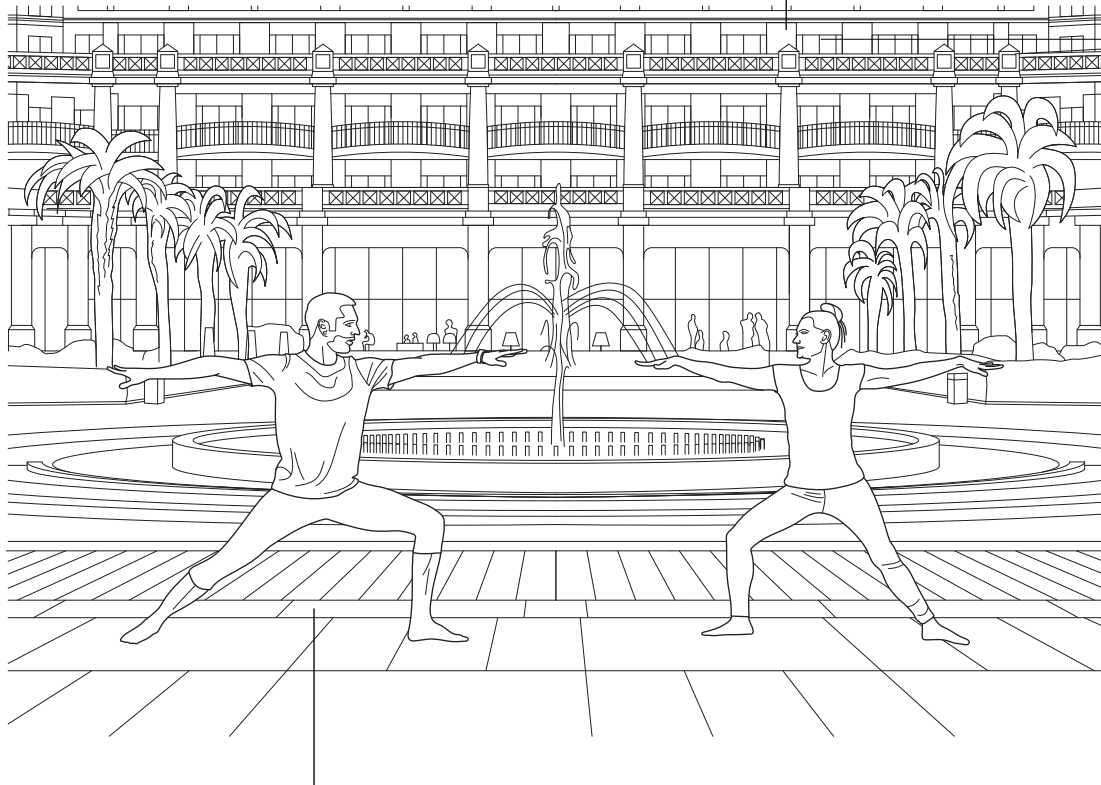
Rooms are all directed towards the sea view



“The resort as framing device I”
The architecture of Hotel Las Arenas frames and directs the view, in case of the beach resort, this view is almost

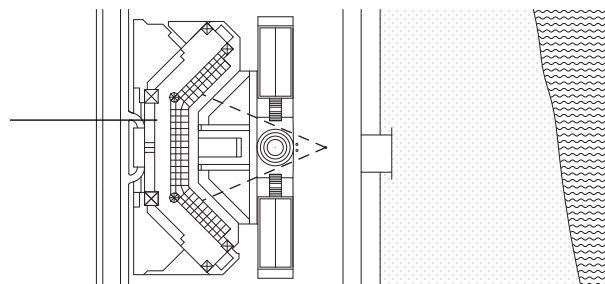
always directed towards the sea.
(image traced from social media post)

Resort forms
background for
activities in the
front yard



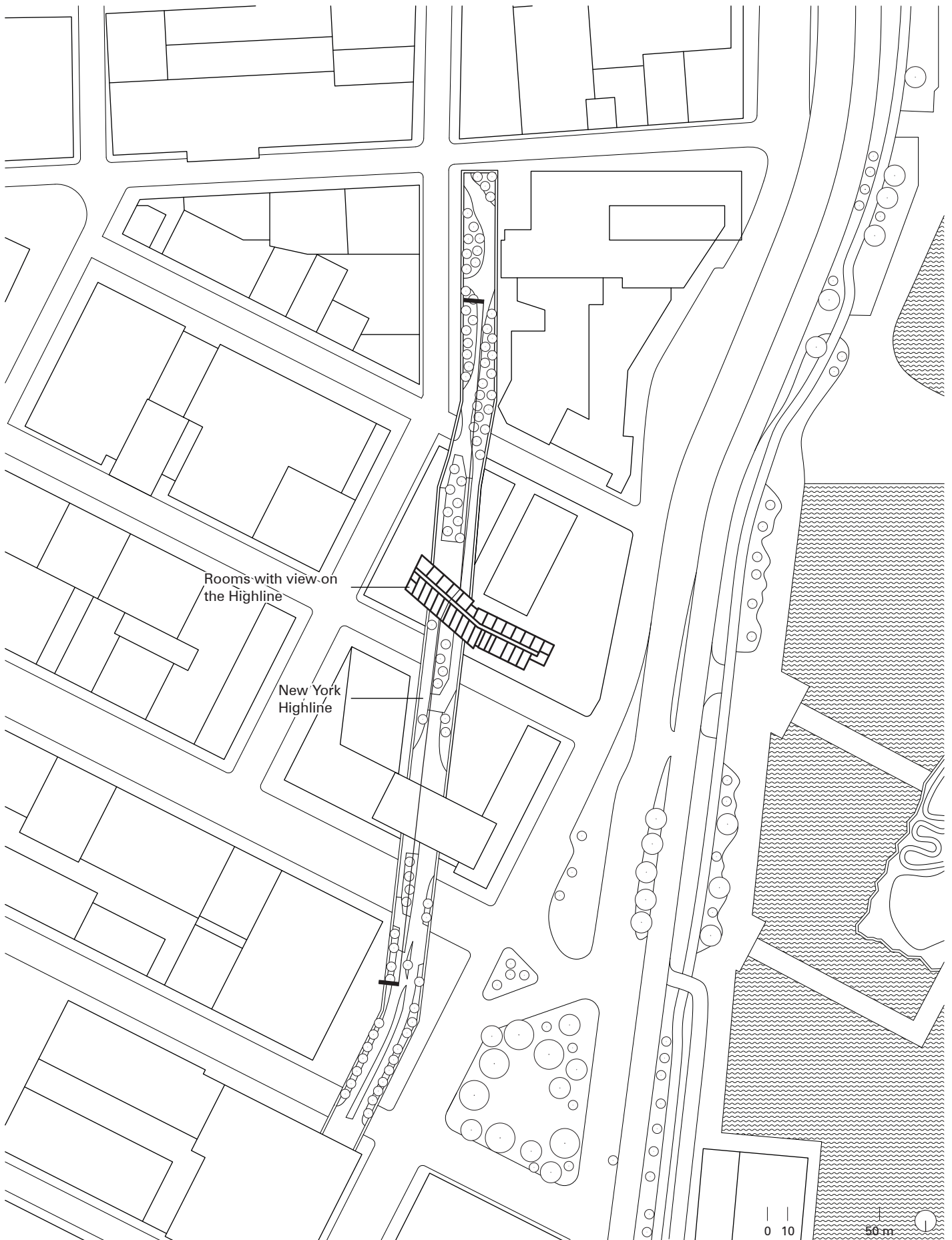
Front yard becomes
performative space
under the view of the
balconies

Resort main
building form
stage set,
enclosing the
yard



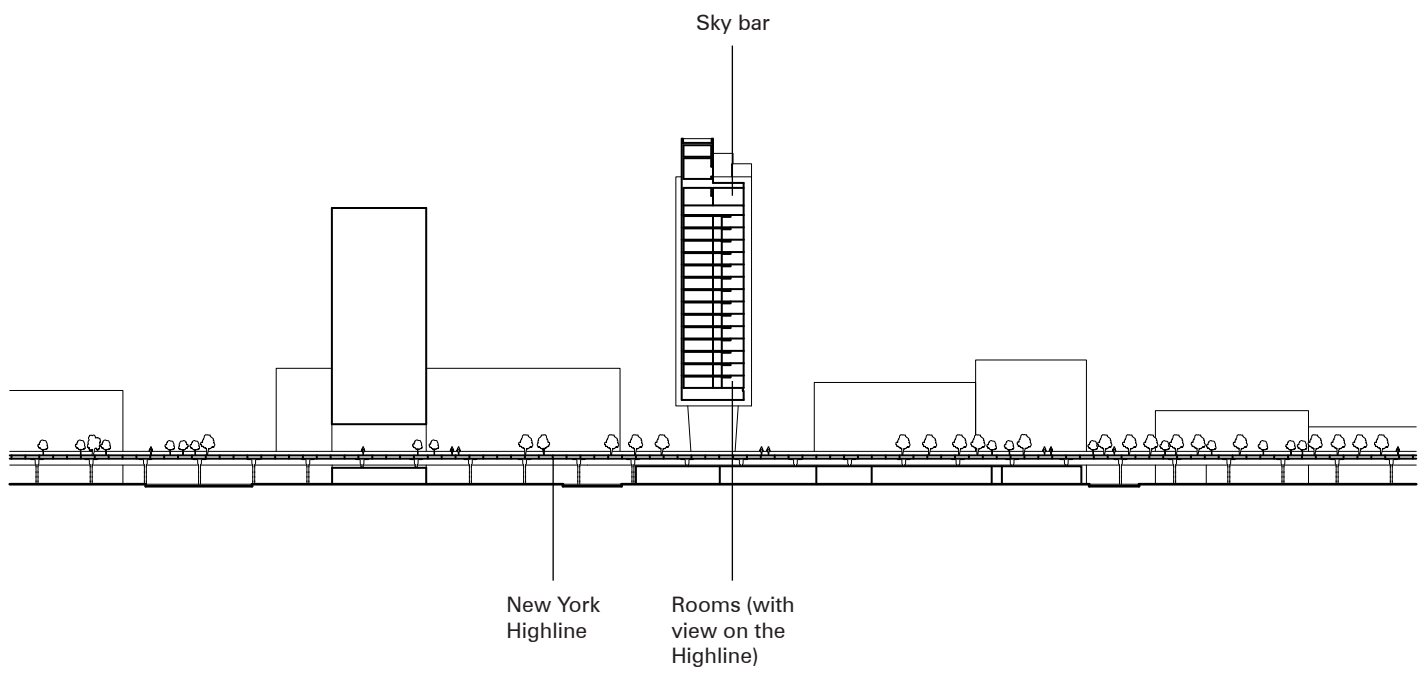
"The resort as framing device II"
The architecture of Hotel Las Arenas
is a stage set for the activities in the
common area and garden. (image

traced from social media post)



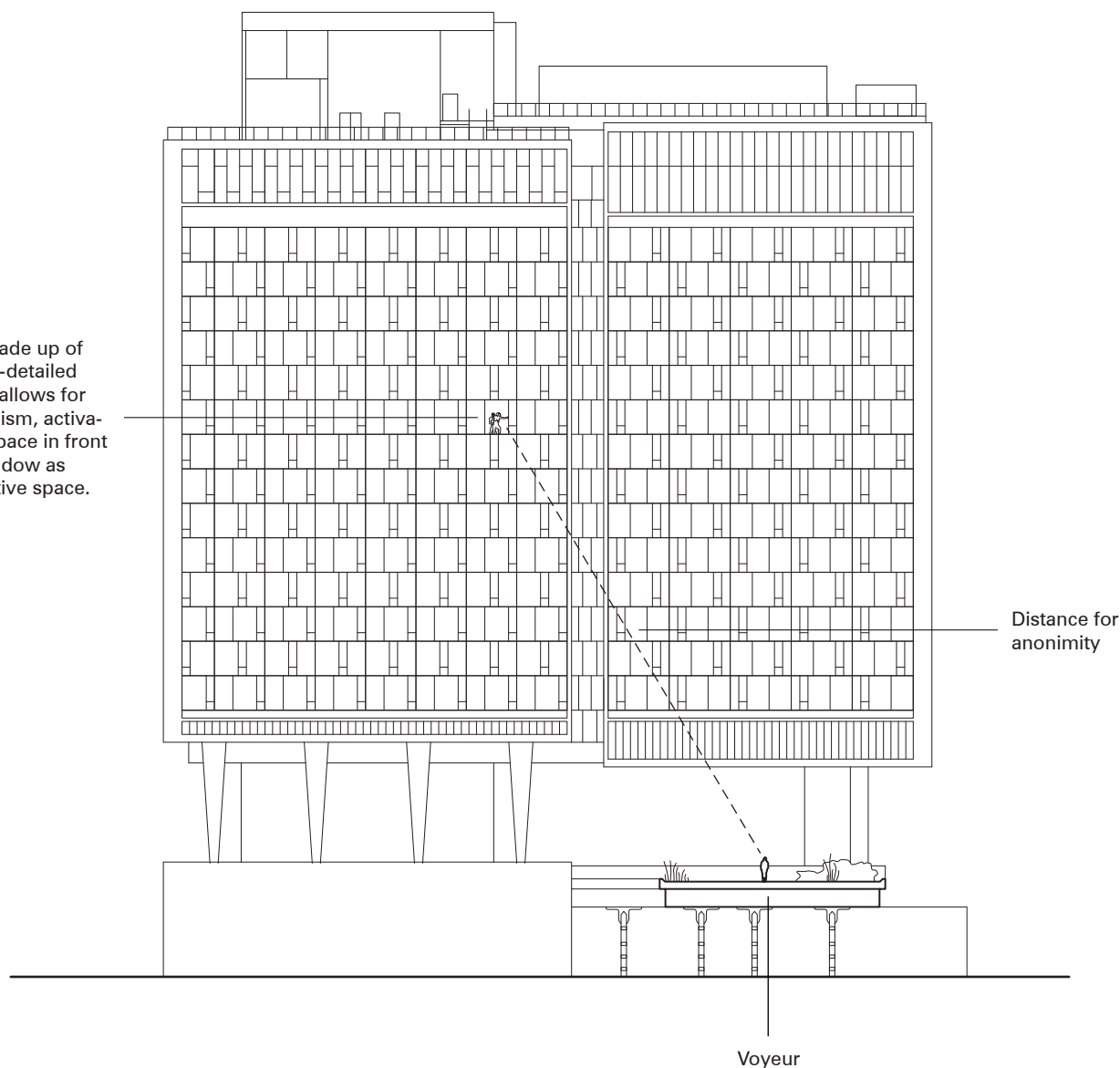
The Standard, New York, 2009
 Plan (1:2000), Section (1:1500)
 The Standard Hotel a 18-story luxury
 hotel that is is built over the New York

Highline.



0 10 50 m

Facade made up of minimally-detailed windows allows for exhibitionism, activating the space in front of the window as performative space.



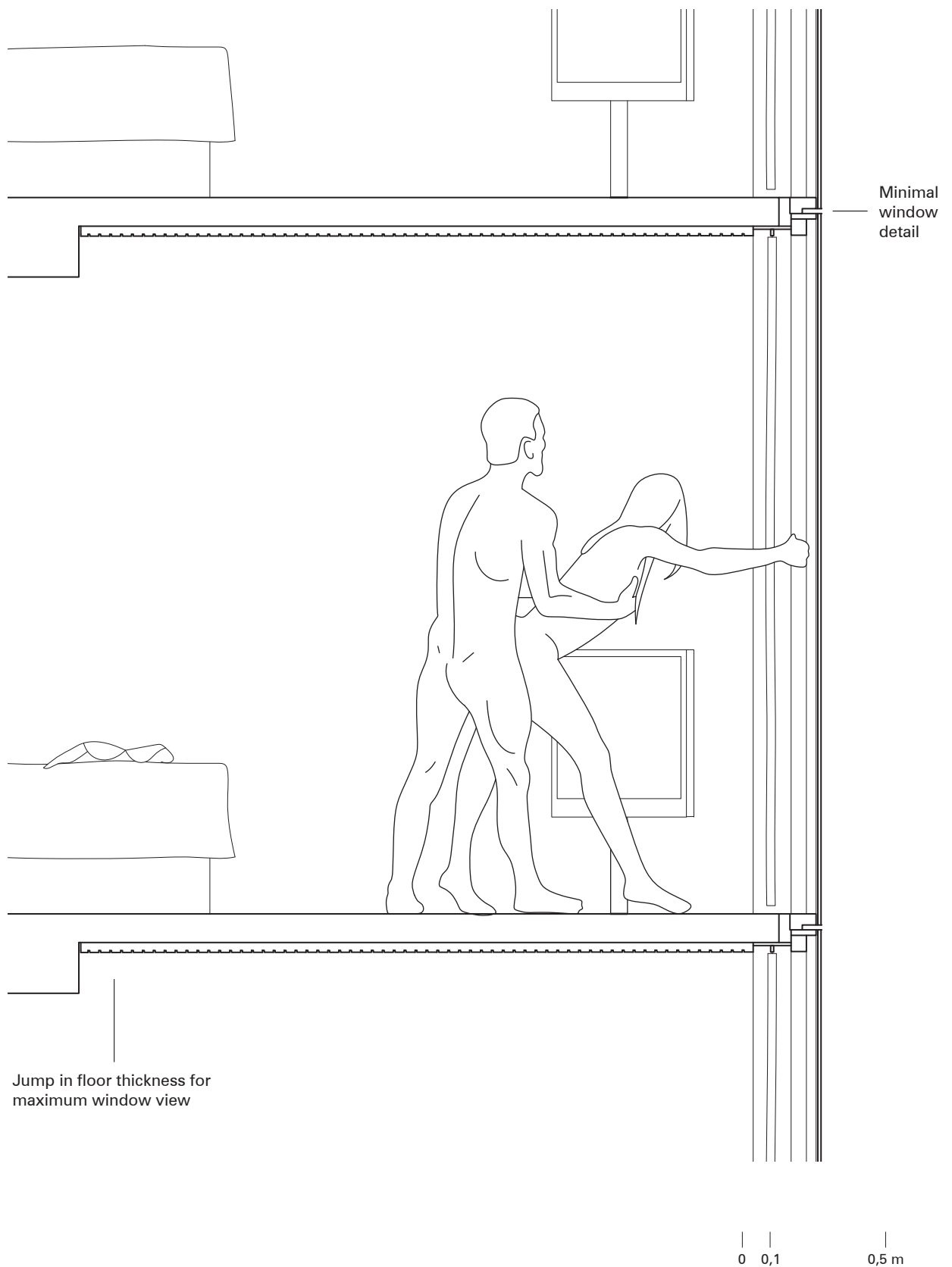
0 2 10 m

"Voyeurism & Exhibitionism"

The minimally detailed facade of The Standard, becomes one big display of its guests to the people visiting

The Highline. There has been various reports of exhibitionist behaviour, like having sex in front of the window. This behavior was encouraged by

the manager which put the following request online: 'Now, we're asking YOU, our Stan D'elovely amateur pornographers to send in your most



erotic photos shot at The Standard,
New York. (Drawing is based on scene
from the movie 'Shame')

Jesse Verdoes: What are you doing at the moment? Are you working?

Eva Ventura: Yes, I am working for myself at the moment, as a freelance architect. Right now I am doing a really cool project. We are re-organizing a big villa that used to be a stall for horses and a weaver. It is owned by one person and they want to cut it up in pieces and sell it. But it is huge, so we are going to divide it into three homes. And we will sell each homes for over a million. But it was super cool because we are working together with another architect and we are going really crazy with the design, with interior gardens and insane looking renders. So that we can sell the project. I am also doing an interesting project in Amsterdam, where I am going to redesign the interiors of clubs. Maybe that is also something that we can inspire each other with.

J.V.: Ah that's nice.

E.V.: Because we think that feeling safe in a space often times in clubs is only translated to a code of conduct and its programming. But not to the space.

J.V.: That sounds really interesting.

E.V.: I am starting a research on that and hopefully get funded by the Stimuleringsfonds.

J.V.: So we have written some questions, but indeed we eventually would like to move towards the spatial implications of these quite abstract themes, like safeness. We would like to know more about Foef basically. How it came to be, how it developed, etc. Maybe you can explain a bit more about what Foef is actually?

E.V.: Foef is a queer party initiative which started in Delft, because in Delft there is not a lot to do for younger queers. We really did not have any space to express as a queer person in Delft. There are the queer bars but they are very basic and more for older generations. And the students associations do not really do much. So that's a bit how it started. A girl, Dorian, she was from the Industrial Design faculty. She came up with the idea. And then we started having parties every half a year. In Delft. We moved from venue to venue, and we always had dj's that were friends and just very DIY kind of parties. Which also made it very accessible from anyone that wanted to try it out. Of course there is a whole spectrum of queer parties. And a lot of them are quite intimidating in a way, that you already have to get to a certain

place to understand yourself in the way that you want to express yourself, in the way you identify as. And then you are right to enter the spaces. But there are also a lot of queers that still need to go through that transition and still have to find out in which places they would feel safe in. And Foef really can be that first kind of discovery of the range of things that exist for queers. Because it is so DIY and it is not very prestigious or something. So yes we started in Delft but always went to different places and clubs. And then we expanded it. No we always have a few ingredients for the parties. We have artists, djs, etc. So yes we have a few ingredients, dj's, different genres, mostly pop-y music. We have performances, they can be anything but usually they are a bit cheeky or sexual. They can be experimental, like spoken word, or a striptease for example. And then we always have a theme. This theme always relates to something that again is a little bit cheeky or sensual. And that theme translates to outfits and decorations for the space, and promotion. Which was a challenge in Delft.

