

RESILIENT GOVERNANCE Central to the Holland's Garden

plan are the proposed actor networks. These networks are supposed to connect actors, ideas, and knowledge in changing combinations and across organizations and diverse issues. They make up the core of a pursued adaptive governance regime that is considered to be a crucial precondition for a sustainable future spatial development of the territory.

This adaptive governance regime has been developed in a context in which Dutch national government planning (I&M, 2012). A shift that best can be seen as part of a larger global trend that policy, defined as the attempt to achieve a desired outcome, is no longer the result of governing processes that are fully controlled by formal government, but subject to negotiations between a wide range of public, semi-public and private actors (Sörensen and Torfing, 2007). Scholars call this phenomenon 'network governance' (Innes and Booher, 2010).

In order to deal with this new

GARDEN OF HOLLAND Holland's Garden understands the the polycentric conurbation of the

North Sea, the Zeeuwse Delta, the IJsselmeer and the Utrechtse Heuvelrug. The low dynamic polder landscape of the Green Heart can become a region of peace and

THE URGENCY TO ACT Central to this new perspective are new concepts that will tackle the urgent water management problems in the region. The in the west locat-

ed low lake bed polders are dealing

with ongoing seepage, causing soil

salinisation and further complicat-

strategic spatial strategy will be focused on employing the power of networks, which connects public, semi-public and private actors. The strategy acknowledges the existence of interdependency among players and the inability of a single actor or organization to make progress working alone. Moreover as the proposed networks are connected to diverse actors around specific problems (for instance land maintenance and water management) and specific geographic areas, (like the lake bed polders

emerging situation the proposed

this project considers change to and peat lands) these networks be normal and stability what needs of government (municipalities and provinces), experts from different change, complexity and fragmentation characterising the process of fields (water management experts, ecologists, economists, etc.), and opposing ideological camps (nature

be used to understand how this Ultimately the strategy aims to adaptive governance regime can progress the developed networks work. A resilient system is one that

preservationists, farmers, etc.).

into a governance regime. The

for experiment and select what

appears to work, combining ideas

in various ways in a pragmatic style.

Outcomes, innovations, ideas that

seem to work will be progressed in

a relatively stable pattern of policy

making that constitutes a specific

form of regulation, or mode of co-

ordination (Sörensen and Torfing,

In light of ongoing globalisation and

following Innes and Booher (2010)

proposed actor networks will allow

BOSKOOP GREENPORT tion, trade, logistics, supply, servdevelop new sustainable producthe future this successful historical locally embedded cluster will

possibility to retreat from civilization. New farm cooperation's will

The region will incorporate a care landscape employing the green and peace qualities of the region. Here the urbanites can recover from surgery or enjoy retirement in one

AGRO POLDERS Farming in the lake bed polders will become a new standard in agriculture. Highly modernised and inno-

vative dairy companies will cluster together into Holland dairy port a worldwide known centre for dairy farming. Parallel to this urbanites will colonize the best parts of the polders and transform them into a linked up system of pleasure gardens and make up a new country estate landscape. Embedded in these country estate landscapes are large water retention areas, water farms, that will be managed by cooperative

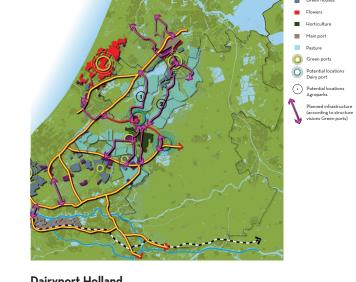
Farming 2.0: future trajectories for dairy farming

