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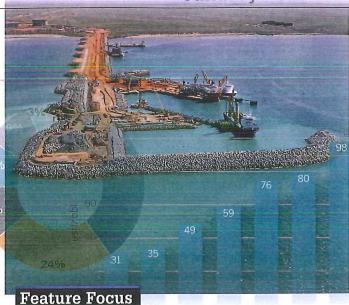
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Next generation. As OE turns 40 this year, we wanted to pay homage to our very first cover depicting Britain's first offshore oil field, Argyll, which similarly turned on its taps in 1975. This portrait, painted by Sage Hansen – a 3D animator at NOV who contributed our June 2014 cover recalls the scene from 1975 and updates it with more modern, nextgeneration equipment.

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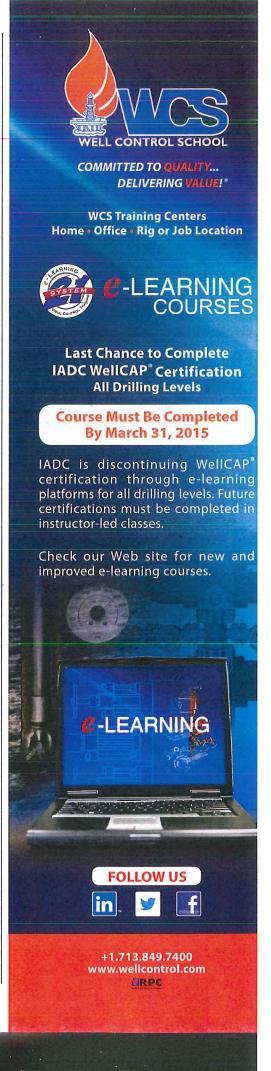
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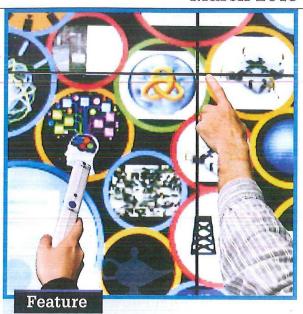
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28 Transforming the future of oil

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Long-awaited. In mid-February, Statoil and partners reached a final investment decision on the 2.35 billion bbl Johan Sverdrup field, located in the Norwegian North Sea. Discovered in 2010, the field's development is a major success given the current reduced CAPEX climate. Wood Mackenzie recently valued the field at US\$11.2 billion.

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Simian M4

Simian M2

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Photo courtesy of Return to Scene.

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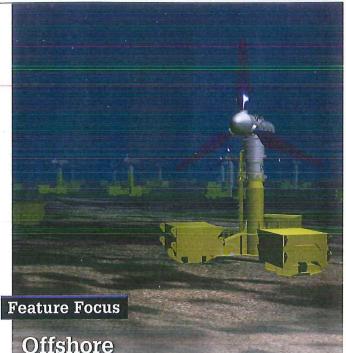
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Offshore wind turbine foundations await their future deployment offshore at Bladt Industries' 35 hectare, coastal yard in Aalborg, Denmark. Bladt Industries' has been involved in the fabrication of

more than 1300 foundations for the European offshore wind market. Photo by Tenna Hørby from Bladt Industries/bladt.dk.

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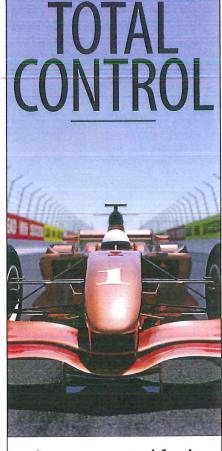


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38 Cutting down to size

As the oil and gas industry reacts to the continued downturn in prices, even the seismic vessels market is taking great pains to trim the fleet and stay competitive. Elaine Maslin surveys the market.

DRILLING & COMPLETIONS

40 Wet tree vs. dry tree criteria

For offshore field development planners, the selection between wet or dry tree completion systems represents a key planning decision. Granherne compares the two and Jeannie Stell captures the details.

EPIC

42 Envy of the (Norse) gods

Heerema Marine Contractor's new semisubmersible crane vessel is set to make waves. Elaine Maslin reports.

44 A soft touch for heavy lifting

Three firms have joined forces to lighten the load of offshore heavy lifting game. Elaine Maslin found out more.