Danai Tsigkanou: How do you choose your themes?

E.V.: I don't know, we just have brainstorm sessions and then we start blurting out anything that we feel there is a connection to queerness. We once had this idea to have like gluten-free sex or something. It can be anything.

J.V.: Where does the need for this sexual tone come from?

E.V.: Yes that interesting, someone asked me that question too in the last edition we had at Nijmegen. We don't necessarily think that queerness always translates to that sexual aspects of the space or decorations or themes. But it is something that shows that there is a certain level of open-mindedness I think. Because there still is a taboo on that, it is still something we do not openly speak about everywhere. If it evolves, it might not be so necessary to maintain that theme, but right now, to show, the way that we are open about ourselves and bodies and skin and sexuality comes with that.

J.V.: You were saying that you move from venue to venue, and that you transform these venues. Do you every time come up with a new design. Or do you similarly have ingredients for that?

E.V.: We always have new designs, but it is something we have been paying more attention to lately. Until

now it is usually decorative. So like posters, naked barbies, some cool fabrics and things like that. But no we are thinking more about areas, and transition spaces and the way that we introduce our party at the entrance and things like that. Signage etc. Because we were thinking a lot about what is the appropriate way in order to make people feel safe. But at the same time adventurous. It has changed. So like now we have a whole set of signs that say 'Foef' and 'smoking area' 'bathroom' 'dress up corner' and that really helps with readability and therefore safety.

J.V.: Right, so that the space has some clarity.

E.V.: Yes, it is something we can bring to every space we use, and then it always has the Foef 'glitter' on top of these spaces.

D.T.: And how do you choose these spaces? Are they spaces that you know you can reach out to them or...?

E.V.: We are not in the luxury position to be able to cherry pick our places. So anyone who wants us, accepts us, we take it. We are non-profit also, so we always also ask for places for free, and then we get they would get the bar profit etc. So in the timeline of Foef. We started in Delft, but then moved to Rotterdam. The space at Roodkapje. It is in between the station and Biergarten. You pass a yellow tunnel and at your right there, there is Roodkapje. And we had the chance to re-design that interior based on our events, so now that space is also very suitable for us.

J.V.: I was wondering if there is also something... So oke, I have to introduce a bit about my project in order for this question. So historically we used clothing to express class or your job. It was a communicative tool, not for you individuality but just to say I am this class. So there is this kind of clarity, you could compare it to the signs you put in the space. You have this clarity that organises a social being or event, or in public space in general. That was all not in the era of mass-production, when that started it came with advertisement, because mass-production than everything becomes the same. With advertisement the products are connected to ideal body images or images of people you look up to etc. Basically they took control of, the industry took control of the consumers, how you see bodies, etc. They are in charge of the norms basically. So the theoretical framework

is that in this age we see clothing as our individual expression but actually in the end we are still controlled by this industry, because they have the power to shape these norms and etc. In that kind of context I am planning to use the type of the resort to kind of shift that, or to make a kind of environment that you can compare to a club for example. Where you can also subvert all these norms.

E.V.: Yes

J.V.: In a safe or 'safer' space, like I just saw that you were saying in that code of conduct video which I thought was interesting.

E.V.: It is super interesting to think about these abstract themes and think how this could translate to space.

J.V.: Yes, so that was actually my question, I have been looking a lot into how the type of the resort is completely shaped around being seen or seeing, and I think this is also a big part of club culture. I was wondering, in the design of these spaces do you consciously think about these things? Or maybe if you reflect back on it, could you say something about that.

E.V.: So I think in Delft, during parties we always have something special. So we have the dress-up corner. The dress-up corner is an area that has outfits for people, because when we go to a party we always go to look at the mirror and think: Is this outfit too much? Then we tone it down and then we go to the party and then you think 'Fuck I should have worn that.' Or the other way around right? SO in the dress-up corner, people can transform themselves at the party. Which is interesting because you are creating a moment inside the space that contributes to the idea that you are in that safe area together, and you can transform yourself there. Instead of being insecure of the what it is going to be like. On the moment there, you feel safe, and you can calm down and let go. At one of the parties we had a red carpet, with judges. They would yell stuff when people were entering. Which can make people feel overwhelmed. But it can also make people feel like they are entering the VIP. The way that we did in in Rotterdam when we re designed the space for Roodkapje. We had workshops with the users. That then created a design. We took the themes from the workshop and created a overall vision statement. And that translates to the whole space. This vision statement really had to do

with a balance between readability and chaos. Or one between safety and creativity. Those two really have to go together for people to feel safe. Or feel stimulated. Seeing and being seen is also these two opposites. And it is always about opposites and balance. You need dark spaces, but it can't be too dark because then it becomes unsafe. You need areas of overview but it cannot be too big because then you might feel lost in space. You can do it in a lot of different ways. For the last ones, when you create different levels in a dancefloor, visitors can take a step back whilst not removing themselves completely from the space. Does that answer your question.

J.V.: Yes that's really interesting. Also that point about the judges and the red carpet. In a way you want a shameless environment, but it will never be really completely shameless because, like you say, you always have this balance and these opposites. And I thought is as really interesting when you talk about this red carpet and these judges. Basically shaming people, but in a funny way, so that you open it, to accept that that happens and care less about it. Which I think is an important part of it.

E.V.: Yes and also the transition areas are a very important part of the spaces where you make people feel safe. You are going from the outside world into this inside bubble. But the transition the way it is introduces is important. Some clubs have a tunnel at the entrance, and you have a hint of what is going on at the end and then when you enter it you have this big space and you are in it. Other clubs have this big signs at the entrance, like Roodkapje has for example. It is also about view lines, about making it visible. Giving hints of what is going to happen so people can get themselves ready for it. Without showing too much. You can do that for example by having windows at a higher level, not at eye level. So that people have a feeling that the place is transparent, because you can see the light or something, for example behind the entrance. But you are not there yet. It is about anticipation and safety. Maybe that is also a little bit what the judges did. They showed some kind of transparency in the way that we can socially behave together. For example in RuPaul, they are very mean

J.V.: Yes, reading people.

E.V.: Yes, but in an interesting way, because it makes people feel safe.

J.V.: Yes, because again I guess it is

opening up the conversation about being able to talk about all these things.

D.T.: Because you mentioned about the VIP I have a question about that. So my project is basically a club, and I'm trying to see how I can thematize it a little bit more in relation to fashion. How it has these spaces, and mini-environments that you can create that relate either to fashion directly or in general how the club runs itself. You gave them more a feeling of VIP, but do you have these kind of memberships, or accessibility or whatever that can mean?

E.V.: No I think with Foef, it is all of everyone, the same level. We do create moments where people who want to be more in the spotlight, like they want to be on stage, or want to have a picture taken, they can. I am for example such a person which is very annoying at the end. Last Foef, I was on stage the whole night, and then the next day was like o my god, what did I do? So we have moment for different kind of personalities. But I think it is very important not to impose that on people. Because a lot of people in the queer community really don't want to be. Which is an interesting balance. They don't want to be looked at, but they do want to show themselves.

J.V.: They want to be seen.

E.V.: Yes but they don't want to be spotlighted.

J.V.: It is similar to the fact that people look at me because I am tall, I mean it is not the same but similar.

E.V.: Yes maybe you don't want people to look at you but at the same time you might be proud of it and want to show it.

J.V.: Exactly, there is a fine line between pride and shame, and something shameful can quite easily become a moment of pride.

E.V.: I think it is also part of the way that the space stimulates, and the way that the staff behaves and dresses. At Foef we always include our outfits in the financial estimate. Because our outfits set the standard for the visitors, and they can get inspired by it. They could think: O, they are wearing this, so I can actually feel safe wearing this. And we also extend that to our promotion. And I think this can also be expanded to space. If you have a space that is like a tabula rasa, a space that is completely empty and needs to be appropriated. They will not do it.

J.V.: Yes I actually think that does not work for anything.

E.V.: Well maybe in a museum, where it really takes the back seat.

D.T.: So when we are referring in general to clubs, it is more about what is happening at night. Do you also have day events? Is stuff also happening during the day, and if so how do you translate that night spectacle to the day.

E.V.: Because we don't own a venue, we don't have to really think about our daily program, but most clubs translate it to like giving workshops or having artists in residency and also using the nightlife spaces to present their work, so that is like elaboration in that. For example, FOEF we don't only see ourselves just as event organizers but also as initiatives so things like making the code of conduct and getting an online presence is also part of our daily work. But we don't have a space. If we had a space I think we would provide photoshoots and have a dress-up corner and have a whole playground of outfits.

J.V.: Yeah because there is something about the night that it is a kind of switch too...

E.V.: That's the appeal! I think that if you switch, the difference should stay there, it should not be the same, that's also why the creatures of the night, the queers creatures of the night go show themselves when it's dark. There is something poetic in that. Sleeping during the day and showing yourself at night, when nobody else is watching.

J.V.: And then it stays there. You just said that you were on stage for the whole night, right? What did it mean for you? Do you also have a personal need for this stuff? Do you also transform?

E.V.: For me, I always felt that I always been too much. For example, I always loved Halloween, and FOEF for me is like a little Halloween or a dress-up party all the time. It makes me feel like I could be the superstar that I always wanted to be when i was young. Partially also because it's kind of intimate, when we commercialize it we don't have hundreds of visitors, so we know each other or get to know each other and therefore it's safe to take the stage and i know that people will not gonna laugh at me except myself. So that's also part of it, to not make it too big.

J.V.: Well there goes the idea for the big

resort! that will be a challenge!

E.V.: Maybe if it's big, I think clubs oftentimes have a very direct space. So there is one space as the dance room and then there might be one extra room somewhere: an outdoor space, smoking area or a bar space. But when it's too much, like for example Tivoli, there are so many rooms and so many areas that I get lost! I don't feel any connection to it! and maybe if they had in some way got your mind wrapped around everything that it's there, maybe that would work. So there is something like a transition phase.

J.V.: Yeah exactly because indeed I feel like it's basically a labyrinth there. We were there actually together one time. There are separate stages but they are all a little bit too big for the number of people and the hallways in between are also too big and you never know exactly where you will end up.

E.V.: They even have escalators that go from floor one to three and you're like: fuck I need to go to the second story, and you're like: how do i even get there? There is something to say for that like the adventurous wandering but it needs to be countered with something that is readable.

J.V.: Oke, we were also looking at that code of conduct video, and I guess it comes back the fact of having that balance. It is interesting how in a way you want these spaces to be completely free, but then you do need a set of quite strict rules to be able to do this.

E.V.: A lot of queer parties have a moment in the night when they give a speech and everyone sits down and they talk about these things. We chose not to do that because initially we believe that by the way we behave by the way our promotion shows, that respectful way of behavior will be part of it, because disrespectful people would not feel attracted to come to our party. But then we noticed, that there are some people who really need it written down, they needed it there, so they can be sure about it. It is reassuring to have the things that we stand behind on paper, even though our visitors know about it.

J.V.: It's almost like an anchor point for people. But then also when I was looking at it, just now, it's also quite imposing, or, that it's the inherent thing of rules somehow. Like I completely understand why you need it, but at the same time...

D.T.: ...you feel the pressure that you have to be like that.

J.V.: Yeah, like now I HAVE to accept everyone, and if I accidentally make somebody feel like they don't.

E.V.: We tried to work around that by the way that we made the video, because I agree with you that often times you have this poster in front of the entrance and then the guard will ask you "did you read the code of conduct" and then it's like "yeah uhhh", because you know you can't really internalize it. So with this video we tried to make it light by giving examples, making jokes and having bright colors and dancing people and just a loving feeling instead of a 'rules-feeling'. That's why I think the code of conduct video is way more suitable for sharing that information than a list of rules. Because if you go online on the website of clubs or museums or whatever, other public spaces, they always have a code of conduct somewhere. But they are very strict and very boring. Which is not the point! We want to have fun together. I think you have to show strictness in a way, like parents that they have to be strict for the child to be happy sometimes. And it shows strength too, it gives the same feeling because you trust that the people are responsible for you will hold their ground and will stand up for you if necessary. I think that's part of it too.

J.V.: Yes, oke so about these advertisements, how do you deal with that? Because there are always a lot of bodies and there is this sexual aspect to it too. At least if I remember correctly you also put posters at the faculty one time and I think you were also on there. When I was thinking back to that, I thought you never see that or this kind of bodily freedom on posters in the faculty. I mean for me, it was kind of nice to brake that rule somehow. So in general how do you see these advertisements or this way of doing them? and how does it relate to the expectations you set for the event?

E.V.: We always try to show some edge, and that can be an outfit or revealing body parts. And if you think about it, the fact that it will be hanging in the faculty, it's something that a lot of people would like to see themselves that way. But it's not really open to them, there is not really a path to follow or to take to do that. So that is what we are doing with the posters, going a little bit over the boundary of what is expected. Because if we would have hung them at the art academy it would not be that big of a deal. So we

decided to do it anyway, even though we knew that people would recognize us just to show that it is ok to do it and to show yourself and especially in the context of a party.

D.T.: How do you translate that to digital advertisement? For instance, on Instagram, you can not put naked pictures.

E.V.: Yeah and it's super annoying!

D.T.: Exactly, and you will be banned.

E.V.: We got banned like a lot of times! we had one post where... do you know Thorn? Was the first big media presence of a non-binary person in Holland. With two more people, they were performing at FOEF and we wanted to promote a picture of them in drag king, so with a glitter beard, and it got denied. There was no nudity! And the reason it got denied, it was in the text that we wrote with it, it had the word "asses" and it was profanity! Yes, we have to deal with that. We can't show nipples but as long as we don't promote, as long as we don't pay for advertising it, then usually it goes undetected. So yeah, it's a bit annoying.

J.V.: I can imagine. So you put these posters in the faculty for example, but are there any other places that you purposefully put them?

E.V.: We put them at the arts academy, in any cafes that we can or that allows us to. Which is funny too cause sometimes we enter and we are like "hi! can we put our poster up?", and they say "yeah, sure!" and we show it and then they are like "hmm, we are not sure that it fits our space", but some are like "oh yeah! that poster! yeah come on!". And also the places at Delft where we had our parties, the owners would be very skeptical at the beginning like "oh these weirdos, coming here with their dress-up corners and their weird outfits and bla bla bla", and then after the party, they would beg us to come back because they would always sell out and people would get so drunk, and their bar revenue will go crazy! So that's also funny, people that are kind of scared of our freedom of expression and then want us back.

D.T.: Yeah

E.V.: So yeah, when we were based in Delft, we used to always hang it in all the public spaces that we could. Like next to the bridge and things like that.

D.T.: Yeah that makes sense.

J.V.: Do you have more questions Danaï?

D.T.: No! I think you covered most of our questions without us asking them!

E.V.: Haha. Yeah it's super interesting that you guys are doing this because I'm also doing a project for the clubs in Amsterdam, like I said, i'm trying to get it rolling and if I get there I might come back to you guys and ask your advice!

J.V.: Yeah that's awesome!

D.T.: So what are you doing for that project? what's the process you are following right now?

E.V.: We are applying for subsidies and we are contacting all the clubs that we want to involve in Amsterdam. We are focusing on non-touristic clubs which are mainly on the outskirts of the city. Which is a shame, because clubs are having a hard time of surviving in general and there has been a very big image of clubs and nightlife of being bad. Finally now in Amsterdam, they started re-evaluating the worth of nightlife, socially and economically. So we are contacting clubs by email through the contacts we have, and explain to them that we want to do a participatory project where we kind of put the users and their wishes in the front, and connect them to our own architectural point of view, next to connecting them also to the brand vision that the clubs have. So there is a set of three selling points that extends o spaces or expand the brand of the club with the spaces and therefore also their vision, like what kind of spaces they wanna be. If they wanna be very upfront about being a safe space, or do they wanna be a creative space, or do they wanna be whatever space? And then, make the users feel more safe by involving them in the process and listening to them, and putting ourselves in the background and how they get an open line of what they are gonna show us. Then we will create design advice, about which I think it is very important that it's not a design, but design advice, a design consult. Therefore we will create a collective design. This is also what eventually happened in our collaboration with Roodkapje in Rotterdam. We gave them an advice on how a space ideally could work, and then they took what they liked and why they think was feasible and would fit them, and then they built it.

J.V.: How specific would you get then?

E.V.: Sketch design, it is the sketch design space.

J.V.: So you actually draw stuff.

E.V.: Yes, we will make floorplans and impressions and a 3D model but we did not do any measuring or things like that. We want to also keep it open, like the workshops that we do. We don't tell people what is or is not possible. If they want to have a floor that flies in the space, they can! So that's what we are doing, we are proposing to these to clubs and subsidies. And I think because it's participatory and therefore we are aiming to do it inclusive, it's something that on the one hand is trendy and on the other necessary.

D.T.: Maybe it's a weird question, but well...

E.V.: ...nothing it's weird!

DT: What would it be the first thing that comes to your mind, right now, based on your experience with clubs and being in clubs or redesigning or rethinking clubs, that you would say "this has to go now!" Or the other way around, like "this has to be included yesterday, not even right now!"

E.V.: I think, two things. The transition spaces, those are essential and they can start outside the club or inside the club. Just a moment to get ready and a moment to get a hand at what's going on before you're gonna drop yourself into it. I think that's super important! And they can be most functional as they can, in the wardrobe or whatever, but ideally would be a space on its own. So you would have a transitional area and then a functional, practical area and then enter the room and the dance hall. Secondly, I think the different levels are important, which is very helpful for understanding a space, feeling safe in a space, feeling like a superstar, being seen and looking at people. Because I remember in Radion, which is very big in Amsterdam, have you been there?

J.V.: No

D.T.: No, we haven't.

E.V.: Ah it's my favorite place! It used to be a dentist's faculty but it has a very large dance hall and height, but it has a mezzanine with a railing. I remember standing in front at the railing and feeling "oh god! look at all these people!" and then at the same time I felt in control of the situation cause I could see what the people were doing, were they talking or were they dancing

or were they going crazy, and then I could relate to how I wanted to be in that space, because I was higher up. Initially when I first came in, this was my first party after covid, and I was so overwhelmed when I came in with all these naked bodies, sweating! And also in that space, I was in the dance room with everyone and it was too much but I could go up and understand it without leaving it! I think that really works and you can really do that with a small block if there are no high ceilings.

J.V.: These these kinds of experiences t, do you take that to daily life? In a way at the same time, you do all these things during the night because you can do it there and then you don't do it in your day life. Did you learn as a designer about these mechanisms there and implement them in your work during the day?

E.V.: I think that this goes for everything and everyone. It's basically environmental psychology. By testing it and by testing your abilities as a designer in a space that is more sensitive to a safe feeling, you're testing yourself! If you can do it there you can do it anywhere and I think it is definitely related to public spaces, urbanism, and having these different levels and these introductory spaces are also in a form there. For example, like cruising areas used to have long view lines so you could cruise past each other and then meet, they also needed those secret areas in the rose garden and in the park where they could hide of course. So in Europe, if they would want to stop cruising they would create open open open spaces so they couldn't hide. So it is already implemented but in another way around to prevent things but to open up it's something else.

D.T.: Yeah I guess it's like Europe putting a miny society within this kind of bubble that you also referred to earlier. It makes sense somehow.

E.V.: Also, something that I think that every club or every safe space should do, is to make sure that every moment is a moment. And what I mean by that is, when you go to the bathroom make sure that that is another experience and not just "oh, I can't wait to get back", the waiting in the line, getting impatient, that should be interesting on itself. There are places where they make that right, like in Nyx in Amsterdam, they have a dj in the bathrooms! We all have had super funny conversations with people that we don't know in a line for the bathroom. So that is a place

that contributes to that moment, and I think that that helps the overall inspired feeling that you want from the night.

J.V.: Yeah that makes sense! Well, I think we can wrap it up, right?. It was really nice!

D.T.: Yeah and very informative!

E.V.: Cool, glad to help!

J.V.: Very inspiring!

Jesse Verdoes: Hi Pearl! Pooja told me a little bit about the resort that your dad owns, what kind of resort is it?

Pearl Marquis: It's a beach resort.

J.V.: For how many people?

P.M.: We have 75 rooms, out of which 4 are suites.

J.V.: Has it been in the family for a long time? Or is it more recent?

P.M.: We had the place for like 25 years, we recently renovated, in 2018.

J.V.: What did you do with the renovation?

We had to update it.

J.V.: Was it just repainting, or did you also change the building?

P.M.: Yes.

