



*Mokum & Maritiem Shanks, 2016*



# DELIVERING THE FUTURE OF **URBAN FREIGHT**

Towards a *strategic framework* for multimodal  
consolidation in the MRDH

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P5 presentation 29 october 2020





top: author; Evofenedex, 2019; Google Maps, 2019

bottom: Google Maps, 2019; author; Jesper Neleman, 2017



*"In cities we just expect things to be there: a cup of coffee in the morning, blood in the hospital if we need it"*



*"But probably **90 percent** of everything we consume, live in and wear was delivered over the road."*

Albert Heijn doet  
Ian Wainwright, freight manager London, Olympic Games 2012

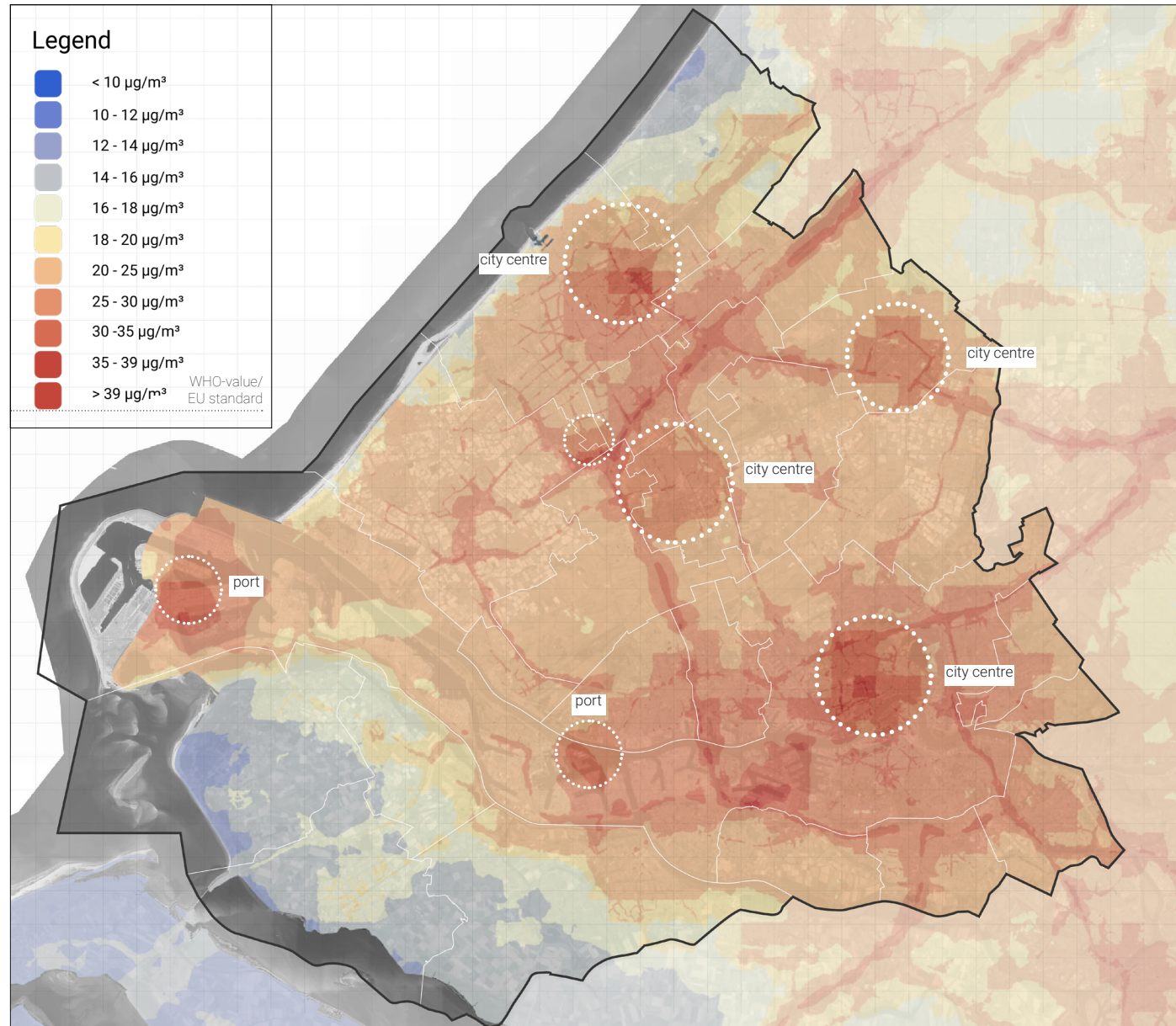


top: author; Evofenedex, 2019; Google Maps, 2019

bottom: Google Maps, 2019; author; Jesper Neleman, 2017

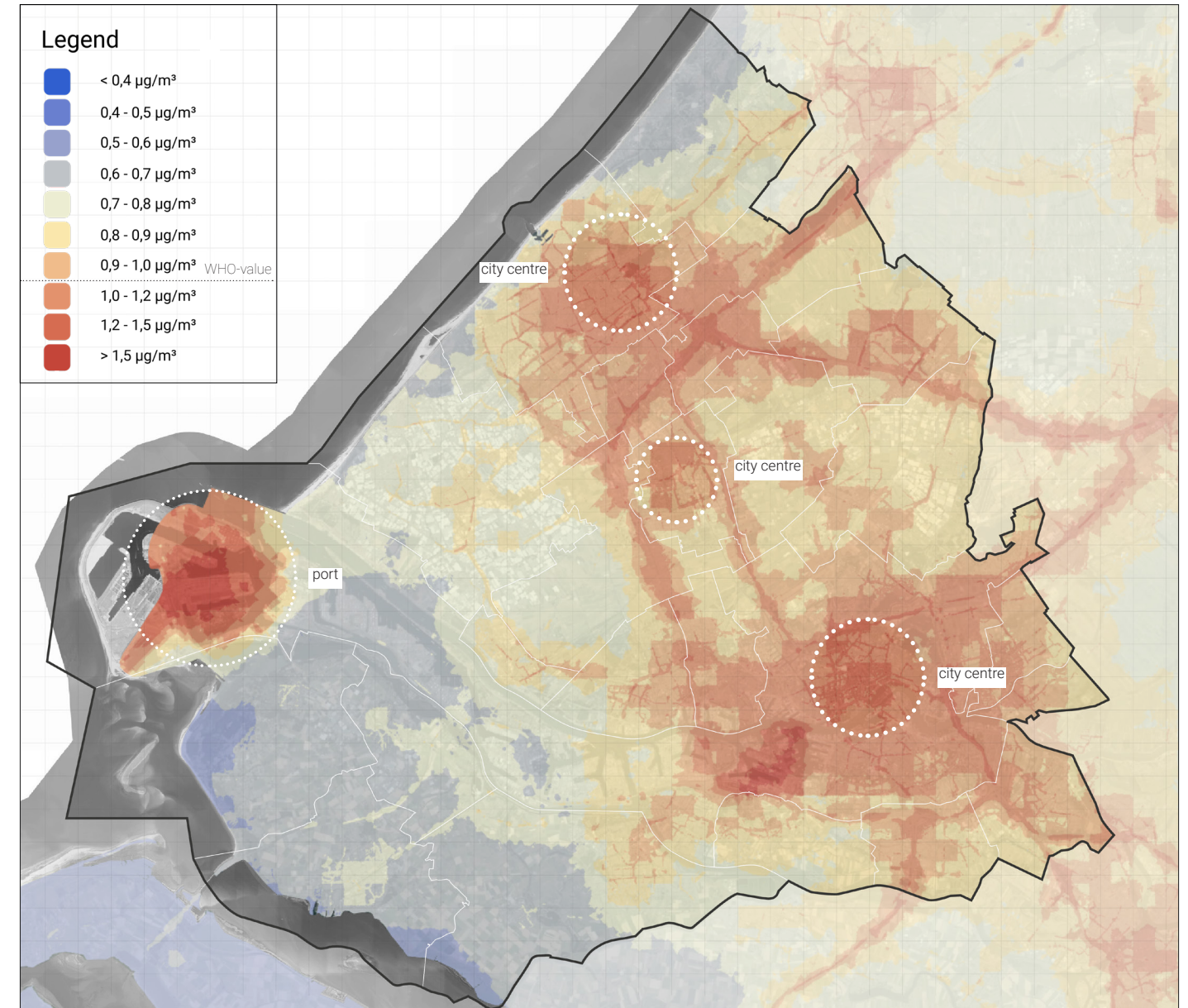
## NO<sub>2</sub> pollution

(source: Atlas Leefomgeving, 2019)



## Soot pollution

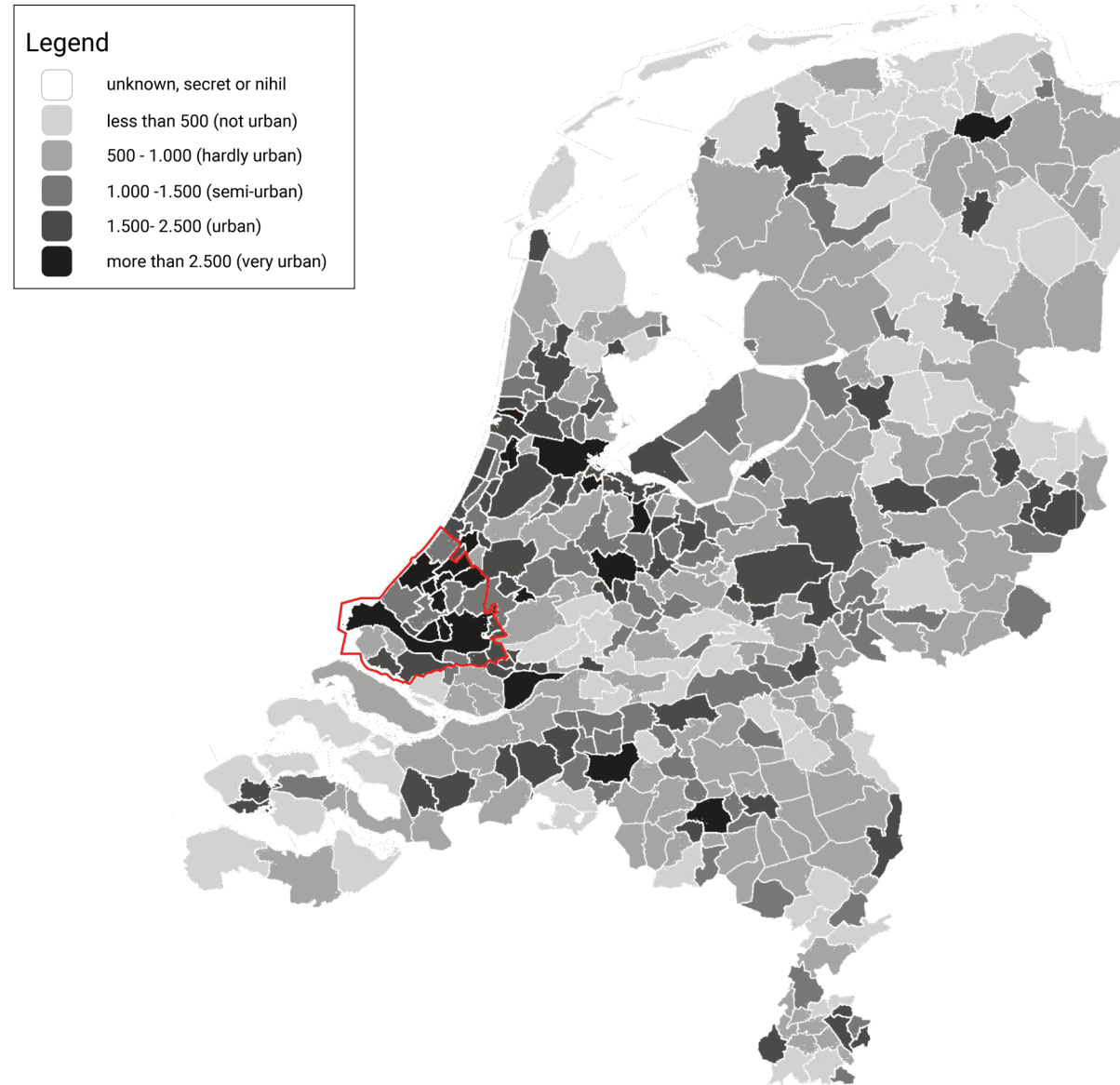
(source: Atlas Leefomgeving, 2019)



**25%** of the street traffic in typical cities and **16-50%** of the air pollution (*dependent on the pollutant*) (Lindholm, 2012)

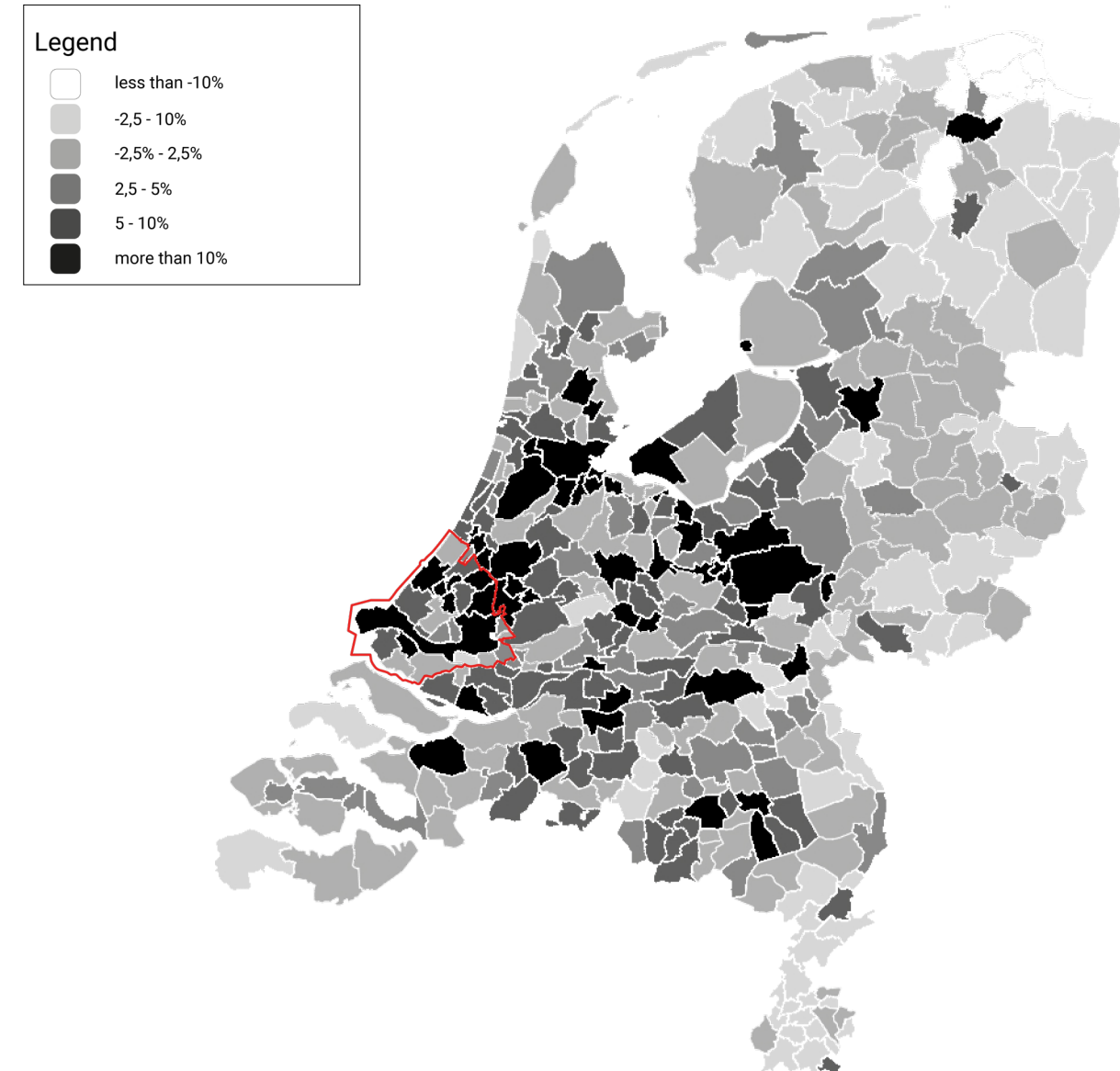
## Household density per km<sup>2</sup> in the Netherlands

(source: CBS, 2018a; Retrieved from QGIS)



## Urban growth prognosis 2035 in the Netherlands

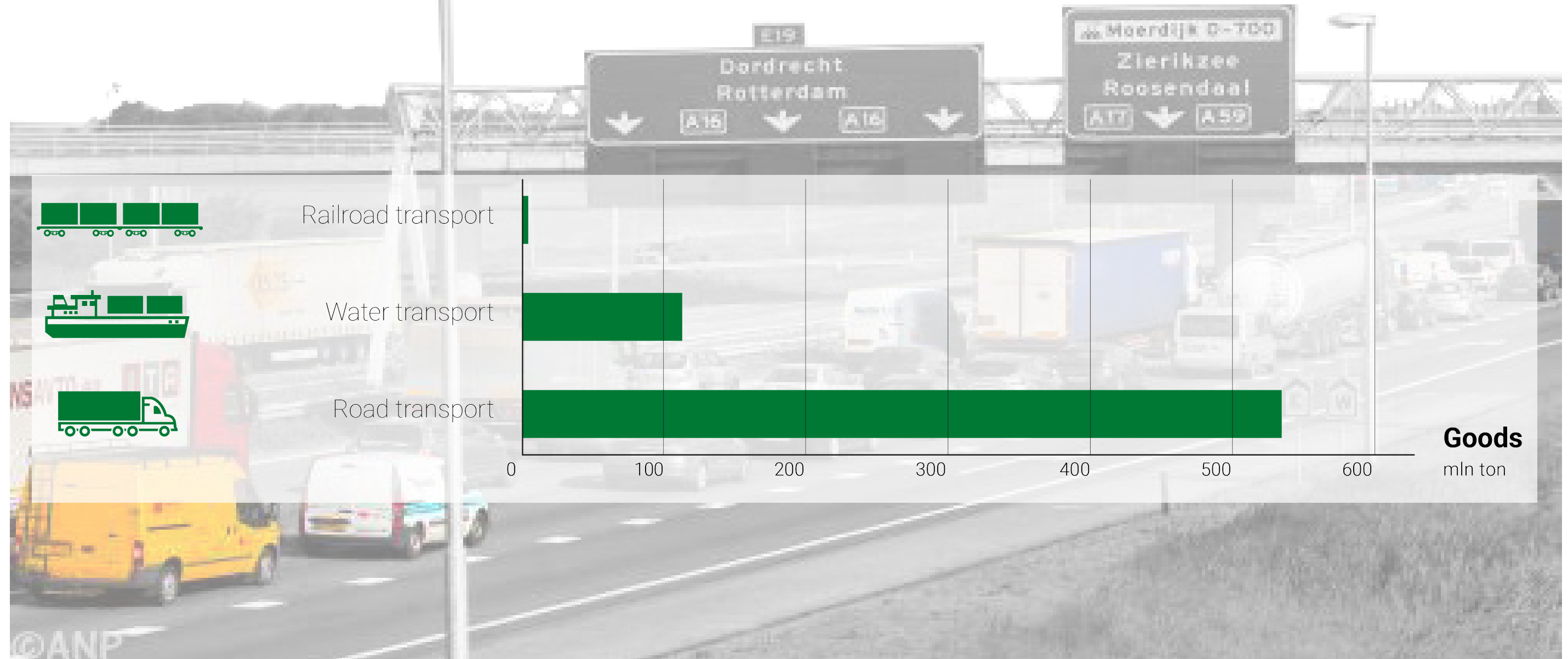
(source: CBS, 2019a)



In 2025, **93%** of the Dutch population will live in urban areas (Van Duin, 2005)

# Modal split freight transport

(source: CBS, 2019)



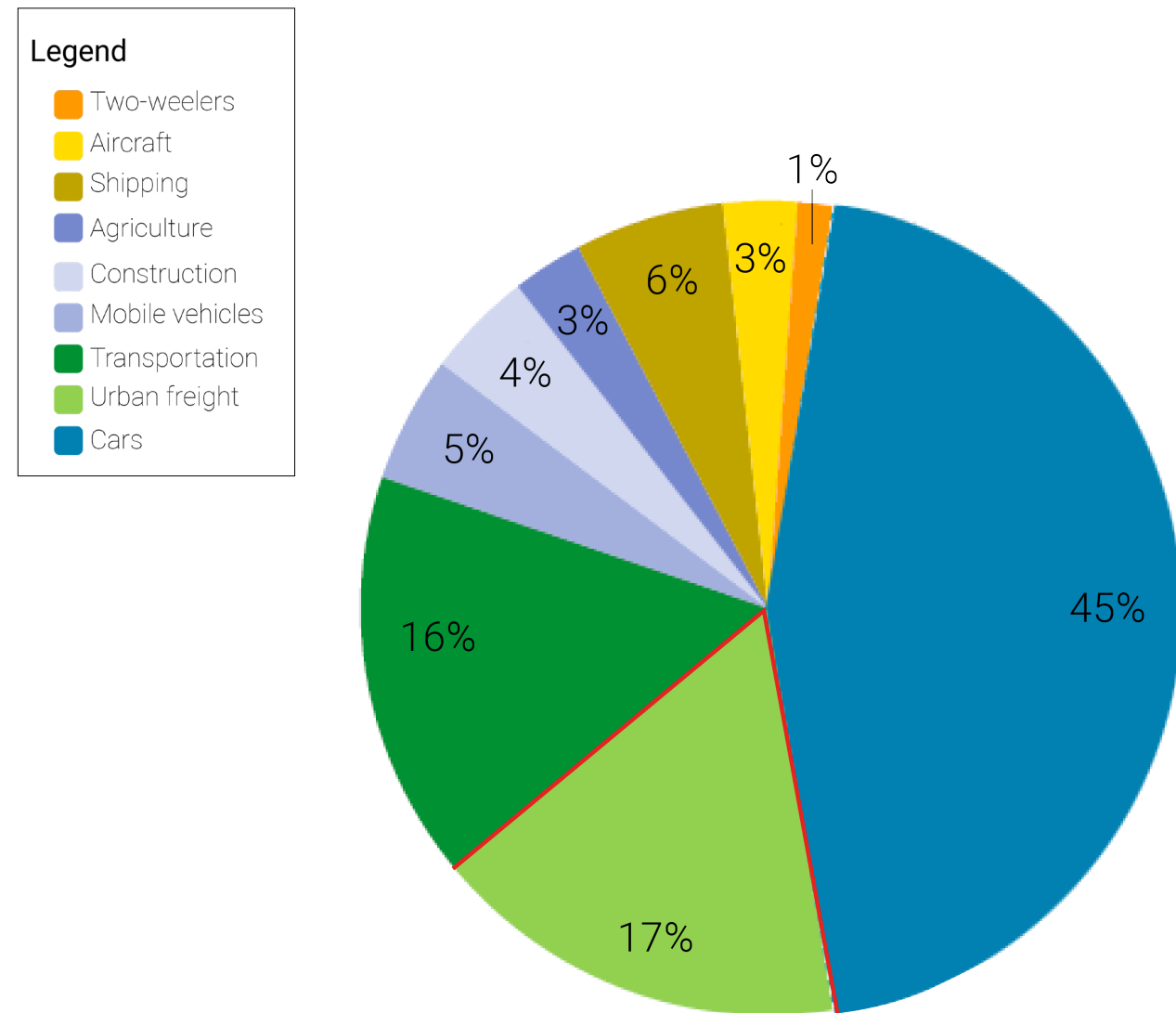
Road transport is the **most popular mode** in the Netherlands