PRODUCTION

46 Seeing the unseeable

Improved ways to gather and interpret geophysical data were highlighted at OTC. Bruce Nichols reports.

PIPELINES

48 CT-ing in the deep

Medical technology has been taken to the bottom of deepwater Gulf of Mexico to help operators understand their flow assurance and asset integrity issues. Elaine Maslin explains a technology first.

GEOGRAPHICAL FOCUS: WEST AFRICA

50 West African risks and rewards

The tides are changing in many countries, which are ramping up their political policies to provide international operators the consistency and transparency needed to invest in the region. Heather Saucier reports.

52 Piracy continues

A change in Nigerian leadership will not end piracy risks to companies that operate oil and gas assets offshore West Africa. AKE Group's Laura Barber weighs in.



Abandonment and Decommissioning

28 Decom projects on the rise

Within the next few years, a couple of major decommissioning projects are set to start in the UK sector of the North Sea at the Brent and Murchison fields — and there are plenty of other projects in the pipeline. John Bradbury outlines the activity.

32 Counting the cost

As decommissioning begins in earnest in the UK North Sea, the real cost of decommissioning is starting to be seen. Elaine Maslin reports on a study conducted to assess the increasing costs.

36 Jack of all trades

Decommissioning, plugging and abandonment, well workovers, EOR, and even offshore renewables maintenance could be performed from the dual decks of the CDC Heron. Elaine Maslin reports.



ON THE COVER

Night moves. OE's July cover features workers on the rig floor of Seadrill's West Gemini drillship. The vessel was one of two drillships contracted for Total's CLOV development in Block 17 offshore Angola. See the full story of CLOV's development on page 18. Photo courtesy of Total/Gonzalez Thierry.

8 : Undercurrents

The North Sea's confidence in the industry is at an all-time low.

"What are the key cost drivers in offshore decommissioning and how can we address them?"

11 : Voices

Our sampling of leaders offers guidance.

12: Thoughstream

InterMoor's Jim Macklin discusses decommissioning in the 21st century.

14 Global Briefs

News from the around the world, including discoveries, field starts, and contracts.

18 Field of View: The golden block

Block 17 has shone brightly for French operator Total and its partners. Now with the fourth development - CLOV - in production, Audrey Leon details how lessons learned and local content proved to be key to Total's success offshore Angola.

23 In-Depth: Realizing CCS's potential

Could the North Sea become a CO2 storage site? Elaine Maslin takes a look at two proposed projects and some of the challenges involved.

54 Solutions

An overview of offshore products and services.

55 Activity

Company updates from around the industry.

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81 Advertiser Index

82 : Spotlight: Meet Granherne's Richard D'Souza

Richard D'Souza's career reads like a history of offshore energy development. Jeannie Stell gets his perspective.



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GEOLOGY & GEOPHYSICS

Shell's 4D optimizes Brazil waterflood project

Shell's second waterflood monitor survey offshore Brazil shows technical success. Jeannie Stell reports.

DRILLING & COMPLETIONS

36 Integrating MPD into existing rig systems

Revamping older offshore rigs with modern technology positions them for more efficient and safer drilling to target depth. Weatherford's James Onifade and Turkish Petroleum Oilfield Services' Yilmaz Kum and Benhur Sahin explain.

EPIC

38 **Designing for tight spaces**

Designing a tightly packed, complex turret system is one thing. Designing so it can be built and then maintained without causing hiccups is another. Carlo Pellegrino of Italy's RINA Services sets out the details.

SUBSEA

42 Innovation - in all its forms

Standardization has been high on the agenda at the Underwater Technology Conference (UTC) in Bergen for the past two years. Elaine Maslin reports on innovations discussed and on show.

44 Boosting in the deep

The rewards on offer from subsea boosting technology were spelled out at the MCE Deepwater Development Conference in London this spring by Arne B. Olsen, sales director, pumps and subsea processing at OneSubsea. Meg Chesshyre reports.

PIPELINES

Corrosion fatigue behavior of high-strength steel wire

Applying materials and corrosion science to the study of corrosion fatigue in high-strength steel wire aids flexible riser performance understanding. Intertek's Peter Barnes explains.

GEOGRAPHICAL FOCUS: SOUTHEAST ASIA

Southeast Asia in focus

Despite the downturn, plenty of development is underway in Southeast Asia. Audrey Raj sets out the detail.