J.V.: Did you have a part in it? Because you are also an architect right?

P.M.: Yes, I did. I came in in the last 6 months of the project and helped with the interior design. In the whole year in 2018 we renovated the project.

J.V.: I would like to know a bit more about how the resort has to update over time. Because you could maybe say that a resort is a thing that needs to be up to date, more than the private life of people.

P.M.: Maintenance is key. And because we are at the beach, there is a lot of damage because of the salt etc. There is a lot of salt, even all the way at the back of the rooms etc. Like a whole layer. And the foundation was a little bit weak etc. So we had to redo all of that. But other than that it was just maintenance, now the building will last for another 30, 35 years.

J.V.: Is it a lot different than what was there before?

P.M.: Yes, we reorganized everything to be more efficient, for servicing and stuff. Which was kind of lacking before. We started with 42 rooms, but we did not use the space efficiently. We had not capitalized on all our space. So when we renovated we did that.

J.V.: Could you describe the organisation of the building, is it sprawled out? Centralized?

P.M.: It used to be spread out, but now it is 3 joined buildings so you can walk

through it. Everything is centralized now, airconditioning etc. Initially it was three separate buildings and all servicing for it was different.

J.V.: Is it an all-inclusive resort?

P.M.: What do you mean by that?

J.V.: Let me ask in another way, what does the resort provide?

P.M.: Spa, a Panadar restaurant, a local restaurant inside, a pool. The area that it is in is like super chill, it is a beach side. Super chill, people tanning everything.

J.V.: So I see the resort functioning as a kind of island, how do you see that?

P.M.: Hmm no I see that different, because there is a lot of leisure things to do in Goa. Of course it is more leisure, that is why you have lots of things to do, and it is all inclusive. But because there is so much to do outside of the resort, people are more moving around etc. Its more like Bali. Like you have an active nightlife etc.

J.V.: Does the resort also have connections to these outside activities?

P.M.: No

J.V.: So it is not like you advertise for certain activities in the resort.

P.M.: I mean like, we help the guests out to find the things etc. But we are not actively involved in them no.

J.V.: Do you also host activities in or around the resort?

P.M.: No, not really. We do like fun Christmas events and stuff, but not much more no, just events.

J.V.: I am also interested in scheduling etc, for example, breakfast between this and this time, etc.

P.M.: Yes, so like breakfast is 7-10:30, for the rest, food is like all the time. After lunch it is pretty much open.

J.V.: It is also quite interested for me that you have these kind of fixed times in the resort that the visitor is allowed to do something or not, and through that in a way 'controls' the behavior of the visitor.

P.M.: No, not really, but I can see what you mean. Anywhere else, yes there is a lot of schedule time, but in India no. Because in India hospitality is key, so we don't restrict to anything, other than

like getting in the pool at night etc. Just for safety reasons.

J.V.: Did you also work there? In the hospitality for example?

P.M.: No

J.V.: Do you do any special things to set it out against other hotels and resorts nearby?

P.M.: So now no, but we used to host like weddings, because Goa used to be the number 1 destination for weddings. But since we renovated we cut all of that out because it is a lot on my staff, the late nights etc. But now that we are more 'mature' we took the executive decision to not do that anymore. So we host like parties for a 100 people max. So you talked about the renovation, but other than that, did anything of the resort change over time?

J.V.: No not really.

P.M.: So the project that we are doing is about the Fashion Industry... Ah!, so do you know Fashion TV?

J.V.: No

P.M.: FTV. So we used to host FTV parties and they used to have catwalks on top of my pool etc. But again after the renovation we stopped that, because there were too many people. What kind of television program is that?

J.V.: Do they do shows? Or ...

P.M.: Yes, they show host... They are like the channel/platform for all things fashion.

J.V.: So the resort was the background for that.

P.M.: Yes. So they used to do their new years eve party with us.

J.V.: Were there any others like this?

P.M.: No just that one.

J.V.: Was it a dedicated event space, or just in the pool area?

P.M.: We have no dedicated event space, it was just the pool area.

J.V.: Is the resort set up so that it frames this area or is it more spread out.

P.M.: It is just an open lawn that touches the beach.

J.V.: Is there a star rating system in

India?

P.M.: Yes, there is. We come in in like 3,5/4 stars.

J.V.: So did you upgrade with the renovation?

P.M.: Yes, we upgraded, from 3 to 4 star.

J.V.: I suppose that there is a document with rules or a point system?

P.M.: Yes, so you have to have a gym... you have to have certain services to get to the next star. For example to go to 5 stars we would need to have little boutique spaces where people could set up shop. Which we don't have, so this is why we don't have 5 stars, we don't want that.

J.V.: Boutique spaces as in small shops in the resort?

P.M.: Small shops yes.

J.V.: And why would you not want that? Does it change the atmosphere?

P.M.: Yes, we have the guests that come etc. so it is more of a homely atmosphere.

J.V.: That's interesting, because from the outside looking, the star system would always drive the resorts to get more stars.

P.M.: Yes, and also it is different. You have to maintain in a very different way if you are a place with a different amount of stars. There is a huge difference between the 5 star and the 7 star.

J.V.: 7-star? How many can you get?

P.M.: It is up to 5 stars, and the 7 is deluxe.

J.V.: Can you describe how the guest arrive at the resort, is it usually by car? What do they see first?

P.M.: They arrive by car or bus, and see my main gate first. Ill send you pictures because it is difficult to explain.

J.V.: Yes that would be nice. So they drive through the main gate and then they go to the...? Lobby?

P.M.: Yes then they go to the lobby

J.V.: Did you rethink this during the renovation?

P.M.: Yes it is standard practise, right,

to have a lobby.

J.V.: As opposed to before the renovation, did you change anything of how the visitors enters etc.

P.M.: No, no, because all of that is standard.

J.V.: Standard in what way?

P.M.: Its just the lobby.

J.V.: So you said the resort is now much more efficiently set up, because of the centralization of services. What is the relation between the service space/ back of house and where the guests are allowed to be.

P.M.: It is not very hidden or something, but it is a separate entrance yes.

J.V.: Is that all centralized in one building now or do you have multiple spaces for that?

P.M.: Its all centralized in one building now, because the whole facility is one now.

J.V.: What kind of products do visitors get in you resort?

P.M.: All of that I can ask to my manager.

J.V.: Do you collaborate with another company for that?

P.M.: No collaboration, we have only done it. I have done it.

J.V.: Who chooses these products?

P.M.: Me, yes me.

P.M.: But lets talk more if you want on another call, because I am on my way out. You can send me some more questions online that I can answers.

J.V.: Oke that's fine! Thank you very much!

1. Dolezal, Luna. 'Shame, Vulnerability and Belonging: Reconsidering Sartre's Account of Shame'. *Human Studies* 40, no. 3 (2017): 421–38.

A literary study on Sartre's account in "Being and Nothingness" arguing that "shame is not merely about painful awareness of one's flaws or transgressions with reference to norms and others, but about a deeper layer of relationality through our bodily vulnerability."

2. Grey, Fred. *Designing the Seaside: Architecture, Society and Nature*. Reaktion, 2006.

Gives an overview on the history of seaside architecture and culture, exploring the changing attitudes towards shoreline vacations.

3. Kämmerer, Annette. 'The Scientific Underpinnings and Impacts of Shame'. *Scientific American*, 2019. <https://www.scientificamerican.com/article/the-scientific-underpinnings-and-impacts-of-shame/>.

A scientific article about the underpinnings and impacts of shame, stating "People who feel shame readily are at risk for depression and anxiety disorders."

4. Laing, Olivia. *Everybody - A Book About Freedom*. First American Edition. New York, NY: Norton & Company, 2021.

Book about the long struggle for bodily freedom, using the life of the renegade psychoanalyst Wilhelm Reich to explore gay rights and sexual liberation, feminism, and the civil rights movement.

5. Lawson, Fred. *Hotels & Resorts*. Butterworth Architecture, 1995.

Book providing a complete guide to the development of hotels and resorts.

6. Listening to Shame. Talk. TED2012, 2012.

TEDtalk in which Brené Brown states that shame is an unspoken epidemic and the secret behind many forms of broken behavior. She explores what can happen if people confront their shame head-on.

7. Mayeaux, Stephen. '17th Century Wardrobe Regulation in the Kingdom of Spain'. In *Custodia Legis*, 2022. <https://blogs.loc.gov/law/2022/02/17th-century-wardrobe-regulation-in-the-kingdom-of-spain/#:~:text=Spain%27s%20Royal%20Order%20on%20wardrobe,and%20possessing%20gold%20or%20silver>.

Article on Spanish wardrobe restrictions or sumptuary laws

8. McClendon, Emma. 'The Body: Fashion and Physique'. The Museum at FIT, 2018. <https://www.fitnyc.edu/museum/exhibitions/the-body-fashion-physique.php>.

Description of an exhibition about the complex history of the 'ideal' fashion body and the variety of body shapes that have been considered fashionable from the eighteenth century to the present.

9. Paris Is Burning. Documentary, 1990.

Documentary on Ballroom culture in New York in the late 1980s.

10. R. Munt, Sally. *Queer Attachments - The Cultural Politics of Shame*. Hampshire, UK: Ashgate Publishing Limited, 2007.

Book about shame in different cultures and historical periods, challenging the reader to think about the queerly creative proclivities of shame.

11. Sennett, Richard. *The Fall of Public Man*. New York ; London: W.W. Norton, 1976.

Book examining the growing imbalance between the private and the public experience.

12. Strike a Pose. Documentary. NTR, 2022.

Documentary about the dancers of Madonna's Blond Ambition Tour. About conquering shame.

13. Tolles, Bryant, F. *Resort Hotels of the Adirondacks: The Architecture of a Summer Paradise, 1850-1950*. Lebanon, NH: University Press of New England, 2003.

Book about the birth of a leisure world

centered in the resorts of New York's Adirondacks during the 1850s.

14. Vestoj. 'On Fashion and Shame', 2012. <http://vestoj.com/issues/issue-three-on-fashion-and-shame/>.

An issue about shame in fashion, from Vestoj—a platform for critical thinking in fashion.

15. Warren, Carol. 'Pride, Shame and Stigma in Private Spaces'. *Enthnography* 11, no. 3 (2010): 425–42.

A scientific article about spatial implications of shame.

16. Werf, Adriënné van der. 'Resorts as Exhibitions, Exhibitions as Resorts'. Adriënné van der Werf, 2020. <https://adriennevanderwerf.com/Resorts-as-exhibitions-exhibitions-as-resorts>.

An article outlining the resort as heterotopia.

Description

This contribution proposes an all-inclusive Valencian beachside resort, The Standard Resort, a microcosm of society in which both guests and designers in residence immerse themselves in an enclosed and fully regulated environment. During their stay, guests, their bodies, and their resort-provided outfits are on full display for everyone within spaces of simultaneous performance and spectating. This resort—an escape from daily life for people of the Red Thread—serves as a testing ground for the recalibration of clothing norms and body standards.

In 2040, increased leisure time encourages people to break away from their daily routines and seek out opportunities to experiment with social behaviours. This is in response to the contemporary condition, in which people follow the through advertisement and standardization established fashion norms and impose these norms on other people, homogenizing social contact in public space.

Examining how fashion norms are dictated through the design, programming, and marketing of space, the resort consists of two opposite worlds. The standardized structure accommodates the stylistically conventional guestrooms and facilities that dictate known dress codes. In contrast, the ballroom -sited in a former wine storage facility- is a constructed disorder that blurs these conventions, allowing designers and consumers to let go of their shame and challenge and redefine fashion norms. Having fulfilled a 3-month residency testing and learning from this context, designers are granted the Shameless certification.

Propositions

1. Fast fashion controls and homogenizes people's social behaviour in public space, as people follow the through advertisement and standardization established fashion and body norms and impose these norms on other people.
2. Fashion norms are dictated through the design, programming, and marketing of space, influencing what types of bodies and fashion are considered appropriate in that space.
3. Automation of labour will increase leisure time in 2040, enabling and encouraging people to break away from their daily routines, seek out social centres, and take charge of their social life.
4. The performative spaces of the all-inclusive beach resort, which serves as a microcosm of society and social condenser, are the ideal place to prototype, alter and test fashion products and actively involve the consumer in these processes.
5. Removed from the outside world, the beach resort's mixture of familiar and unfamiliar, conventional and unconventional, and shamed and shameless spaces, allows both consumers and producers to let go of their preconceived standards and rethink fashion norms.

Shameless

“Shameless” certifies individuals that have fulfilled a three-month residency in which they -in close contact to the consumer- are empowered to rethink fashion and body norms and design accordingly.

The certification requires a design atelier situated within an enclosed social condenser that is used as testing ground by both the consumer and the designer, ensuring a short feedback loop. The testing ground should reside outside of daily life and the fashion norms that come with it, revolve around spaces to see and be seen, and contain both normative as well as subversive spaces.

The “Shameless” certification enables and stimulates a rethinking of fashion and body norms, and reconfigures the relation between the designer and consumer, thereby moving away from the deep-rooted consumption patterns established by the fast-fashion industry.



Fashion House Valencia

Fashion House Valencia has granted the FH certification warrant to

Shameless

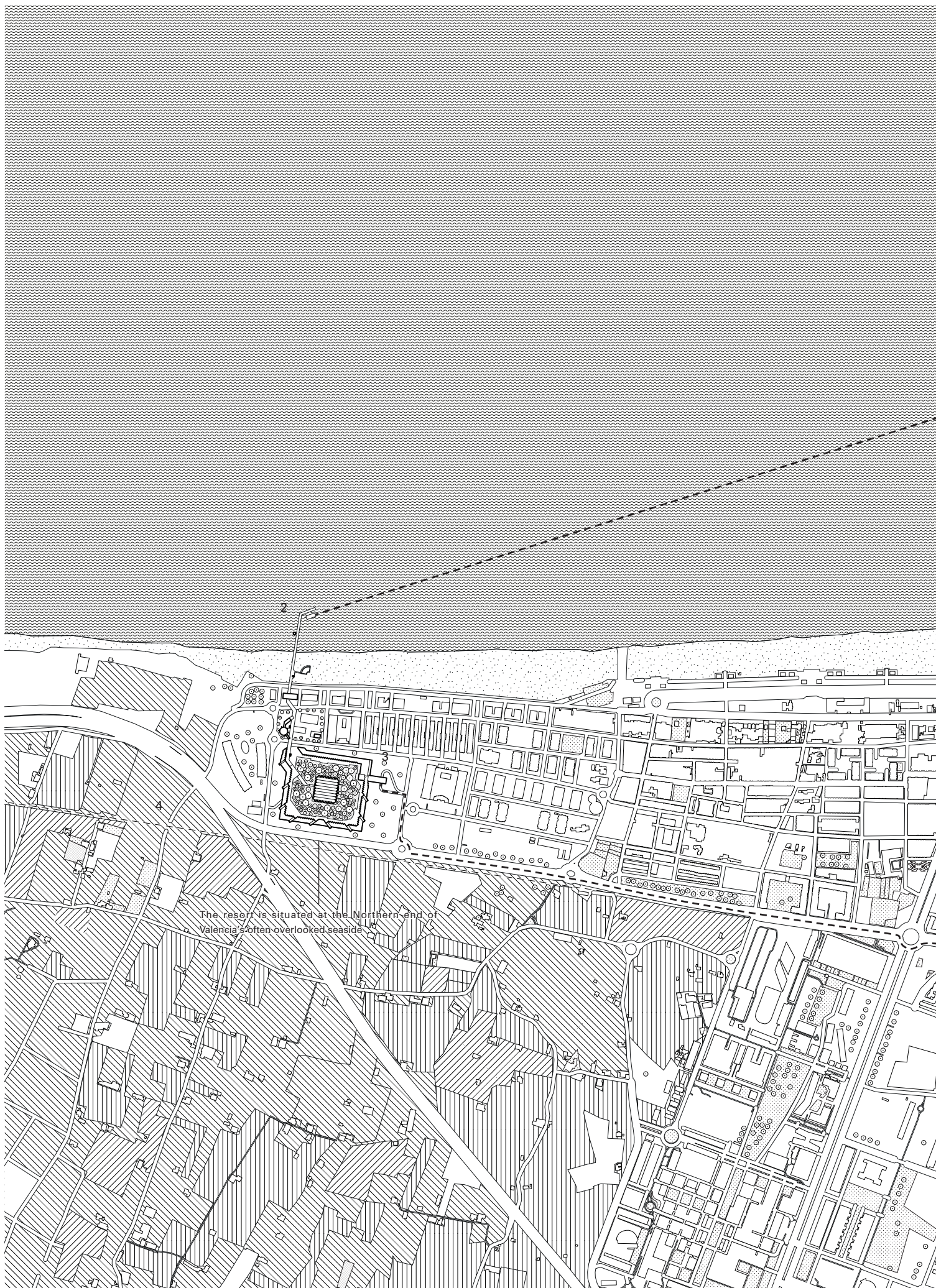
This is to certify that, based on the relevant documentation provided by the company, the materials and operations used for the product or service has been produced in accordance with discretionary standards which are recognized by Fashion House. Compliance with the standard has been audited and monitored systematically under responsibility of Fashion House [CityName] and the Red Thread.

This certificate is granted to *The Standard Resort* trading under the title stated above and empowers the holder to display the certification warrant in connection with the business but does not carry the right to make use of the warrant as a trademark. The certificate is strictly personal to the Holder and will become void and must be returned to Fashion House in any of the circumstances when it is revoked.

Given under Fashion House Valencia this *twenty third* day of
September 2040 in the fourth year of the Fashion House

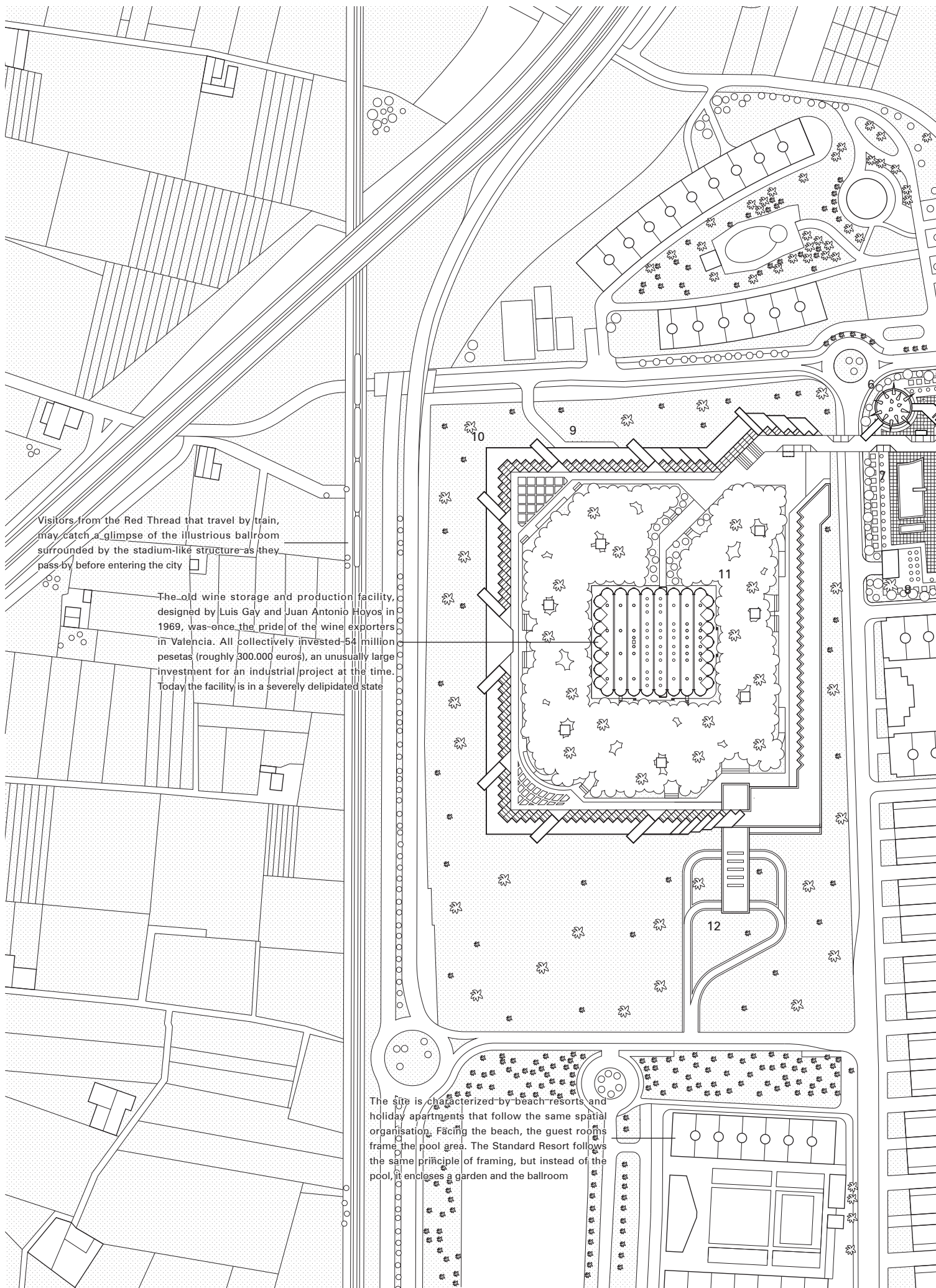
Fashion House Valencia





The resort is situated at the Northern end of
Valencia's often overlooked seaside