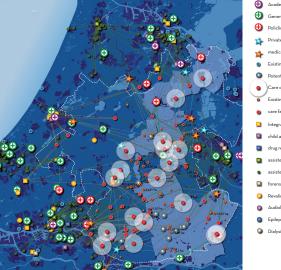


takes place. They cannot be control-

led in detail by a central authority

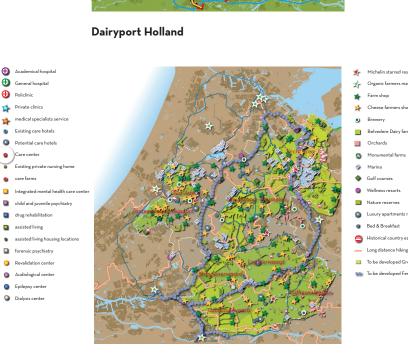






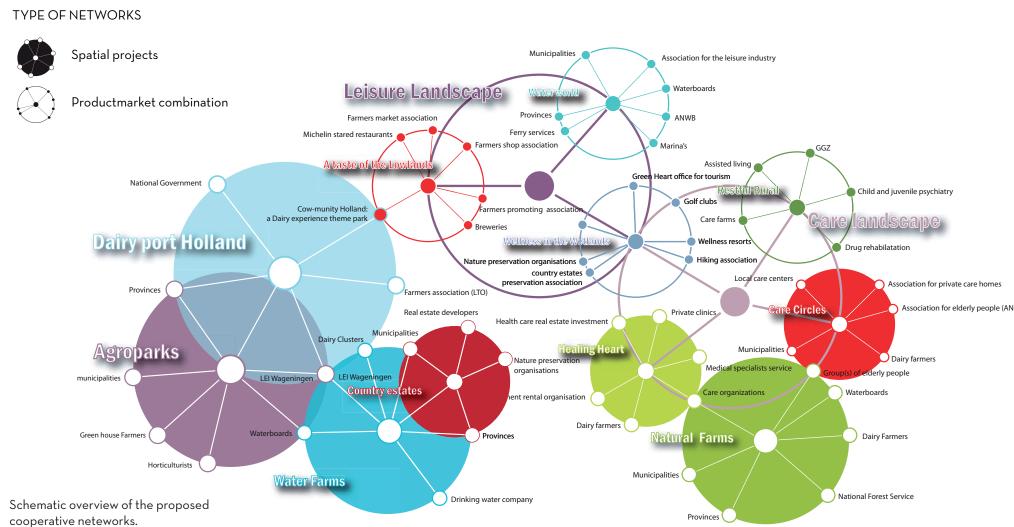
A care landscape

include a way to eliminate inef-



slowness. A fluid governance system if this is to be an adaptive system. fective strategies and agents and sectors, scales and jurisdictional to encourage those with more They have to be self-organizing and valued outcomes. Unfortunately boundaries, as well as public and government often interferes with private sectors. This interaction Secondly the proposed networks the natural selection process, as it needs to be collaborative to assure need informed and effective seleccontinues to fund approaches that that listening and mutual learning

is able to facilitate experimentation and innovation to occur before programs are legislatively designed and institutionalized. The informality of the proposed networks makes it easier to drop failing efforts and built upon the succesfull ones.



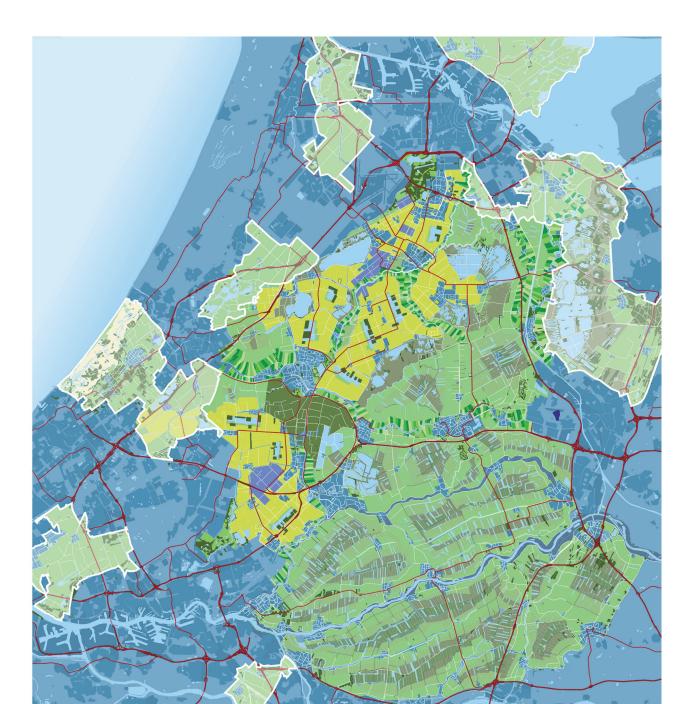


The map of Holland 's Garden is not a blueprint plan or a pursued final image. The map shows the potential outcome of the