54 Boundary disputes: South China Sea

Offshore assets in the South China Sea are ripe for further development, but territorial challenges are common. Jeannie Stell reports on the conditions affecting Vietnam.

AUTOMATION

56 Understanding the changing workforce

Social collaboration brings context to data and helps find experts. Tom Franklin reports.



Deepwater intervention

Challenges and opportunities: Deepwater Intervention

In advance of 2015 Deepwater Intervention Forum held in Galveston, Texas, Audrey Leon discusses the intervention market in the wake of the downturn, and speaks with several of the forum's board members ahead of the show on 11-13 August.

Finding an alternative

Already deployed off Brazil and West Africa, Jerry Lee investigates a new way to intervene on wells — from the drill pipe.



ON THE COVER

Blue skies ahead. This month's cover features the Q5000 from Helix Energy Solutions. The DP3 well intervention vessel will arrive in Galveston, Texas.

the first week of August for final commissioning. This just happens to coincide with OE's Deepwater Intervention Forum, also in Galveston. Read more about the forum on page 24. Cover photo and photo on top of page by Neil M. Johnston.

8: Undercurrents

OE examines Mexico's highly anticipated Round One.

12: ThoughtStream

Douglas Westwood looks at two geopolitical issues affecting the oil price: Greece's possible exit from the Eurozone and the Iran nuclear deal.

14: Global Briefs

News from the around the world, including discoveries, field starts, and contracts.

18 Field of View: Two for one

Audrey Leon reports on how Anadarko's Lucius field, which went into production in January, came to be.

21: In-Depth: Big data gets even bigger

Elaine Maslin takes a look at other areas, such as condition monitoring, where the industry could make significant gains.

28 Voices

Our sampling of leaders offers guidance.

"What's the greater challenge for deepwater intervention – technology or best practice?"

60: Activity

Elaine Maslin speaks with SPE Offshore Europe co-chair Charles Woodburn ahead of this year's event in Aberdeen, Scotland.

62 Solutions

An overview of offshore products and services.

64 Editorial Index

65 : Advertiser Index

66: Spotlight

Eugene Gerden discusses Lukoil's current and future strategy with president Vagit Alekperov.



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Balmoral SURF products use materials originally developed for Formula 1 racing cars

GEOLOGY & GEOPHYSICS

40 An array of uses

There is more to 4D technology than just exploring for oil and gas. It can also be used to monitor the storage of carbon dioxide and methane in offshore reservoirs in the North Sea. Heather Saucier finds out more.

42 Unlocking potential

A team of subsurface and facilities engineers have been working together to create a viable, small footprint solution for a string of sour fields in the UK's Outer Moray Firth. Mike Cooper explains.

DRILLING & COMPLETIONS

46 Factory drilling

Drilling on Statoil's Mariner will be a mega project – but Statoil is looking to lighten the load in ways that could only be done on such a large project. Elaine Maslin found out more.

50 Designer mud

Designer mud is helping Total tap pressure depleted HPHT reservoirs in the UK North Sea. Elaine Maslin takes a look.

52 Drilling with liner goes deep

Weatherford's Steve Rosenberg and Ming Zo Tan demonstrate how drilling-with-liner technology isolated a depleted sand section in deepwater Gulf of Mexico well in one trip.

EPIC

56 Modeling in the deep

An approach to modeling and simulation combining subsea electrical and fluid systems can facilitate a better understanding of the interaction of long-distance tiebacks supplied by step-outs. ABS' Milton Korn explains.

58 Making it simple

Hurricane Energy has proven commercial oil can flow from its fractured basement oil reservoirs West of Shetland. Its next job is finding an economical solution to get it to market. Elaine Maslin reports.

62 Making waves

Assumptions around tidal arrays need to be rethought, according to Professor Stephen Salter. Emma Gordon reports.

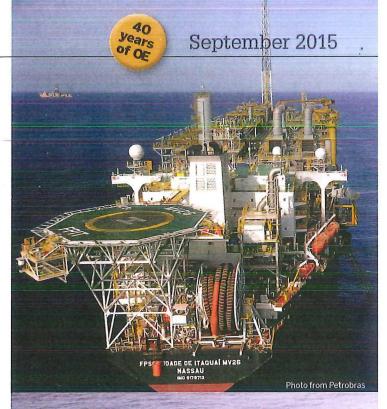
PRODUCTION

64 Systematic evaluation of platform life

Getting to grips with the condition of older assets can be a difficult task. Stefano Copello outlines RINA's approach to revitalization.