Roads are filling up with more trucks through the growth of freight



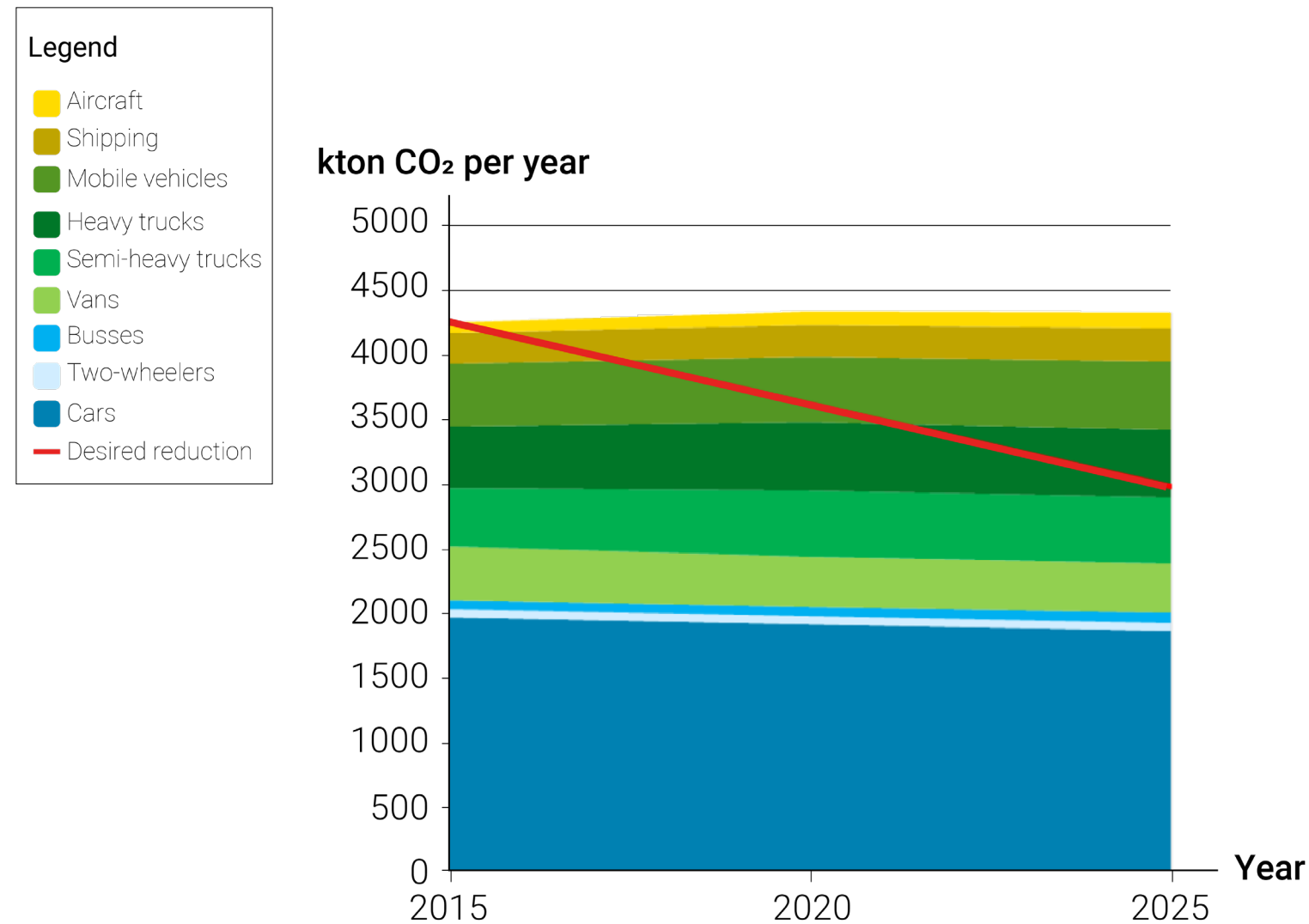
## Share CO<sub>2</sub> emission per motive

(source: MRDH, 2018)



## CO<sub>2</sub> ambitions MRDH with reduction path

(source: MRDH, 2018)

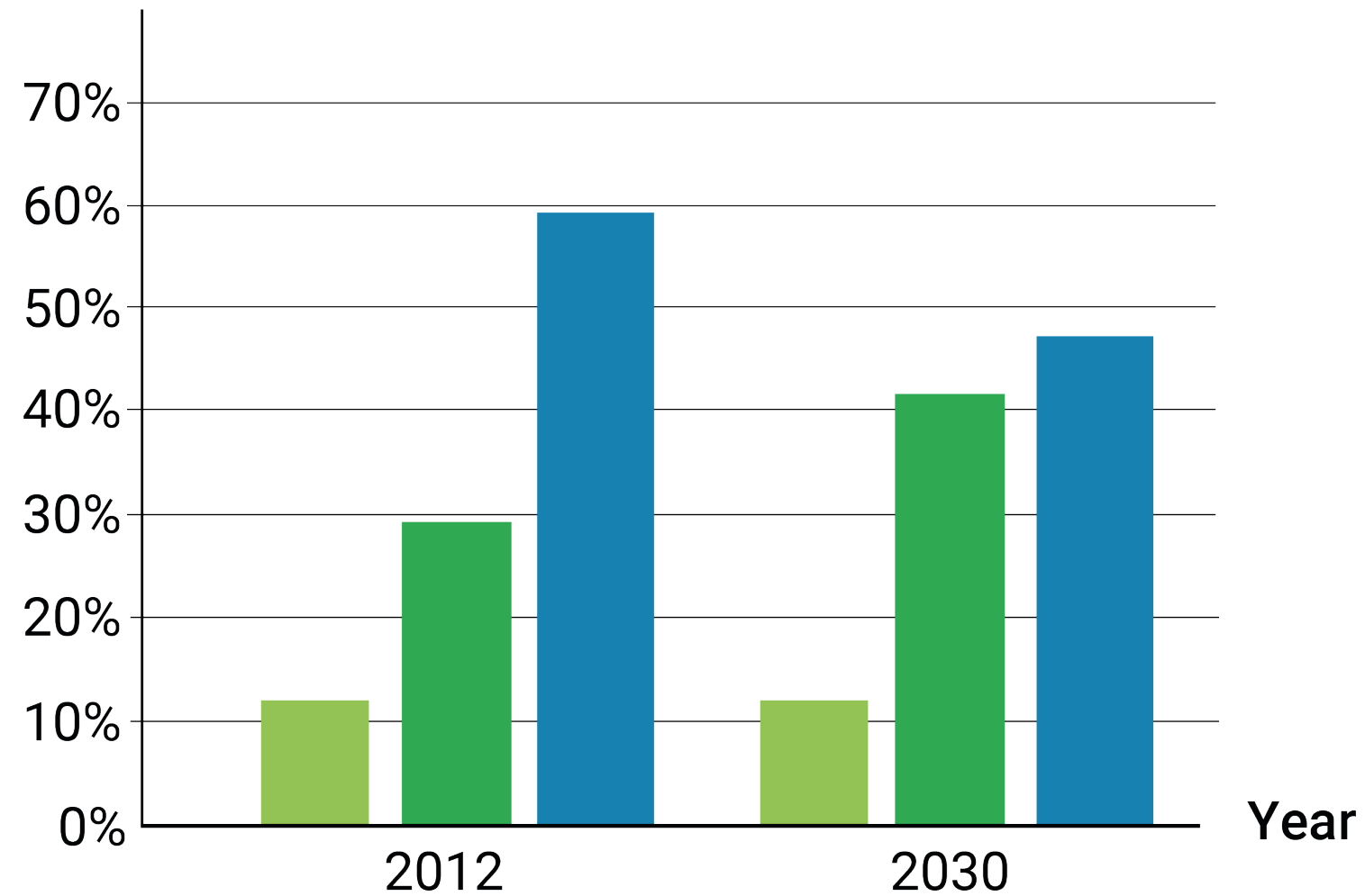
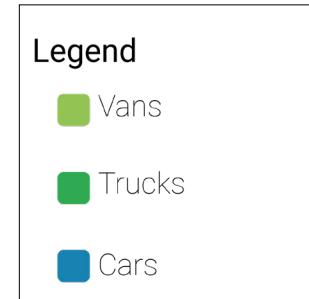


Urban freight has a share of **17%** in the CO<sub>2</sub> emission

Personal mobility is at the moment still the most polluting

## Increasing stake of GHG emissions due trucks

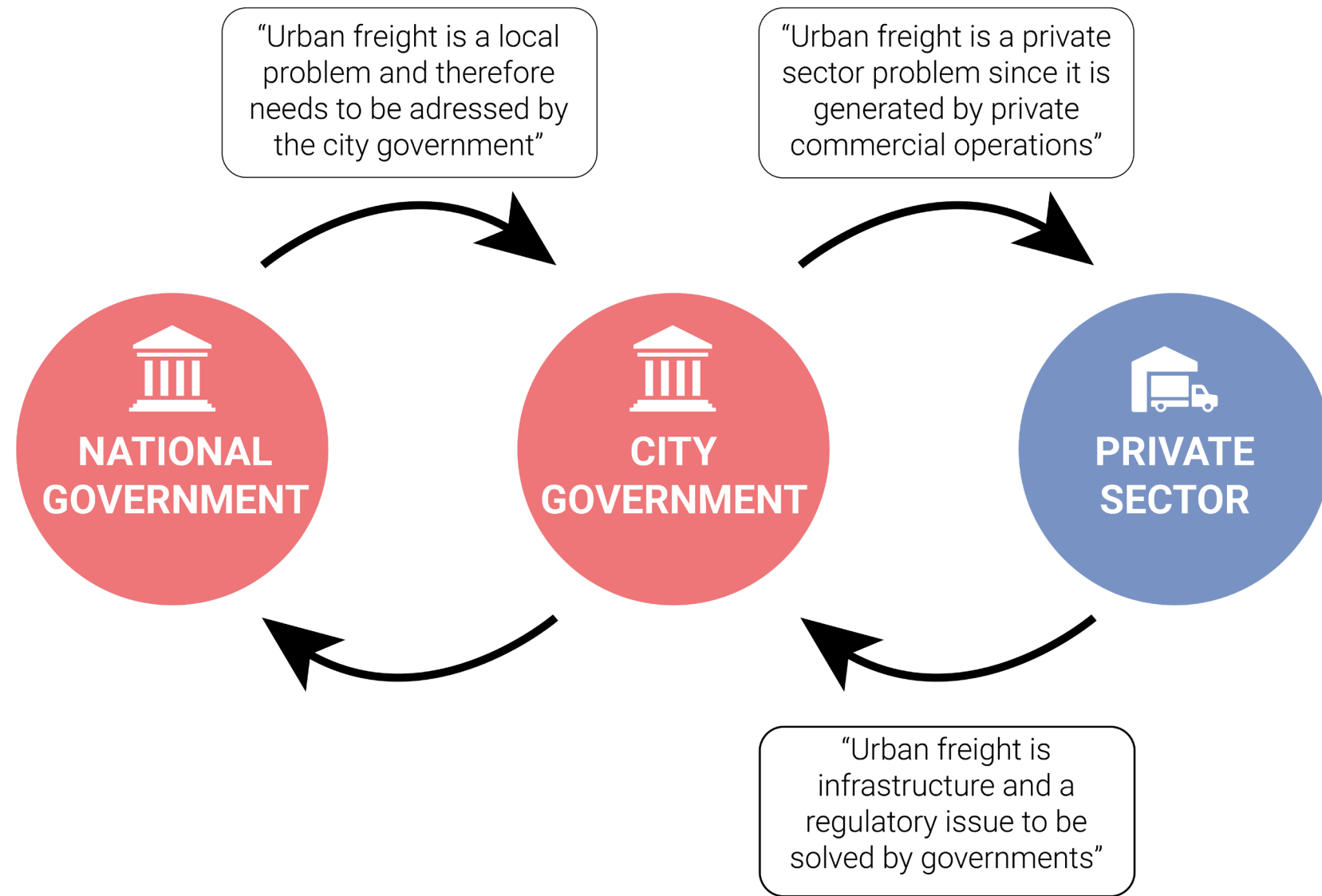
(source: Transport Online, 2015)



Greenhouse gas emissions is growing at **a faster rate** than passenger vehicle emissions

## Dynamics between different stakeholders

(source: Smart Freight Centre, 2017)

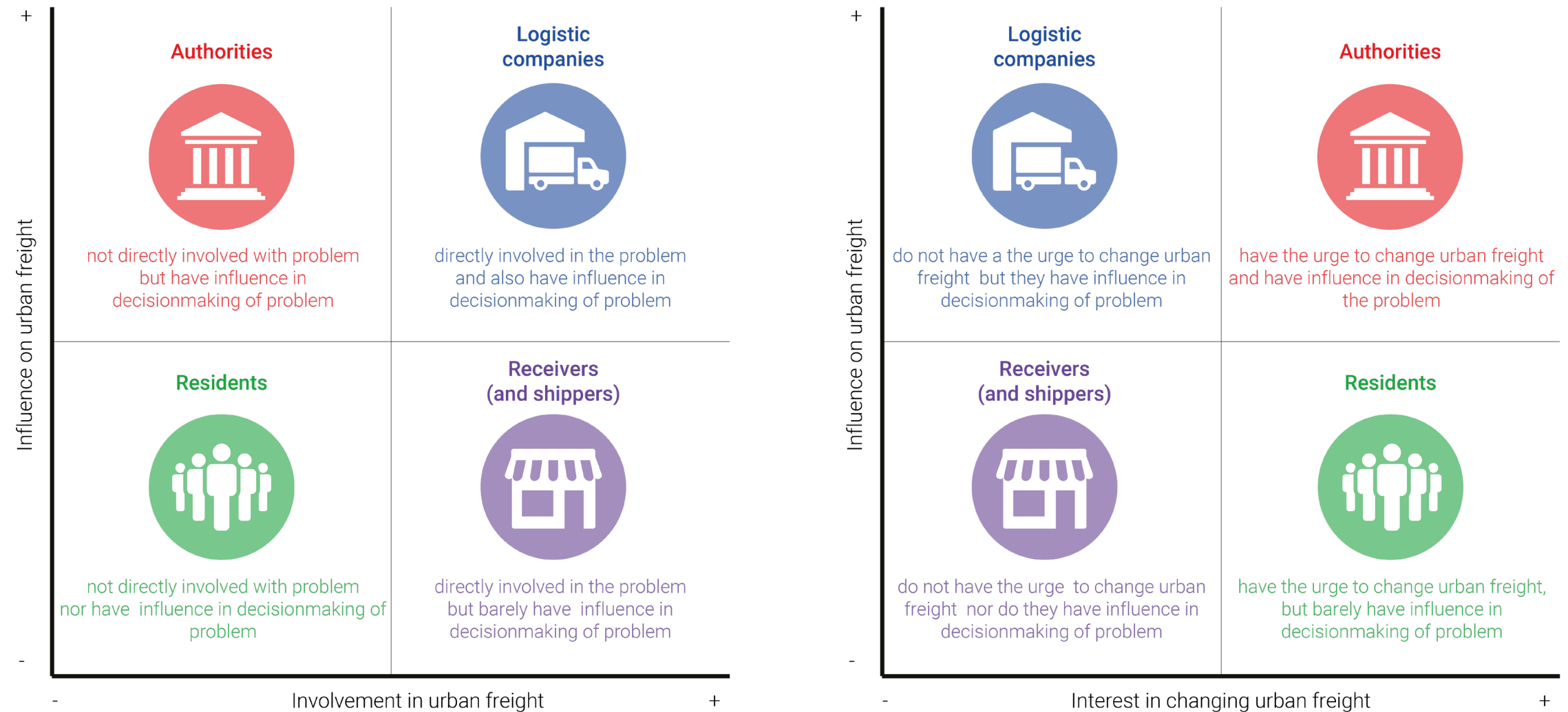


Who is **responsible** for the problems?

Stakeholders are willing to change but they have different expectations on taking initiatives

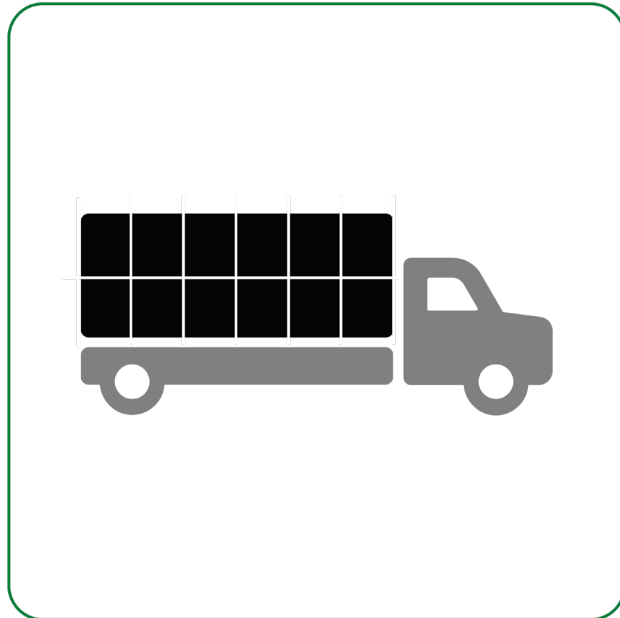
# Influence, involvement and interest diagram

(source: adapted from Van Den Bossche et al., 2017)



There is a **discrepancy** in involvement and interest among stakeholder groups

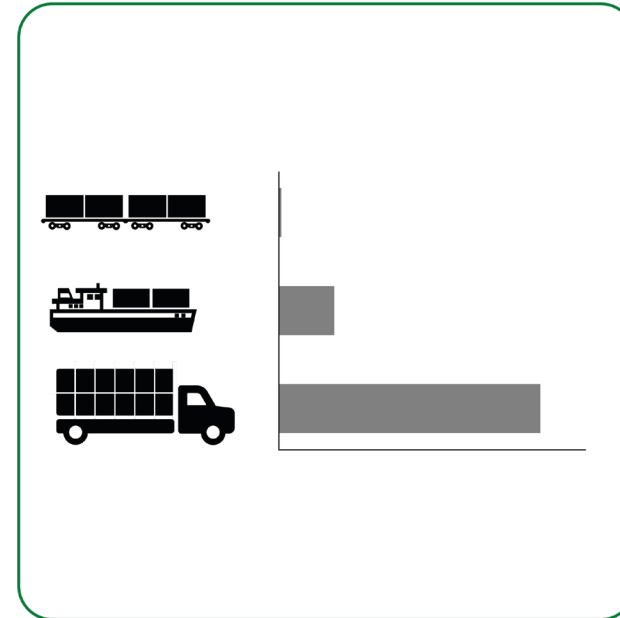
Authorities have the power to trigger changes in urban freight with policy and incentivitation



automobile vehicles make intensive use of depletable resources of energy



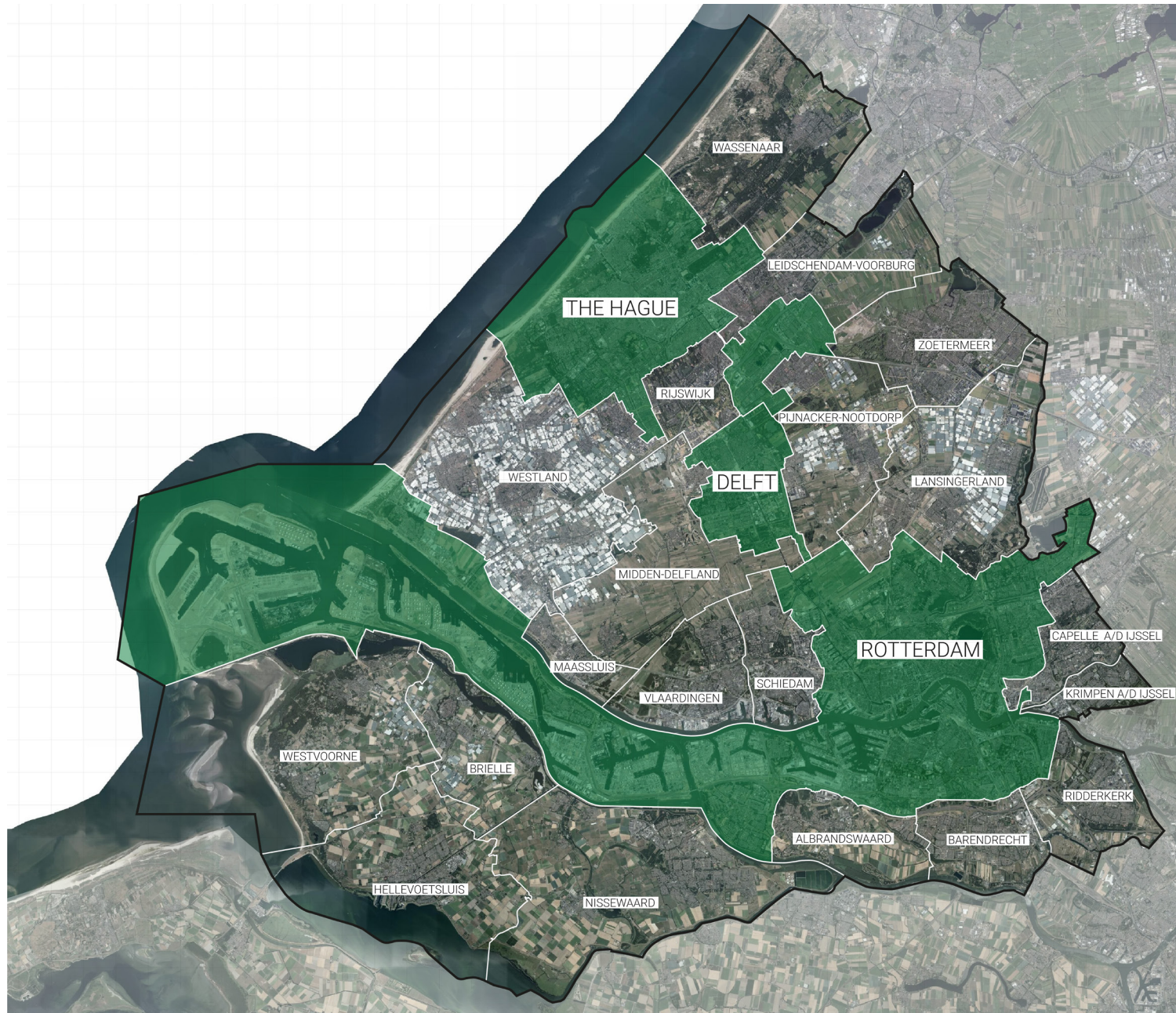
economic and technological trends exacerbate impacts and are responsible for more transport flows and distances



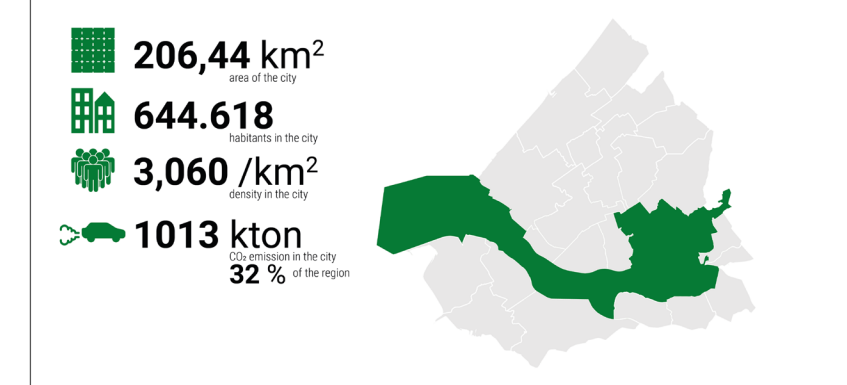
unsustainable growing amount of road transport without multimodal consideration