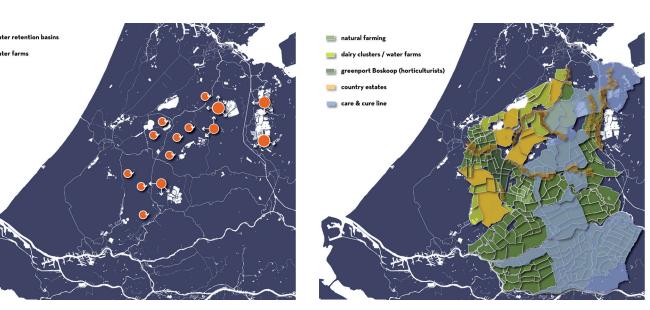
Secondary roads (within plan area)

Provincial buffer zones

Unpaved roads (within plan area)







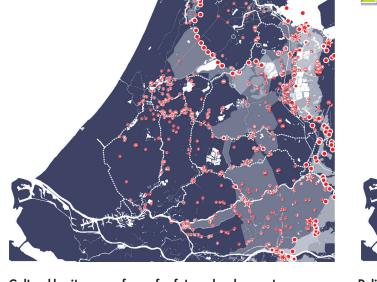
Fresh water facilities for agriculture



Slow connections developing a water bus system

Intensifying the Rotterdam - Amsterdam corridor

GREEN HEART POLICY UPDATE



Cultural heritage as a frame for future developments

Policies: provincial buffer zones

Policies: thematic structural visions

In terms of spatial planning policies successful innovations and ideas

concern only one specific element, bining ideas in various ways. It may theme or aspect. So for instance it provide innovations and ideas that can only concern agriculture develcan be taken up by formal governopment. Land use plans bring in the juridical constraints to what you can The proposed networks however and cannot do at a certain plot or must be enabled by governing instipiece of land. By changing them in accordance with the proposed policies in the structural visions, they can help to steer future developments in the pursued direction.

can be integrated and institutional-

ized in so-called structural visions.

indicative spatial plan that can be

used by all levels of government in

the Netherland as a framework to

making. Concerning the form of

structural visions there is a lot of

flexibility. It is also allowed motiva-

tion and policy choices to concern

issues that go beyond spatial plan-

ning, as long as they give enough

the development of a Dairyport

advancing dairy agriculture.

guidance for the development of

the land-use plans. Beside specific

territories structural visions can also

integrate spatially relevant decision-

A structural vision is an overall

tutions that provide incentive structures for participation, technical knowledge, and legitimacy. Supportive frameworks for collaboration include budgets, laws, regulations, National government could conand political and financial incentives sider dairy farming as a top sector, for participation. in the same manner as the Green-**POLICIES** ports, and facilitate and stimulate

GOVERNMENT'S ROLE

when the ideas that where respon-

sible for their constitution are long

surpassed. In this case the pursued

adaptive spatial regime exist uneas-

ily at best with traditional govern-

ment. However, change should

occur outside but also alongside

traditional government activities.

The imagined resilient governance

system will not replace formal gov-

kind of shadow system. It will allow

for experiment and select what ap-

pears to work, pragmatically com-

ernment, but will coexist with it, as a

Institutions resist change, even

In the process the proposed regime will also gradually change existing practices through the cumulative effect of evolving norms, expectations, and understandings as well as collective learning (Innes and

Booher, 2010).