68 Carbon sense

Flow visualization in horizontal wells is being improved thanks to carbon composite rods. Elaine Maslin takes a look.



FEATURE FOCUS: FPSO

26 FPS market expected to rise

Spending on floating production systems is expected to increase 73% in 2015-2019, with US\$81 billion due to be spent over that period. Douglas Westwood analyst Ben Wilby sets the scene.

30 FPSOs shine bright in down market

In advance of *OE*'s 2015 Global FPSO Forum, in Galveston, Texas, Audrey Leon spoke with the event's co-chairs—SBM Offshore's Jim Wodehouse and Endeavor Management's Bruce Crager—to discuss topics affecting the FPSO sector.

34 A stabilizing design

Audubon Companies' Denis Taylor and LLOG Exploration's Craig Mullett discuss changing design considerations for condensate stabilization on the Delta House FPS in the Gulf of Mexico.



ON THE COVER

Through the looking glass. OE is not the only one celebrating its 40th birthday this year.

The iconic Forties field in the UK North Sea, too, began production in 1975. We take a look back on the history of the field and its future. Photo reproduced with permission of BP Archive.

SUBSEA

70 Life extension or decommissioning?

Understanding your asset is vital before making the big decision. Clarus Subsea's Vinayak Patil and John MacDonald explain the key challenges of subsea integrity management in the Gulf of Mexico.

74 Robotic intervention

Offshore workers could soon find themselves sharing their facilities with robots, particularly in remote, harsh or hazardous environments. Elaine Maslin looks at the Argos Challenge.

76 Overcoming obsolescence

There is a big risk circling mature production installations where hardware that was once state of the art now poses a problem for managers on late-life assets; that risk is obsolescence. John Bradbury reports.

PIPELINES

78 Designs for the future

Jeannie Stell speaks with classification organizations ABS and DNV GL to discuss today's trends in new pipelay vessels.

GEOGRAPHICAL FOCUS: NORTHWEST EUROPE

82 Challenging times

Europe is facing a tough downturn, but it will not last forever. Rystad's Audun Martinsen takes a look.

84 Current North Sea major projects

With help from Infield Systems, *OE* charts the current, ongoing major projects in the market place in Northwest Europe, covering the UK Continental Shelf, offshore Norway, Denmark and the Netherlands.

86 Adding EOR to Quad 204

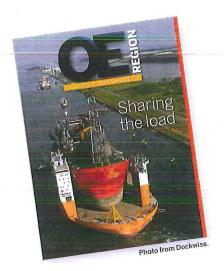
BP has been making strides in LowSal enhanced oil recovery techniques and Bright Water. It now has its sights set on polymerized water for its Quad 204 development. Elaine Maslin reports.

88 Busy work

Introducing a new FPSO into a brownfield while overhauling the subsea infrastructure led to a complex multi-year SIMOPS campaign for Technip. Elaine Maslin sets out the details.

90 Focusing on efficiency

High oil prices in a mature basin led to a tight market and cost escalation. With low oil prices, the industry is working hard to rein in spending. Elaine Maslin speaks with Oil & Gas UK CEO Deirdre Michie on some of the initiatives underway.



OE Region: Dutch Offshore

Leveraging strength. The cover of *OE*'s special report on the Dutch offshore sector features the *Dockwise Vanguard* carrying its first ever ship-shaped FPSO cargo, the *Armada Intrepid*—one of the largest cargoes ever transported. The *Dockwise Vanguard* successfully delivered the FPSO to Batam, Indonesia, on 8 July 2015, just two months after it set sail from Rotterdam's Caland Canal. *OE* Regions: Dutch Offshore begins after page 94.



Advantageous approach to the construction of living quarters.

Piikkio Works is the world's leading manufacturer of prefabricated modular cabins. Over the past 30 years the company has delivered more than 130 000 cabins and bathrooms for marine and offshore applications.

www.piikkioworks.fi



SPECIAL: ASSET INTEGRITY

Gearing up for asset integrity

Gregory Hale explains how avoidable downtime costs producers billions every year, with equipment failures being the most common culprit.