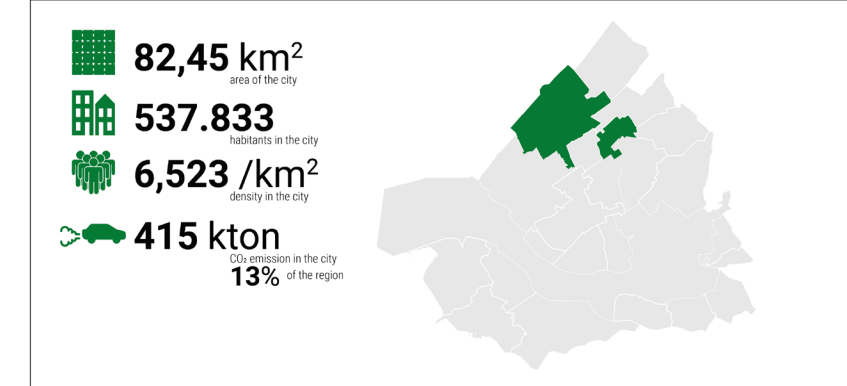
urban freight policies are insufficient to tackle increasing negative externalities due to lack of knowledge and awareness



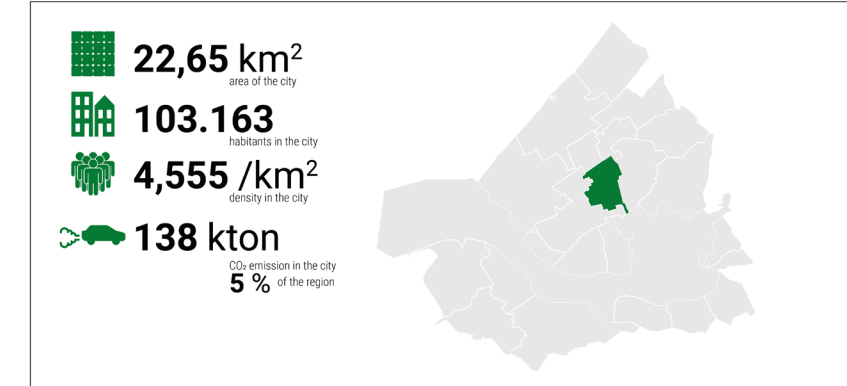
### ROTTERDAM



### THE HAGUE



### DELFT



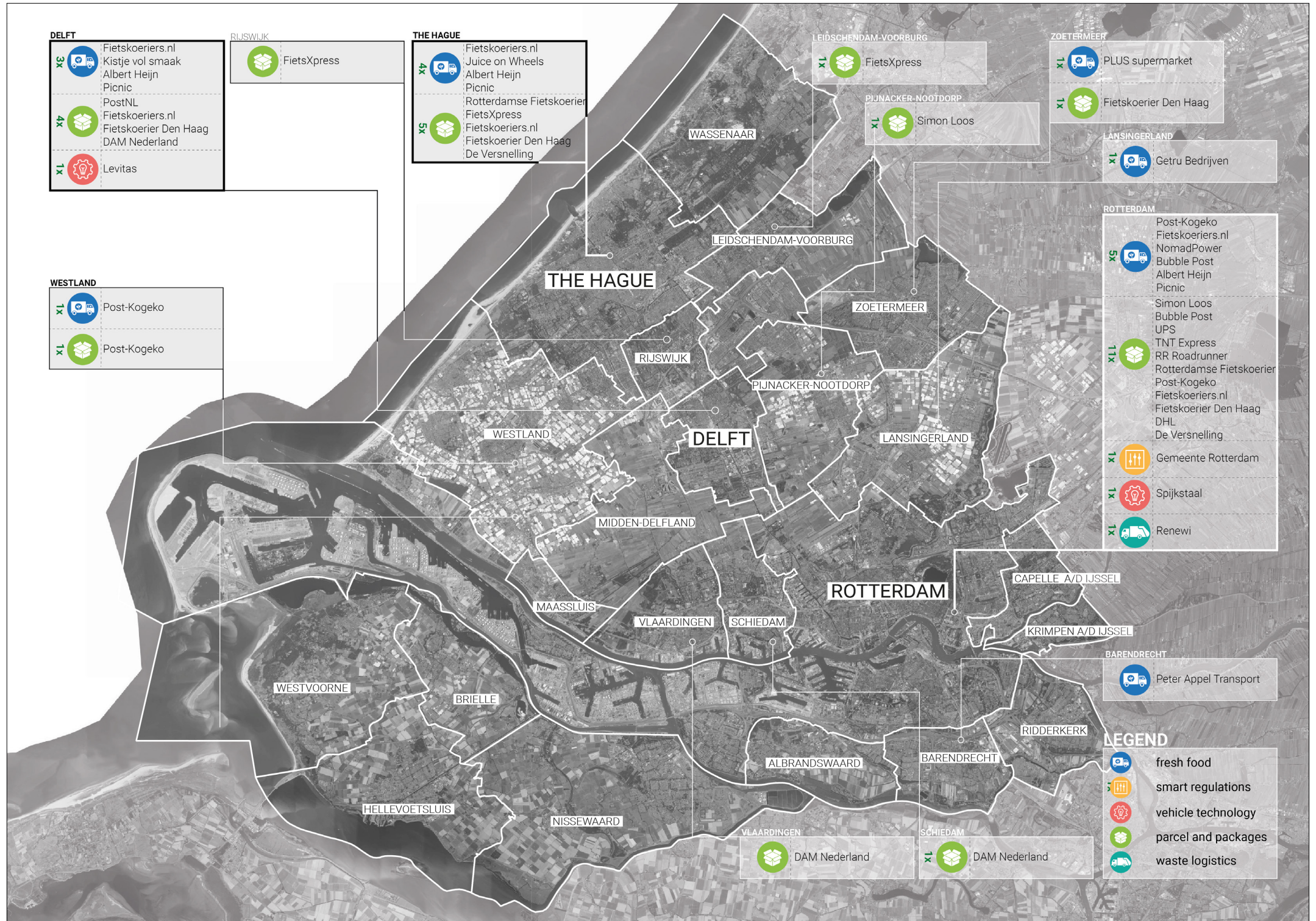
testing area:




# Rotterdam-The Hague Metropolitan Area Metropoolregio Rotterdam-Den Haag (MRDH)



# Zero Emission Stadslogistiek

- waste logistics
- smart regulations
- fresh food
- vehicle technology
- parcel and packages
- catering industry
- facility flows
- hanging transport
- renovation and demolishment

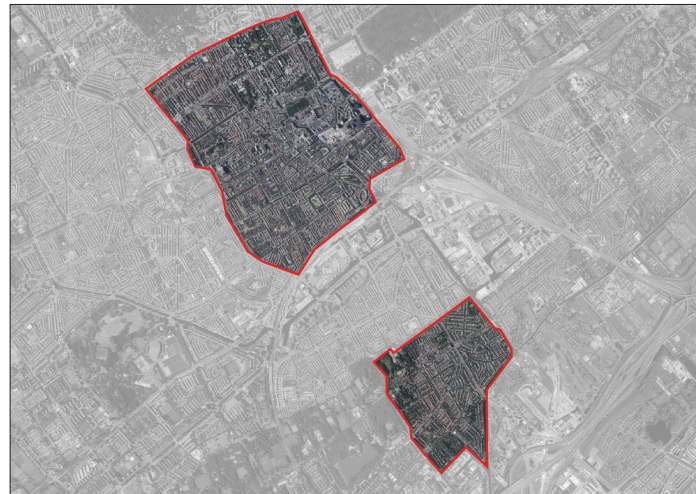


Municipality	Low emission zone	Vehicle restrictions	Time windows
 <b>Gemeente Rotterdam</b>	<ul style="list-style-type: none"> <li>- Low emission zone in the city centre and Maasvlakte</li> </ul> Restriction based on engine	Engine: min EURO IV (city centre) min EURO VI (Maasvlakte)  Complete truck ban 's-Gravendijkwal	Mo - Su 05.00 - 10.30  Additional exemption zero emission vehicles: Mo - Th 18:00 - 20:00
 <b>Den Haag</b>	<ul style="list-style-type: none"> <li>- Low emission zone in the city centre</li> </ul> Restrictions based on engine and age	Engine: min EURO IV Age: max 13 years	Mo - Fr 5.00 - 11.30 Sa - Su 6.00 - 11.30  Around Central Station instead: Mo-Fr 5.00 - 7.00, 10.00-11.30
 <b>Gemeente Delft</b>	<ul style="list-style-type: none"> <li>- Logistic zone in city centre</li> <li>- Low emission zone in south east of the city centre</li> </ul> Restrictions based on size	Weight: max 3.5 ton Length: max 10 m Width: max 2.20 m	with exemption Mo - Fr 7.00 - 12.00 Sa 7.00 - 11.00  Official Holidays 10.00 - 12.00

ROTTERDAM



THE HAGUE + RIJSWIJK



DELFT







**LIVEABILITY OF THE CITY**  
*urban freight*

well-working freight system?



# ***LIVEABILITY OF THE CITY***

## ***urban freight***

*Can we eliminate unnecessary trips over the land to reduce negative externalities?*

*Can we use other, cleaner transportation modes?*

*Why is public transport limited to the transport of people?*

*Can we combine freight systems of retail supply and waste collection?*

*How can we accommodate future demand of urban freight?*

- research aim:
- develop a **strategic framework** for **local authorities**
  - accommodate the **increasing logistic demand of retailers**
  - reduce the **negative externalities**
  
  - respond to **national** and **international climate agreements**

research aim:

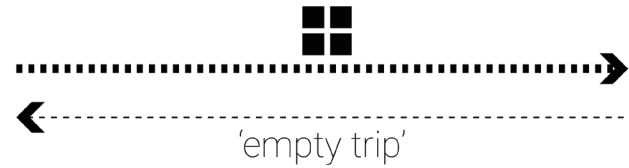
- develop a **strategic framework** for **local authorities**
- accommodate the **increasing logistic demand of retailers**
- reduce the **negative externalities**
  
- respond to **national** and **international climate agreements**

research question

How can a **strategic framework of urban freight transportation** in the **MRDH** accommodate the **increasing logistic demand** of **retailers** in a **sustainable and liveable way**?



distribution  
centre



### SUPPLY OF GOODS

**'full' trip to city**

'empty' trip back to distribution centre



waste  
treatment plant

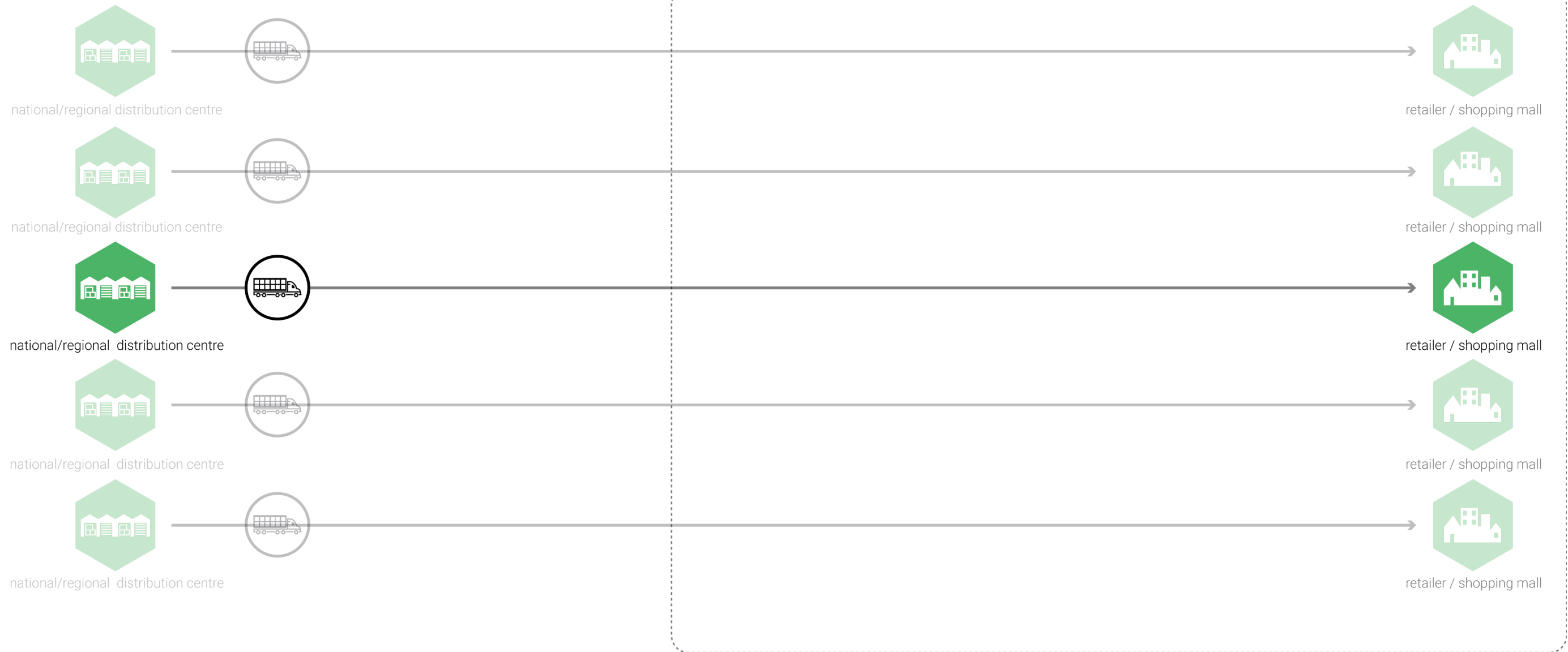


### WASTE COLLECTION

'empty' trip to city

**'full' trip to waste treatment facility**

urban freight



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# CONCEPTUALISATION

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urban consolidation

+

*urban multimodality*

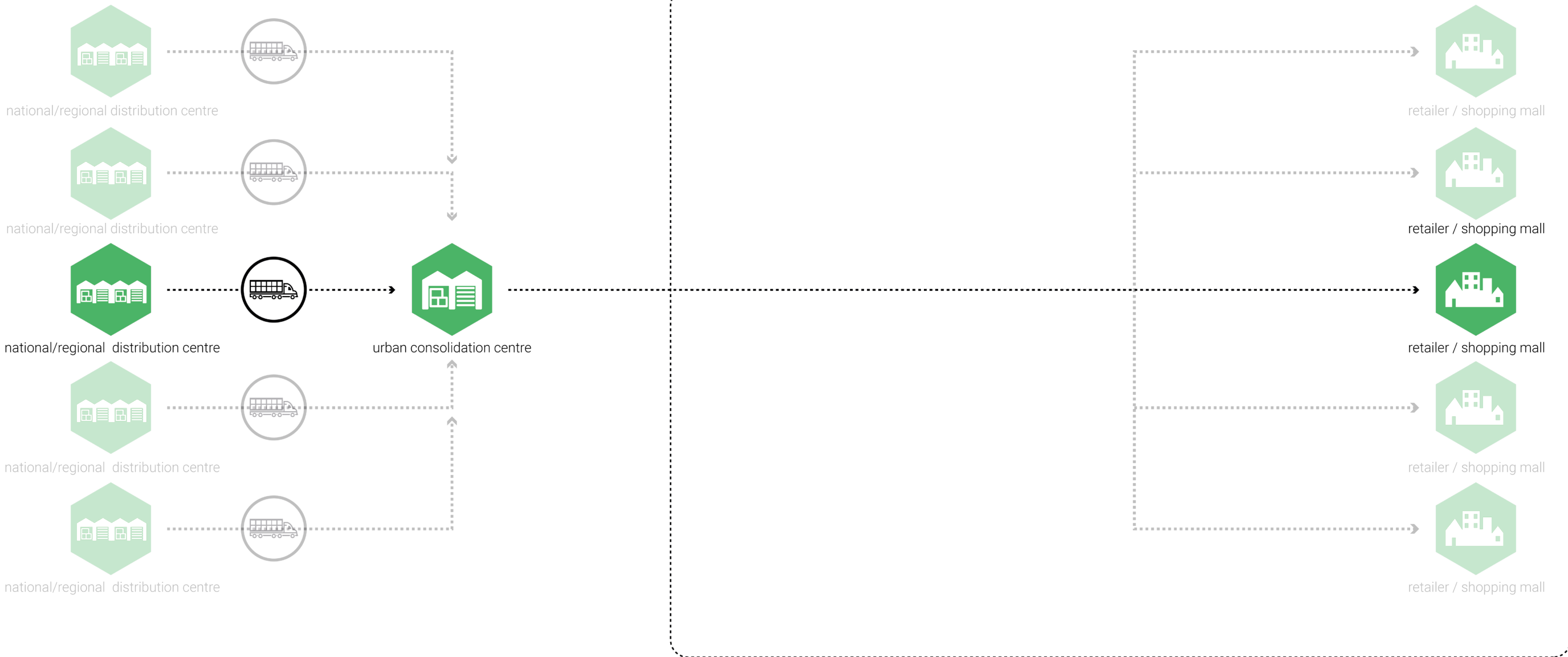


top: Amsterdam Logistic City Hub, 2019

bottom: Cityhub Utrecht, n.d.



urban freight



located at the outskirts of the city



located close to city entrances and on highway infrastructure

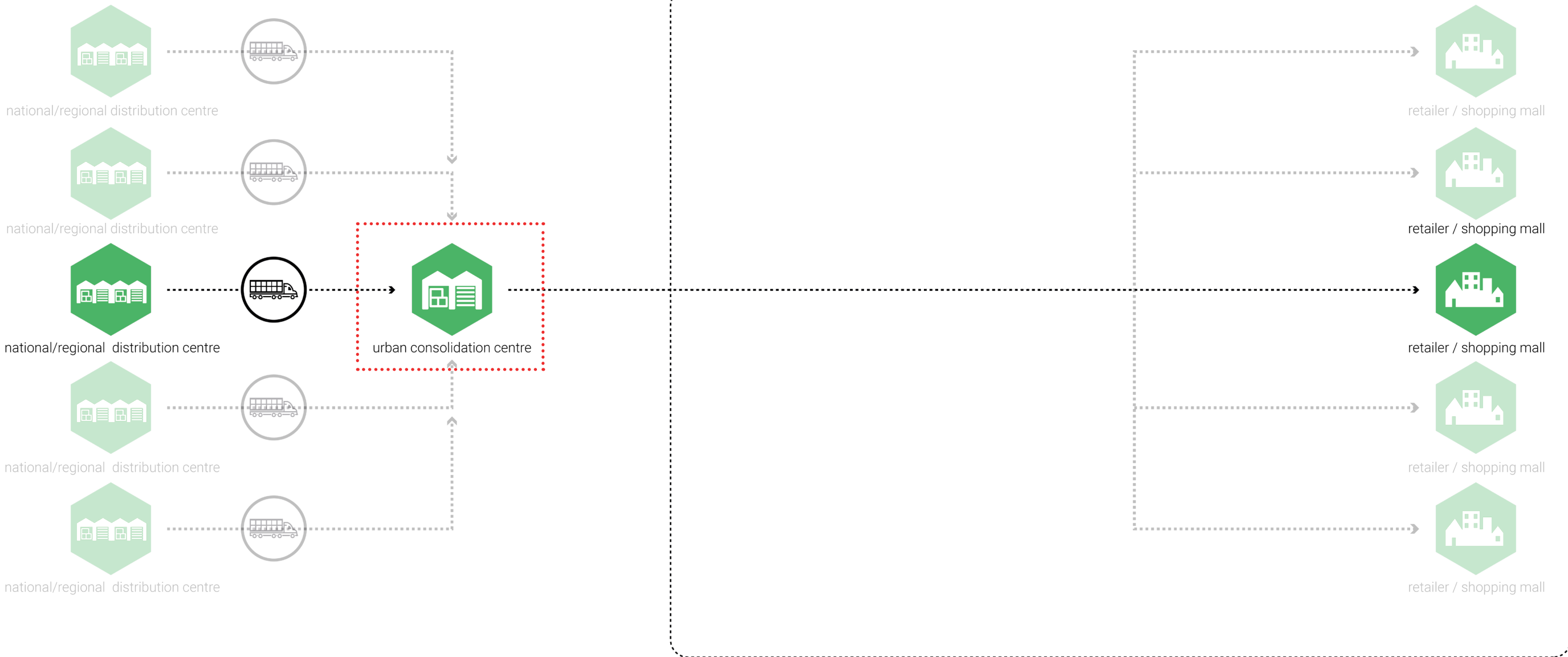


proportional distance to retail locations



preferably located at industrial areas

urban freight



located at the outskirts of the city

[1]



located close to city entrances and on highway infrastructure

[2]



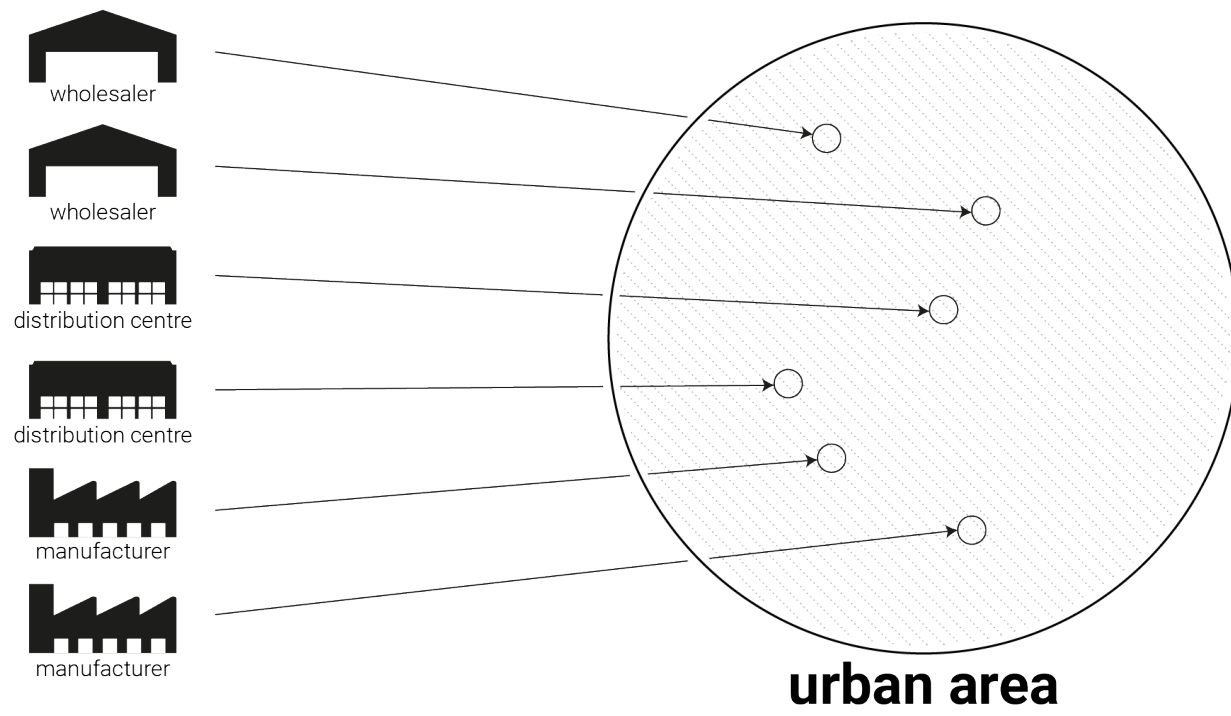
proportional distance to retail locations

[3]