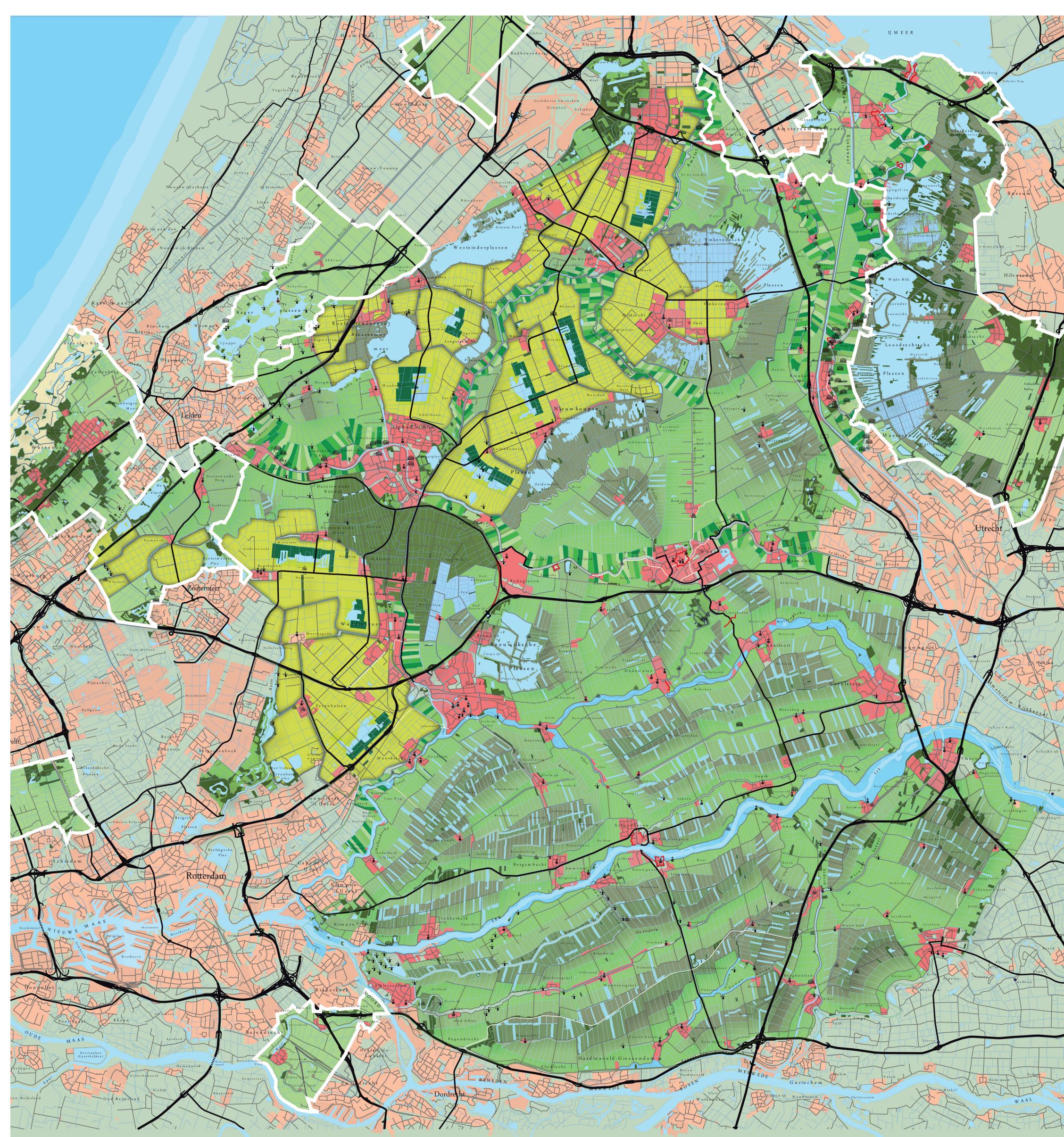
As stated above collaboration needs supportive frameworks by governing institutions. Besides this initial investments by government are also regarded a necessity. Provinces of South and North Holland should speed up the intended improvement of relevant provincial roads and speed up the development of the proposed N207 north (connection Aalsmeer - Alphen aan den Rijn). The three Provinces of the Green Heart should start the development of a more extended waterbus system. Starting point is the existing waterbus line between Dordrecht and Rotterdam. The waterbus system will make places more accessible, but in a slow way. Places connected to this system will become a reachable, but far distant

space open from urbanisation: at the one hand provision of outdoor recreation and other services to society and at the other hand conservation of natural and cultural values. For the most part within the Green Heart it is about preserving cultural historic landscape, however in the case of the Vechtstreek and the Oude-Ade region recreational uses have become a focus point. This providing for recreational demands requires a complex and diverse open space system to suit the needs of various population groups (different age groups, young parents, handicapped people, cultural differences, etc.). Planning for recreation addresses questions such as how much, what sort and where the open space is needed. They need a high level of intervention. The project therefore proposes to include these areas to the former national buffer zones to make up new provincial buffer zones. A policy instrument that makes the needed high level of intervention possible.