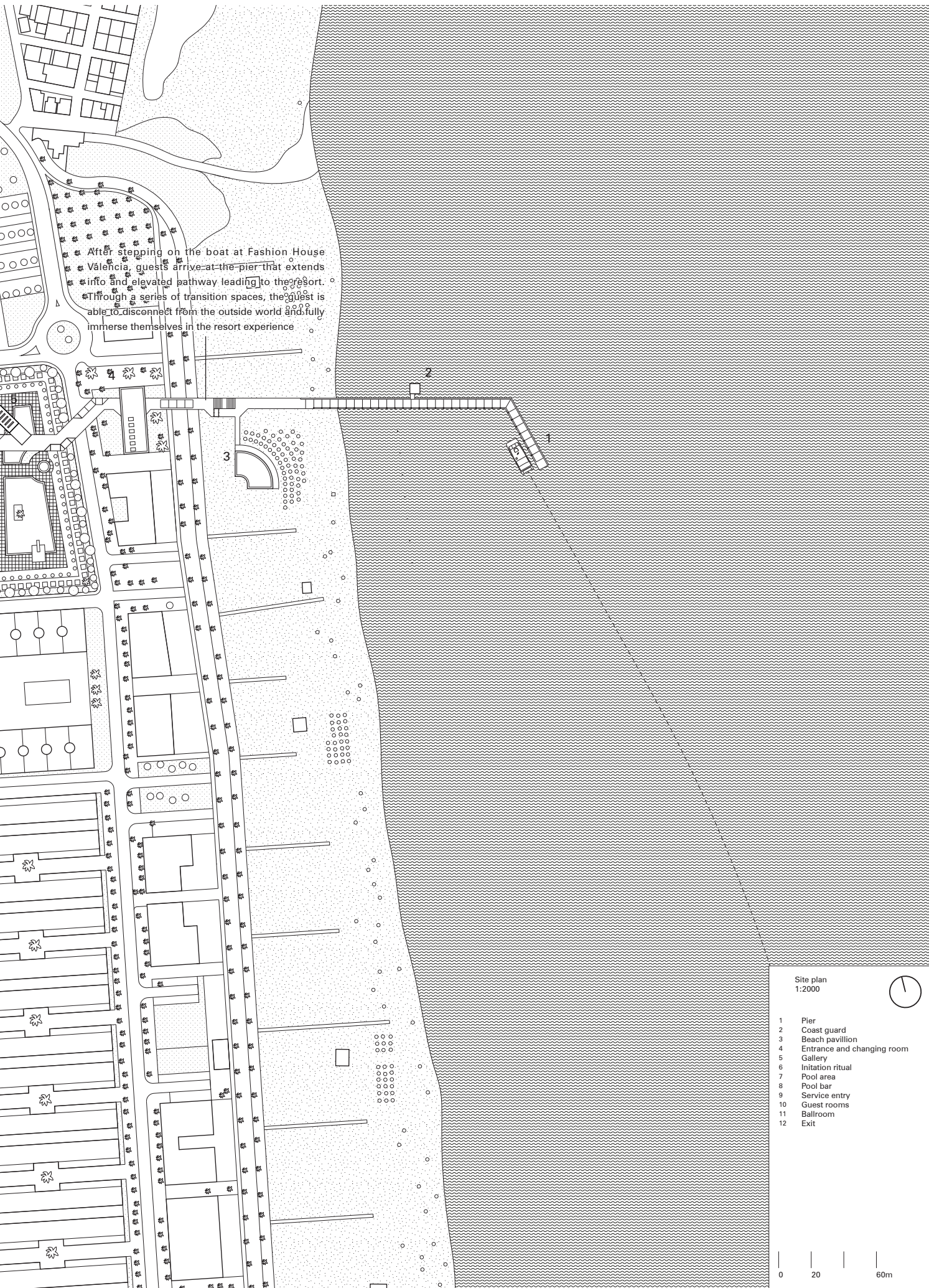


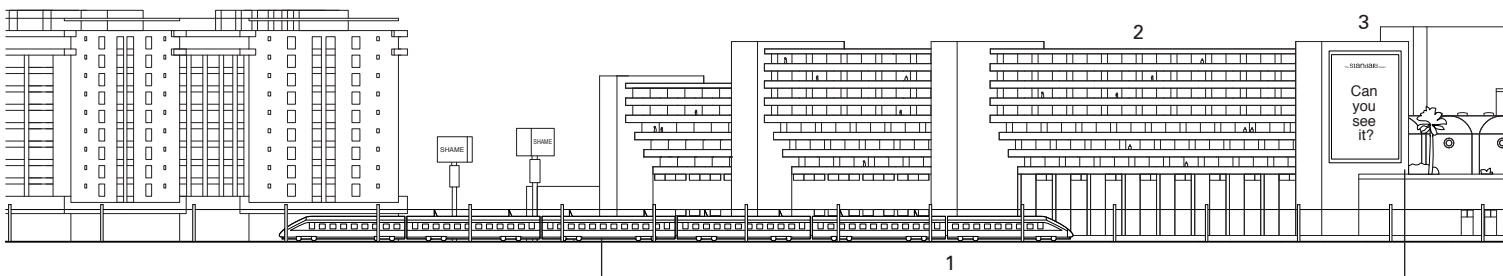


Visitors from the Red Thread that travel by train, may catch a glimpse of the illustrious ballroom surrounded by the stadium-like structure as they pass by before entering the city

The old wine storage and production facility, designed by Luis Gay and Juan Antonio Hoyos in 1969, was once the pride of the wine exporters in Valencia. All collectively invested 54 million pesetas (roughly 300.000 euros), an unusually large investment for an industrial project at the time. Today the facility is in a severely delapidated state

The site is characterized by beach resorts and holiday apartments that follow the same spatial organisation. Facing the beach, the guest rooms frame the pool area. The Standard Resort follows the same principle of framing, but instead of the pool, it encloses a garden and the ballroom

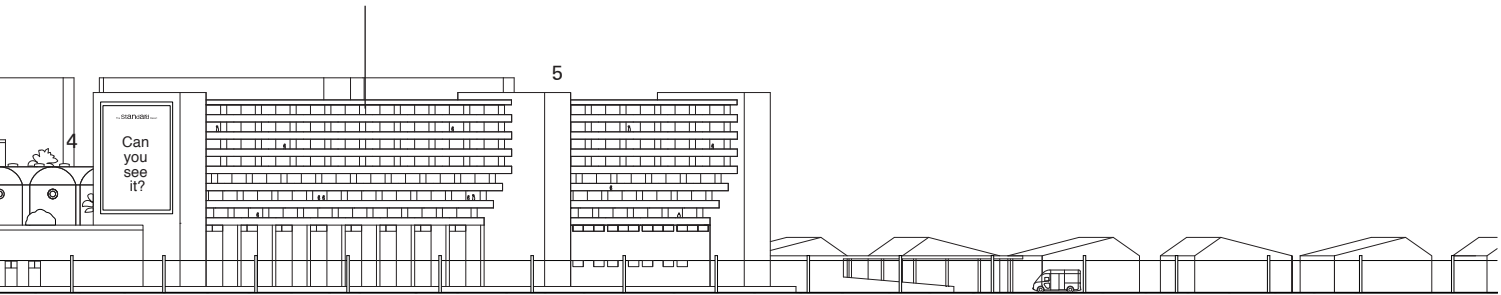




The high speed rail network that connects Valencia with the Northern part of the Red Thread

Visitors from the Red Thread that travel by train, may catch a glimpse of the illustrious ballroom surrounded by the stadium-like structure as they pass by before entering the city

The room corridors in the resort are located on the outside of the structure, providing guests with views of the world outside of the resort



West elevation
1:850

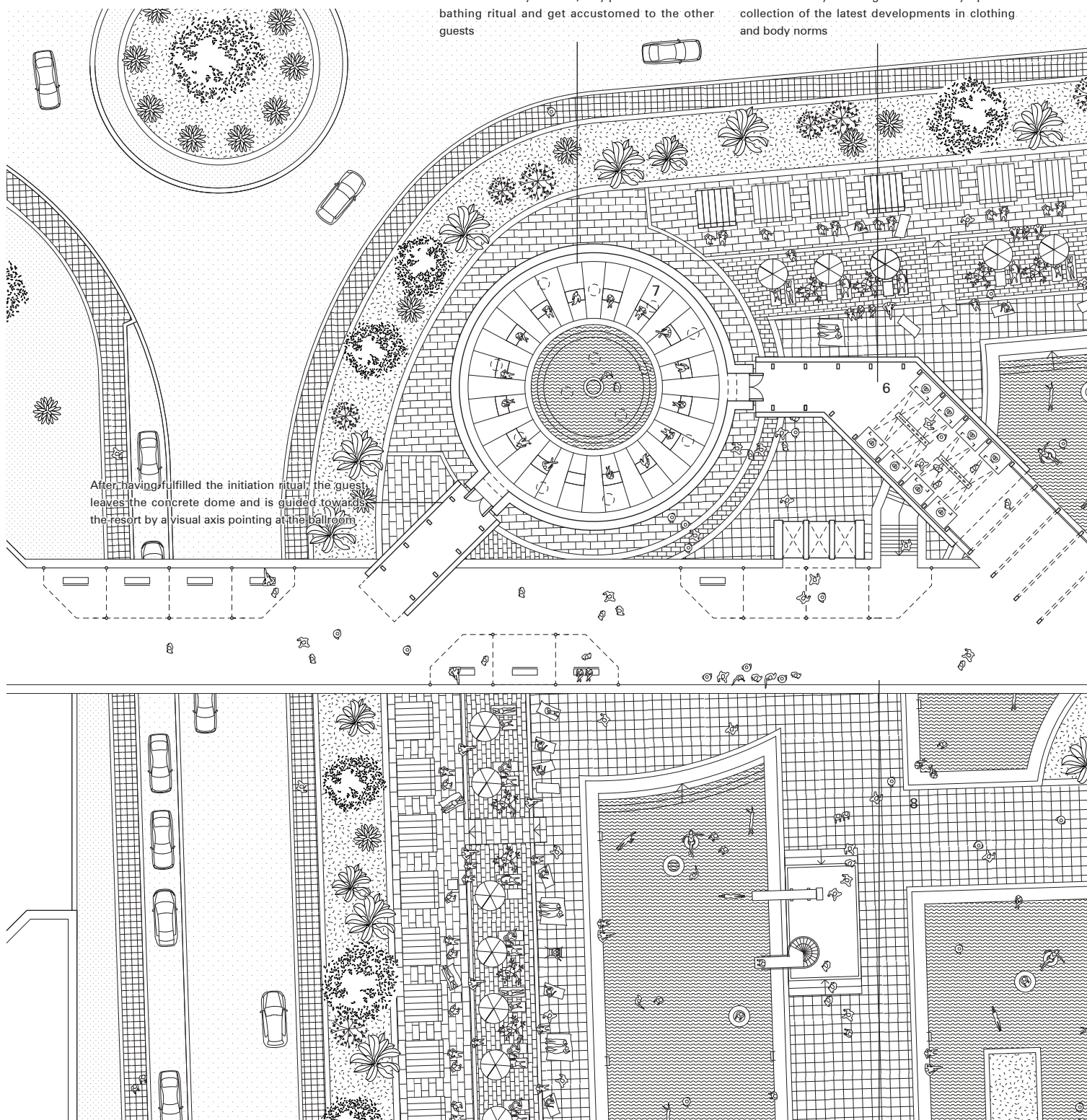
- 1 High speed rail network
- 2 Room corridors
- 3 LED-billboard
- 4 Ballroom
- 5 Circulation core

0 10 30m

In the second step of the entry sequence, guests undergo an initiation ritual in the intimate concrete dome. Guided by the staff, they perform a collective bathing ritual and get accustomed to the other guests

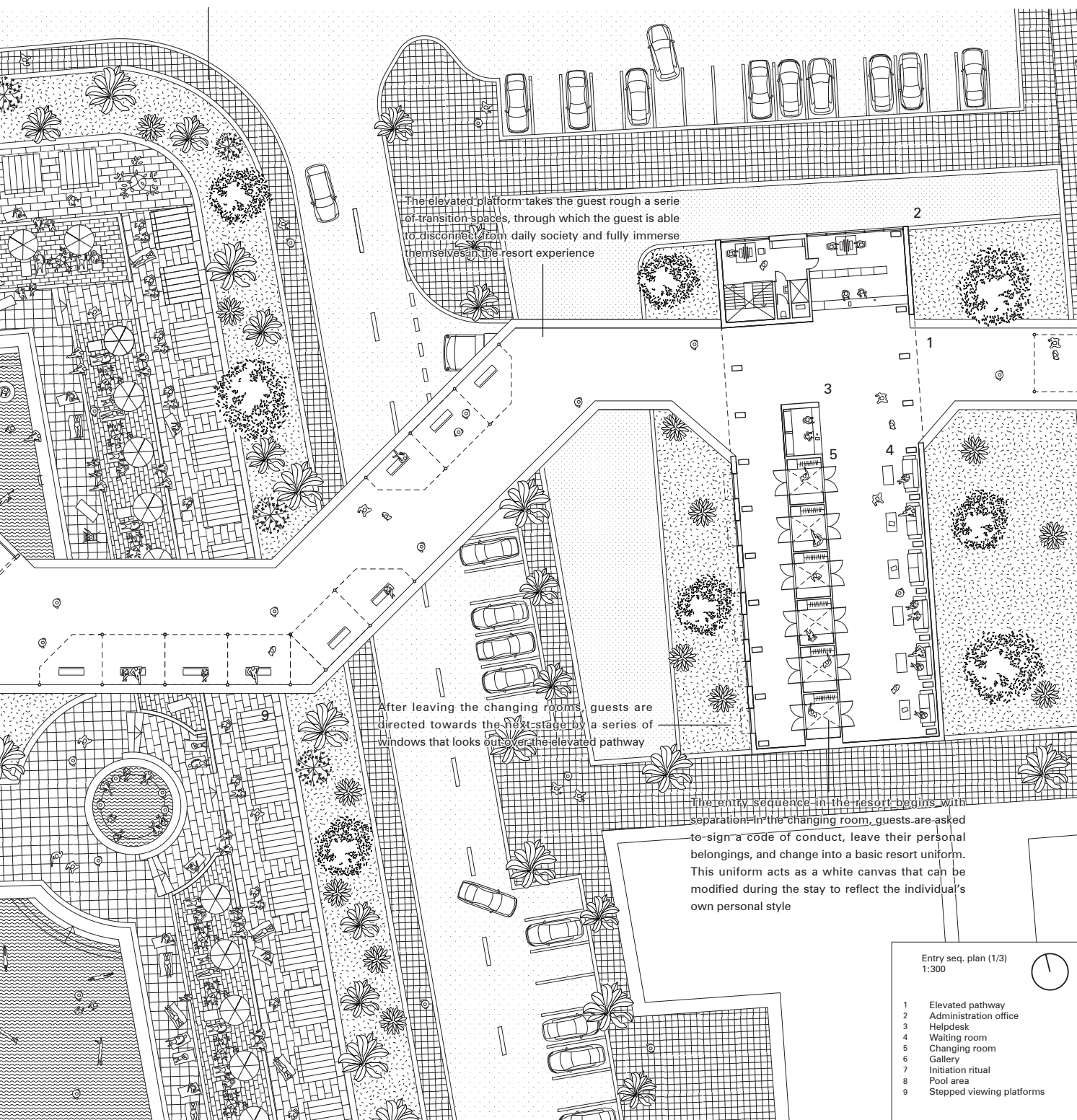
Before entering the concrete dome, guests pass the gallery. The gallery introduces the resort environment by showing a continuously updated collection of the latest developments in clothing and body norms

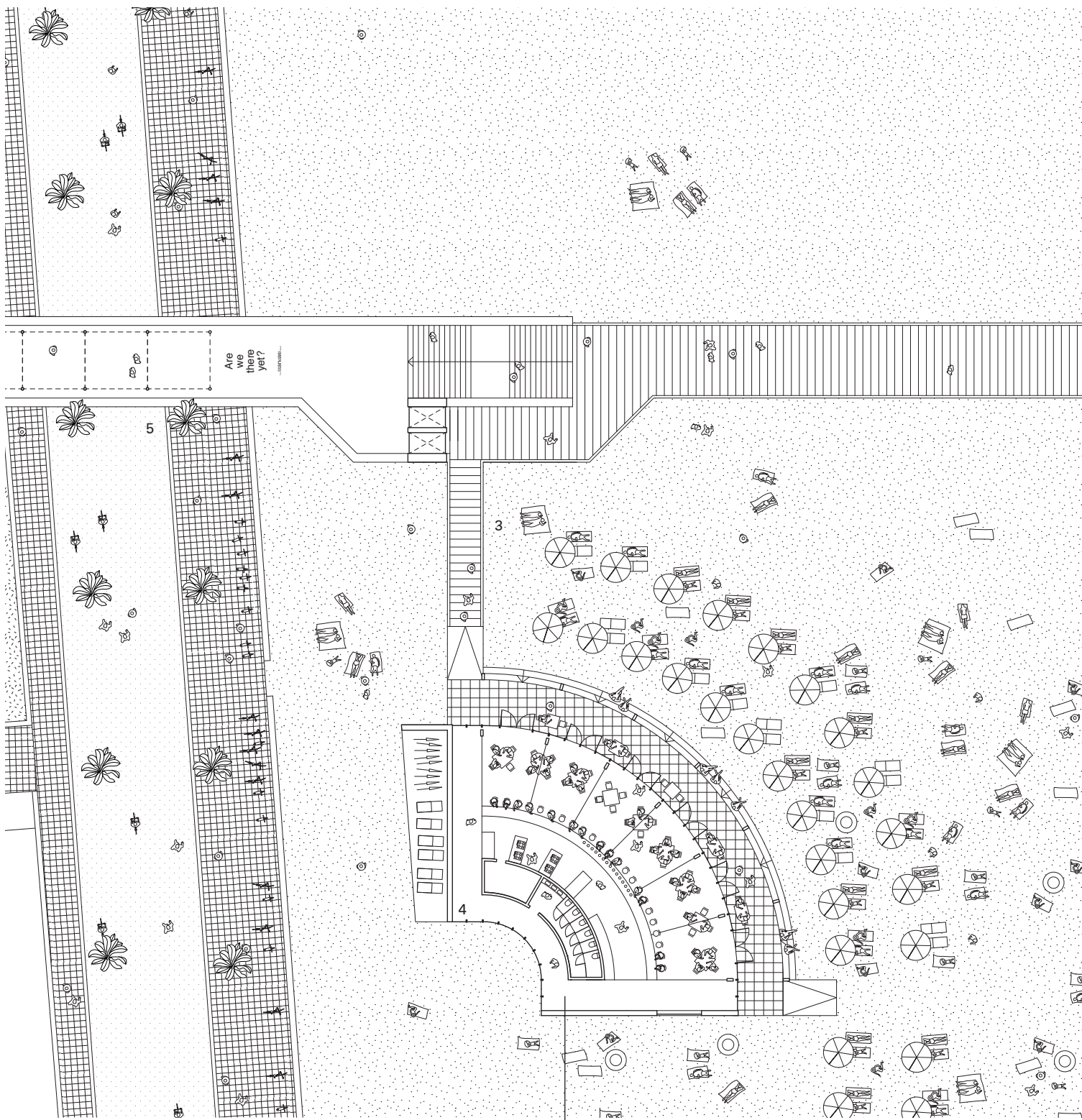
After having fulfilled the initiation ritual, the guest leaves the concrete dome and is guided towards the resort by a visual axis pointing at the ballroom