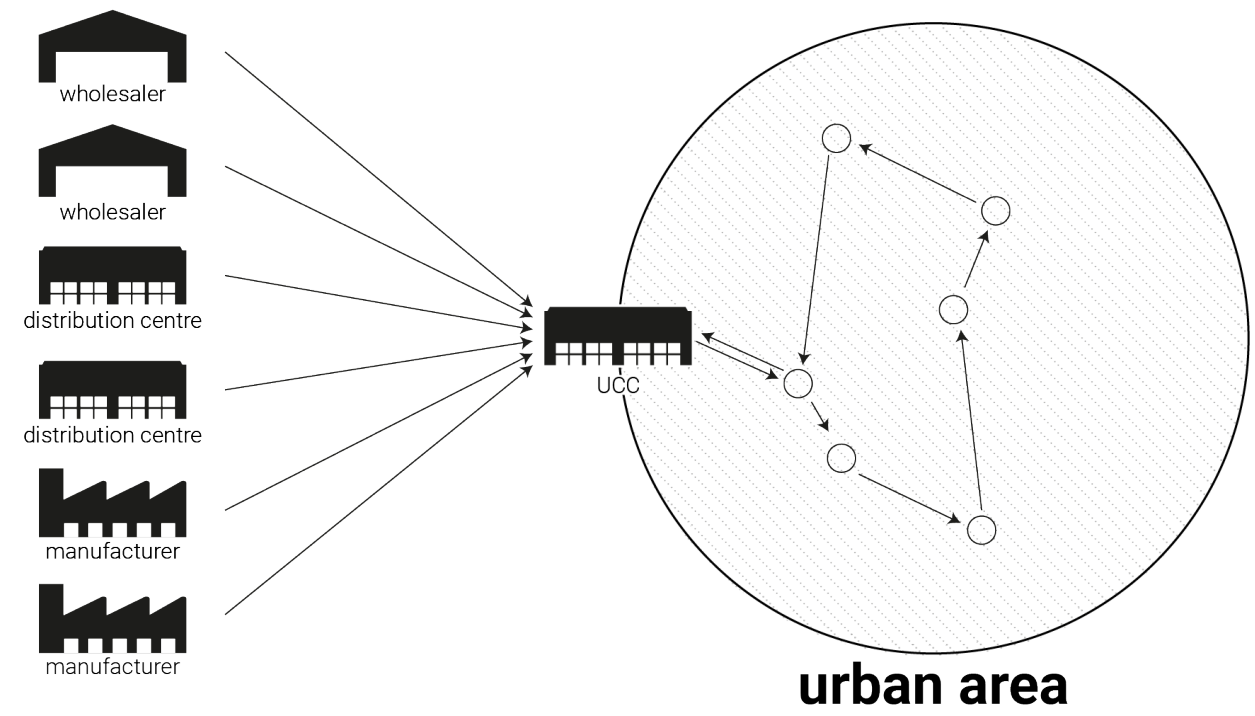


preferably located at industrial areas

[4]



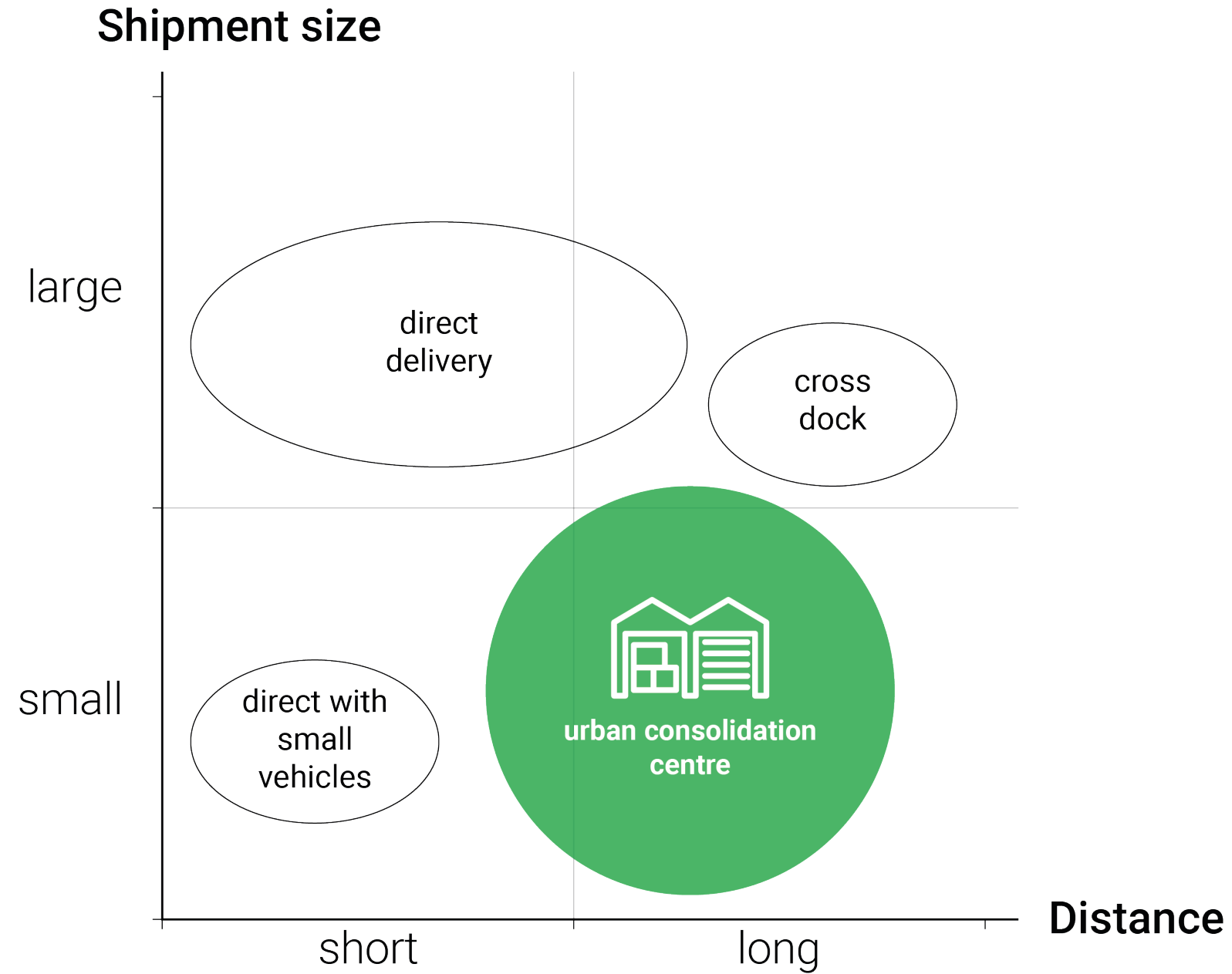
without consolidation centre



with consolidation centre

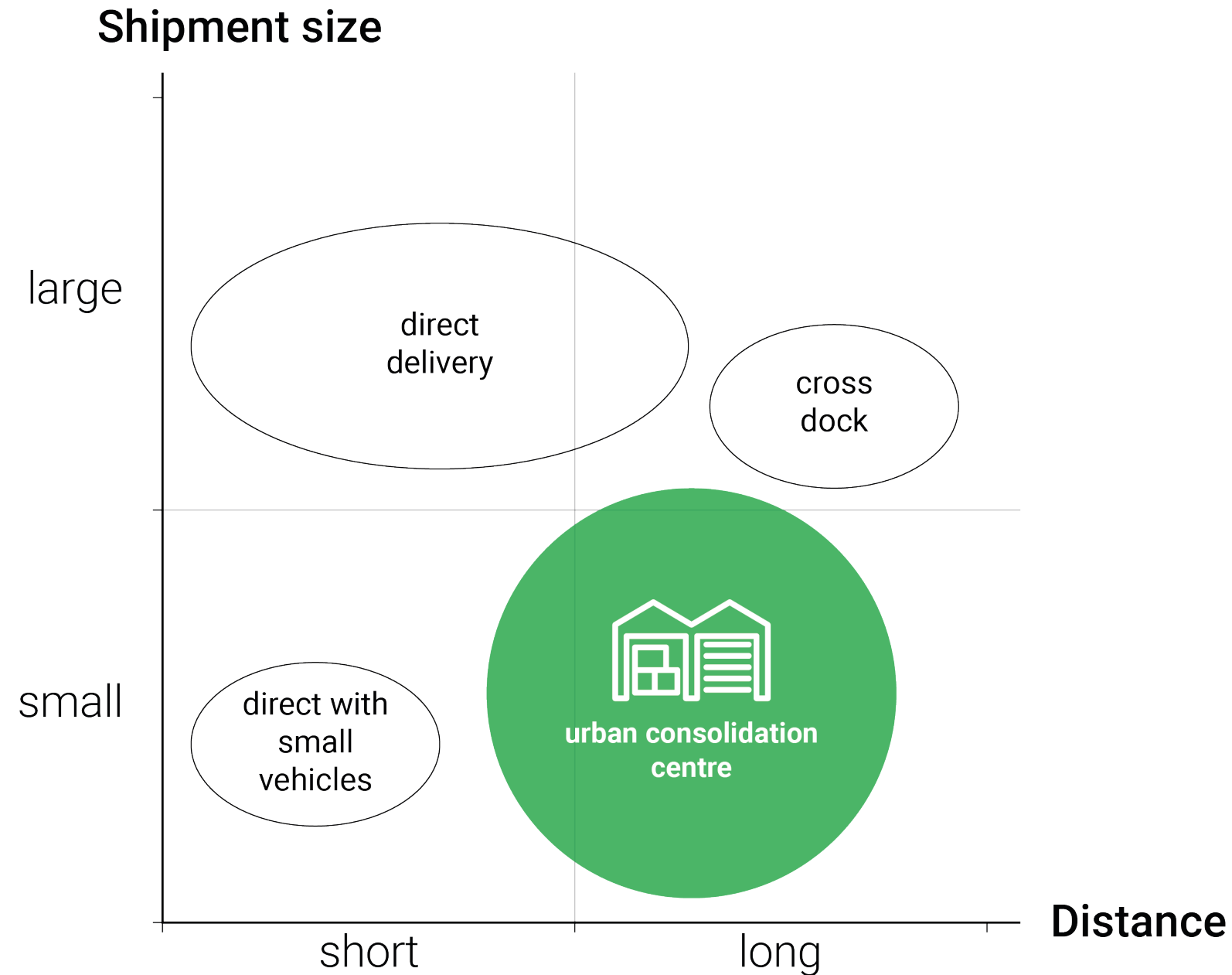
# Distribution ways for urban freight (types of goods and waste)

(source: Kin et al., 2018)



## Distribution ways for urban freight (types of goods and waste)

(source: Kin et al., 2018)



## APPLICABLE GOODS:

### 1. consumer goods

-> fashion, miscellaneous,  
small supermarkets and food specialists, drugstore,  
cosmetics etc.

### 2. durable goods

-> (small) electronics, tools,  
(small) construction materials,  
boutique etc.

### 3. retail waste

-> (small) residual waste



*urban consolidation*

+

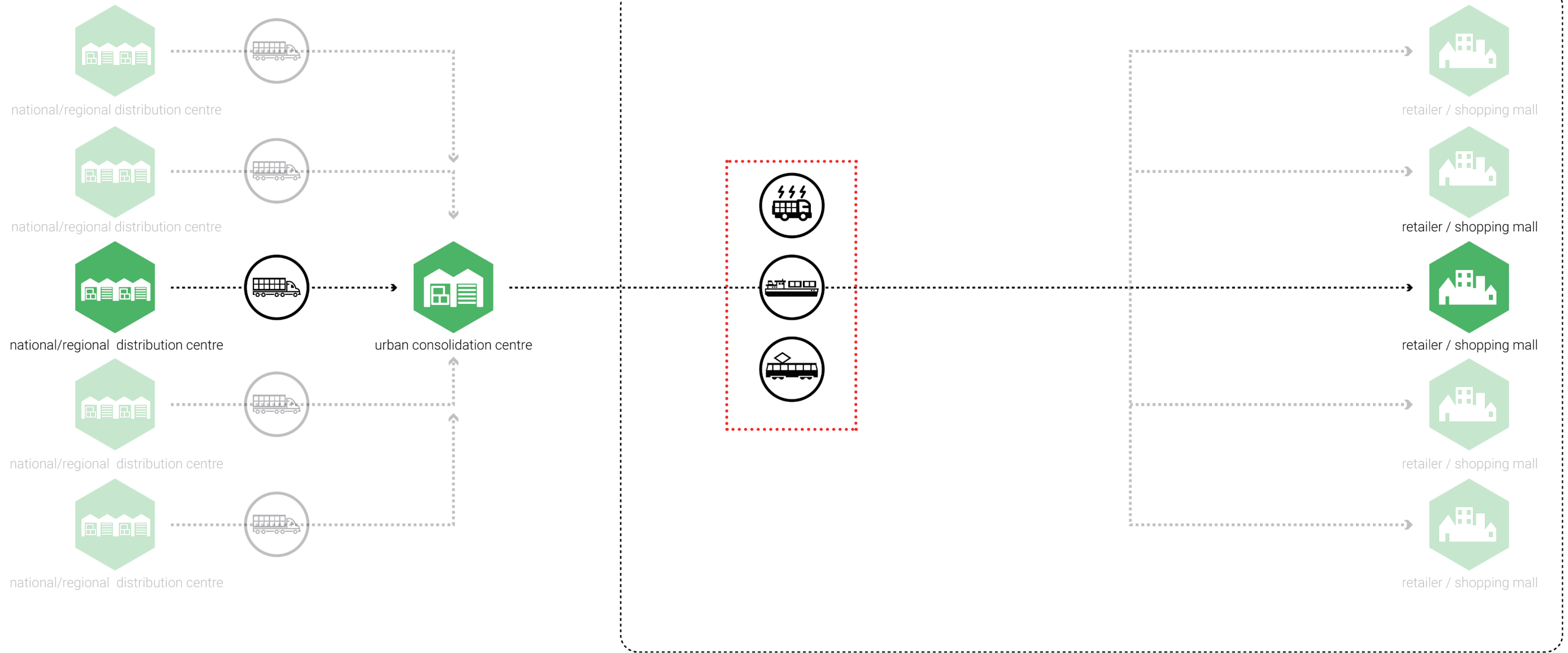
**urban multimodality**



top: NL Architects, 2009

bottom: Bestfact, 2015

urban freight



located at the outskirts of the city

[1]



located close to city entrances and on highway infrastructure

[2]



proportional distance to retail locations

[3]



preferably located at industrial areas

[4]



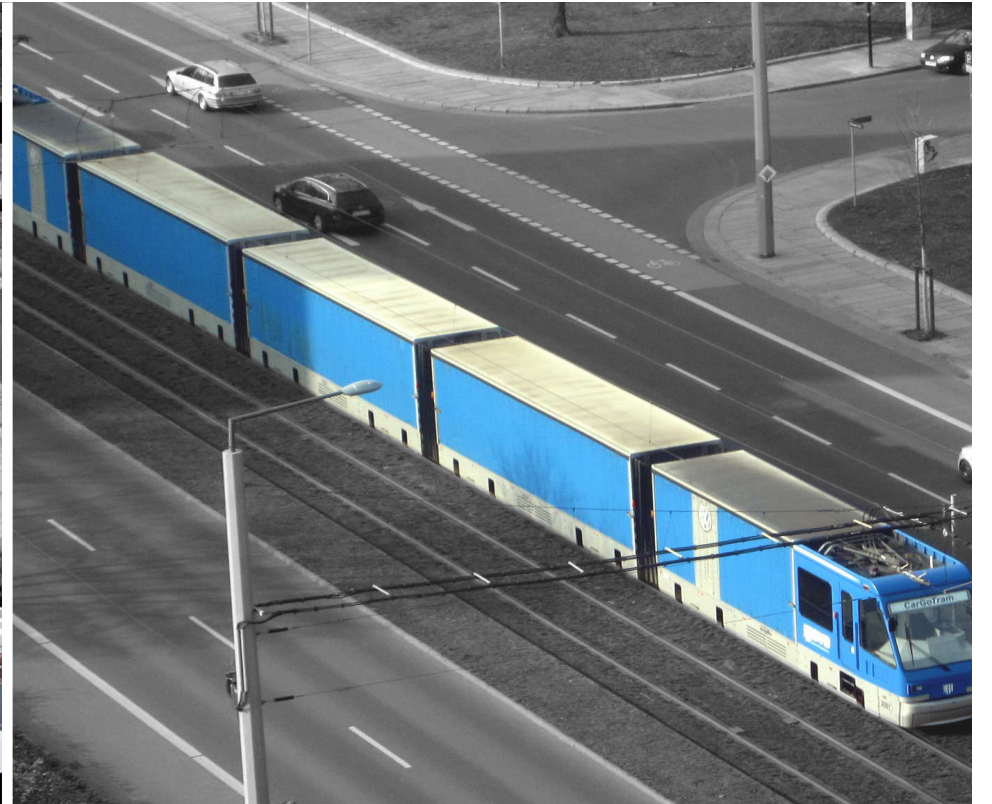
preferably located at the proximity of railway (tram) infrastructure to the city

[5a]



preferably located at the proximity of canal/waterway (ship) infrastructure to the city

[5b]



Length: 20 m  
 Width: 4.25 m  
 Load capacity: 85 m<sup>3</sup>, 75 t



top: SENSEable City Lab via MIT news, 2016; sustainabletransport, n.d.; Frze, 2014

bottom: Bestfact, 2015; Dowideit, 2017





**urban consolidation centres  
(UCC)**

entry point  
of system



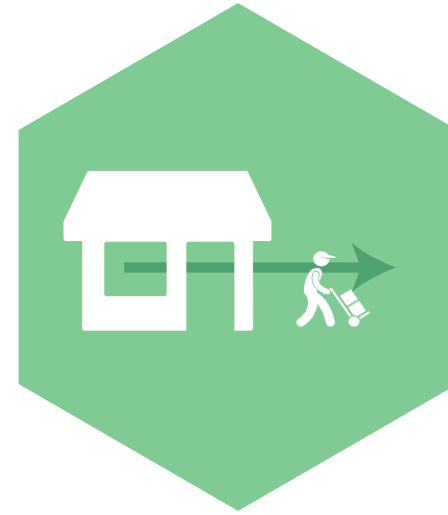
**transshipment centres  
(TC)**

intermediate point  
of system



**drop-off points  
(DoP)**

exit point  
of system



**urban consolidation centres  
(UCC)**

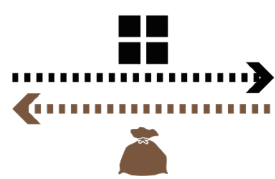
—  
entry point  
of system



urban consolidation centre



waste treatment plant



### PRINCIPLE #1

urban consolidation centre situated near  
**waste treatment facility**



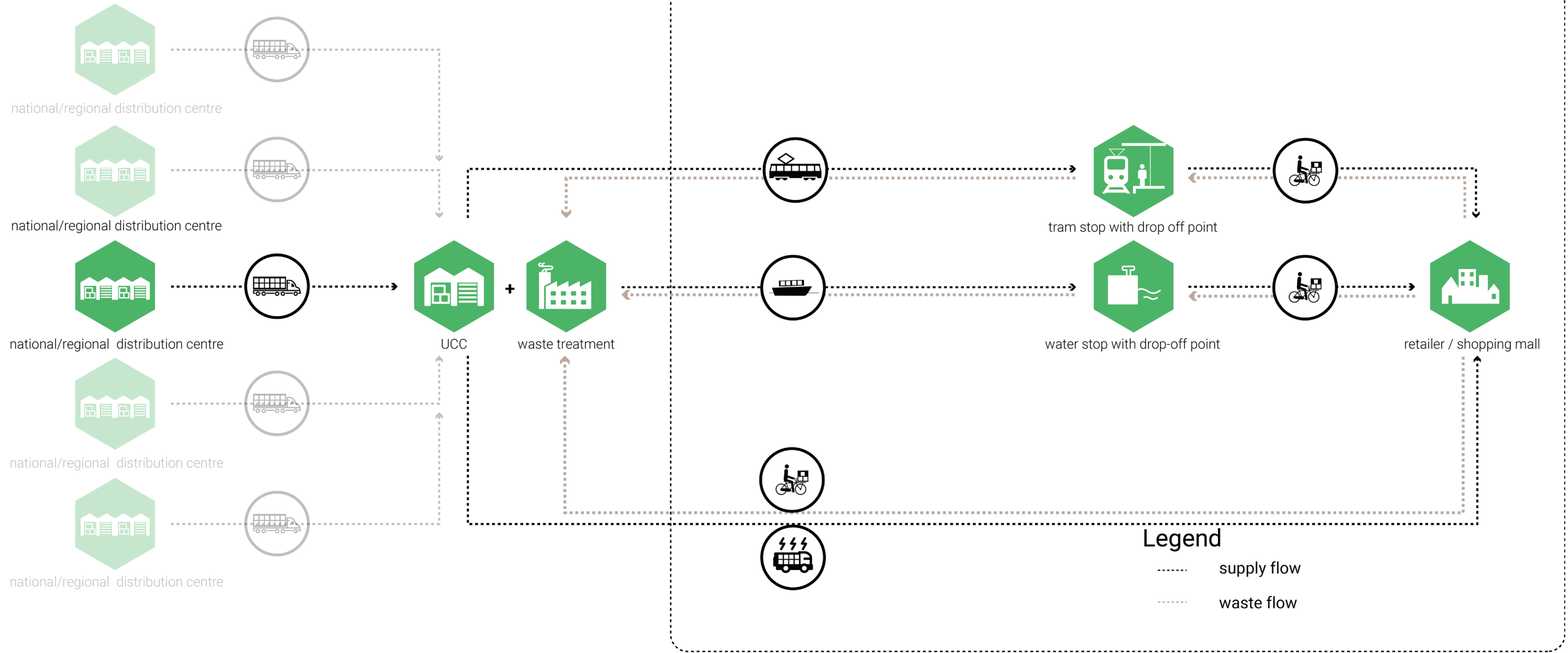
urban consolidation centres



### PRINCIPLE #2

urban consolidation centre situated along  
**waterway corridor**

urban freight



[1]

located at the outskirts of the city



[2]

located close to city entrances and on highway infrastructure



[3]

proportional distance to retail locations



[4]

preferably located at industrial areas



[5a]

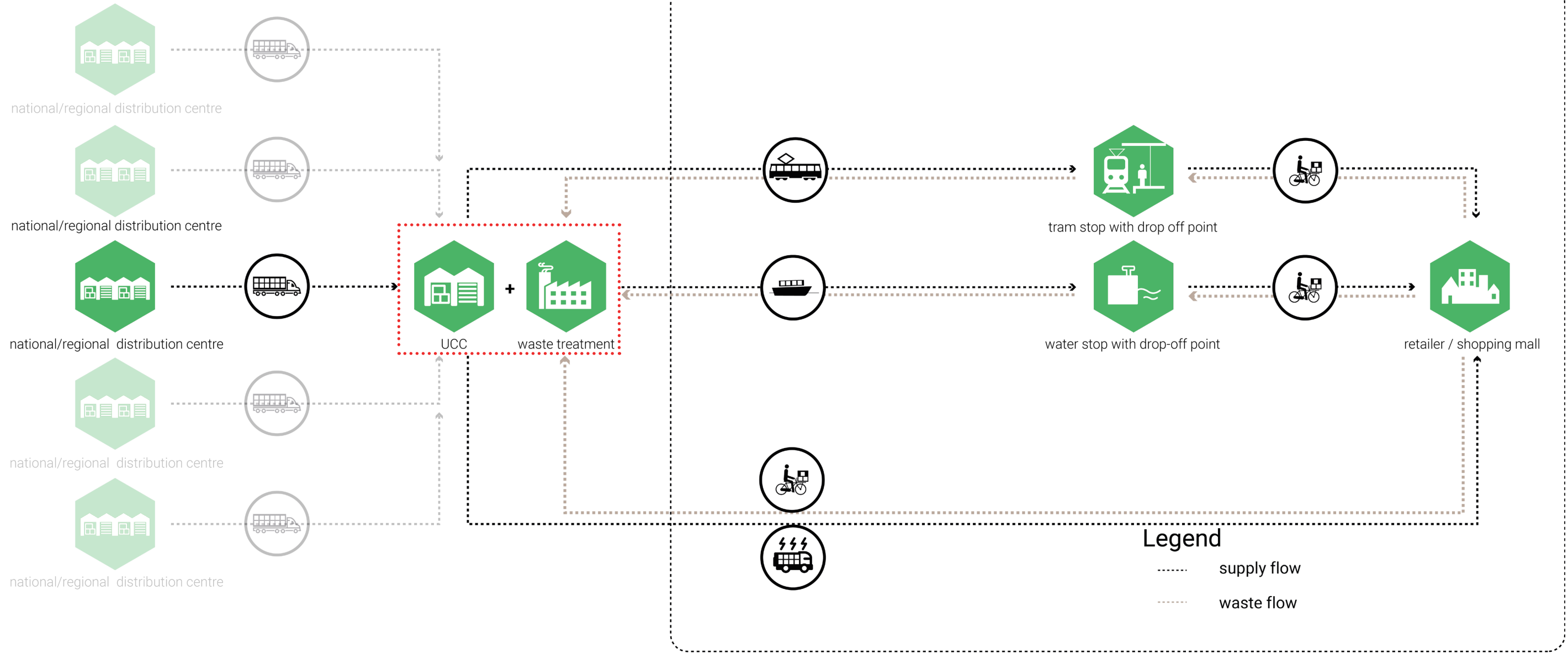
preferably located at the proximity of railway (tram) infrastructure to the city