Asset integrity: A bird's eye view

Gregory Hale shows how web-based software utilizes high definition photos and video to extend the life of aging assets.

GEOLOGY & GEOPHYSICS

Scientific drilling

A new offshore play is emerging in the oil and gas exploration business – deepwater contourites, Elaine Maslin explains.

DRILLING & COMPLETIONS

Drilling automation comes to life

Gregory Hale looks at how automation capabilities are removing guess work and allowing real-time decision-making.

EPIC

46 All subsea options

Most of the building blocks are in place for the all-subsea solution. But do they offer an attractive proposition? Elaine Maslin looks at DNV GL's current thinking.

PRODUCTION

Choice of pumps

Jerry Lee investigates the use of hydraulic submersible pumps as an alternative to the common ESP for artificial lift operations.

Sea change

Despite rapid progress in the 80s and 90s, ROV technology development has ground to a halt, according to some. Elaine Maslin reports.

Sparking a ROVolution

Subsea robotics firm FMC Technologies Schilling Robotics has a vision, which it thinks could overturn the way subsea equipment is designed.

Neat intervention

Applying university research to an industry challenge has helped create new solutions for Aberdeen's Hydrasun, Elaine Maslin explains.

OFFSHORE EUROPE REVIEW

A 2.0 silver lining?

Low oil prices, falling investment and the need to transform the UK exploration and production sector were high on the agenda at SPE Offshore Europe, OE staff reflects.

GEOGRAPHICAL FOCUS: BRAZIL OFFSHORE

Revised promises

Brazil will need to drill around 300 development wells in deepwater in order to sustain and reach its production target. Douglas Westwood's Mark Adeosun takes a look at what is at stake.

Taking on Papa Terra

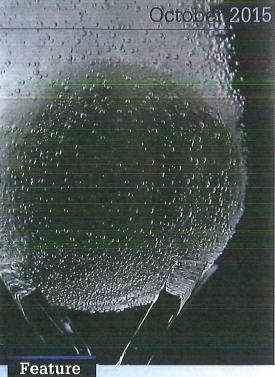
The safe installation of the first tension-leg wellhead platform offshore Brazil could pave the way for future similar developments, says DNV GL's Mike Roberts and David Ryan.

Tackling the deep

Brazil's deepwater offers huge opportunities, but also big technology challenges. The Industry Technology Facilitator's Paddy O'Brien and Arthur Braqa explain.

70 What's in the car wash?

Robert Gordon University's William Craig discusses the federal corruption investigation Operation Car Wash and its effects on Brazil's oil and gas sector.



Nanotechnology

Nanotechnology: an industry perspective

Audrey Leon spoke to Rustom Mody, Vice President and Chief Engineer, Baker Hughes Enterprise Technology, to learn more about the company's research and development of nanotechnologies. Plus, experts from 3M and Tenaris share their thoughts.

Living in a material world

Nanotechnology is a wide and growing field being researched and developed by both academia and industry alike. Elia Barnett spoke with researchers at University of Houston, Rice University, and service company Halliburton to see how far the technology has come.

ON THE COVER

Hustle & bustle. This month's **OE** highlight's Brazil Offshore sector. InterMoor supplied 15 conductors for the Papa Terra project in 2012, examined on page 66. The cover photo, provided by InterMoor, shows well conductors for Papa Terra being loaded on a barge for

10 : Undercurrents

OE champions Communication2.0.

14 ThoughtStream

Halliburton's Abdalla Awara says innovation is the key to unlocking Brazil's deepwater reserves.

16 Global Briefs

News from the around the world, including discoveries, field starts, and contracts.

20 Field of view: Bringing Perla online

Shreeram Lom, Aaron Rampersad, and Juan Martínez, of Repsol, discuss the Perla development, which came online offshore Venezuela in July.

26 In-Depth: Supply and demand

When the oil price drops, people want to know how long the decline will last and when it will go back to "normal." Audrey Leon reports on how market watchers and researchers tried to make sense of the downturn at this year's SPE Offshore Europe.

"Are you using nanotechnology in your operations?

29 Voices

Our sampling of leaders offers guidance.

72 Solutions

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74 Activity

Company updates from around the industry.

76 Spotlight: Tyler Schilling

Another firm marking a milestone anniversary this year, like OE, is Schilling Robotics – now FMC Technologies Schilling Robotics. Elaine Maslin profiles co-founder Tyler Schilling.