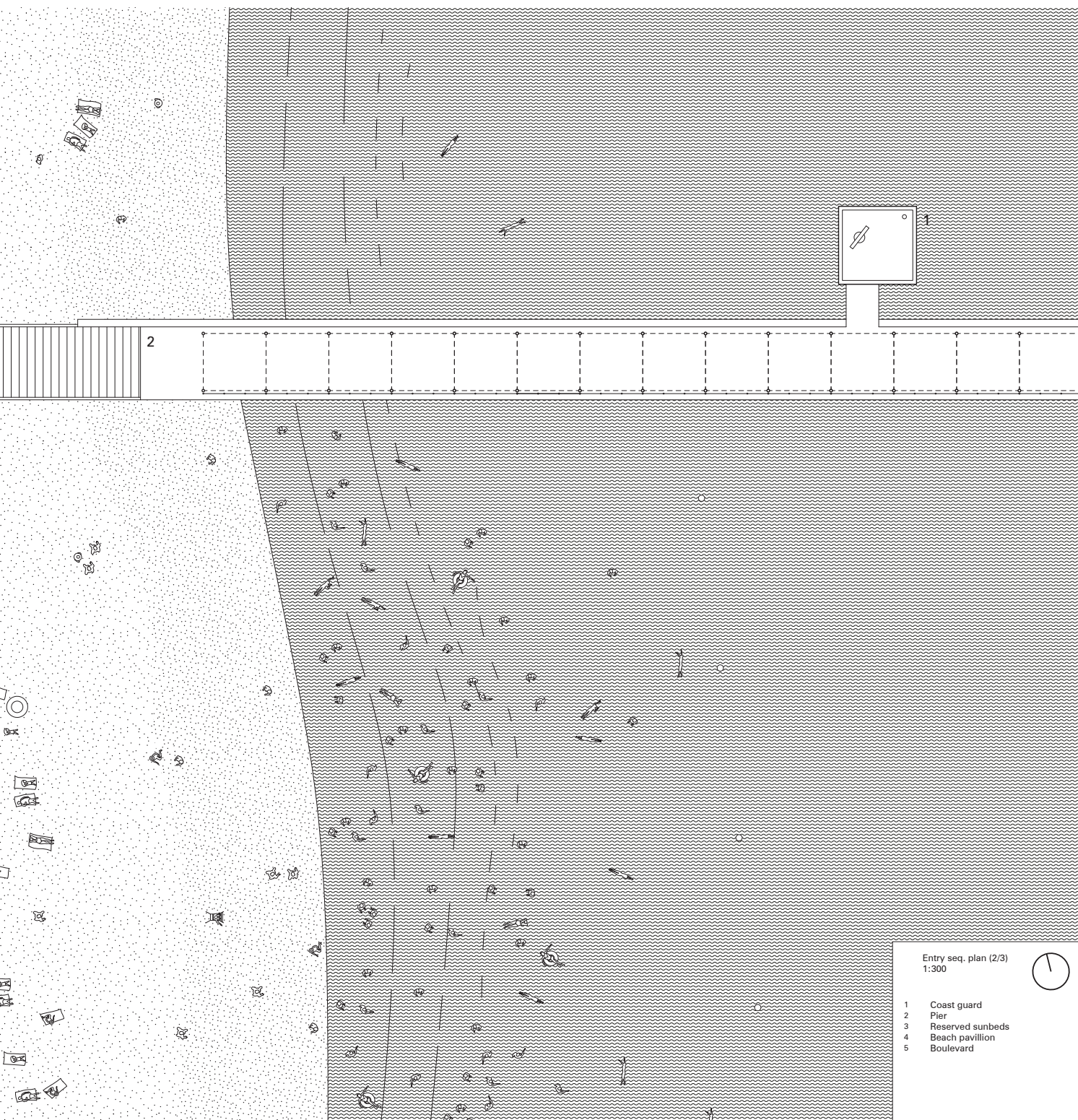
The elevated walkway leads guests to the beach. It contains several seating areas to look out over the activities that happen below, for example in the pool area

The pool area is enclosed by a stepped viewing platform, activating the performative aspect of pool activities





The beach pavillion and the pier frame a piece of beach that is reserved for the guests. From the pavillion, guests can look at the newly arriving guests that get off the boat at the pier

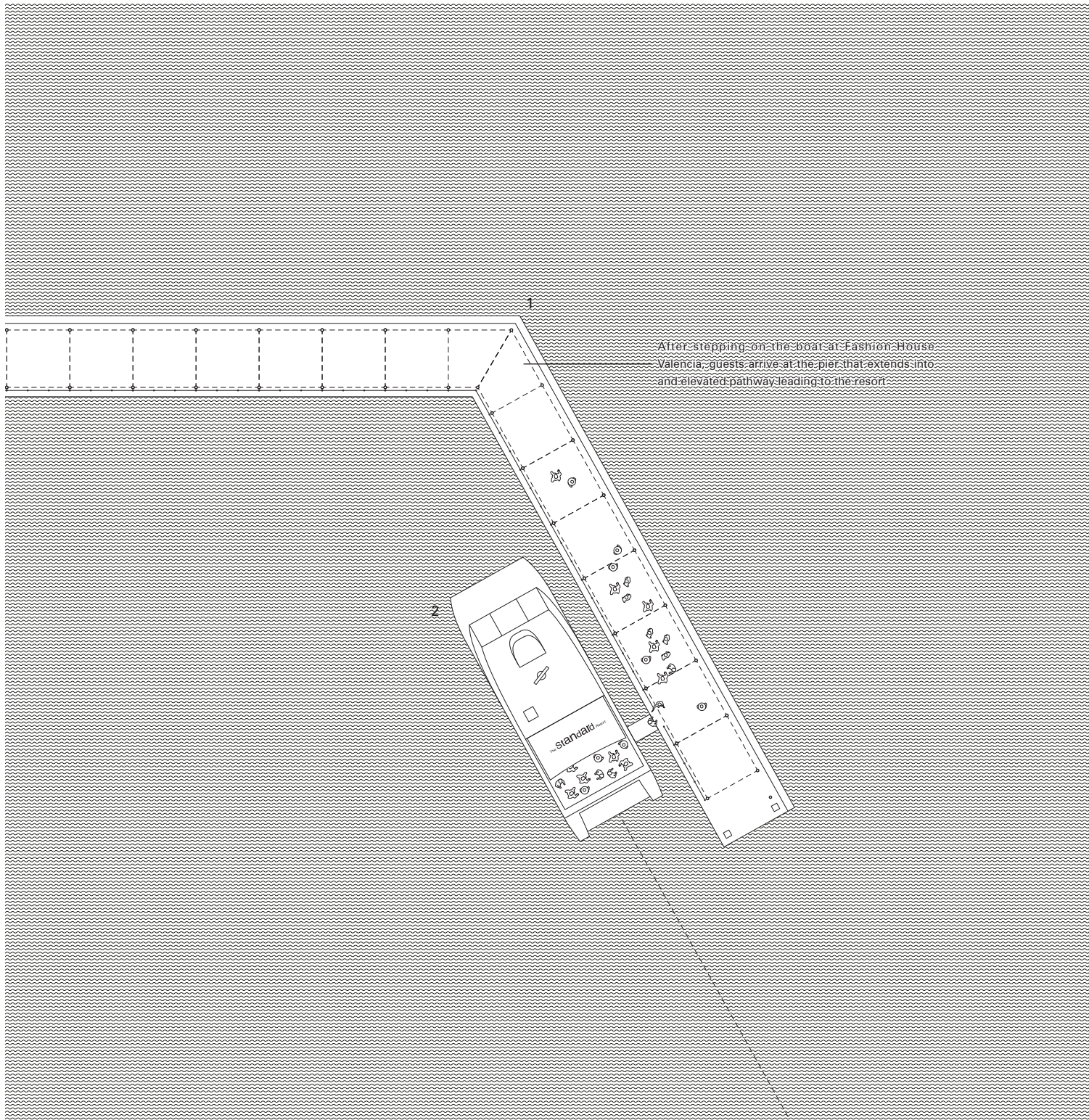


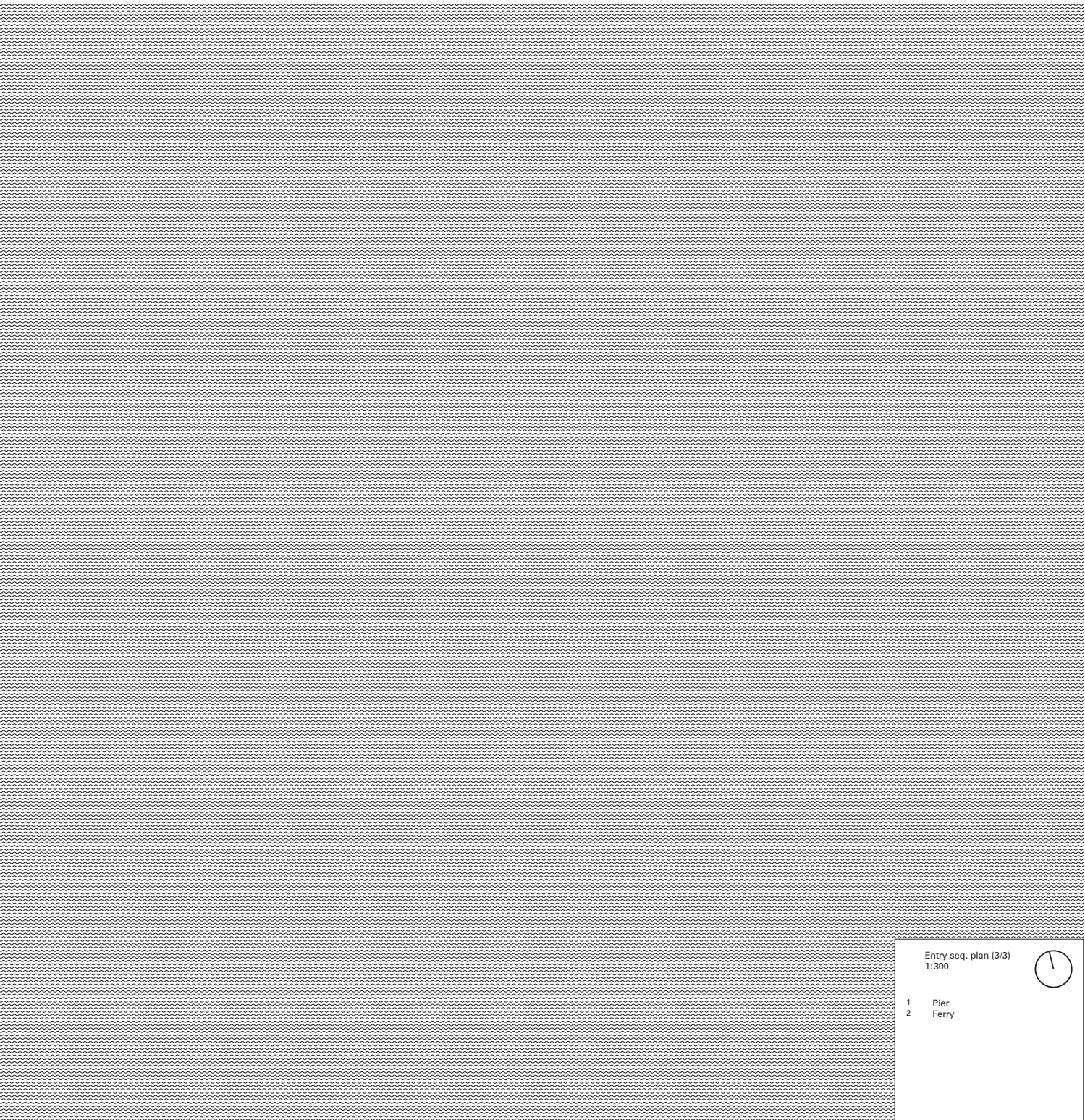
Entry seq. plan (2/3)
1:300



- 1 Coast guard
- 2 Pier
- 3 Reserved sunbeds
- 4 Beach pavilion
- 5 Boulevard

0 2,5 10 m



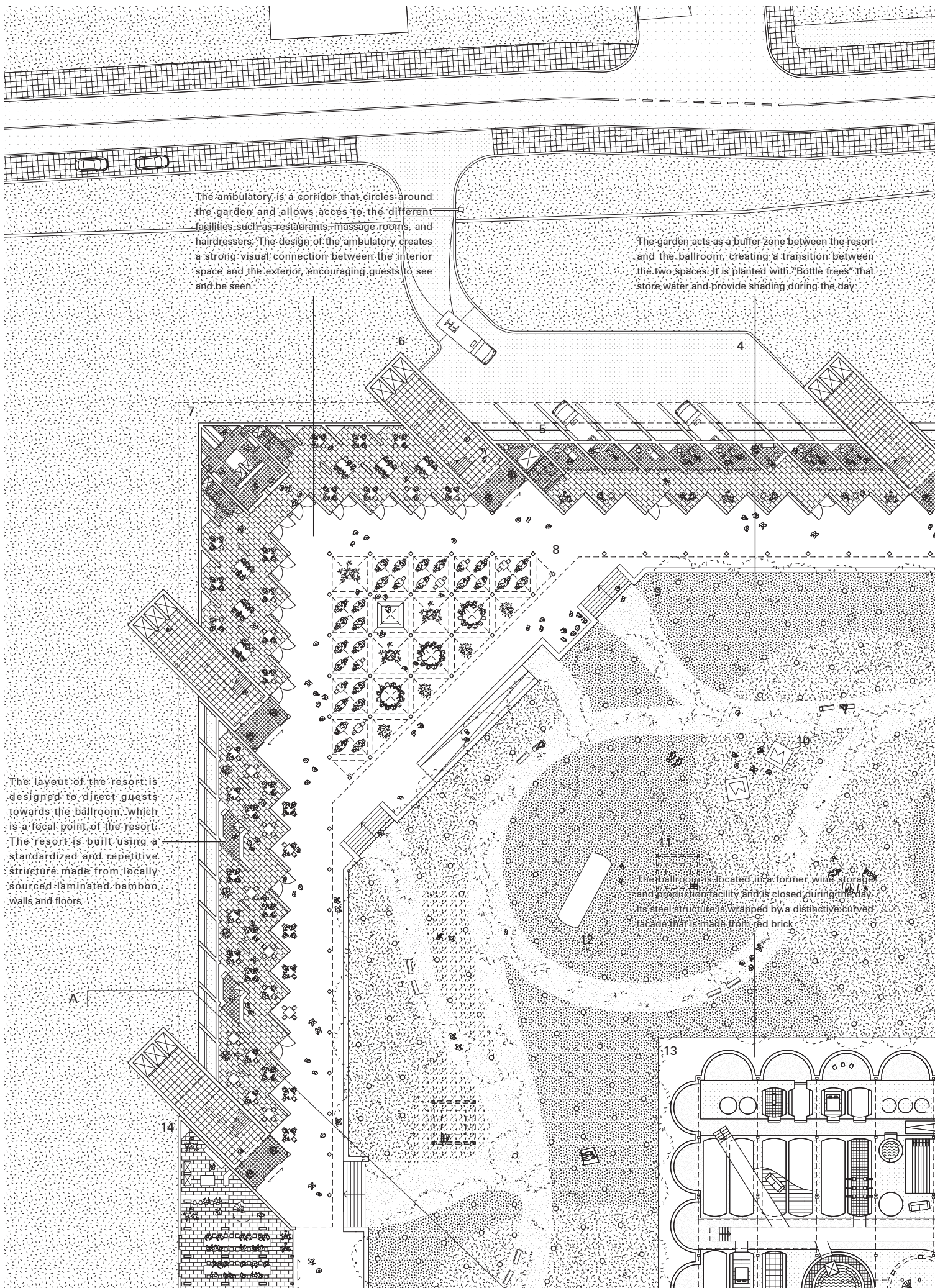


Entry seq. plan (3/3)
1:300



- 1 Pier
- 2 Ferry

0 2,5 10 m

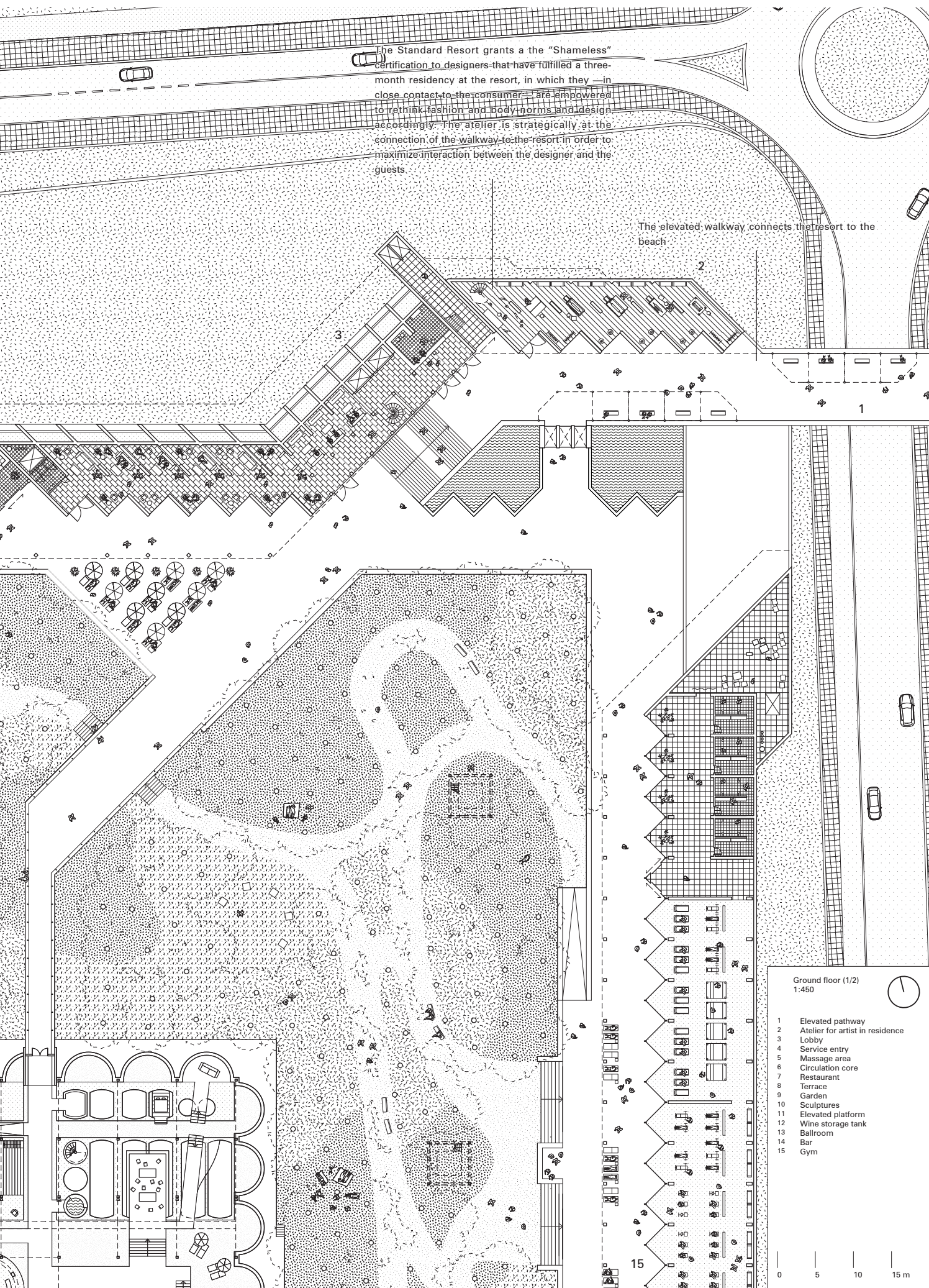


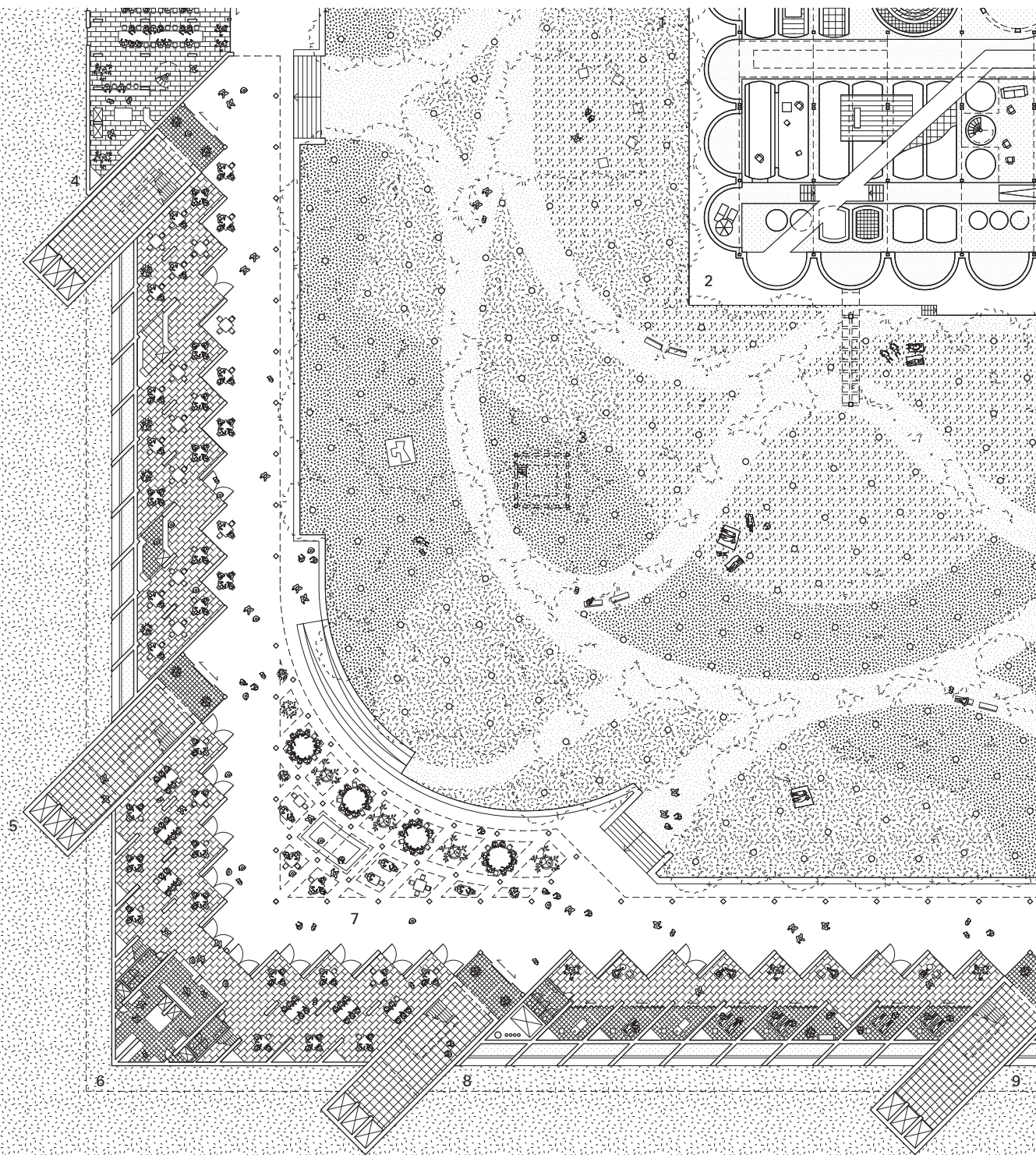
The ambulatory is a corridor that circles around the garden and allows access to the different facilities such as restaurants, massage rooms, and hairdressers. The design of the ambulatory creates a strong visual connection between the interior space and the exterior, encouraging guests to see and be seen.