[5b]

preferably located at the proximity of canal/waterway (ship) infrastructure to the city

urban freight



- 

[1] located at the outskirts of the city
- 

[2] located close to city entrances and on highway infrastructure
- 

[3] proportional distance to retail locations
- 

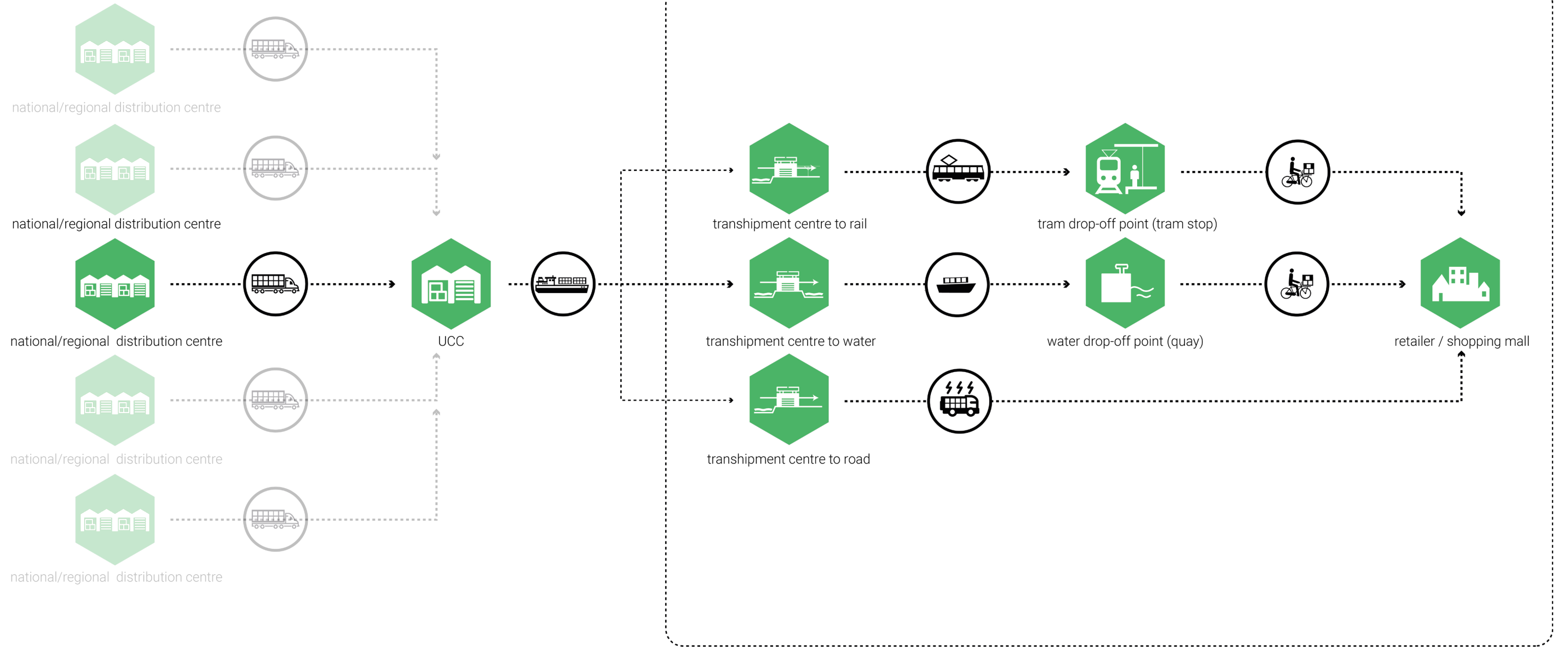
[4] preferably located at industrial areas
- 

[5a] preferably located at the proximity of railway (tram) infrastructure to the city
- 

[5b] preferably located at the proximity of canal/waterway (ship) infrastructure to the city
- 

[6] located at the proximity of a waste treatment facility

urban freight



located at the outskirts of the city

[1]



located close to city entrances and on highway infrastructure

[2]



proportional distance to retail locations

[3]



preferably located at industrial areas

[4]



preferably located at the proximity of railway (tram) infrastructure to the city

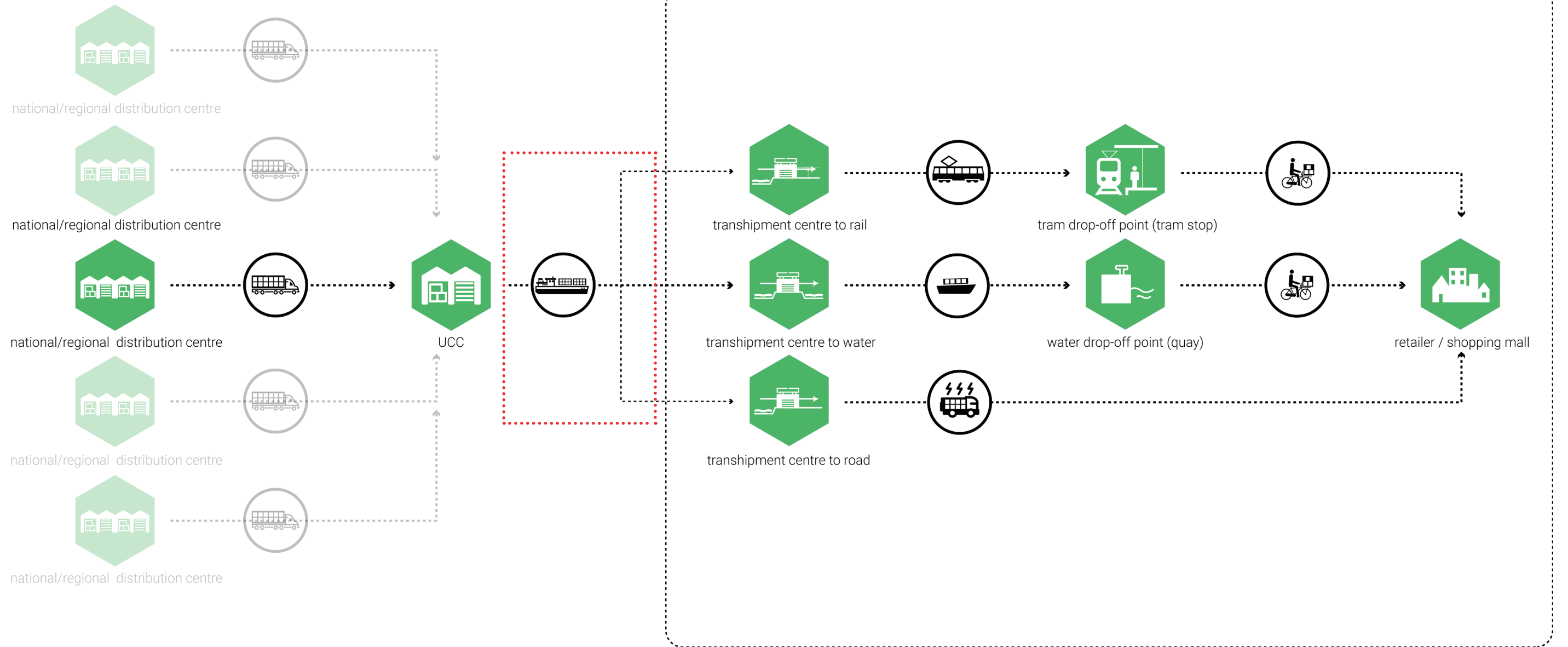
[5a]





preferably located at the proximity of canal/waterway (ship) infrastructure to the city


[5b]


urban freight





- 


[1] located at the outskirts of the city
- 

[2] located close to city entrances and on highway infrastructure
- 

[3] proportional distance to retail locations
- 

[4] preferably located at industrial areas
- 

[5a] preferably located at the proximity of railway (tram) infrastructure to the city
- 

[5b] preferably located at the proximity of canal/waterway (ship) infrastructure to the city
- 

[6] located at the proximity of a main water corridor through the city

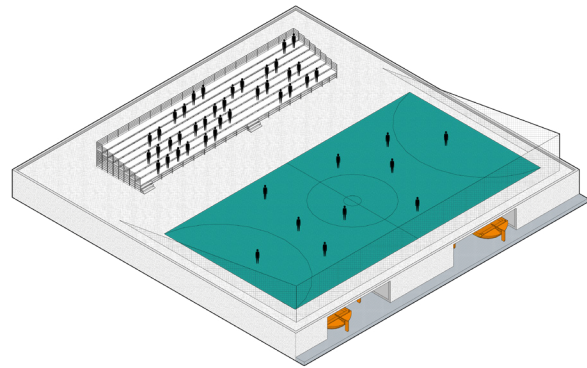


**transshipment centres  
(TC)**

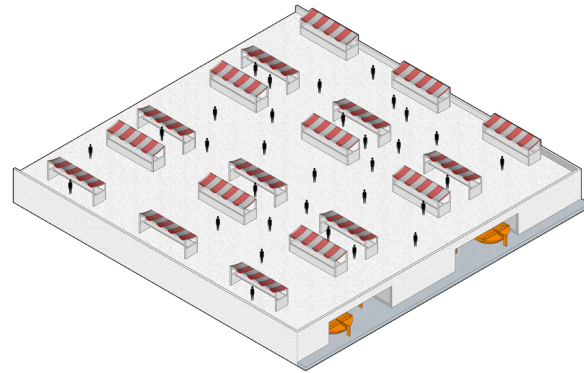
intermediate point  
of system



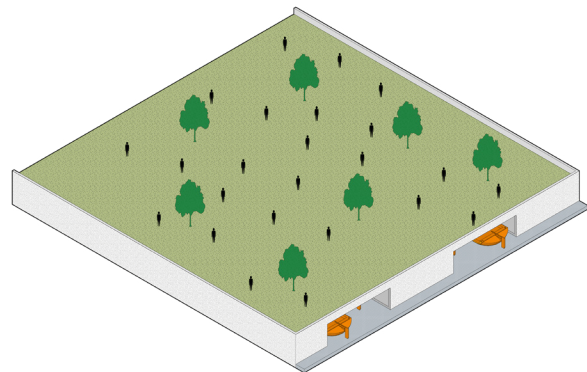
temporary FUNCTION



1. play ground / sport events / skate park



2. market / fair / bazaar

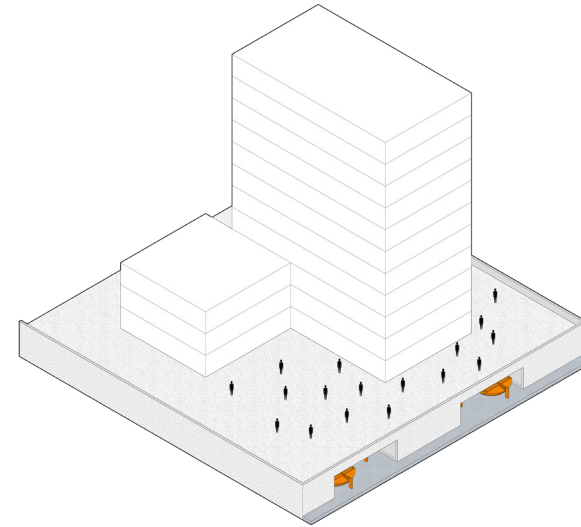


3. small park / green public space

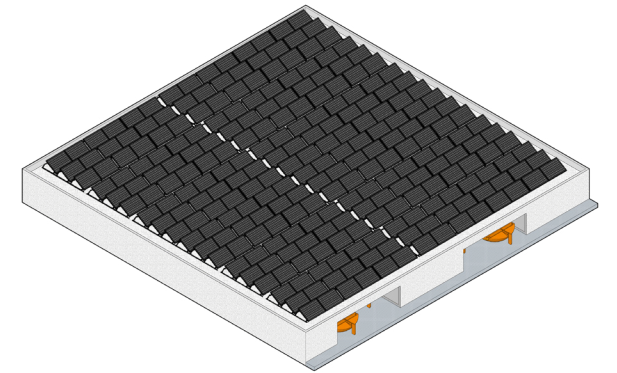


4. small public space / picknick / terrace

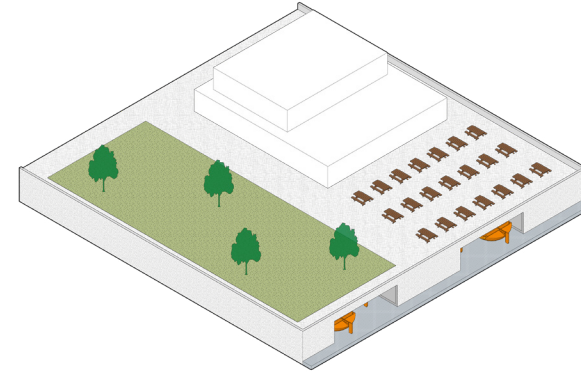
permanent FUNCTION



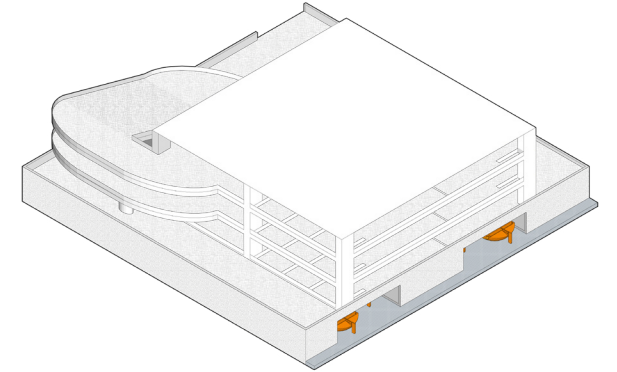
5. (large) residential / office / retail building



6. electricity: solar panel / windmill



7. public pavillion / cafe / restaurant / single tenant



8. parking place / car storage



[1a]

located at the proximity (<6km, road) of a constructed UCC



[1b]

located at the proximity (<6km, road) of a constructed UCC



[2]

located at the chosen water corridor through the city [with principle #2]



[3a]

located at the proximity of an tram end stop of a fine-grained tram network



[3b]

located at the proximity of a fine-grained canal/water (ship) infrastructure



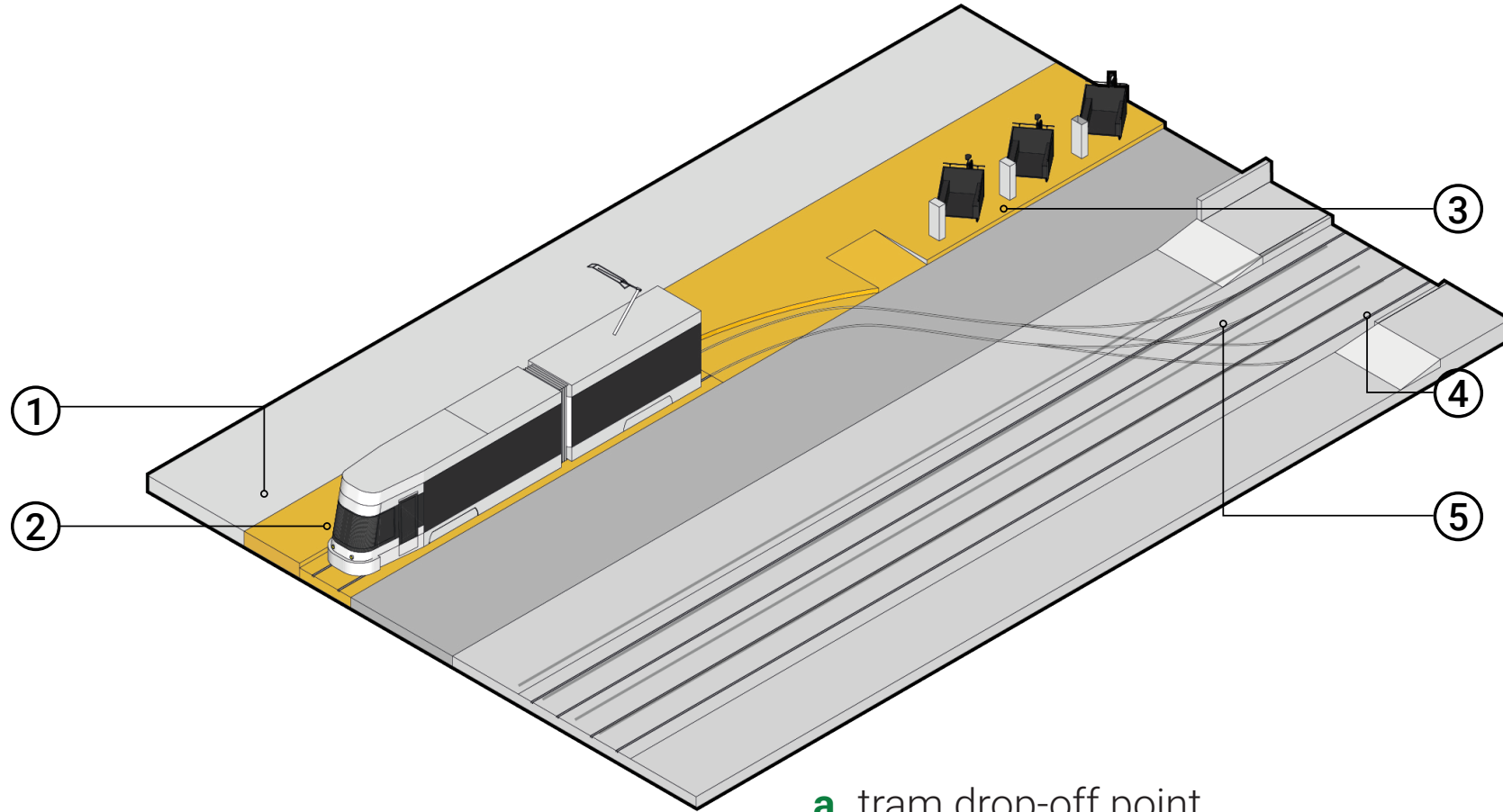
[4]

located at the proximity (<6 km) of drop-off points / retail areas



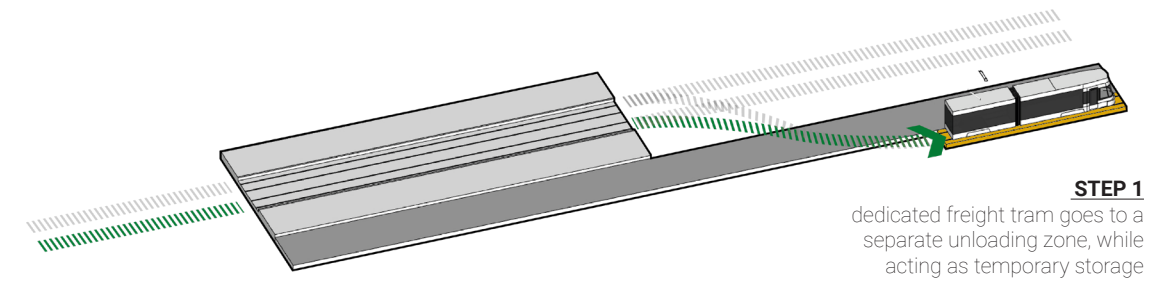
**drop-off points  
(DoP)**

—  
exit point  
of system

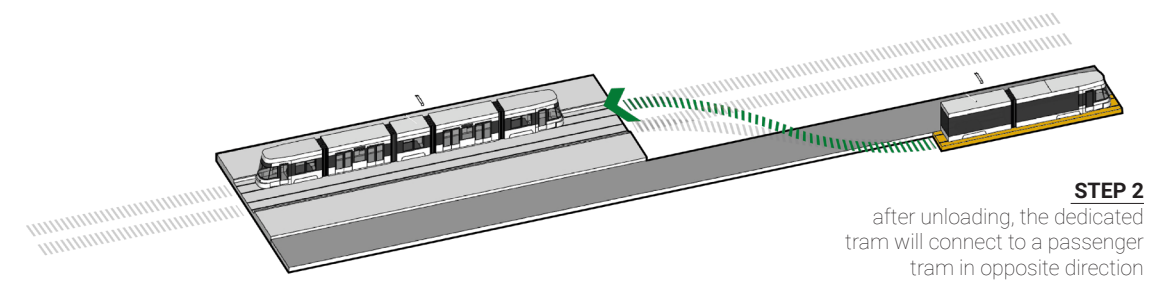


**a. tram drop-off point**

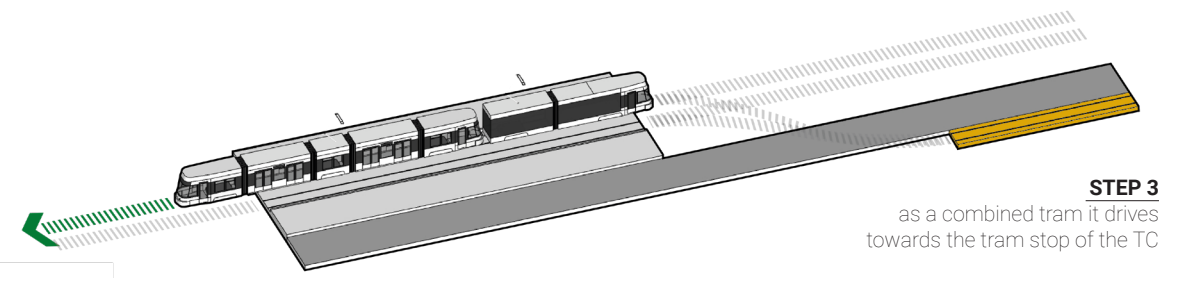
- 1. loading/unloading zone
- 2. extra side track for freight
- 3. cargo bike charging point
- 4. passenger tram stop
- 5. switch for the opposite direction



**STEP 1**  
dedicated freight tram goes to a separate unloading zone, while acting as temporary storage



**STEP 2**  
after unloading, the dedicated tram will connect to a passenger tram in opposite direction



**STEP 3**  
as a combined tram it drives towards the tram stop of the TC

[1a]

located at the proximity (<6 km) of a constructed UCC

[1b]

located at the proximity (<6 km) of a constructed TC

[2]