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80 Numerology

Industry facts and figures

82 Asset of the Month

Varel produced what it believes to be the largest drill bit in the world – it was nicknamed Monster by the drilling engineer who used it on its first outing this year, Elaine Maslin reports.



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Balmoral SURF products use materials originally developed for the aviation industry

GEOLOGY & GEOPHYSICS

32 Investigating the deep

Heather Saucier speaks with Mark Randolph and Susan Gourvenec, professors at the University of Western Australia's Centre for Offshore Foundation Systems about deepwater geotechnical challenges, such as complex carbonates found off the coast of Australia, and new developments for effectively exploiting deepwater oil and gas.

DRILLING & COMPLETIONS

36 Visualizing downhole data

Melanie Luthi, Sanna Zainoune, and Stephen Forrester, of NOV, discuss how streaming downhole data on a job in the Norwegian North Sea helped improve both the drilling process and decision making.

EPIC

38 Minimal facilities for maximum margins

As the oil price continues to fall, more focus is falling on lower cost platform solutions for marginal fields. John Bradbury reports on a marginal field development consortium project.

PRODUCTION

42 Tablet-based software for Ex inspections and maintenance

René Larsen, of Inspection and maintenance software specialists SafeEx, discusses how Ex inspection software was deployed on a gas compression jackup rig destined for the Cantarell field offshore Mexico.

SUBSEA

44 The future of flow

NEL's Emmelyn Graham discusses multiphase flow measurement – where is it going and what is needed.

46 Going deep, but still some way to go

ROV technology developers gave an update on their progress at the Subsea UK ROV Conference. Elaine Maslin reports on some progress, as well as where one operator thinks ROV and AUV technology could improve.

49 Eye on the industry

OE spoke with Scott McIntyre, Project Manager, Technip UK, to find out his thoughts on the oil and gas business and his advice for young professionals.

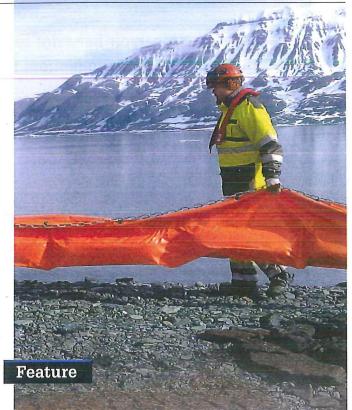
MEDITERRANEAN & NORTH AFRICA

50 Mediterranean gridlock

The Mediterranean and North African region is largely considered to be a promising frontier oil and gas area, and yet, border tensions, and internal disputes have seriously held back exploration efforts. Audrey Leon surveys the prospects.

54 Surveying Mediterranean prospects

Jerry Lee reports on all the exploration and production activity currently ongoing in the Mediterranean and North Africa.



音(計算)

26 Lessons learned

Learning from incidents is easier said than done. Edward Smith and Richard Roels, of DNV GL, give guidance on how to maximize learning from incidents, accidents and other events.

28 Taking augmented reality subsea

Mark Stevens and Bob Moschetta, of Oceaneering, discuss the benefits of using augmented reality for subsea training.



ON THE COVER

A whole new reality.
Companies such as
Oceaneering International,
are using next-generation
training techniques to get
their employees ready
before they get into the
field and have to deal with
real life equipment and

situations. Find out more in our cover story on page 28. Image rendered by Luís Parada Pereira from Abyssal, courtesy of Oceaneering International, Inc.

CORROSION PROTECTION

Can cost efficiency and safety be complementary?

8 Voices

Our sampling of leaders offers guidance.

10 Undercurrents

OE Staff muses on how Israel can sweeten the deal to attract foreign oil and gas investors.

14 : Global Briefs

News from the around the world, including discoveries, field starts, and contracts.

18 Field of View: Malampaya fuels the Philippines

Audrey Raj explains how an old deepwater field such as Malampaya continues to power the Philippines and benefit its economy.

21 In-Depth: Thinning the herd

For the offshore floating rig market, the downturn presented the perfect storm: too many rigs, not enough demand, and with some 200 newbuilds set to enter the market over the next decade. Audrey Leon reports.

59 Automation: Understanding pore pressure

Gregory Hale discusses how managed pressure drilling helps to eliminate the guess work.