The garden acts as a buffer zone between the resort and the ballroom, creating a transition between the two spaces. It is planted with "Bottle trees" that store water and provide shading during the day.

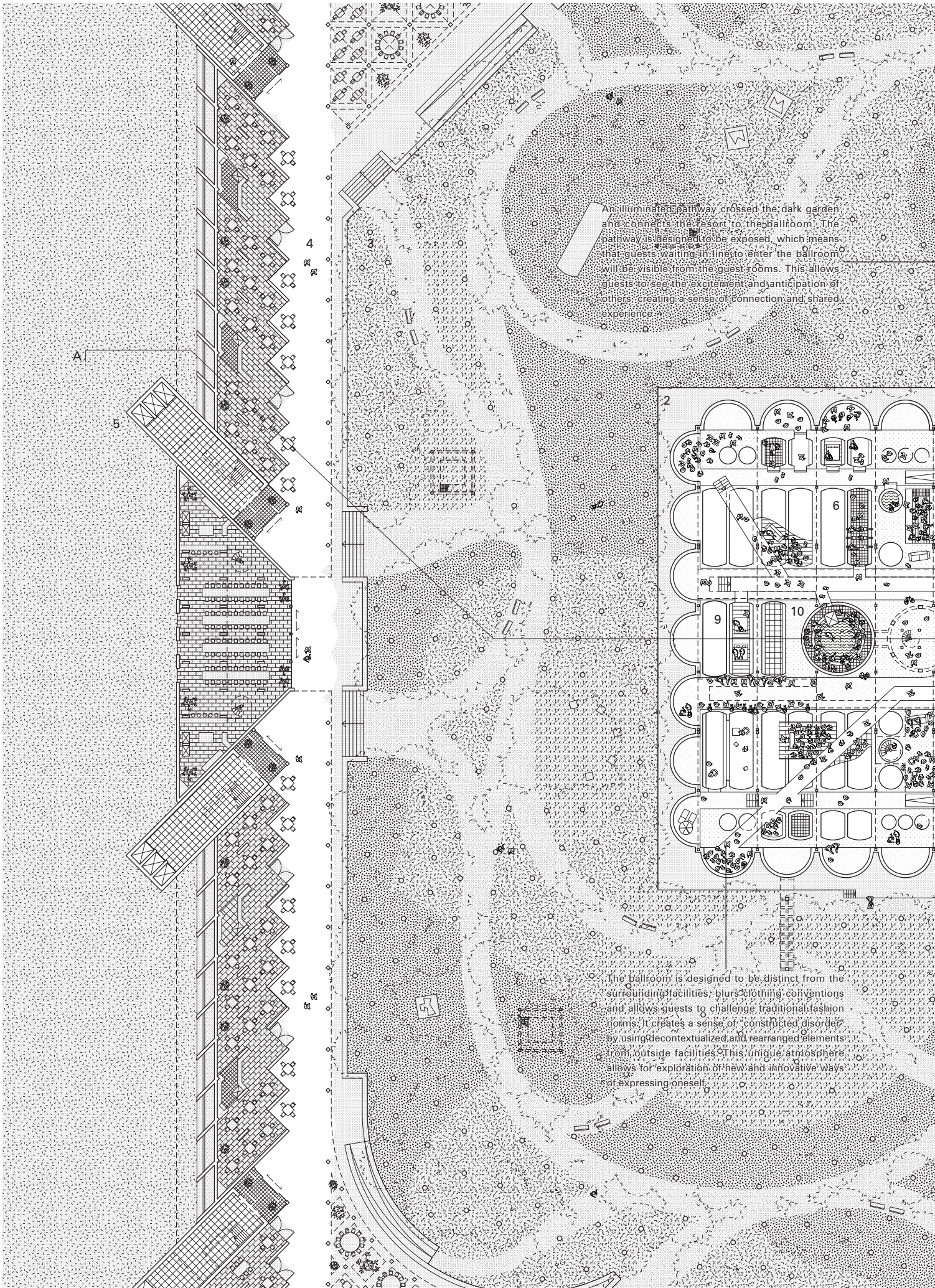
The layout of the resort is designed to direct guests towards the ballroom, which is a focal point of the resort. The resort is built using a standardized and repetitive structure made from locally sourced laminated bamboo walls and floors.

The ballroom is located in a former wine storage and production facility and is closed during the day. Its steel structure is wrapped by a distinctive curved facade that is made from red brick.



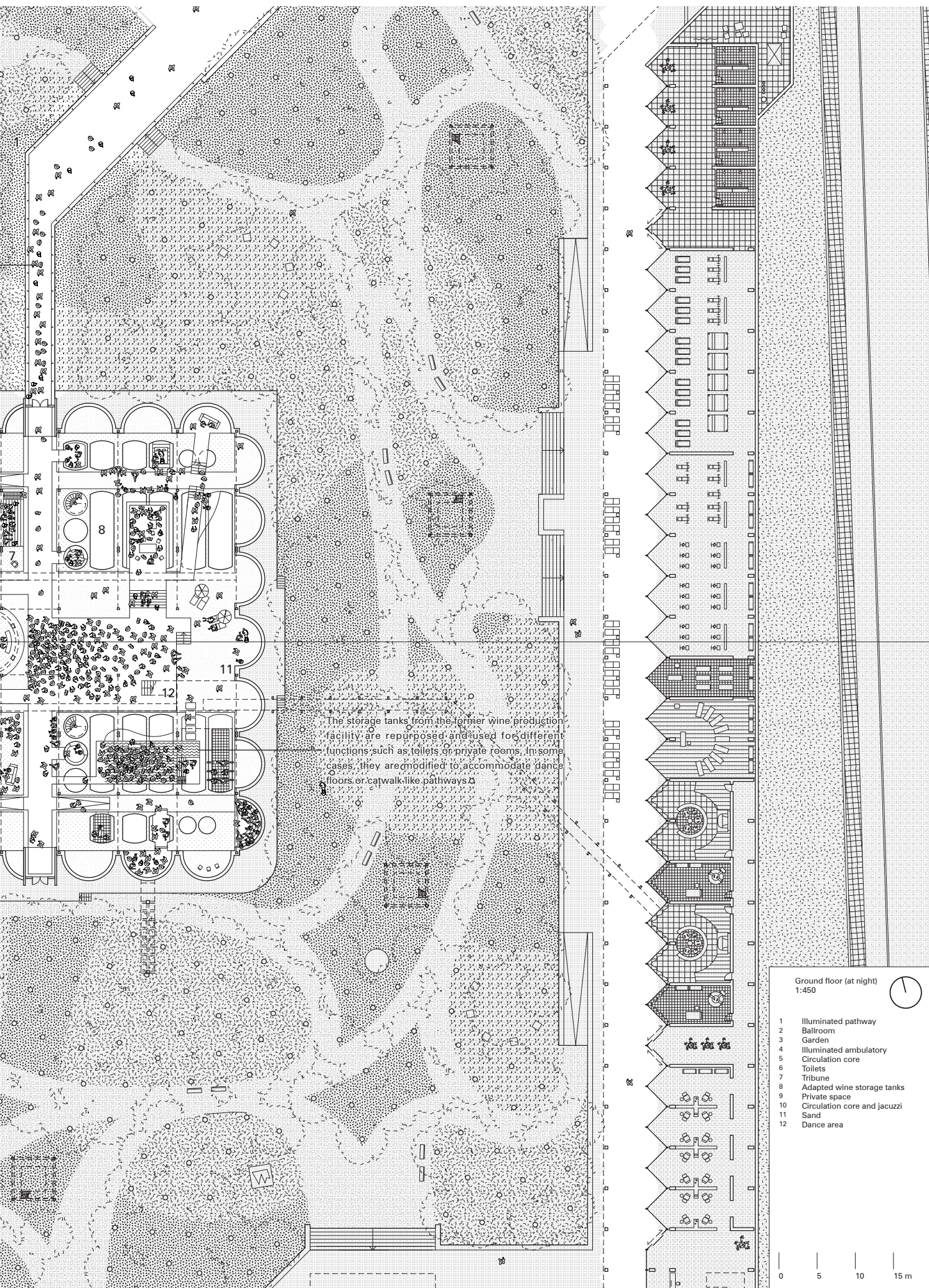


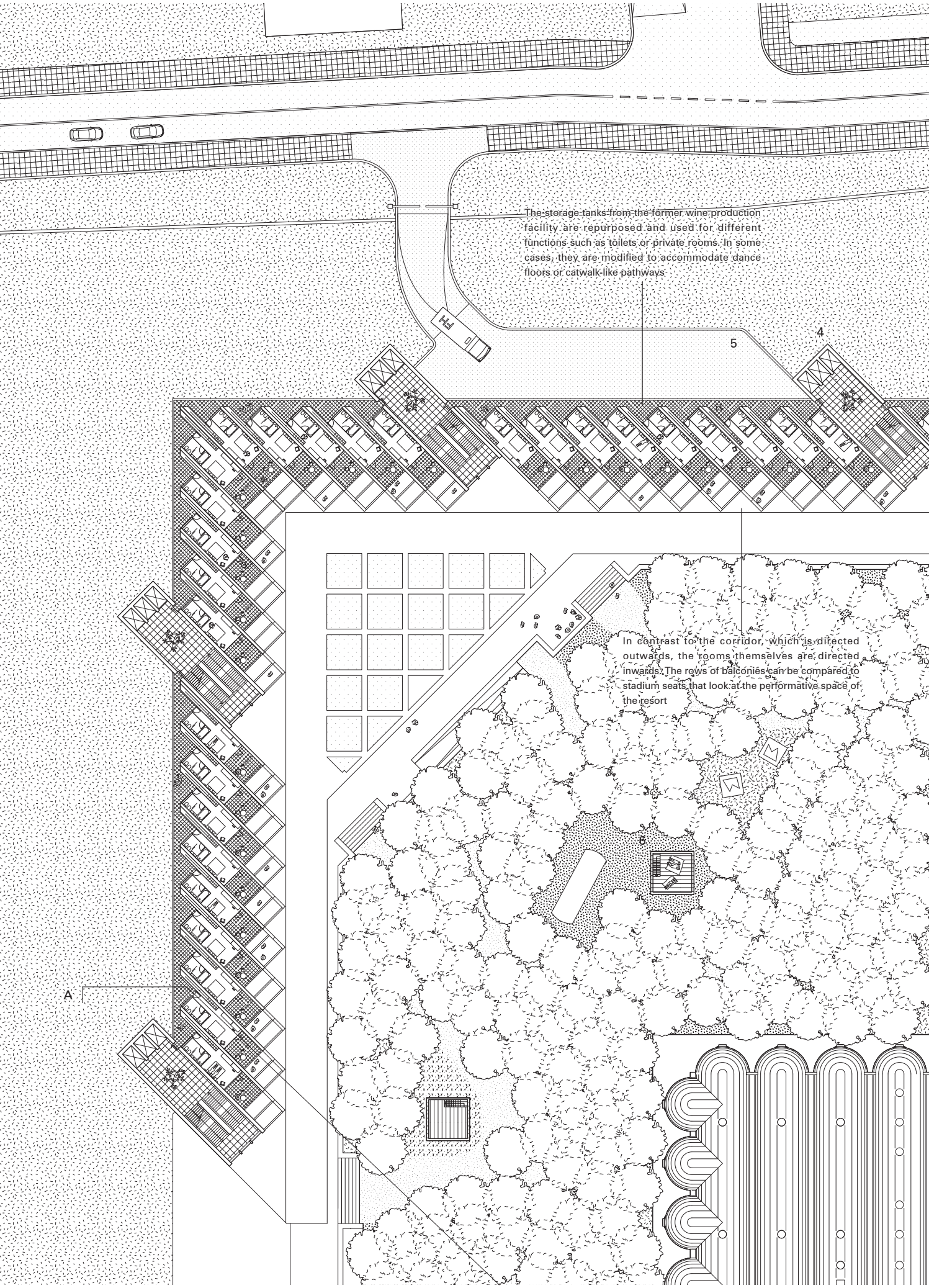
Upon exiting the resort, guests are reunited with their personal belongings in the changing rooms. This process marks the end of the resort experience and allows guests to transition back to their everyday lives.

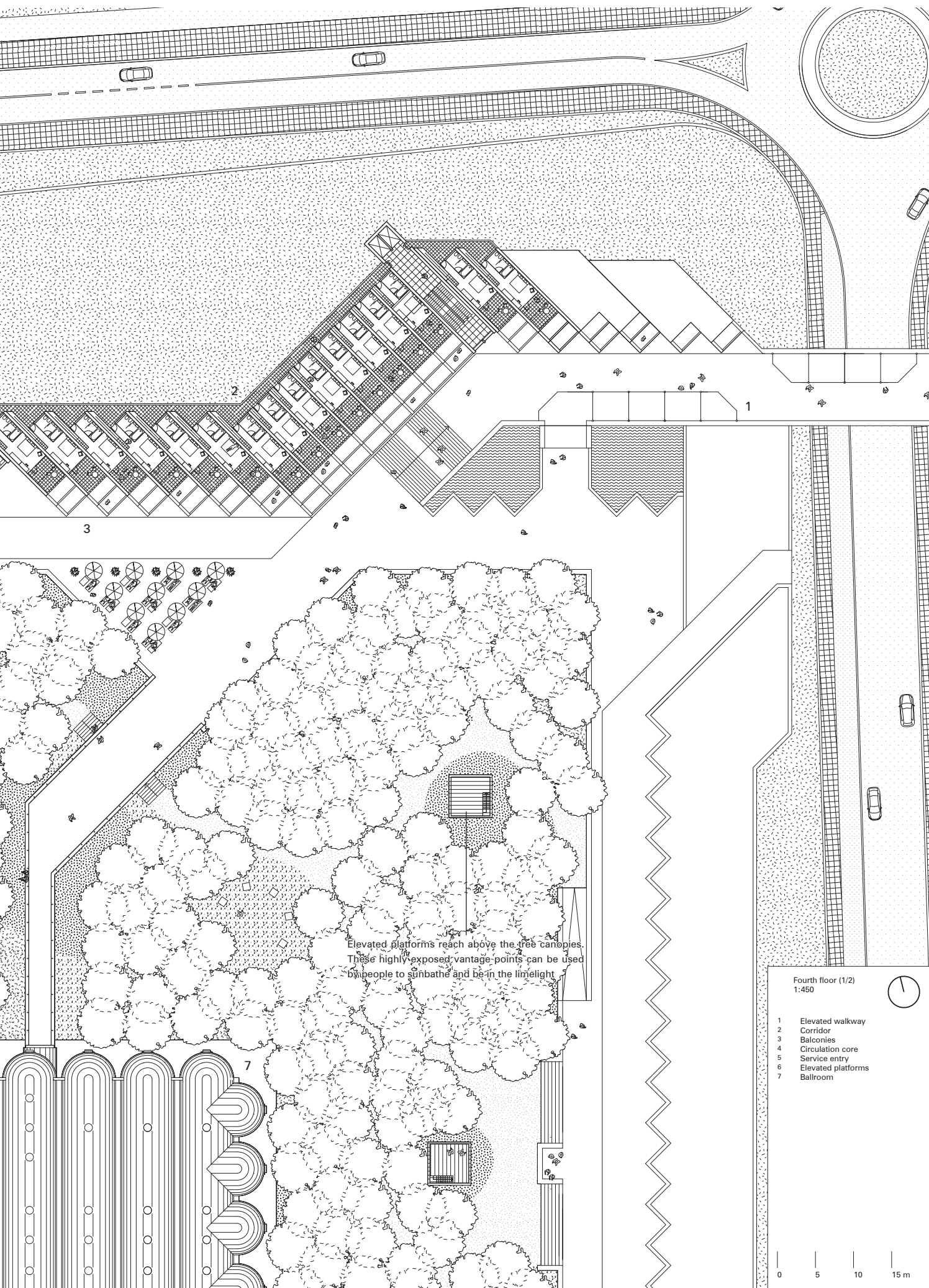


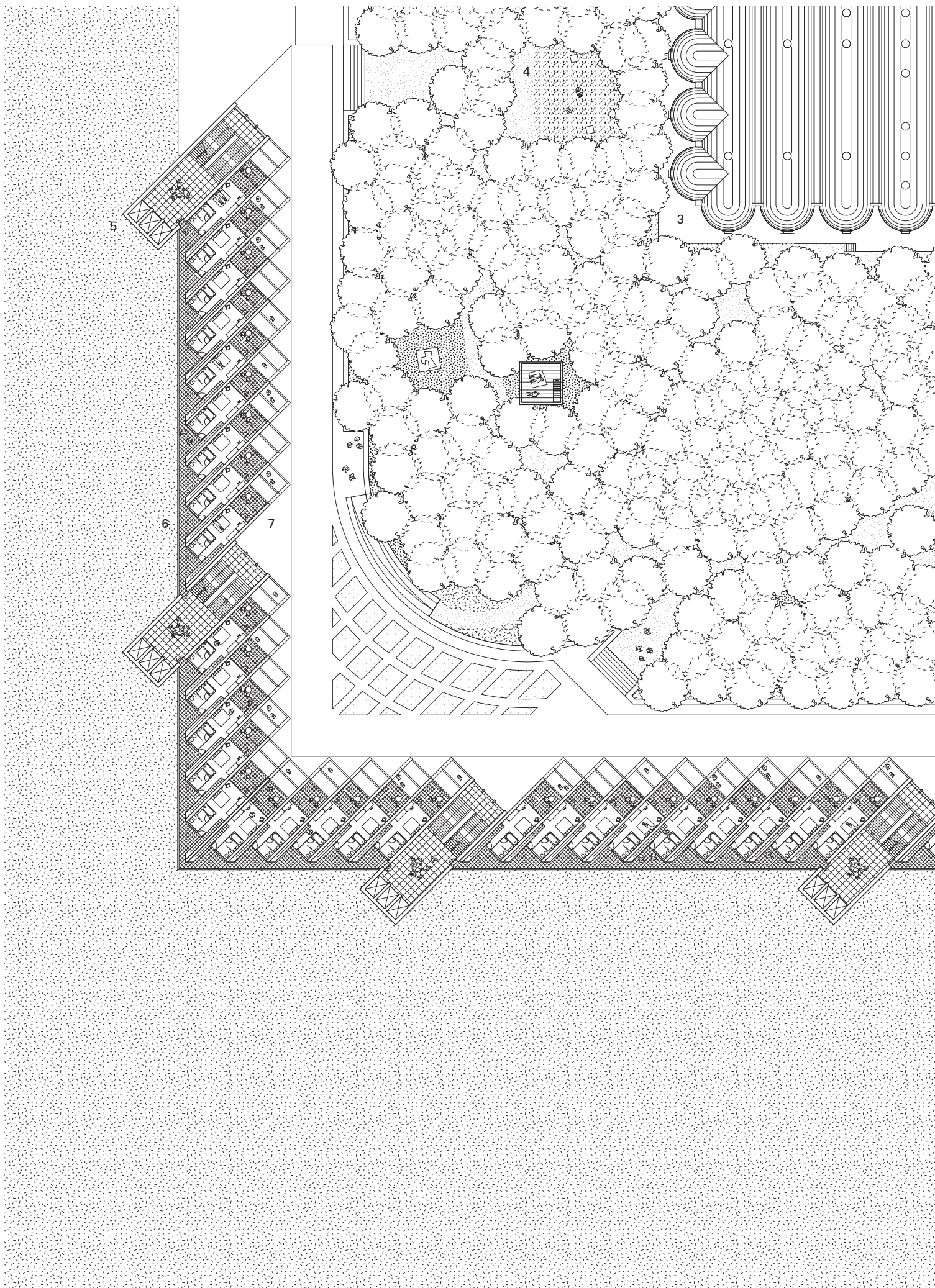
An illuminated pathway crossed the dark garden and connects the resort to the ballroom. The pathway is designed to be exposed, which means that guests waiting in line to enter the ballroom will be visible from the guest rooms. This allows guests to see the excitement and anticipation of others, creating a sense of connection and shared experience.