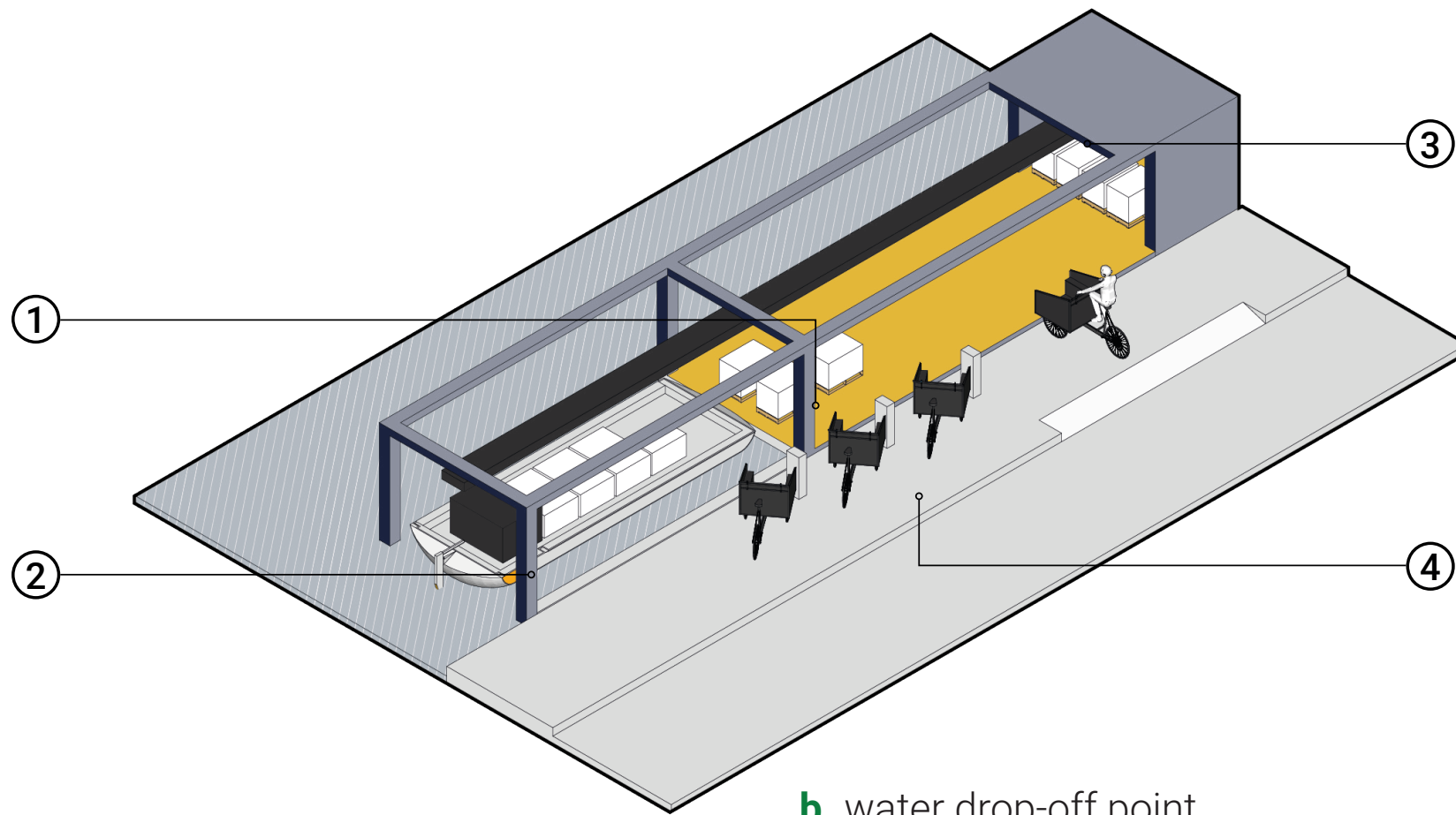
located at the proximity (<0.5 km) of a final retailer

[3]

located at the proximity of a fine-grained rail (tram) infrastructure

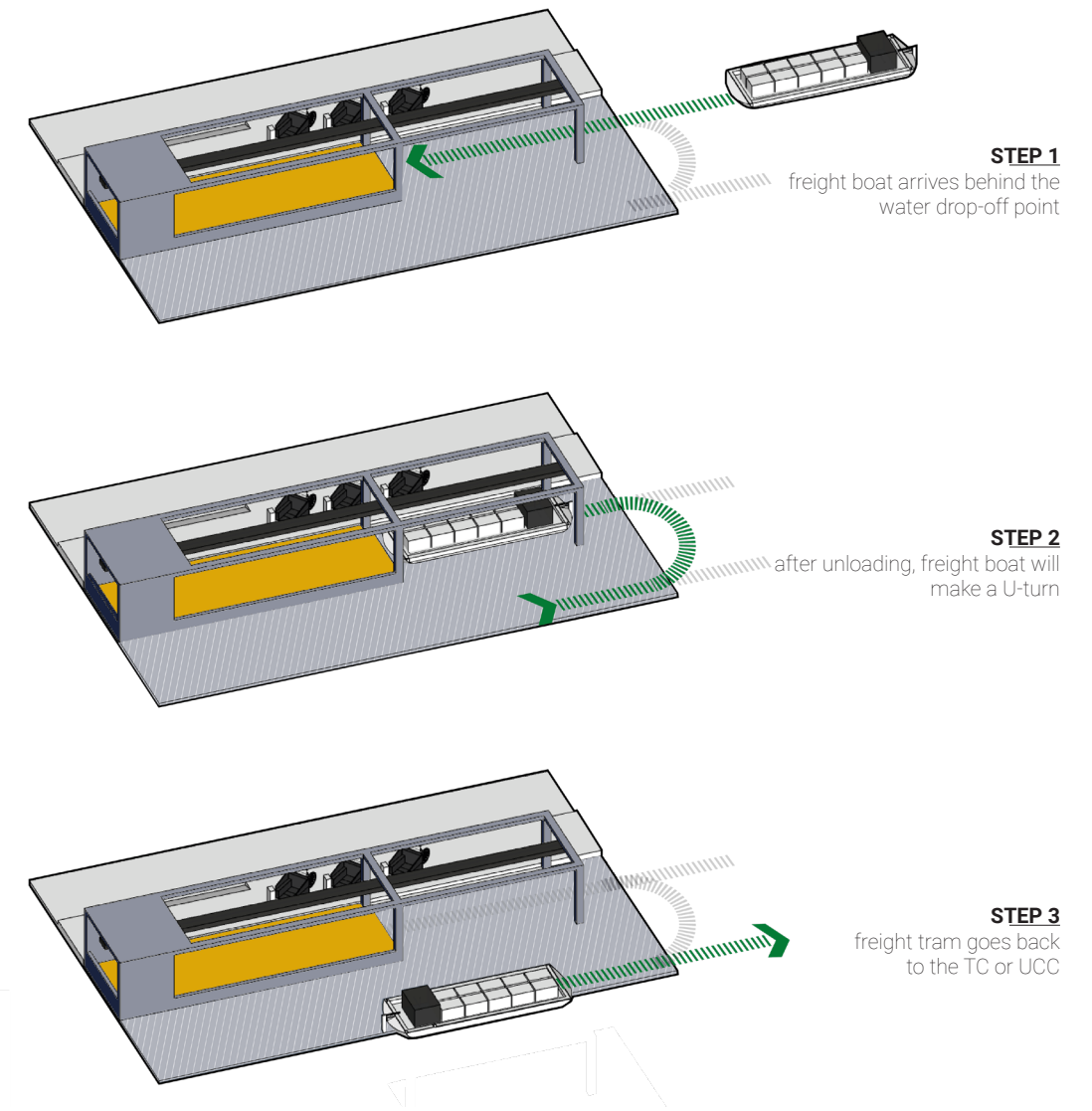
[4]

located where there is enough space available



**b. water drop-off point**

- 1. floating boat platform
- 2. mooring space + (un)loading) crane for freight boat
- 3. temporary storage
- 4. cargo bike charging point



[1a]

located at the proximity (<6 km) of a constructed UCC



[1b]

located at the proximity (<6 km) of a constructed TC



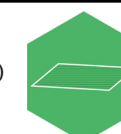
[2]

located at the proximity (<0.5 km) of a final retailer



[3]

located at the proximity of a fine-grained canal/water (ship) infrastructure



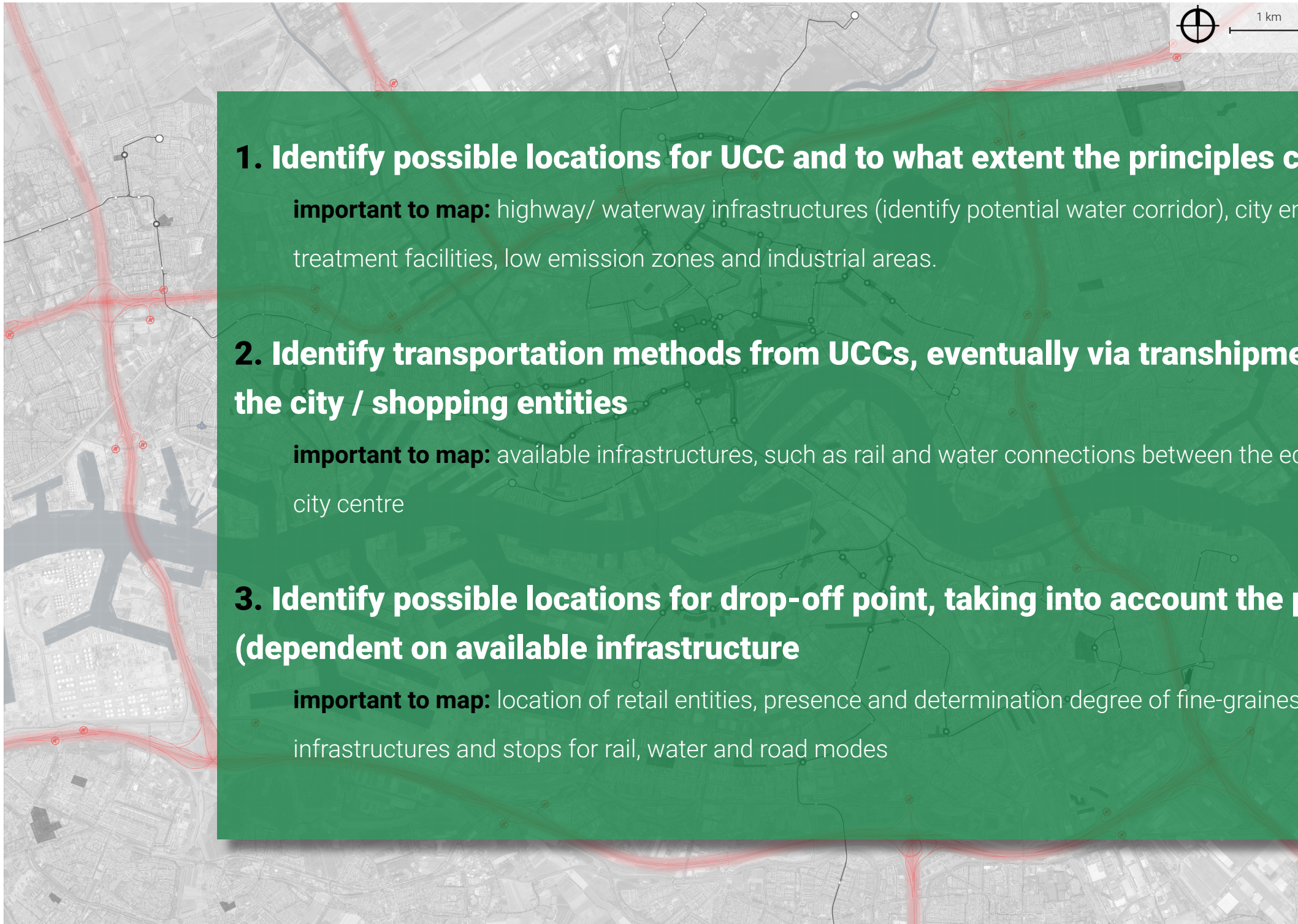
[4]

located where there is enough space available

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# STRATEGY DEVELOPMENT

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## 1. Identify possible locations for UCC and to what extent the principles can be applied

**important to map:** highway/ waterway infrastructures (identify potential water corridor), city entrances, waste treatment facilities, low emission zones and industrial areas.

## 2. Identify transportation methods from UCCs, eventually via transshipment centres to the city / shopping entities

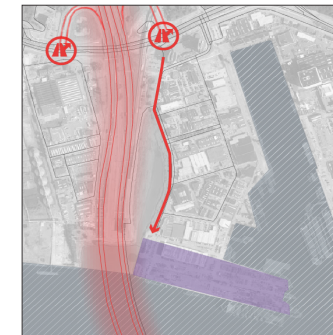
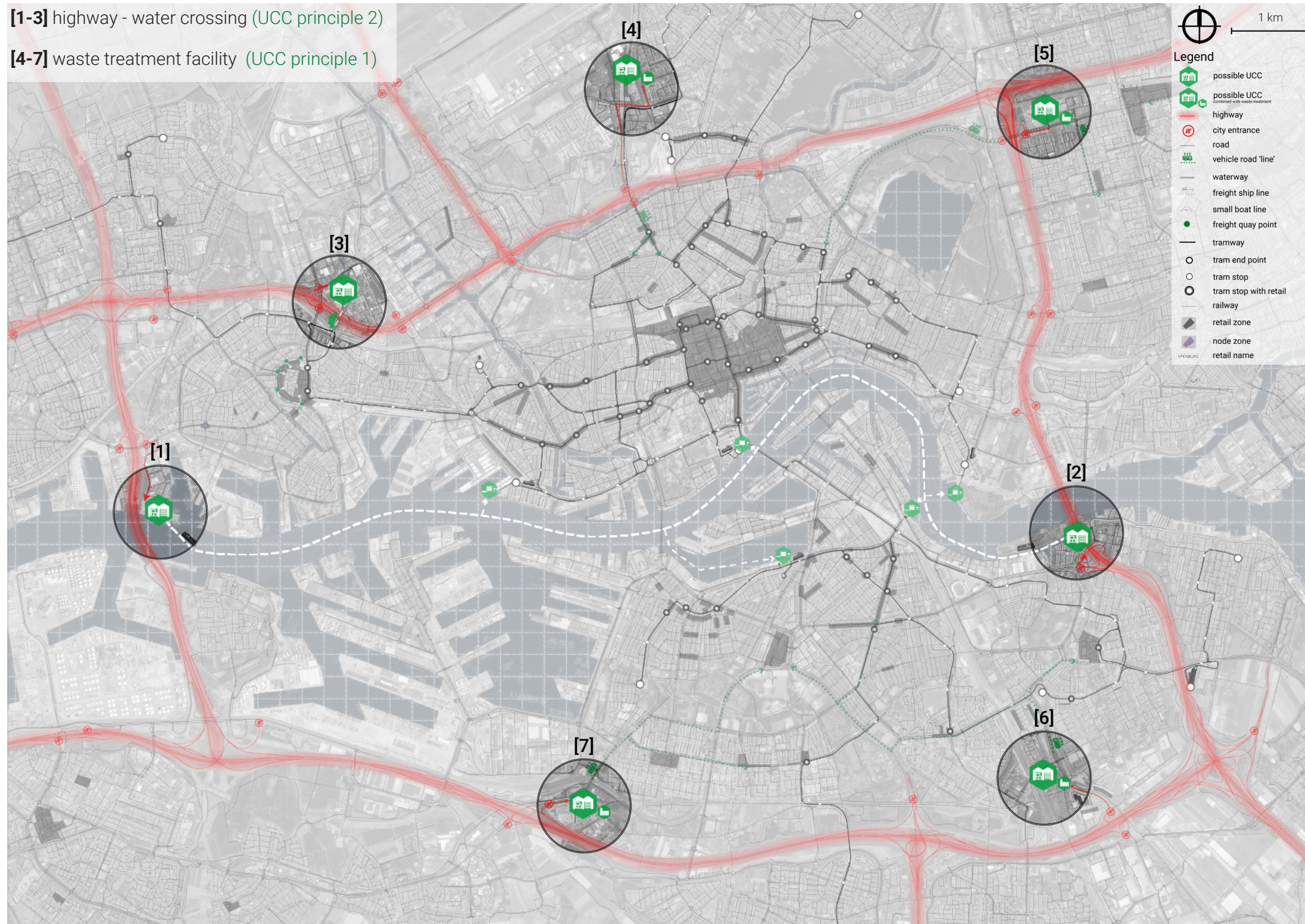
**important to map:** available infrastructures, such as rail and water connections between the edge of the city and city centre

## 3. Identify possible locations for drop-off point, taking into account the post transport (dependent on available infrastructure

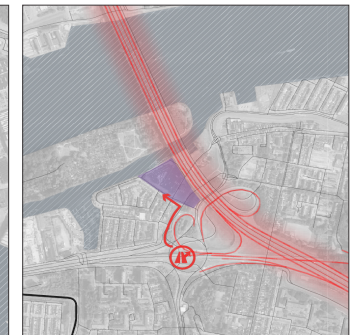
**important to map:** location of retail entities, presence and determination degree of fine-grainness of local infrastructures and stops for rail, water and road modes

[1-3] highway - water crossing (UCC principle 2)

[4-7] waste treatment facility (UCC principle 1)



[1] Vijfsluizen (west)



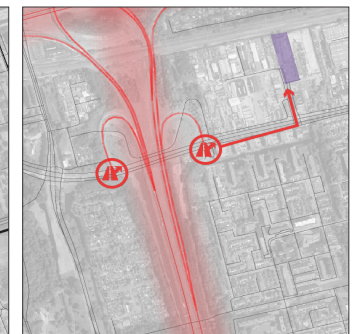
[2] Van Brienoord (east)



[3] 's Gravenlandsepolder (north)



[4] MP Hillegersberg- Schiebroek



[5] MP Prins Alexander



[6] MP IJsselmonde

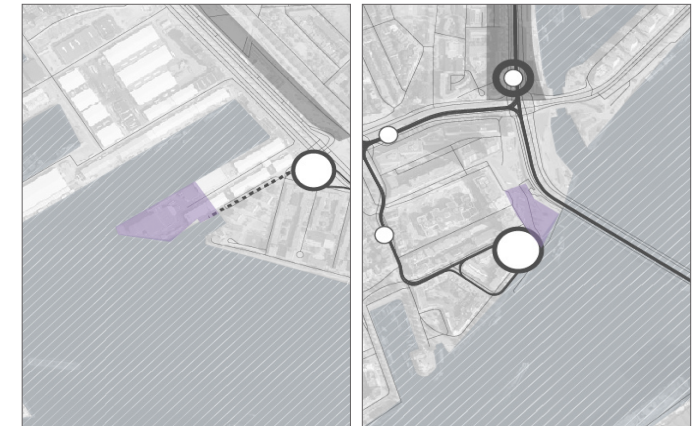
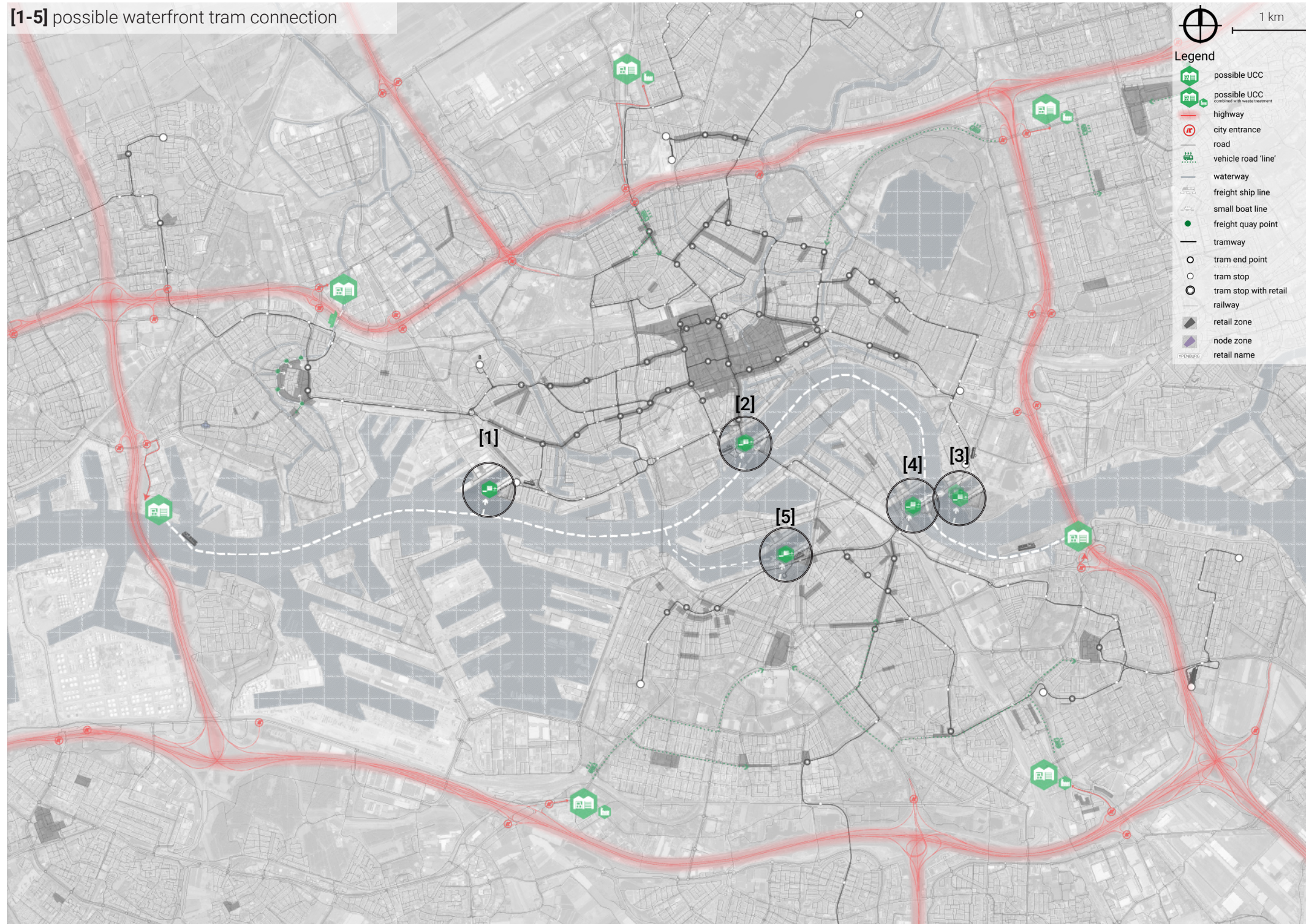


[7] MP Charlois

WATER CORRIDOR PRINCIPLE (2)

WASTE TREATMENT PRINCIPLE (1)

[1-5] possible waterfront tram connection



[1] Merwevierhaven (R'dam N) [2] Willemsplein (R'dam N)