60 : Solutions

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62 Spotlight: A treasure TROV

Jim McFarlane introduced ROVs to the North Sea industry in the 1970s and went on to pioneer AUV development. Elaine Maslin learned more from the still active industry veteran.

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65 Advertiser Index

66 Asset of the Month: Fit at 30!

It was the first floating production unit in the North Sea and it's still going strong – with a deployment to its latest field, on its 12th contract, due to start next year. Elaine Maslin looks at Teekay Offshore's *Petrojarl I*.

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GEOLOGY & GEOPHYSICS

34 Painting a moving picture

Heather Saucier investigates how microseismic monitoring is being used for monitoring field conditions in real time and helping to build better models.

38 Real-time seismic hazard monitoring with PRM

The recent integration of automated real-time seismic hazard detection is the latest development furthering the argument for permanent reservoir monitoring. Aaron Smith, of PGS, sheds light.

DRILLING & COMPLETIONS

40 Gone fishing

Elaine Maslin speaks with OTC spotlight award winner Fishbones about the company's new Dreamliner technology aimed at increasing accuracy and efficiency in reservoir stimulation.

PRODUCTION

42 The North Sea gets steamy

Using steam to help increase oil recovery, particularly from heavy oil, is a well tried and tested technology, but not quite so offshore. Elaine Maslin looks at a bid to change that.

SUBSEA

46 Preparing for a successful 20K BOP campaign

Athens Group's Daniel Marquez discusses why new 20K control systems require a new approach to specification, acquisition, operation and maintenance procedures.

PIPELINES

50 Getting smart about corrosion

Jerry Lee speaks with Olga Koper, business lead for Energy at Battelle, to find out more about the company's corrosion resistant coating, which seeks to "heal" cracks in pipelines.

SPECIAL: THE YEAR IN REVIEW

52 Bumper crop

Despite the massive cut backs the industry is facing, including cuts to exploration programs, drill bits continued to spin in 2015. Elaine Maslin reports.

54 This is 40

When *OE* turned 10 in 1985, we invited the leading figures in the offshore industry to reflect on highlights from the previous decade. Now that we're older and wiser, we decided to yet again reach out to some familiar and not so familiar faces to not only reflect on the past, but to ponder the challenges yet to come.

56 Hard at work

OE asked readers to send in their offshore photos, and send they did!



Feature

HIPHIL

28 Raising the bar

Getting HPHT right is a real challenge for today's industry, involving finding new materials, setting new standards and building competence in the industry. Elaine Maslin reports.

30 Deeper, hotter umbilicals

Materials technology is being challenged to its limits in the deepwater and high-temperature applications the oil industry is heading into, Technip's Alan Rutherford outlines work to make umbilicals fit for purpose in this area,

33 Why the UKCS must make the most of HPHT development

Maersk Oil UK's managing director Morten Kelstrup discusses HPHT development potential in the UK Continental Shelf.



ON THE COVER

Turning up the heat. Despite being a mature province, the North Sea continues to reap rewards for those willing to go into new plays and expand the limits of technology. Maersk Oil's

high-pressure, high-temperature Culzean field, a Maerk Oil artist's visualization of which adorns our cover, is an example. Read more on page 18. Photo courtesy of Maersk Oil.

What do you think will be the biggest breakthroughs next 1-2 years?

8 Voices

Our sampling of leaders offers guidance.

10 Undercurrents

OE reflects on the year that was 2015.

12: ThoughtStream

Tore Halvorsen, senior vice president of subsea technologies, FMC Technologies, discusses driving cost down on a sustainable basis

14 Global Briefs

News from the around the world, including discoveries, field starts, and contracts.

18 Field of View: Taming Culzean

Mastering HPHT reservoirs has been a UK North Sea challenge for more than a decade. Elaine Maslin reports on how Maersk Oil is taking lessons learned by others and applying them to the Culzean field.

58 Automation

Gregory Hale discusses how operators can get more out of their current assets, and add more to the bottom line.

60 Solutions

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62 Spotlight: David Lamont

We're in tough times, but that also means there's an opportunity to seek new solutions, according to Proserv's David Lamont. Elaine Maslin went to hear the CEO's views.

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66 Asset of the Month: Bells and whistles

Odfjell Drilling's Deepsea Aberdeen has all the bells and whistles for working west of Shetland. Elaine Maslin takes a look.



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