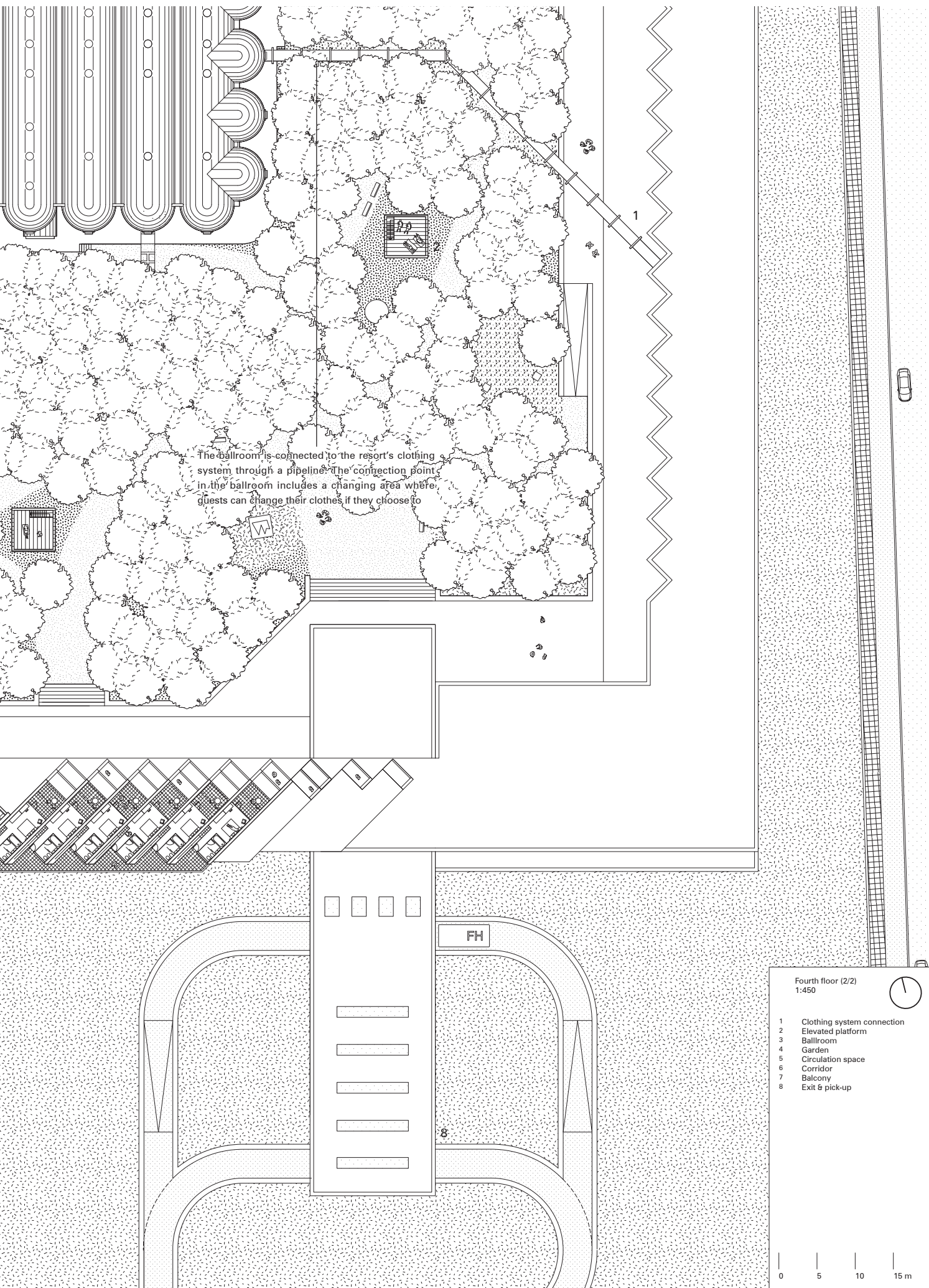
The ballroom is designed to be distinct from the surrounding facilities, blurs clothing conventions and allows guests to challenge traditional fashion norms. It creates a sense of "constructed disorder" by using decontextualized and rearranged elements from outside facilities. This unique atmosphere allows for exploration of new and innovative ways of expressing oneself.











The room corridors in the resort are located on the outside of the structure, providing guests with views of the world outside of the resort

In contrast to the corridor, which is directed outwards, the rooms themselves are directed inwards. The rows of balconies can be compared to stadium seats that look at the performative space of the resort

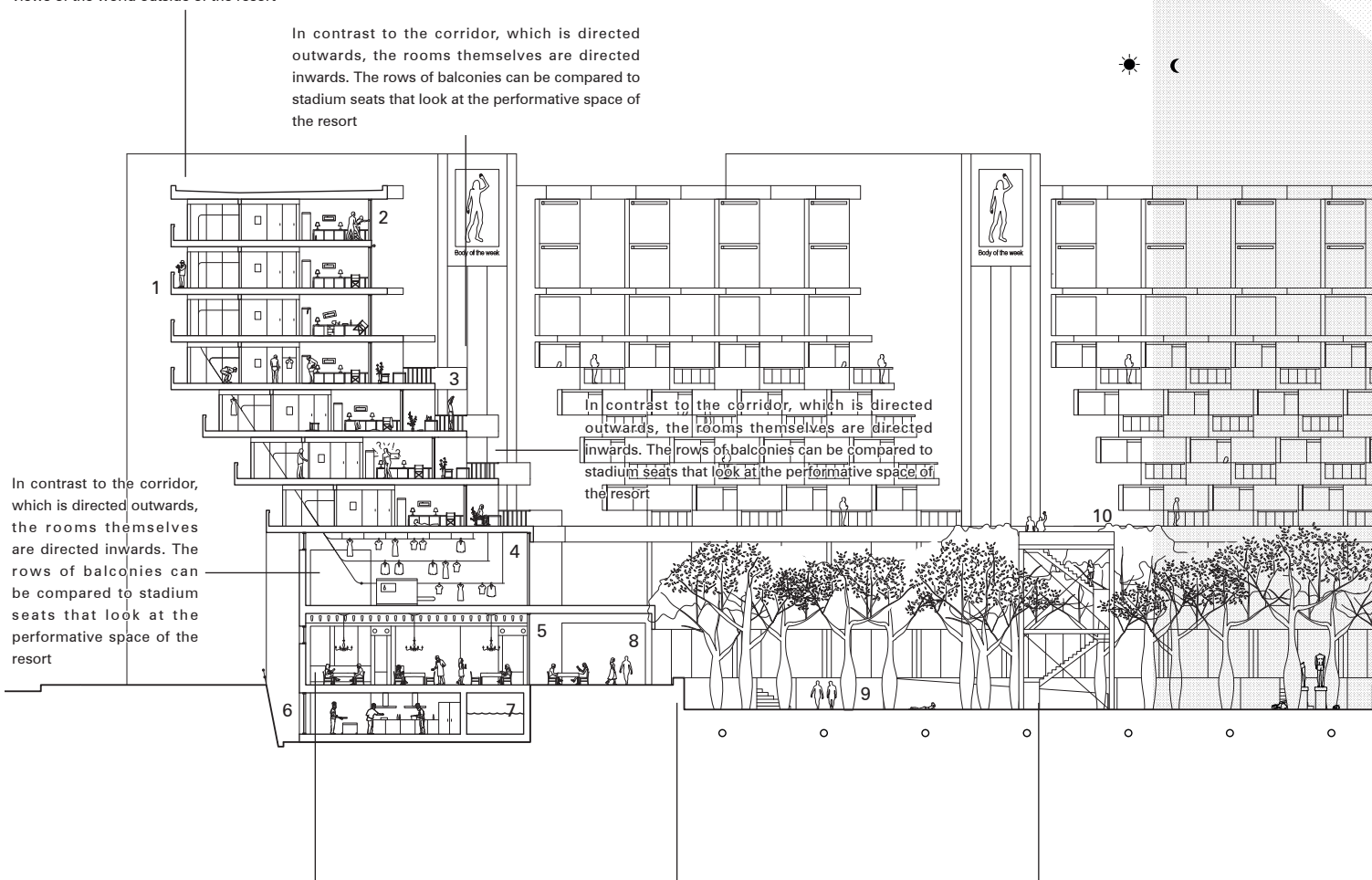
In contrast to the corridor, which is directed outwards, the rooms themselves are directed inwards. The rows of balconies can be compared to stadium seats that look at the performative space of the resort

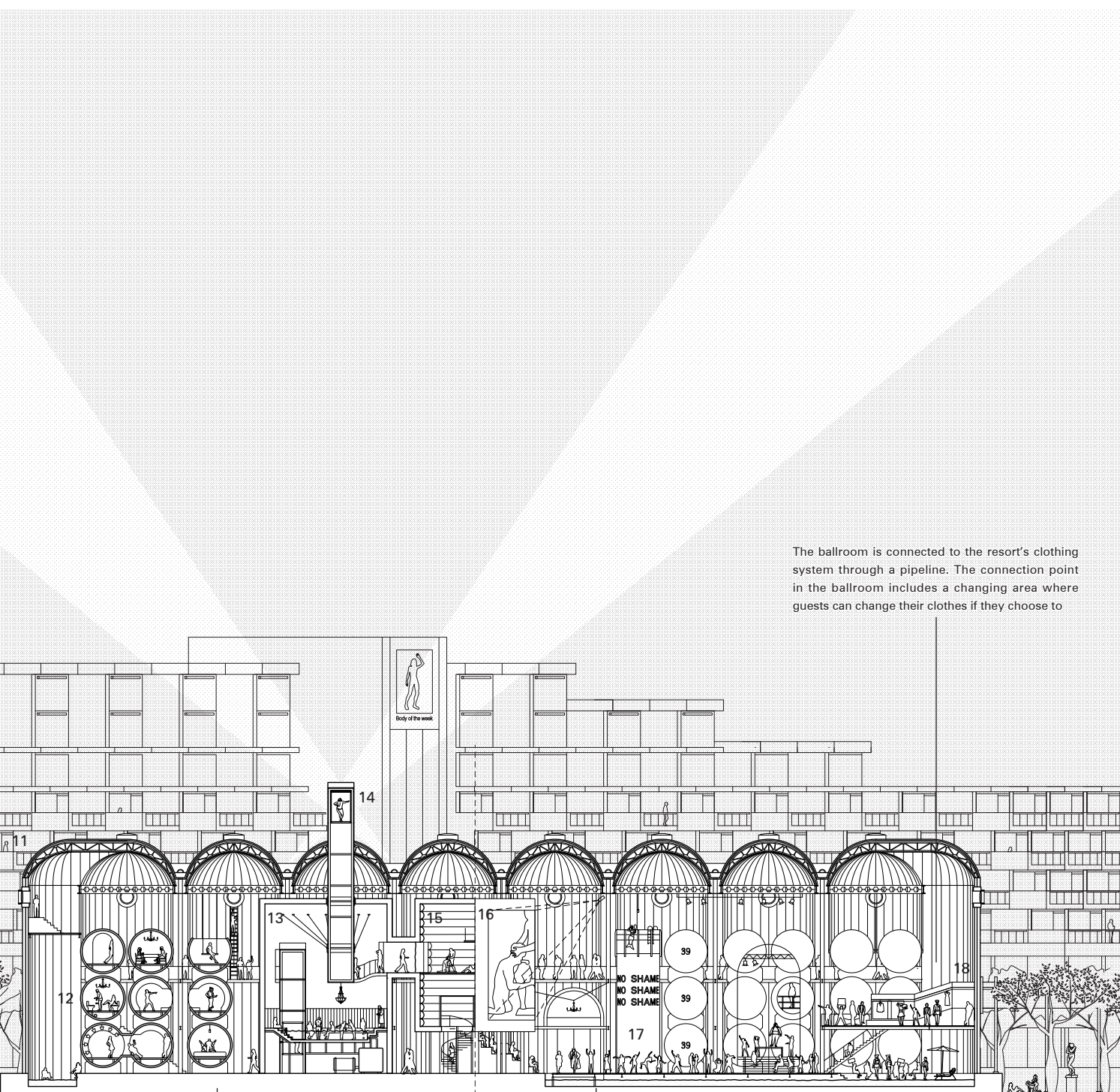
In contrast to the corridor, which is directed outwards, the rooms themselves are directed inwards. The rows of balconies can be compared to stadium seats that look at the performative space of the resort

Facilities along the ambulatory, like the restaurants are designed with conventional and familiar detailing, describing known appropriate clothing and body norms

The ambulatory is a corridor that circles around the garden and allows access to the different facilities such as restaurants, massage rooms, and hairdressers. The design of the ambulatory creates a strong visual connection between the interior space and the exterior, encouraging guests to see and be seen

Elevated platforms reach above the tree canopies. These highly exposed vantage points can be used by people to sunbathe and be in the limelight





The ballroom is connected to the resort's clothing system through a pipeline. The connection point in the ballroom includes a changing area where guests can change their clothes if they choose to

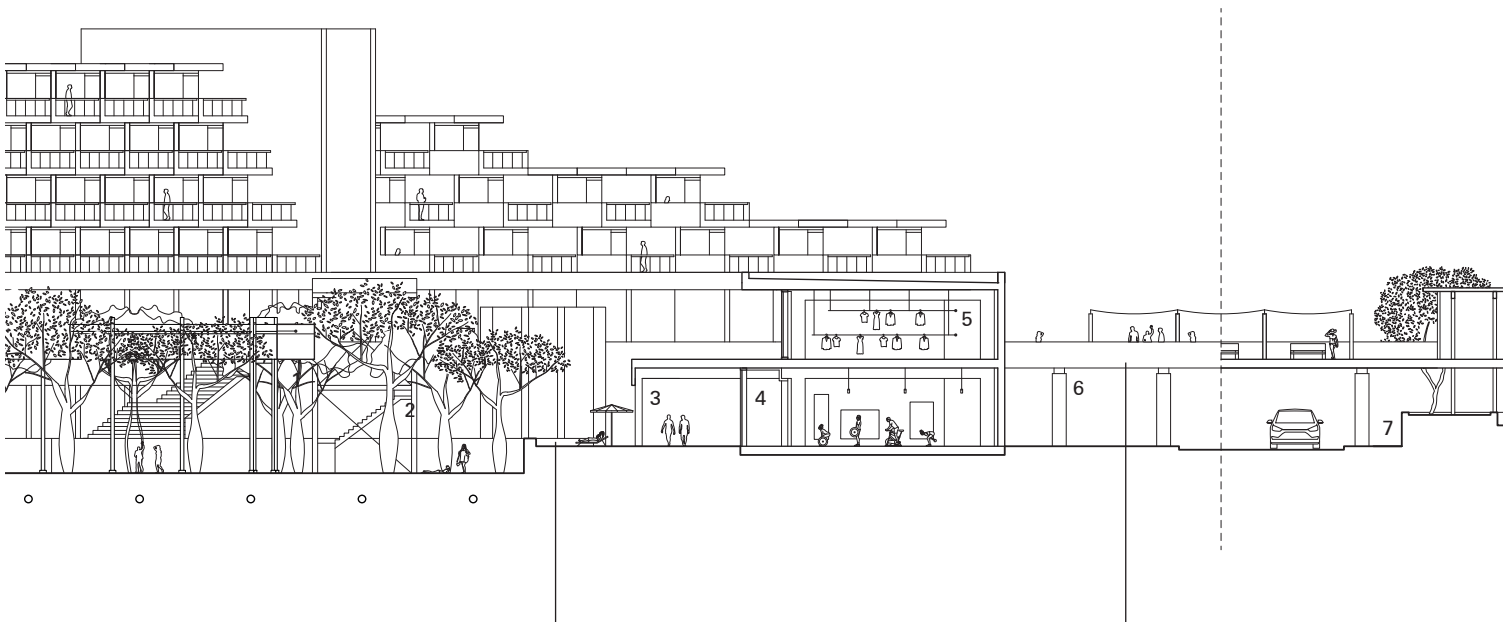
The storage tanks from the former wine production facility are repurposed and used for different functions such as toilets or private rooms. In some cases, they are modified to accommodate dance floors or catwalk-like pathways

The ballroom is designed to be distinct from the surrounding facilities, blurs clothing conventions and allows guests to challenge traditional fashion norms. It creates a sense of "constructed disorder" by using decontextualized and rearranged elements from outside facilities. This unique atmosphere allows for exploration of new and innovative ways of expressing oneself

Long section (1/4)
1:300

- 1 Corridor
- 2 Guest room
- 3 Balcony
- 4 Clothing system
- 5 Restaurant
- 6 Kitchen
- 7 Water storage
- 8 Ambulatory
- 9 "Bottle tree"
- 10 Viewing platform
- 11 Ballroom
- 12 Wine storage tanks
- 13 Circulation core & jacuzzi
- 14 Exhibition tower
- 15 Darkroom
- 16 Projection of the darkroom
- 17 Dance floor
- 18 Changing room

0 2,5 10 m



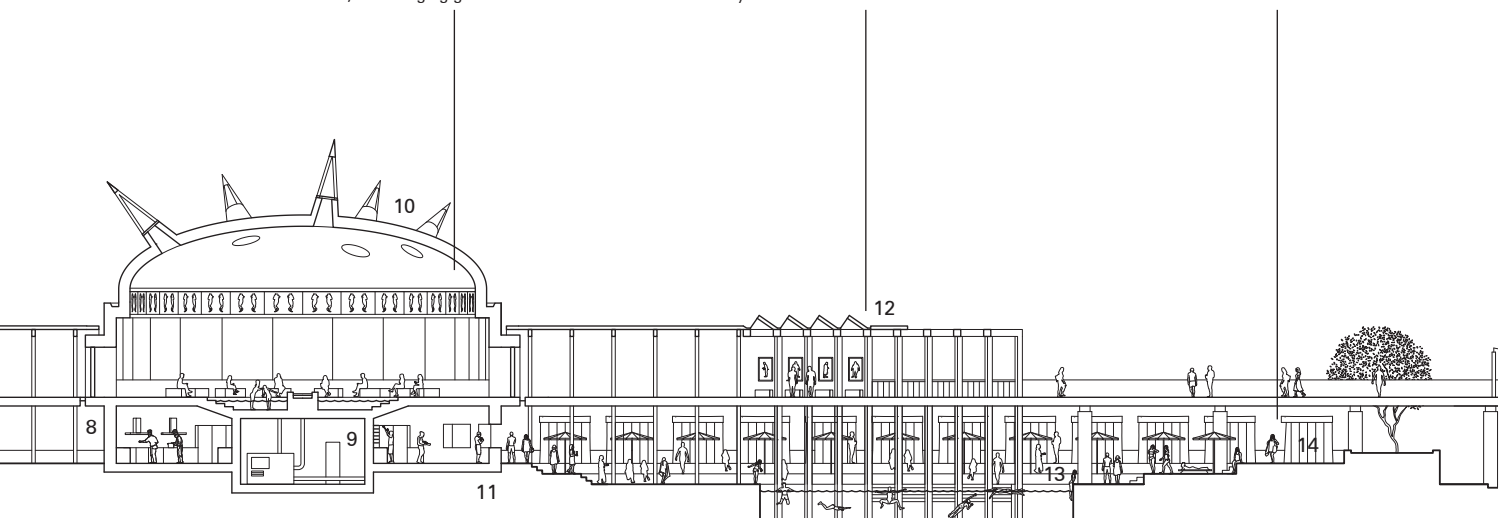
The ambulatory is a corridor that circles around the garden and allows access to the different facilities such as restaurants, massage rooms, and the gym. The design of the ambulatory creates a strong visual connection between the interior space and the exterior, encouraging guests to see and be seen

The elevated walkway leads guests to the beach. It contains several seating areas to look out over the activities that happen below, for example in the pool area

The ambulatory is a corridor that circles around the garden and allows access to the different facilities such as restaurants, massage rooms, and the gym. The design of the ambulatory creates a strong visual connection between the interior space and the exterior, encouraging guests to see and be seen

Before entering the concrete dome, guests pass the gallery. The gallery introduces the resort environment by showing a continuously updated collection of the latest developments in clothing and body norms

The pool area is enclosed by a stepped viewing platform, activating the performative aspect of pool activities