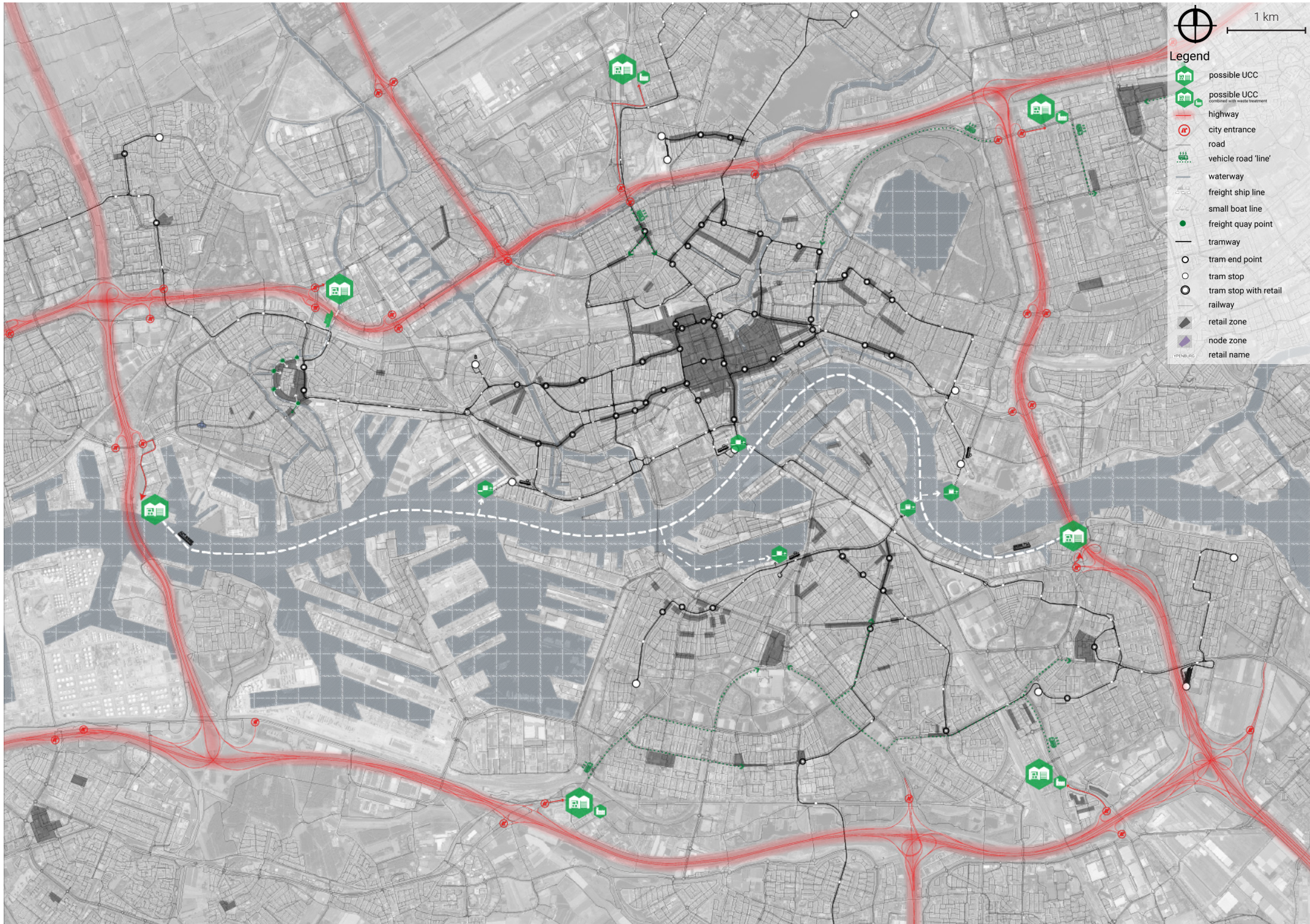


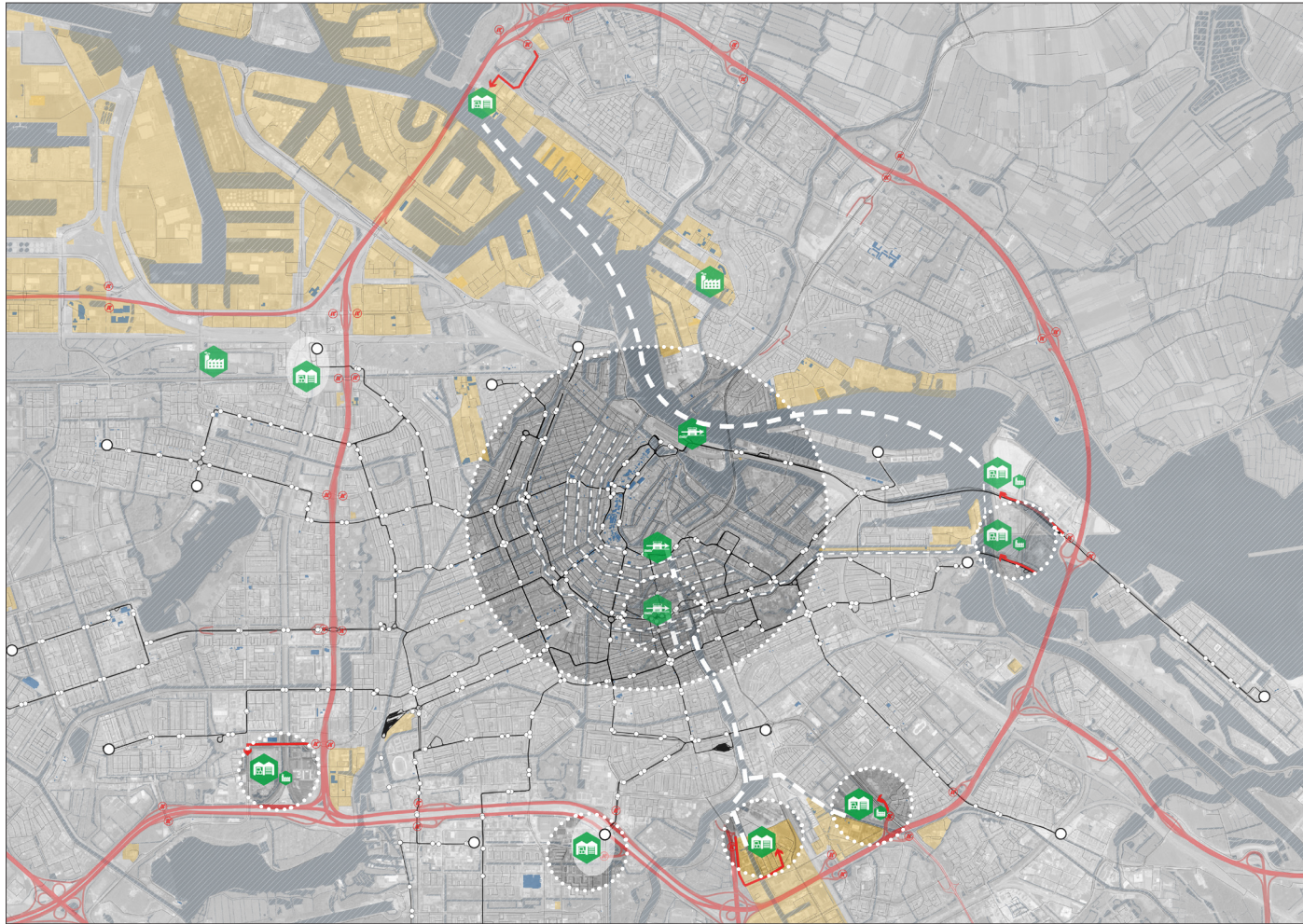
[3] De Esch (R'dam N) [4] Feijenoord (R'dam S)



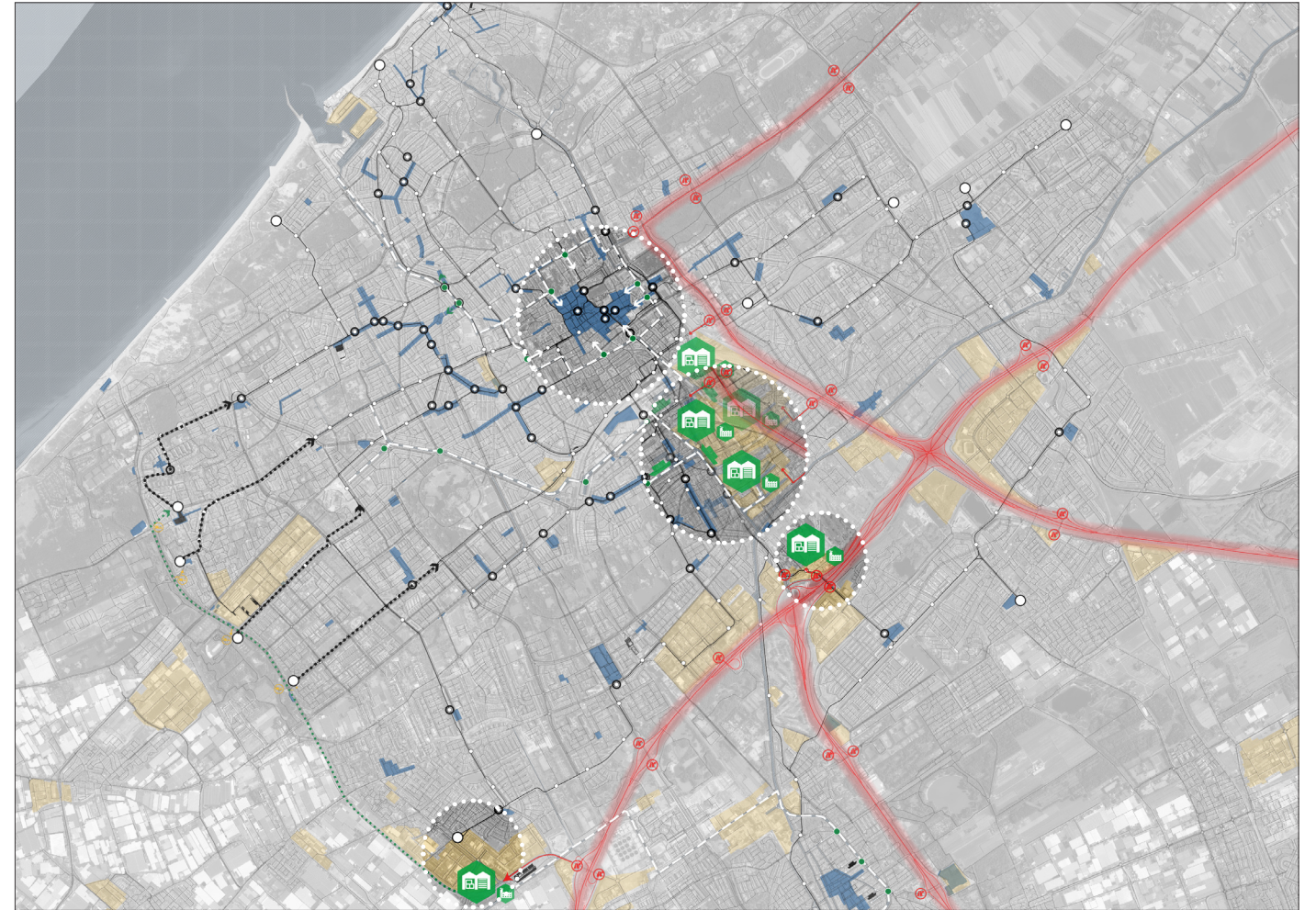
[5] Brielselaan (R'dam S)







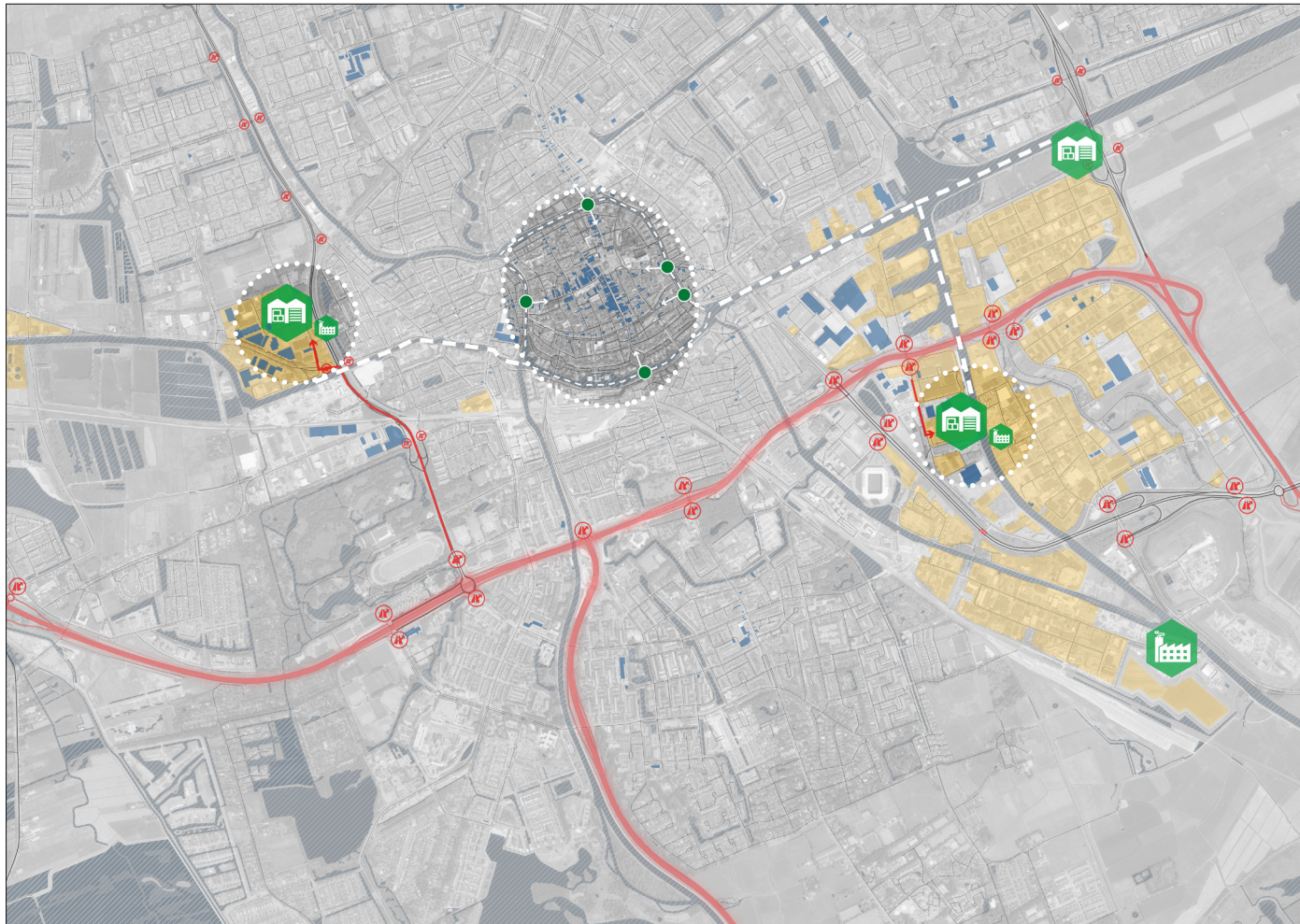
Amsterdam



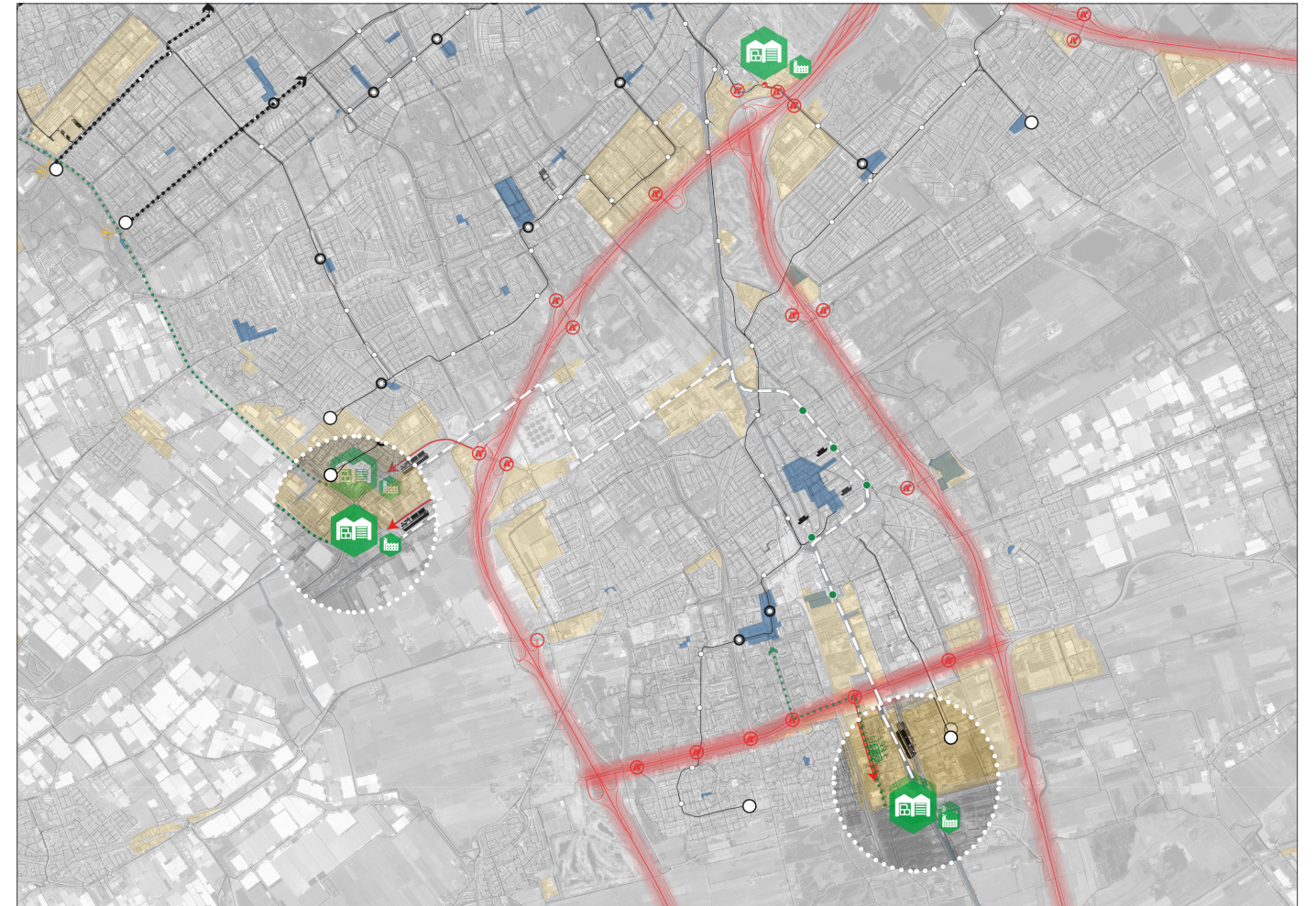
The Hague

**complete (historical, river) cities:** having both water and tram infrastructures

Amsterdam, Rotterdam, The Hague, Utrecht



Groningen



Delft

**historical (river) cities:** having a canal network / river in the city, connected to industrial area by water corridor(s)

**canal network:** e.g. Alkmaar, Amersfoort, Groningen, Leiden, Leeuwarden, Delft, Schiedam, Zwolle;

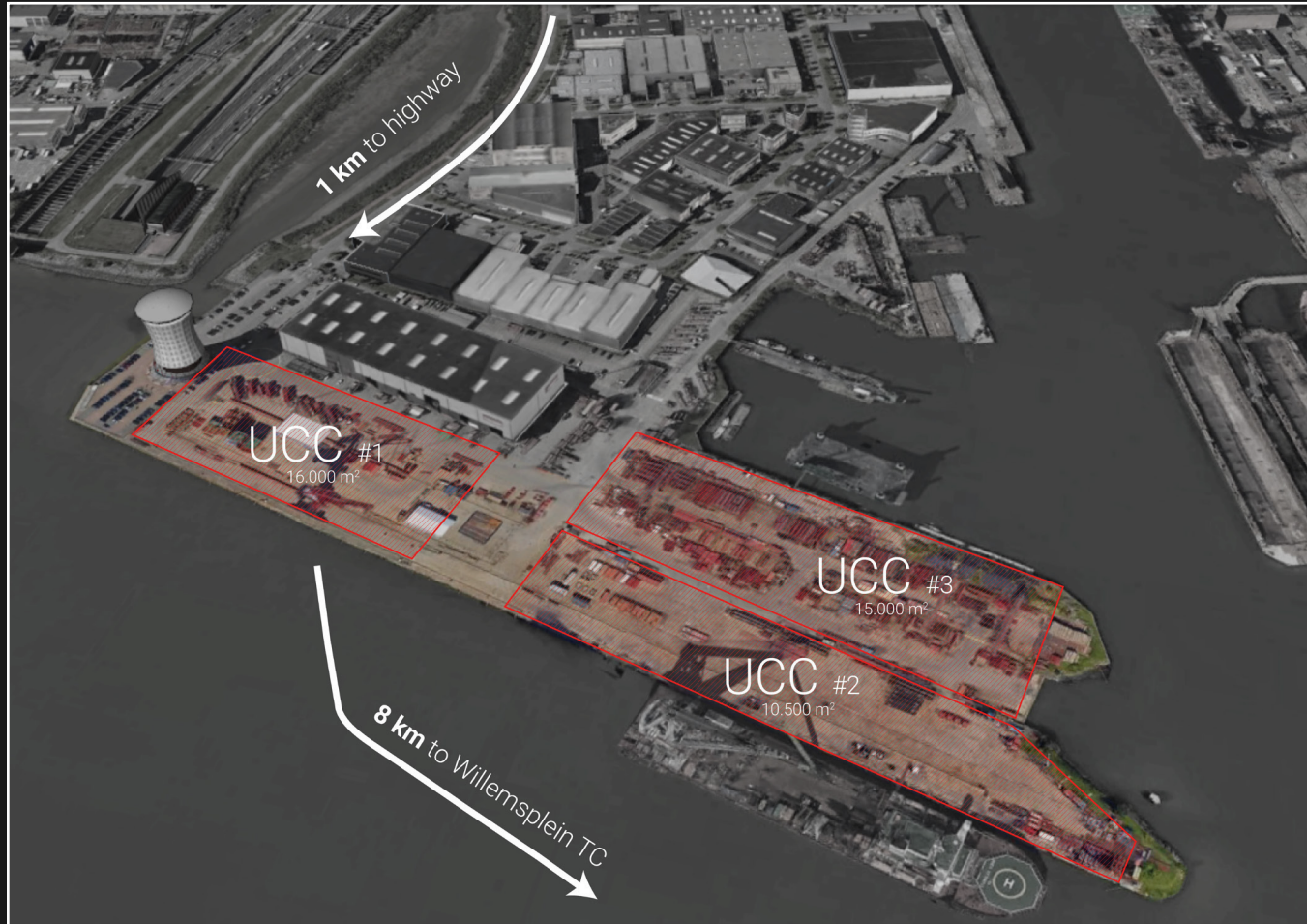
**river:** e.g. Arnhem, Maastricht, Nijmegen, (Delft)

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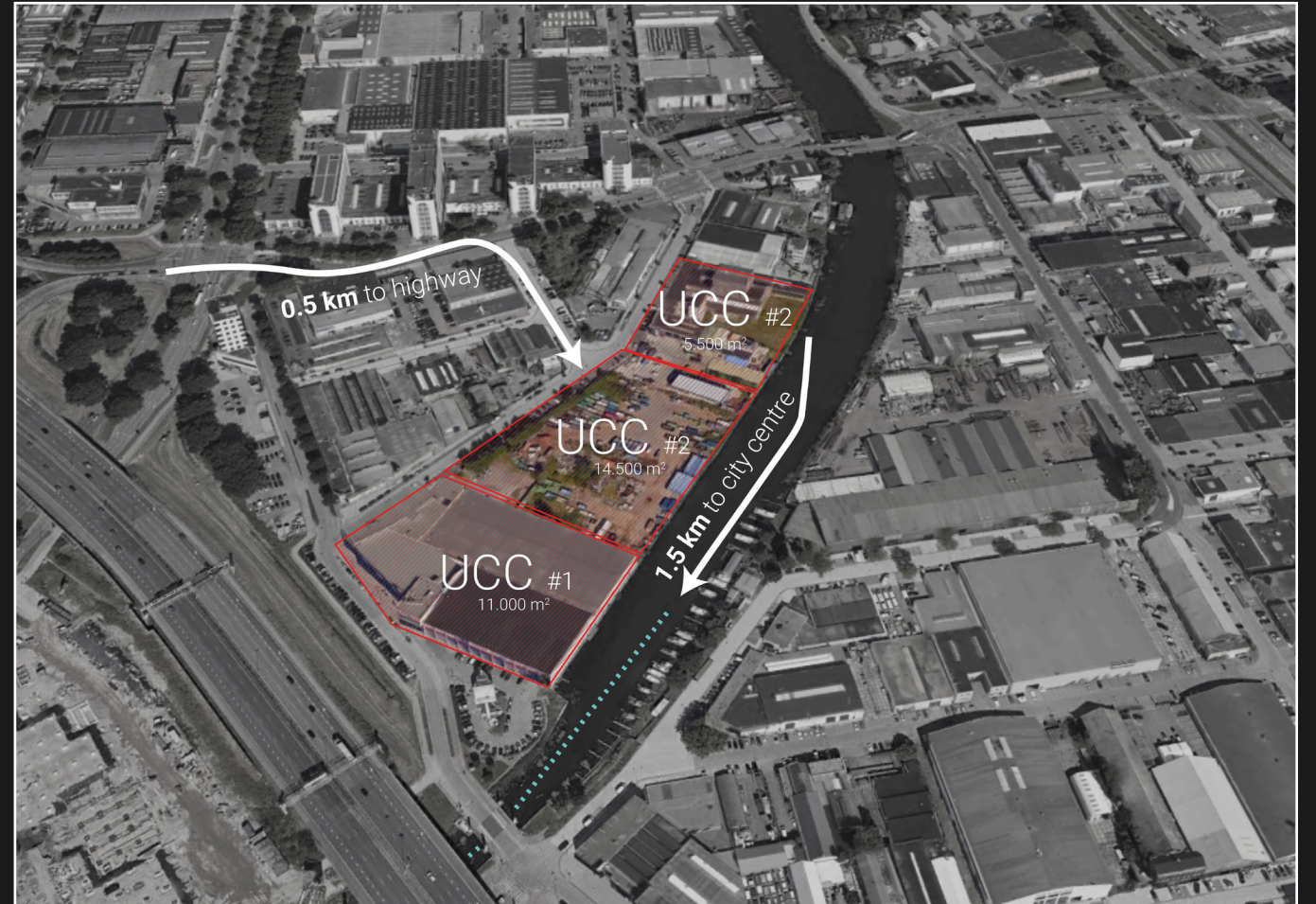
# STRATEGY ELABORATION AND DESIGN