During the process it became clear

that within the region there are two

different kinds of reasons to keep





Randstad Holland, the Green Heart, as a unique region that can measure itself with comparable regions Kent in England, Stockholm skärgard and Tuscany in Italy, that are affectionately known as 'gardens of 'because of its quintessential countryside. Within the palette of nature areas around the Randstad it is a completion to areas like the contemplation in which nature flour-

their daily problems.

tensifying the agricultural land use in the peat lands higher groundwater tables are workable, and with it peat oxidation will be stopped.

tant landscape forming activity, agriculture, is undergoing dramatic ishes and the outstretched polders changes as a result of shifting conwill enable urbanites to forget about ditions in the world market and therefore will have problems to

culture needed higher groundwater land use whereas in the eastern lake table. If nothing changes the peat will be vanished within 50 years and together with it the typical dense polder structure of the peat lands. Therefore the lake bed polders will become self sufficient in its water supply by means of a shared rain water harvesting facility managed by cooperative water farms. By ex-

The context of this new perspective region. is a time in which the most impor-

survive economically in the future. As the characteristics of the Dutch polder landscape is very much related to agricultural activities in the region, the future of this cultural historic landscape is also at risk. Related to the new water manageof indispensable roads to connect villages and farms. Only the larger ment concepts new directions for

REMCO VAN DIJK I MASTER THESIS URBANISM I T.U. DELFT I GRADUATION STUDIO COMPLEX CITIES I JUNE 2012

ing agriculture production ,whereas dairy farming will be developed. In in the east the peat lands are oxidat- case of the peat lands this entails ing rapidly as a result of the for agri- extensification of the agricultural bed polders agricultural activities become more intensified.

The region Boskoop is an important international centre for ornamental trees. Jointly this cluster of producices, knowledge and education will

tion methods. It is foreseen that in further expand in the Green Heart

DISTANT PEAT LANDS The peats lands in the east will give the urbanites of the Randstad the

transform the landscape into extensive and differentiated polders The area will lack accessibility as large parts of the road system in the area will become obsolete and will become reduced to a system

Flywheel effect care landscape POTENTIAL FUTURE DIRECTIONS can withstand shocks and surprises, This interactions need to cross

maintain its core functions, through perhaps in altered form (Innes and Booher, 2010). Resilience refers to three mean features: the amount of change a system can undergo and still retain the same controls on function and structure, or still be in the same state, within the same domain of attraction; the degree to which a system is capable of selforganisation; the ability to build and increase the capacity for learning

absorb extreme stresses, and

In order the pursued governance system to become resilient the proposed networks will be built knowledges, and interests. This work and that there will be many options and many players with different capabilities to take actions. These proposed networks need Resilience is a key concept that can (Innes and Booher, 2010). First they need to share and discuss informa-

and adaption in a system.

two main feautures to be succesfull tion and experiments in order to develop common understandings.

cities are relatively well connected

to the national network. From out

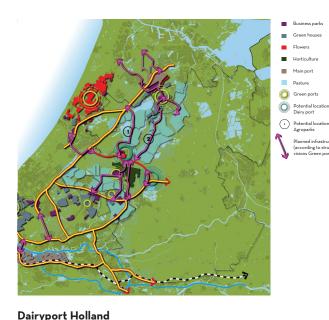
entered using the water bus system

or the remaining country tracks.

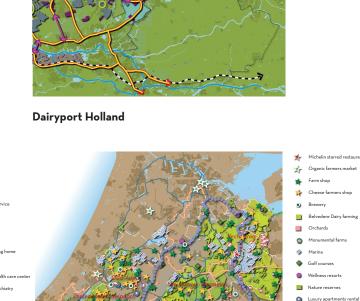
of these cities the peat lands can be

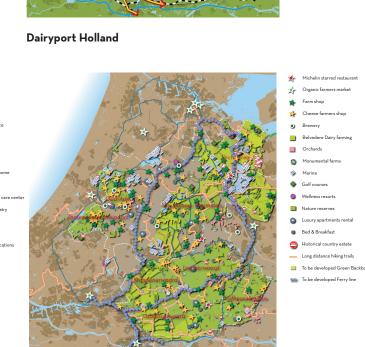












A leisure landscape

tion mechanisms. For a system to are ineffective because political be productively adaptive it must preferences or simply because of

developed cooperative networks and as a result deal with the main issues in the area.