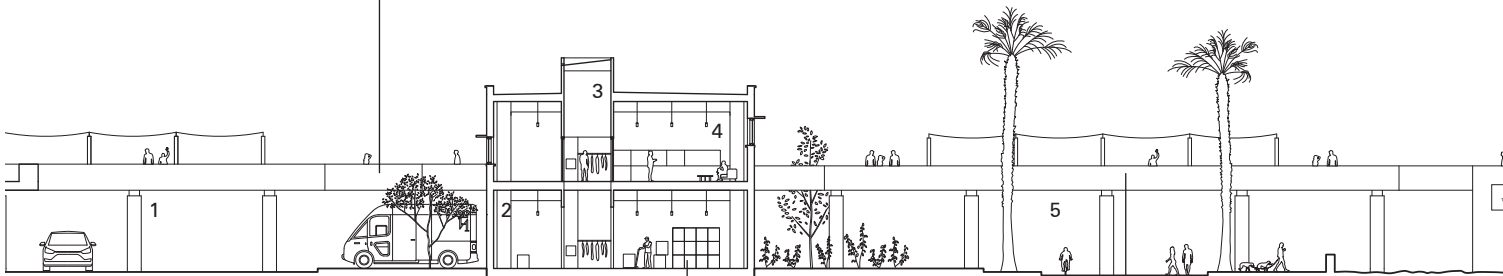


Long section (2/4)
1:300

- 1 Clothing system shaft
- 2 Bottle tree
- 3 Ambulatory
- 4 Gym
- 5 Clothing system
- 6 Elevated walkway
- 7 Street
- 8 Kitchen
- 9 Technical space
- 10 Initiation ritual
- 11 Pool bar
- 12 Gallery
- 13 Pool
- 14 Stepped viewing platform

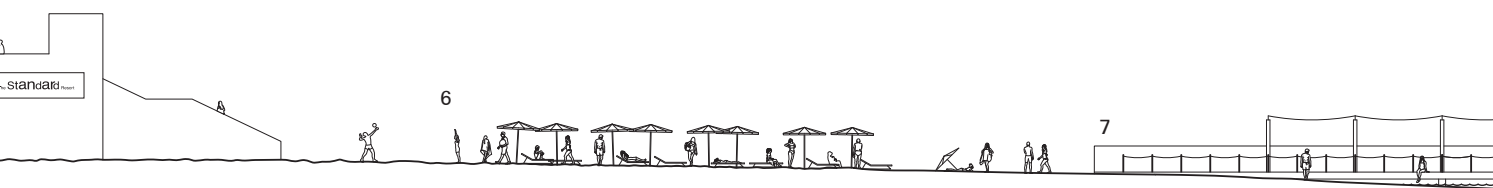
0 2,5 10 m

After leaving the changing rooms, guests are directed towards the next stage by a series of windows that looks out over the elevated pathway



The entry sequence in the resort begins with separation. In the changing room, guests are asked to sign a code of conduct, leave their personal belongings, and change into a basic resort uniform. This uniform acts as a white canvas that can be modified during the stay to reflect the individual's own personal style

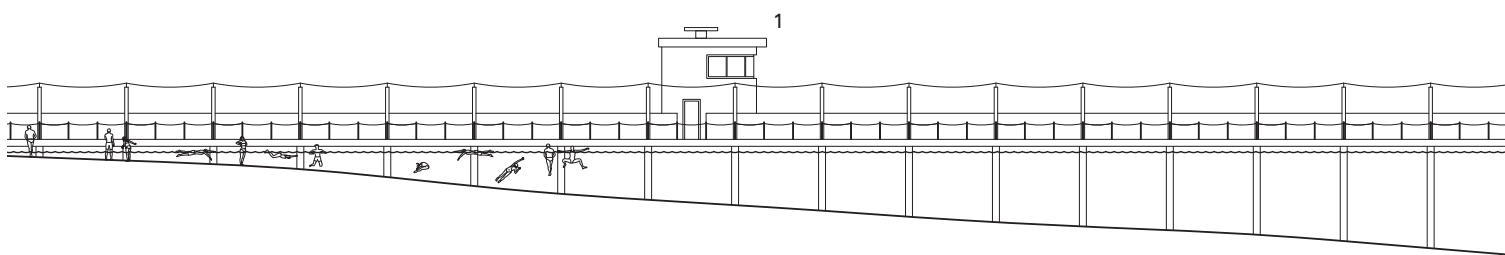
The elevated platform takes the guest through a series of transition spaces, through which the guest is able to disconnect from daily society and fully immerse themselves in the resort experience



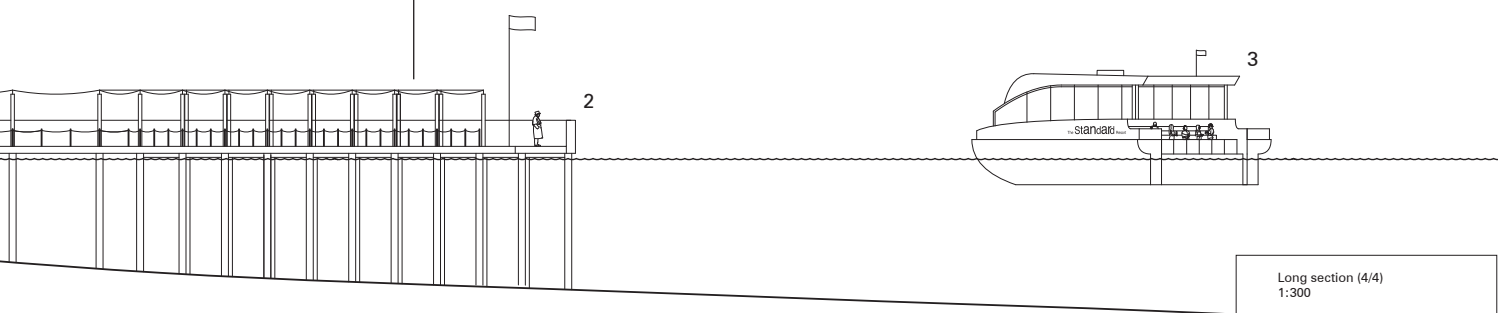
Long section (3/4)
1:300

- 1 Elevated walkway
- 2 Logistic space
- 3 Changing room
- 4 Waiting room
- 5 Boulevard
- 6 Beach
- 7 Pier

0 2,5 10 m



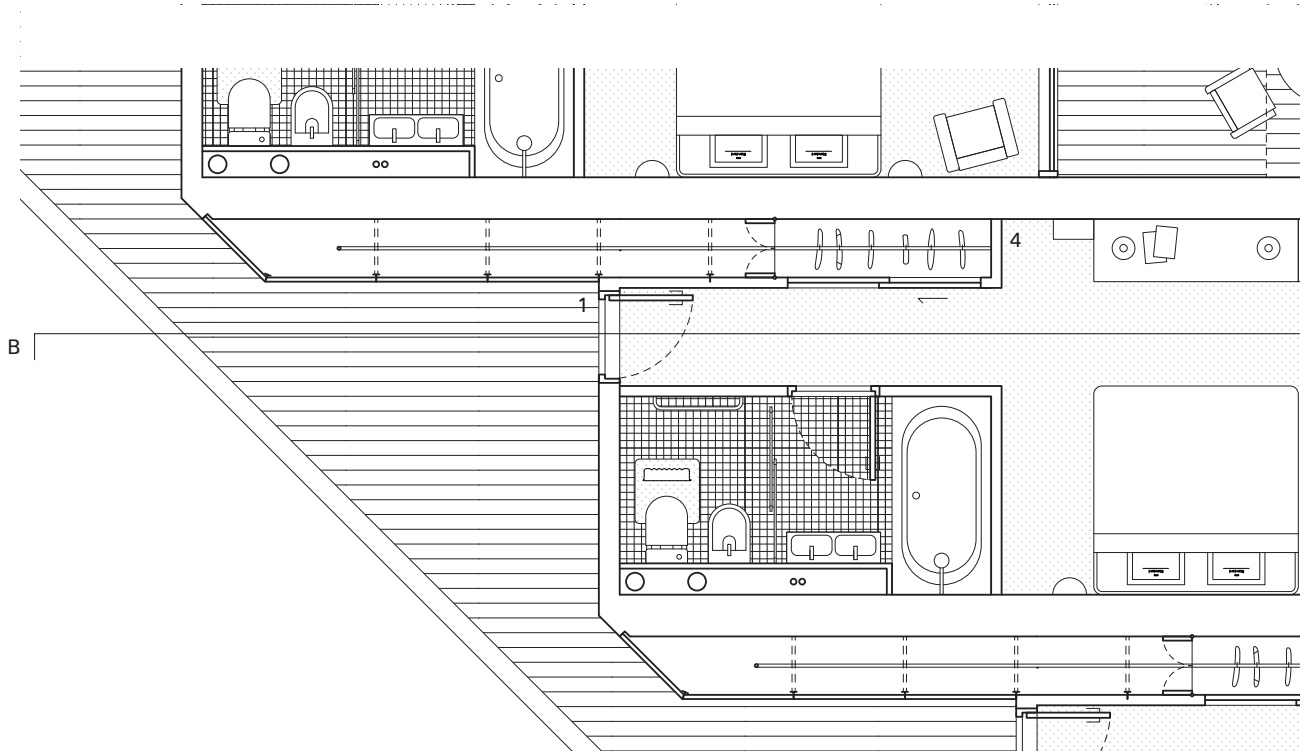
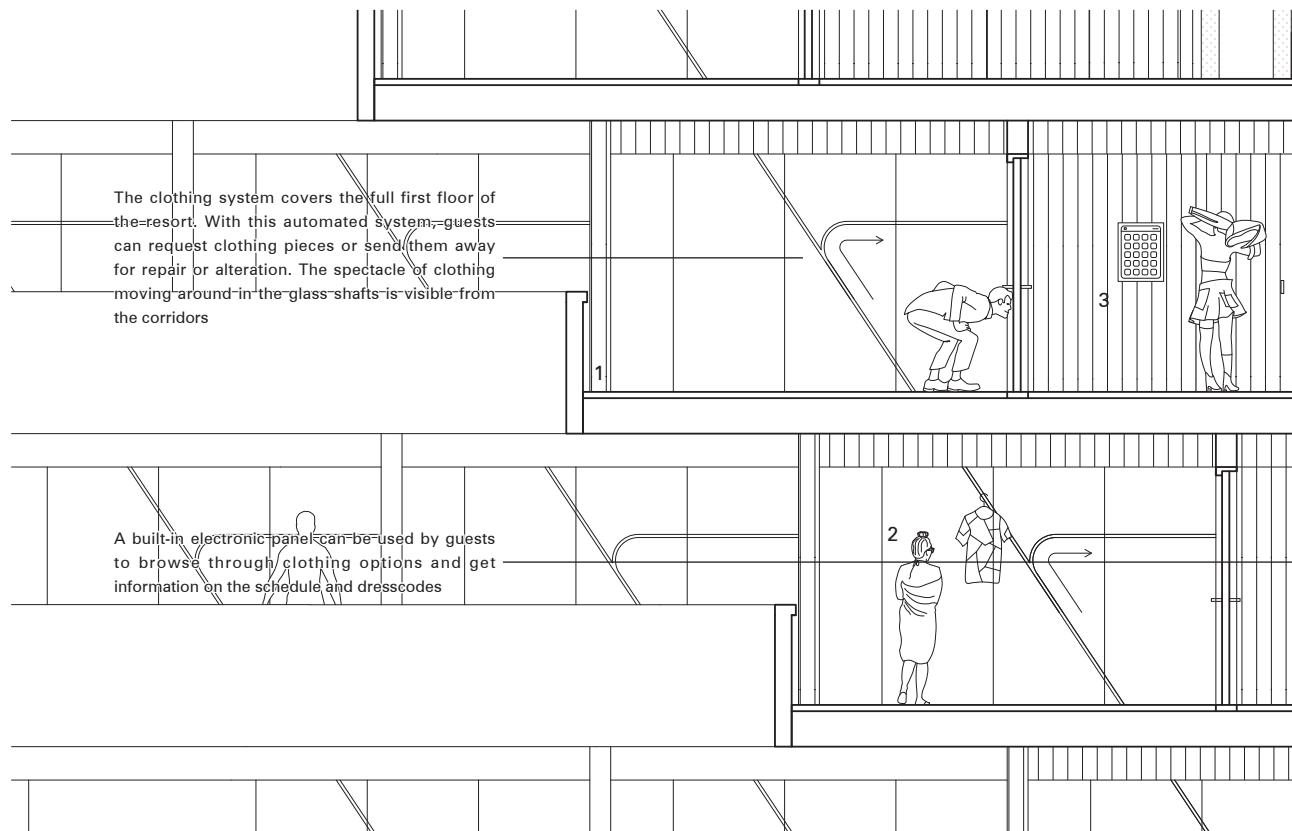
After stepping on the boat at Fashion House
Valencia, guests arrive at the pier that extends into
and elevated pathway leading to the resort

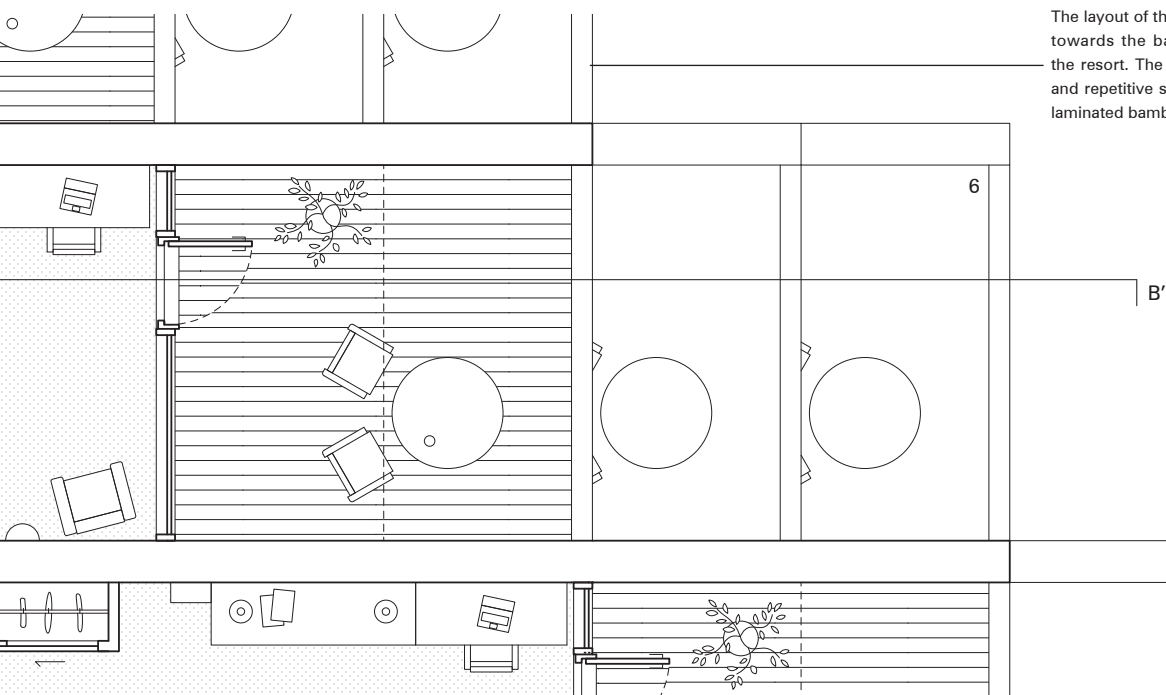
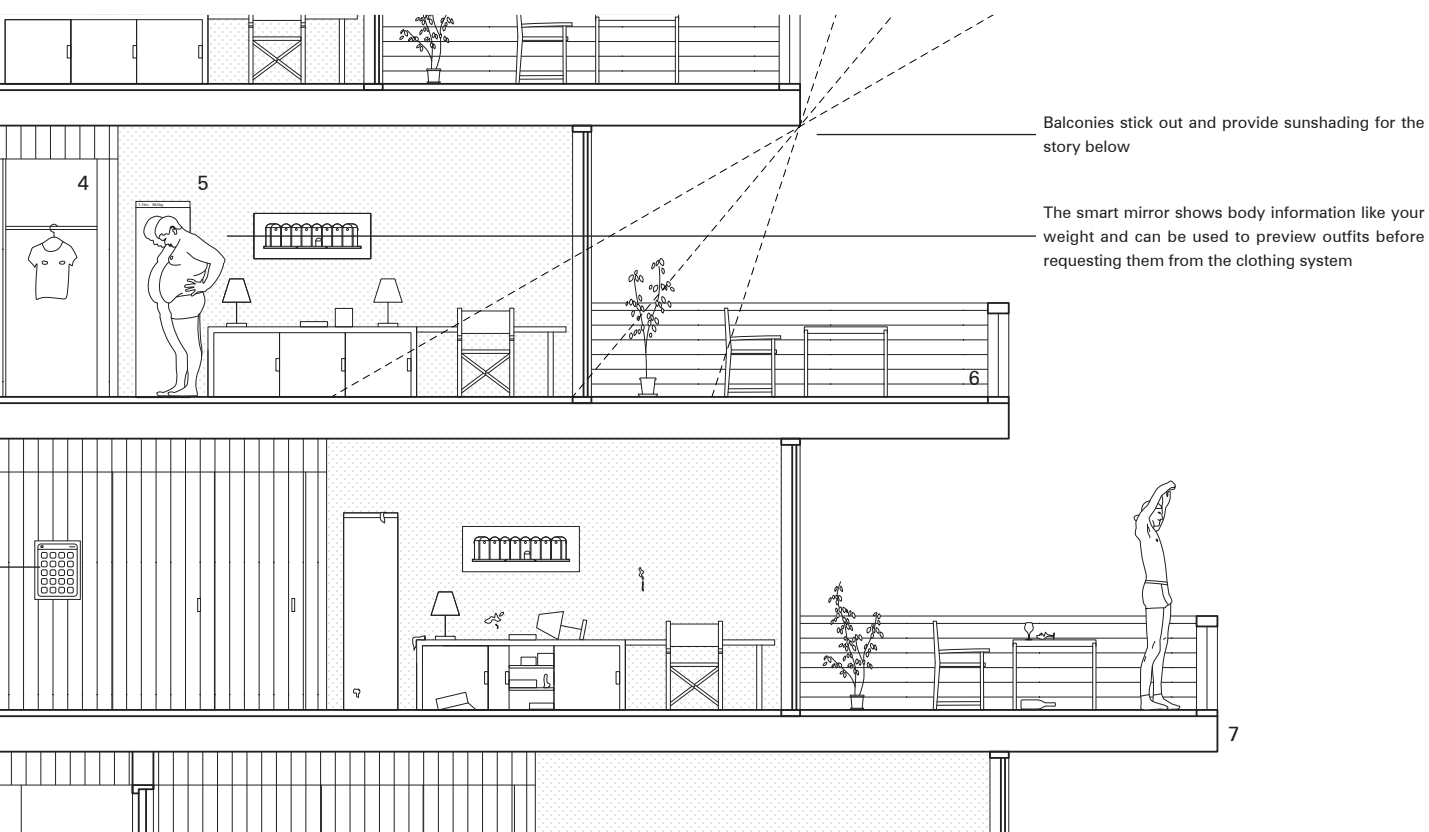


Long section (4/4)
1:300

- 1 Coast guard
- 2 Pier
- 3 Ferry

0 2,5 10 m





The layout of the resort is designed to direct guests towards the ballroom, which is a focal point of the resort. The resort is built using a standardized and repetitive structure made from locally sourced laminated bamboo walls and floors

Unit plan & section AA'
1:50

- 1 Corridor
- 2 Clothing system channel
- 3 Clothing system device
- 4 Clothing system wardrobe
- 5 Smart mirror
- 6 Balcony
- 7 Laminated bamboo structure

0 2,5 10 m

This contribution is part of *Fashion House*, a collective project on the spatial implications of a decentralized and more tightly regulated fashion industry across Europe that reimagines the function and design for a fashion house.

The Standard Resort—an escape from daily life for people of the Red Thread—serves as a testing ground for the recalibration of clothing norms and body standards

The Berlage Center for
Advanced Studies in Architecture
and Urban Design

Faculty of Architecture and
the Built Environment

Delft University of Technology

Thesis advisory team

Salomon Frausto
Benjamin Groothuijse
Michiel Riedijk

Thesis examination committee

Dick van Gameren
Kees Kaan
Daniel Rosbottom
Paul Vermeulen
Nathalie de Vries

Students

Nigel Alarcon ^(MX)
Pooja Bhawe ^(IN)
Fabiola Cruz ^(PE)
Mariano Cuofano ^(IT)
Alonso Díaz ^(MX)
Xiaoyu Ding ^(CN)
Sandra Garcia ^(ES)
Inés Garcia-Lezana ^(ES)
Martino Greco ^(IT)
Sebastian Hitchcock ^(ZA)
Alejandra Huesca ^(MX)
Yesah Hwangbo ^(KR)
Takuma Johnson ^(US)
Yi-Ni Lin ^(TW)
Cristhy Mattos ^(BR)
Preradon Pimpakan ^(TH)
Adi Samet ^(IL)
Raymond Tang ^(US)
Kulaporn Temudom ^(TH)
Paola Tovar ^(MX)
Danai Tsigkanou ^(GR)
Jesse Verdoes ^(NL)
Rongting Xiao ^(CN)

Director of Studies

Salomon Frausto