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**UCC Vijfsluizen**



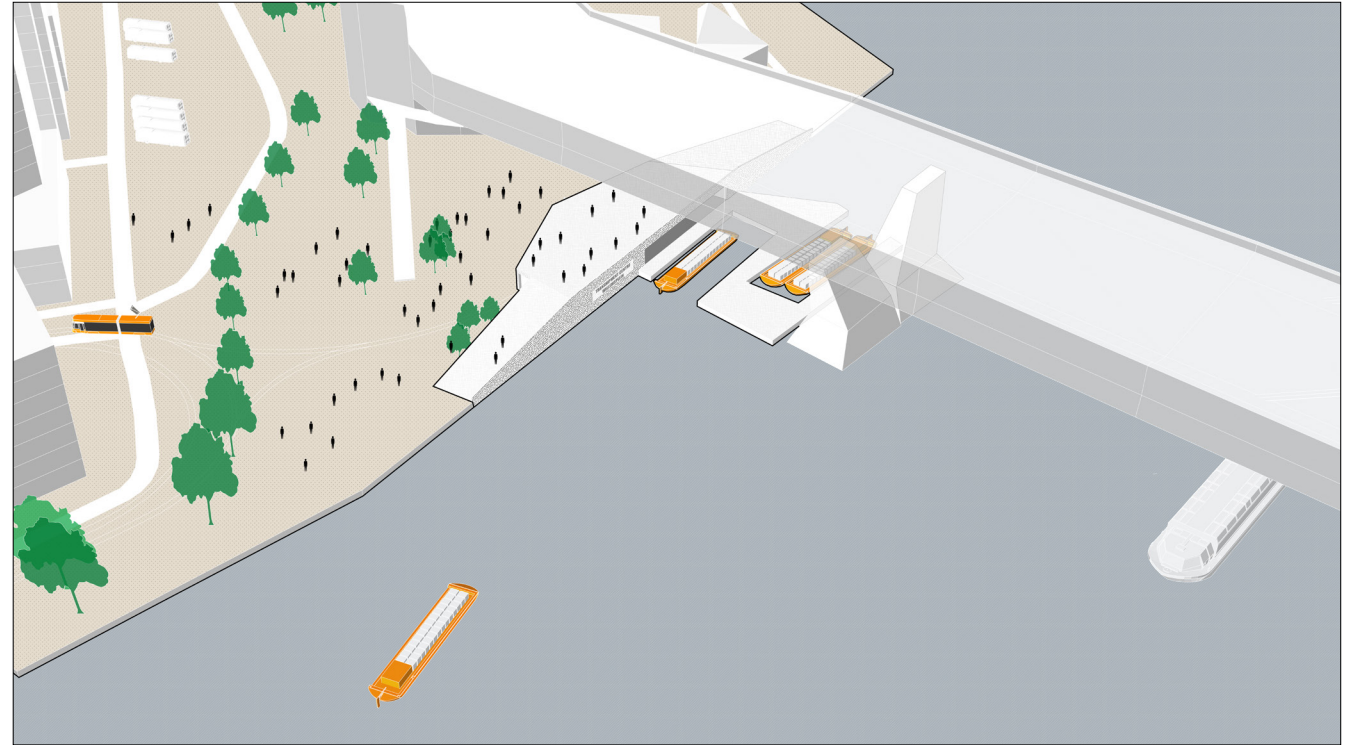
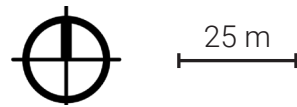
**UCC 's-Gravenlande**



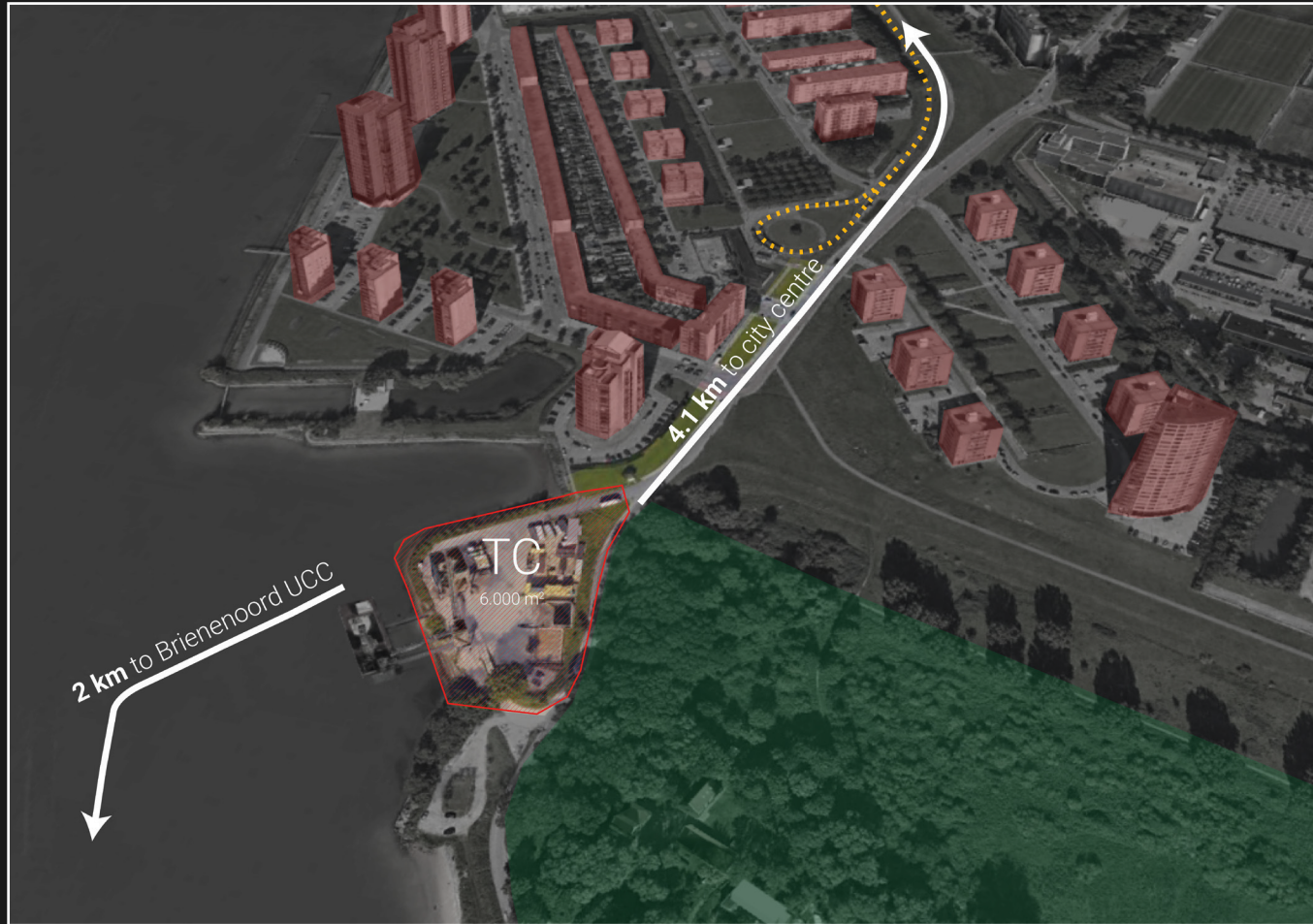
**TC Willemsplein**



**TC Willemsplein current view**



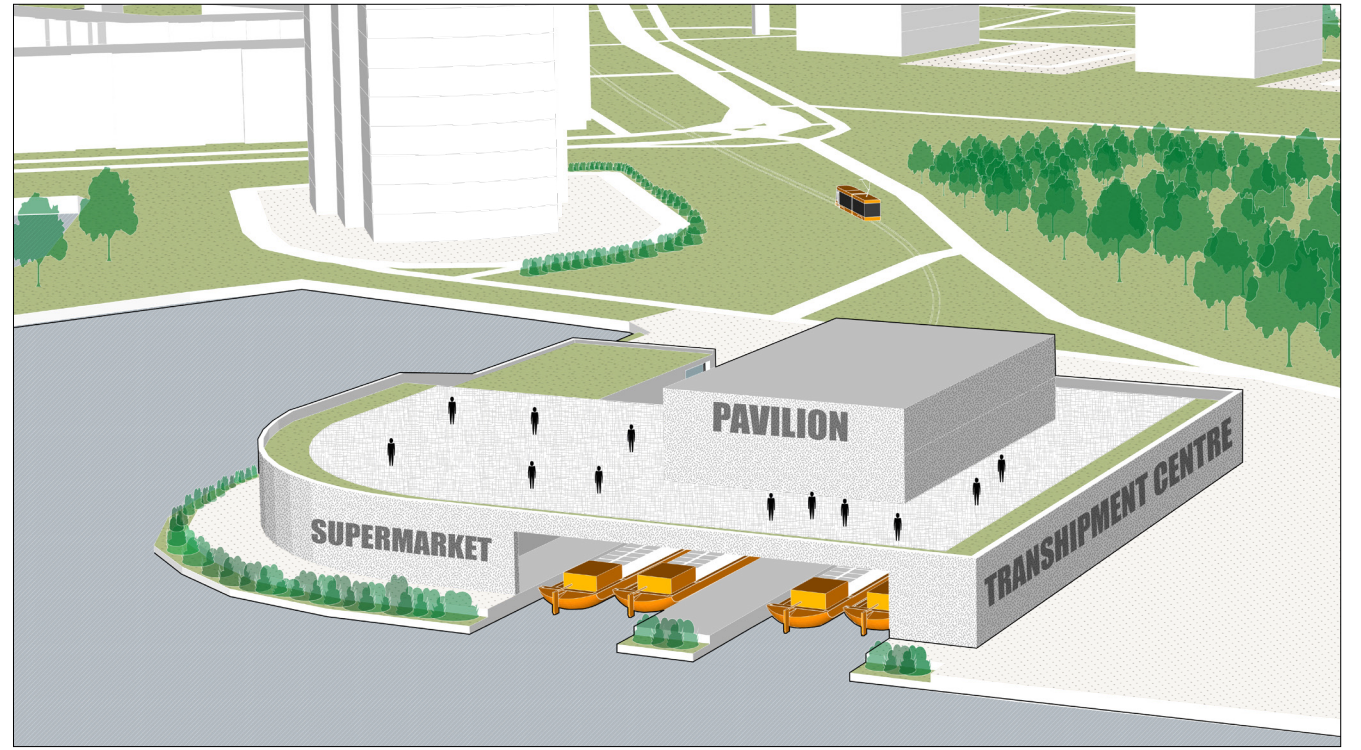
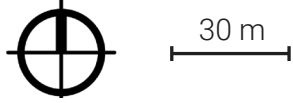




**TC De Esch**



**TC Willemsplein current view**





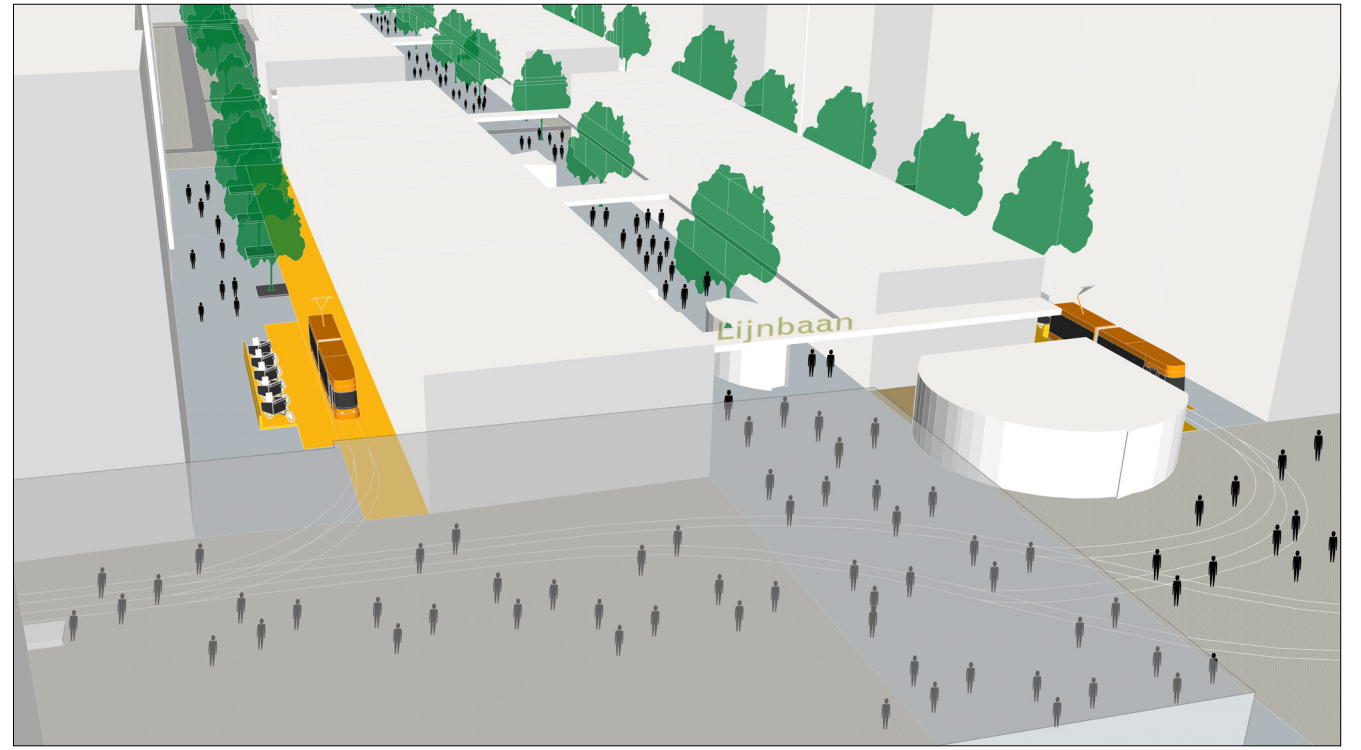
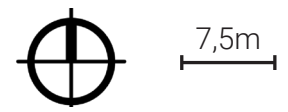
city centre Rotterdam



**DoP Lijnbaan**



**DoP Eendrachtsplein**



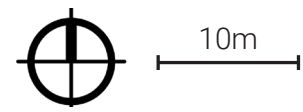


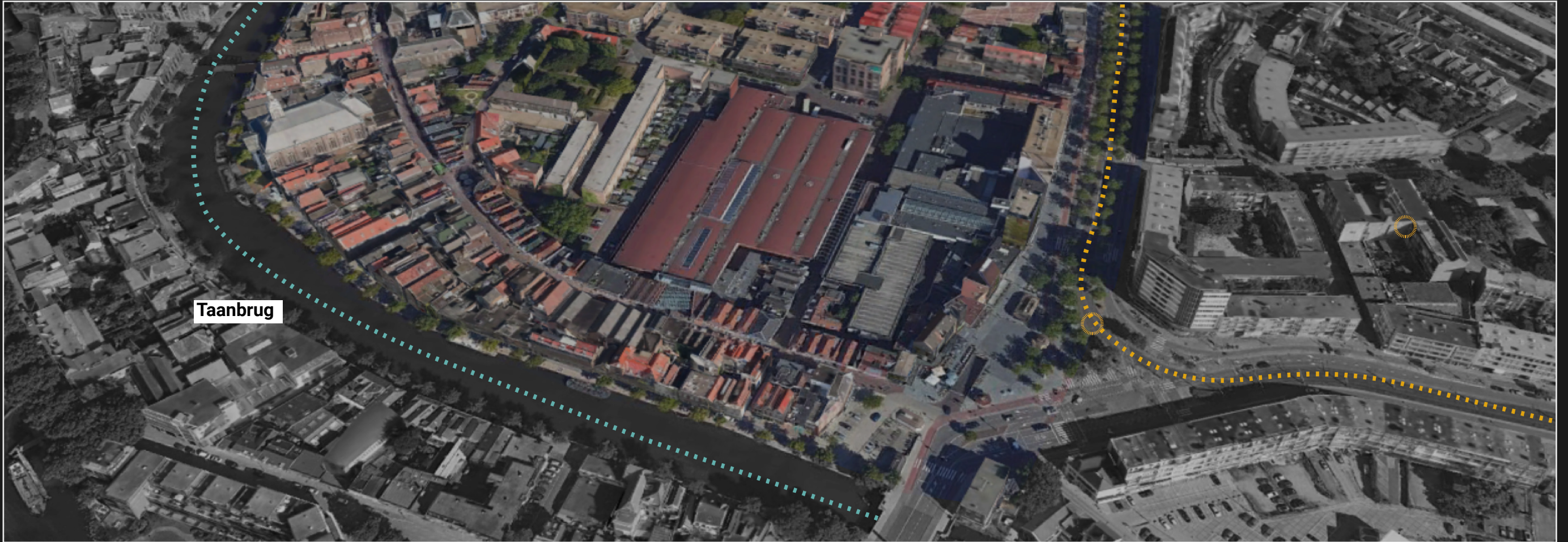
current impression



new impression



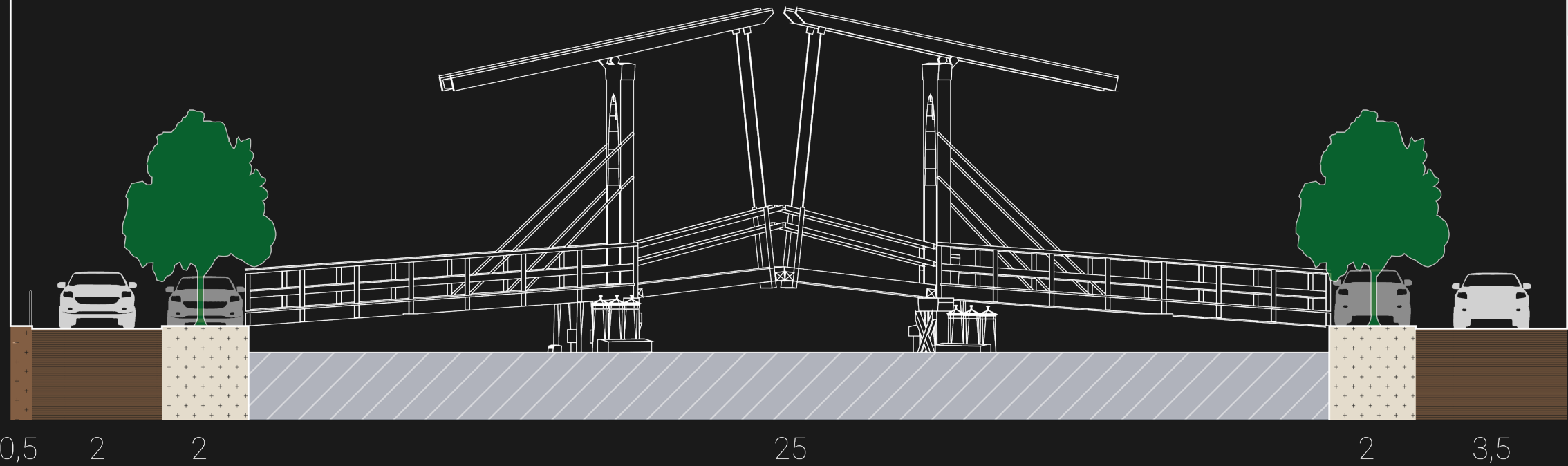


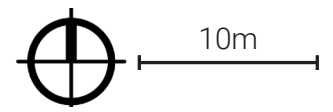


Taanbrug

city centre Schiedam







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# CONCLUSIONS AND LESSONS LEARNT

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research question:

**How can a strategic framework of urban freight transportation in the MRDH accommodate the increasing logistic demand of retailers in a sustainable and liveable way?**

conclusions

Changing the spatial organisation of urban freight could reduce the amount of freight movements in the MRDH and thus negative externalities


- Every shipment that can find synergy with waste reduces the amount of freight movements
- Every shipment that can take place over water or rail reduces the amount of freight movements

Proposed interventions contribute to the liveability by removing the amount of trucks in 'vulnerable' areas

Using three different urban regions in the MRDH show the wide variety of possible strategies that can be applied by local authorities


*There is a huge potential for urban multimodality in Dutch cities, especially on the water, when integrated into urban freight strategies in urban regions*





*There is a huge potential for urban multimodality in Dutch cities, especially on the water, when integrated into urban freight strategies in urban regions*


*A well-considered allocation of urban consolidation centres and other proposed nodes can create several synergies and strengthen this potential*

A scenic view of a Dutch canal with trees and buildings. The canal is the central focus, with a bridge crossing it in the middle ground. The water is calm, reflecting the surrounding environment. On the left, there are trees with yellow and orange autumn leaves. On the right, there are parked cars and a small building. In the background, there are more buildings, including one with a prominent dome. The overall atmosphere is peaceful and urban.

*There is a huge potential for urban multimodality in Dutch cities, especially on the water, when integrated into urban freight strategies in urban regions*

*A well-considered allocation of urban consolidation centres and other proposed nodes can create several synergies and strengthen this potential*

*Relatively small interventions are required when mainly existing (infra)structures are (re-)used. Additional functions on nodes could contribute to spatial and social quality*

A scenic view of a Dutch canal with historic buildings and trees in autumn. The water is calm, reflecting the surrounding architecture and foliage. The trees have vibrant yellow and orange leaves, suggesting the fall season. In the background, a prominent building with a dome is visible. The overall atmosphere is peaceful and picturesque.


*There is a huge potential for urban multimodality in Dutch cities, especially on the water, when integrated into urban freight strategies in urban regions*

*A well-considered allocation of urban consolidation centres and other proposed nodes can create several synergies and strengthen this potential*

*Relatively small interventions are required when mainly existing (infra)structures are (re-)used. Additional functions on nodes could contribute to spatial and social quality*

*Besides policies, a spatial strategic framework for urban freight can be environmental, social en economical beneficial and improve liveability*






*There is a huge potential for urban multimodality in Dutch cities, especially on the water, when integrated into urban freight strategies in urban regions*

*A well-considered allocation of urban consolidation centres and other proposed nodes can create several synergies and strengthen this potential*

THANK YOU!



*Relatively small interventions are required when mainly existing (infra)structures are (re-)used. Additional functions on nodes could contribute to spatial and social quality*

*Besides policies, a spatial strategic framework for urban freight can be environmental, social en economical beneficial and improve liveability*